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UNITED STATES DISTRICT COURT  
DISTRICT OF ARIZONA

David Collinge, *et al.*,

Plaintiffs,

vs.

IntelliQuick Delivery, Inc., an Arizona  
corporation, *et al.*,

Defendants.

2:12-cv-00824 JWS

ORDER AND OPINION

[Re: Motions at docs. 303 and 310]

**I. MOTIONS PRESENTED**

At docket 59 the court conditionally certified a collective action brought by plaintiffs David Collinge, *et al.* (collectively “plaintiffs”) to enforce the Fair Labor Standards Act (“FLSA”).<sup>1</sup> At docket 310 defendants IntelliQuick Delivery, Inc., *et al.* (collectively, “defendants”) move for decertification of the FLSA class pursuant to 29 U.S.C. § 216(b). Plaintiffs oppose at docket 318. Defendants reply at 326. Additionally, at docket 303 plaintiffs move for class action certification on their non-FLSA claims (Counts II-V of the Second Amended Complaint (“the Complaint”))

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<sup>1</sup>29 U.S.C. § 201 *et seq.*

1 pursuant to Federal Rule of Civil Procedure 23. Defendants oppose at docket 319.  
2 Plaintiffs reply at docket 325. Oral argument was heard on March 17, 2015.

3 **II. BACKGROUND**

4 Plaintiffs and the proposed class currently work or have worked for IntelliQuick  
5 Delivery, Inc. (“IntelliQuick”) as delivery drivers. Plaintiffs maintain that they have been  
6 misclassified as independent contractors when they are actually employees, and as a  
7 result defendants have violated their rights under various wage and hour laws. Count I  
8 of the Complaint alleges FLSA violations and is the subject of defendants’ present  
9 motion for decertification. The FLSA class that was conditionally certified consists of  
10 “All current and former drivers or couriers, who made pick-ups or deliveries for or on  
11 behalf of IntelliQuick Deliveries, Inc. as a Freight Driver, Route Driver, or On-Demand  
12 Driver within the State of Arizona and who were or are classified or paid as independent  
13 contractors or not classified or paid as employees at any time on or after April 9, 2009.”<sup>2</sup>

14 Plaintiffs non-FLSA claims allege violations of Arizona’s Wage Act (Count II),  
15 restitution and unjust enrichment (Count III), violations of the Family and Medical Leave  
16 Act (“FMLA”) (Count V), and seek a declaratory judgment that several of defendants’  
17 contracts are unenforceable (Count IV). Plaintiffs now seek class certification on these  
18 non-FLSA claims as well as certification of the following four subclasses of drivers:

19 **Subclass A - Freight Drivers:** All Drivers who use vehicles or vans that  
20 are owned or leased by IntelliQuick or [Majik Leasing, LLC] to make  
deliveries and pick-ups for or on behalf of IntelliQuick or its customers.

21 **Subclass B - Route Drivers:** All Drivers who generally use their own  
22 vehicles to make deliveries and pick-ups on an assigned route for or on  
behalf of IntelliQuick or its customers.

23 **Subclass C - On-Demand Drivers:** All Drivers who generally use their  
24 own vehicles to make specific deliveries and pick-ups for or on behalf of  
IntelliQuick or its customers and who have not been assigned a regular  
25 route.

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<sup>2</sup>Doc. 59 at 6.

1 **Subclass D - FMLA Covered Drivers:** All Drivers who have worked in  
2 excess of 1,250 hours during any 12-month period of time and are or were  
3 eligible for FMLA leave.<sup>3</sup>

### 3 III. DISCUSSION

#### 4 **A. FLSA decertification**

5 Section 207(a) of Title 29 requires employers to pay their nonexempt employees  
6 who work more than forty hours a week overtime compensation, and Section 206  
7 requires employers to pay their employees a minimum wage. Section 216(b) states  
8 that actions to recover unpaid overtime or minimum wages “may be maintained against  
9 any employer . . . by any one or more employees for and in behalf of himself or  
10 themselves and other employees similarly situated.” Section 216(b) requires that  
11 employees file consent in writing in order to become plaintiffs. A class may include any  
12 employee who is “similarly situated” to the named plaintiff employees. Although the  
13 Ninth Circuit has not yet sanctioned a procedure for district courts to use when  
14 determining whether workers are similarly situated, a majority of courts employ an ad  
15 hoc two-step approach.<sup>4</sup>

16 At the first step, plaintiffs must make a “modest factual showing” that they and  
17 the potential opt-in plaintiffs were victims of a common policy or plan that violated the  
18 law. If they can do so, as plaintiffs have here, the court will send notice to the potential  
19 opt-in plaintiffs who may be similarly situated to the named plaintiffs.<sup>5</sup> This first step is  
20 referred to as “conditional certification” because “the decision may be reexamined once  
21 the case is ready for trial.”<sup>6</sup>

22 The second stage occurs after discovery and is triggered by an employer’s  
23 motion for decertification. “At the second stage, the district court will, on a fuller record,  
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25 <sup>3</sup>Doc. 303 at 6.

26 <sup>4</sup>*See, e.g., Morgan v. Family Dollar Stores, Inc.*, 551 F.3d 1233, 1260 (11th Cir. 2008).

27 <sup>5</sup>*Myers v. Hertz Corp.*, 624 F.3d 537, 555 (2d Cir. 2010).

28 <sup>6</sup>*Morgan*, 551 F.3d at 1261.

1 determine whether a so-called ‘collective action’ may go forward by determining  
2 whether the plaintiffs who have opted in are in fact ‘similarly situated’ to the named  
3 plaintiffs.”<sup>7</sup> “This second stage is less lenient, and the plaintiff bears a heavier burden.”<sup>8</sup>  
4 To determine whether plaintiffs are similarly situated at the second stage, courts review  
5 several factors, including (1) the “disparate factual and employment settings of the  
6 individual plaintiffs; (2) the various defenses available to defendant which appear to be  
7 individual to each plaintiff;” and (3) “fairness and procedural considerations.”<sup>9</sup> The  
8 ultimate decision whether to decertify the class “rests largely within the district court’s  
9 discretion.”<sup>10</sup>

10 **1. The individual plaintiffs’ factual and employment settings are similar**

11 Plaintiffs claim that the opt-in class members are similarly situated to the named  
12 plaintiffs because they are victims of a common policy or plan that mischaracterizes  
13 them as independent contractors when in fact they are employees. The parties agree  
14 that the test for determining whether the drivers are employees is the “economic  
15 realities” test, which utilizes a non-exhaustive list of six factors set forth by the Ninth  
16 Circuit in *Real v. Driscoll Strawberry Associates, Inc.*<sup>11</sup> The ultimate focus of the  
17 economic realities test is whether “as a matter of economic reality, the individuals ‘are  
18 dependent upon the business to which they render service.’”<sup>12</sup> The court’s task at this

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20 <sup>7</sup>*Myers*, 624 F.3d at 555.

21 <sup>8</sup>*Morgan*, 551 F.3d at 1261.

22 <sup>9</sup>*Thiessen v. Gen. Elec. Capital Corp.*, 267 F.3d 1095, 1103 (10th Cir. 2001). *See also*  
23 *Bouaphakeo v. Tyson Foods, Inc.*, 765 F.3d 791, 796 (8th Cir. 2014).

24 <sup>10</sup>*Morgan*, 551 F.3d at 1261 (internal quotation omitted).

25 <sup>11</sup>603 F.2d 748, 754 (9th Cir. 1979).

26 <sup>12</sup>*Donovan v. Sureway Cleaners*, 656 F.2d 1368, 1370 (9th Cir. 1981) (quoting *Bartels v.*  
27 *Birmingham*, 332 U.S. 126 (1947)). *See also Doty v. Elias*, 733 F.2d 720, 722-23 (10th Cir.  
28 1984) (“The focal point in deciding whether an individual is an employee is whether the  
individual is economically dependent on the business to which he renders service, or is, as a  
matter of economic fact, in business for himself.”) (citations omitted).

1 stage of the litigation is not to consider the merits whether the economic realities test is  
2 satisfied, but rather to decide whether the factual and employment settings of the opt-in  
3 plaintiffs and the named plaintiffs are similar. The factual and employment “settings” at  
4 issue in this case are those that relate to the economic-realities-test factors. These six  
5 factors are:

- 6 (1) “the degree of the alleged employer’s right to control the manner in  
7 which the work is to be performed;”
- 8 (2) “the alleged employee’s opportunity for profit or loss depending upon  
9 his managerial skill;”
- 10 (3) “the alleged employee’s investment in equipment or materials required  
11 for his task, or his employment of helpers;”
- 12 (4) “whether the service rendered requires a special skill;”
- 13 (5) “the degree of permanence of the working relationship;” and
- 14 (6) “whether the service rendered is an integral part of the alleged  
15 employer’s business.”<sup>13</sup>

16 According to defendants, numerous factual differences in the drivers’ work  
17 settings render them disparately situated for Section 216(b) purposes. Although  
18 defendants do not separate them out as such, these alleged differences appear to  
19 relate to the first three economic-realities-test factors. Thus, defendants effectively  
20 concede that the individual plaintiffs are similarly situated with regard to factors four,  
21 five, and six.  
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28 <sup>13</sup>*Real*, 603 F.2d at 754.

1                   **a. Plaintiffs are similarly situated with regard to the degree of**  
2                   **control that IntelliQuick exercises over their work performance**

3                   All IntelliQuick drivers are subject to the same work contract that, according to  
4 defendants, “sets forth the parameters of the working relationship.”<sup>14</sup> More importantly,  
5 once hired, the drivers are trained by defendants<sup>15</sup> and subject to a series of “uniform  
6 standard operating procedures” (“SOPs”)<sup>16</sup> that tell them what they are required to do,<sup>17</sup>  
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10                   <sup>14</sup>Doc. 321 at 19 ¶ 2.

11                   <sup>15</sup>See Doc. 32-3 at 4 ¶ 10; 32-4 at 6 ¶ 16; 305-1 at 168 (stating that all drivers were  
12 expected to attend a “drivers’ meeting”); Doc. 305-3 at 2-6, 38-39; Doc. 305-5 at 24-26; 50-52,  
13 54-58. Although defendants dispute that they provide training to their drivers, the basis for this  
14 dispute is that they contend they provide their drivers “orientation” and not “training.” Doc. 321  
15 at 9 ¶ 41. This distinction is without a difference. Further, at oral argument defense counsel  
16 argued that even if IntelliQuick has the hypothetical right to train the drivers, it does not actually  
17 train all of them, and the training it does provide does not extend “beyond simple instruction on  
18 the operation of communication devices and the physical location of where deliveries would be  
19 made.” This argument’s flawed premise is that only formal training provided at the beginning of  
20 a driver’s tenure is “training.” The record shows that, in addition to initial orientation training,  
21 IntelliQuick trains its drivers on an ongoing basis. See, e.g., Doc. 307 at 105 rows 269 (“[T]his  
22 is a training issue the stop was not closed out by the driver”), 277 (“[H]e was having issues  
scanning to his route but did not let anyone know of this. Please retrain agent again on Salibas  
procedures.”), and 278 (“[D]river did not follow delivery procedures, please print out attached  
and educate driver”); Doc. 307 at 110 rows 263, 269, 270, 271 (“All drivers have been advised  
not to leave pkg with autho”), 272 (“[R]etrained driver on the absolute necessity for verifying  
ab#s and pc count always”), and 275 (“I will let him know this could of been a chargeback”);  
Doc. 307 at 130 at rows 383 (“[H]e should of been trained on this I will speak to both him and  
utility”), 390 (“[T]his was his 1st day training and reggie instructed him improperly he is now  
aware of sop”), and 395 (“[D]river was charged for the special and has been educated”); and  
Doc. 307 at 141 row 442 (“[T]raining alert sent out to all drivers and TA.”).

23                   <sup>16</sup>Doc. 305 at 7-9; Doc. 305-3 at 8; Doc. 305-5 at 2-10, 28-29, 46-48, 60-61, 139-40,  
24 147-48; Doc. 305-6 at 78, 80, 95-96, 98-108, 110-26, 128, 130-31, 133, 135, 137, 139, 141-42,  
25 144, 146, 158-59. Defendants object to plaintiffs’ reliance on Exhibit 40 to Jeffrey Lieber’s  
26 deposition, claiming that plaintiffs did not attach a copy of that exhibit to their statement of facts.  
27 Doc. 321 at 7 ¶ 39. Defendants are mistaken. Doc. 305-3 at 38-39. It does not appear that  
28 plaintiffs attached a copy of deposition Exhibit 235 to their statement of facts, however. The  
court is unable to consider that evidence.

<sup>17</sup>See Doc. 305-1 at 201-03 (stating that the purpose of the SOPs was to inform drivers  
of “what they needed to do” with the packages); Doc. 305-5 at 24-25.

1 within which “time frame” they must do it,<sup>18</sup> what they are required to wear,<sup>19</sup> and which  
2 equipment they must use.<sup>20</sup> Further, IntelliQuick monitors its drivers’ work using its  
3 “CXT system,” which allows IntelliQuick to know where its drivers are at all times and to  
4 communicate with them.<sup>21</sup>

5 If drivers commit what IntelliQuick refers to as “service failures,” such as late or  
6 missed deliveries or violations of IntelliQuick policy, IntelliQuick may sanction them with  
7 “chargebacks” (i.e., financial penalties).<sup>22</sup> IntelliQuick maintains a “care ticket system”  
8 to, among other things, document customer complaints and service failures.<sup>23</sup> This  
9 care ticket system shows that IntelliQuick closely monitors the details of its drivers’  
10 activities<sup>24</sup> and routinely metes out chargebacks or other discipline when a driver’s  
11 performance falls below expectations.<sup>25</sup> The evidence does not show some drivers are  
12 subject to these policies and procedures and others are not; to the contrary, it shows  
13 that all of IntelliQuick’s drivers are similarly situated with regard to the level of control  
14 that IntelliQuick exercises over their work.

15 Despite this evidence, defendants assert that IntelliQuick exercises a disparate  
16 degree of control over its individual drivers’ work performance for numerous reasons.  
17 They first argue that “individual supervisors could variously affect” the degree of control

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18 <sup>18</sup>Doc. 305-1 at 205.

19 <sup>19</sup>Doc. 305-5 at 135.

20 <sup>20</sup>See, e.g., Doc. 305-1 at 23.

21 <sup>21</sup>Doc. 305-1 at 221.

22 <sup>22</sup>Doc. 305-1 at 166, 251; Doc. 305-2 at 198; Doc. 305-6 at 158.

23 <sup>23</sup>Doc. 305-2 at 94, 106-08.

24 <sup>24</sup>Doc. 307 at 16, 26, 35, 45, 55, 65, 75, 84, 94, 99, 105, 116, 125, 136, 147, 158.

25 <sup>25</sup>Doc. 307 at 20, 30, 39, 49, 59, 69, 79, 88, 99, 110, 121, 130, 141, 152, 163. Column  
26 BN of these spreadsheets indicates the resolution of the care ticket. Doc. 305-2 at 106. These  
27 spreadsheets refute despite defendants’ contention that IntelliQuick only occasionally issued  
28 chargebacks. Doc. 326 at 8.

1 that IntelliQuick exercises over its drivers.<sup>26</sup> Defendants rely on the deposition  
2 testimony of former IntelliQuick representative Jason Ortiz (“Ortiz”), who stated that he  
3 had the words “direction and control” “drilled into [his] head” in training. Ortiz testified  
4 that after that training “the whole direction and control thing” continued in his  
5 interactions with IntelliQuick drivers, which meant, “you do not give them direction,  
6 you’re not giving control.”<sup>27</sup> Defendants contrast this with Ortiz’s testimony that he  
7 witnessed other IntelliQuick “managers, dispatchers, and supervisors” exercising  
8 “direction and control over the drivers.”<sup>28</sup> This testimony is far too vague to be  
9 informative.

10 Defendants also point to Ortiz’s testimony that he had discretionary power to  
11 reassign drivers’ stops and to issue chargebacks,<sup>29</sup> but defendants offer no evidence  
12 that different supervisors exercised these two powers differently. The fact that  
13 IntelliQuick’s supervisors have discretion to reassign drivers’ stops or issue  
14 chargebacks, without more, does not establish disparate work conditions. If the  
15 opposite were true, no two workers could be similarly situated if they are overseen by  
16 supervisors who possess discretionary power, as almost all supervisors do.

17 Second, defendants argue that the court should discount the weight of  
18 IntelliQuick’s standardized work policies because deposition testimony from various  
19 drivers shows that these policies “were either not actually applied at all or, at a  
20 minimum, not applied with any consistency.”<sup>30</sup> The testimony that defendants offer  
21 does not show disparate treatment, however. Among other things, defendants highlight  
22 numerous aspects of opt-in plaintiff Eliseo Castillo, Jr.’s (“Castillo”) deposition

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24 <sup>26</sup>Doc. 310 at 7.

25 <sup>27</sup>Doc. 310-1 at 6.

26 <sup>28</sup>Doc. 310-1 at 7 lines 10-19.

27 <sup>29</sup>Doc. 310-1 at 3-4.

28 <sup>30</sup>Doc. 310 at 12.



1 testimony, including that he only spoke with IntelliQuick dispatchers, that he selected  
2 his own vehicle, that he was able to go “somewhere else” if he let dispatch know where  
3 he was going, that he was able to choose which of two non-urgent packages to deliver  
4 first, and that he responded “I don’t recall anything anymore” when asked if IntelliQuick  
5 gave him any instructions other than what he should wear.<sup>31</sup> Defendants also point to  
6 opt-in plaintiff Eddie Miller’s (“Miller”) testimony that he received only minor instructions  
7 from IntelliQuick on a typical day, and plaintiff Melonie Priestly’s (“Priestly”) testimony  
8 that she remembered that IntelliQuick instructed her to wear her uniform, keep her  
9 uniform clean, get signatures, get into the warehouse early, and get her route done and  
10 back on time, but did not remember all of the other instructions IntelliQuick gave her.  
11 The only evidence with which defendants contrast any of this testimony, however, is  
12 plaintiff David Collinge’s (“Collinge”) declaration that IntelliQuick “controlled almost all  
13 aspects of his daily work.” Collinge’s vague declaration is not inherently inconsistent  
14 with the testimony upon which defendants rely, and therefore is insufficient to show  
15 disparate conditions.

16 Defendants also argue that IntelliQuick’s vehicle inspection policy was applied  
17 inconsistently. Pursuant to that policy, all drivers are expected to regularly maintain and  
18 self-inspect their vehicles.<sup>32</sup> Defendants contrast opt-in plaintiff Susan Little’s (“Little”)  
19 testimony that IntelliQuick inspected her vehicle before she started her deliveries with  
20 the testimony from other drivers that IntelliQuick never inspected their vehicles.<sup>33</sup> But  
21 Little’s testimony does not show that IntelliQuick inspected her vehicle at all, let alone in  
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24 <sup>31</sup>Doc. 310 at 12-3.

25 <sup>32</sup>Doc. 305-5 at 142.

26 <sup>33</sup>Doc. 310 at 18. See also 310-2 at 5 (Priestly testified that IntelliQuick never inspected  
27 her vehicle); *id.* at 59 (Campagna testified that IntelliQuick never inspected his vehicle); Doc.  
28 310-1 at 40 (Collinge testified that he did not recall anyone at IntelliQuick ever inspecting his  
vehicle).

1 the manner described in IntelliQuick's policy. Little merely testified that defendant Bill  
2 Cocchia told her that she needed to clean out the back of her truck.<sup>34</sup>

3 Third, defendants contrast Castillo's testimony that he was not able to reject  
4 assignments with opt-in plaintiff Yvonne Trevino's ("Trevino") testimony that she had  
5 declined work between 2 and 5 times and Miller's testimony that he could reject work  
6 and come and go as he pleased. The significance of Castillo's testimony is negated by  
7 his later admission that he did not know what would have happened if he had tried to  
8 reject an assignment.<sup>35</sup> Further, Miller's testimony actually weighs in favor of similarity  
9 because he stated that the reason he believed he could reject work was because "[t]he  
10 contract that we signed said we were independent contractors."<sup>36</sup> This is the same  
11 contract that all drivers signed.

12 Fourth, defendants argue that the drivers are not similarly situated with regard to  
13 their ability to modify the order of their routed deliveries. Defendants contrast Little's  
14 testimony<sup>37</sup> with that of plaintiffs Heather Arras ("Arras") and Brian Black ("Black"). On  
15 one hand, Little testified that she was trained to follow the order of deliveries listed on  
16 her manifest and if she needed to make a "slight change" she had to ask for permission  
17 from management. "[I]f it says an order is due at this time," Little stated, "you have to  
18 get it there at that time."<sup>38</sup> On the other hand, Arras testified that it was possible to  
19 reorder her non-time-sensitive deliveries, but she had never done so.<sup>39</sup> Further, Black

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21 <sup>34</sup>Doc. 310-2 at 26.

22 <sup>35</sup>Doc. 310-1 at 13 (Q. "Do you know what would happen if you told the person on the  
23 radio that you didn't have time? A. No.").

24 <sup>36</sup>Doc. 310-1 at 66.

25 <sup>37</sup>Defendants also rely on Collinge's testimony that he did not believe he had the ability  
26 to change the order of his deliveries. Doc. 310-1 at 50. Because defendants do not provide  
any foundation for Collinge's belief, the court accords this testimony little weight.

27 <sup>38</sup>Doc. 310-2 at 25.

28 <sup>39</sup>Doc. 310-2 at 33-34.

1 testified that he would manually put his routed deliveries “in order by address in the  
2 area that [he] thought would be the best way.”<sup>40</sup> At first blush this testimony appears to  
3 establish that Little was prohibited from changing the order of her routes whereas Arras  
4 and Black were not. Two considerations militate against such a finding, however. First,  
5 defendants do not appear to be comparing apples to apples. Little was testifying about  
6 reordering her time-sensitive deliveries, whereas Arras was not.<sup>41</sup> It is unclear about  
7 which type Black was testifying. Second, defendants offer no explanation as to *why*  
8 this disparity might exist. Based on these uncertainties, the court is unable to make a  
9 determination regarding whether the drivers are similarly situated in this regard.

10 Fifth, defendants argue that IntelliQuick required only some drivers to purchase a  
11 specific vehicle.<sup>42</sup> On one hand, defendants point to Campagna’s testimony that  
12 defendant Jeff Lieber told him he had to “get a truck with a cab on it” to replace the car  
13 he was driving at the time,<sup>43</sup> and Little’s testimony that IntelliQuick told her that she  
14 could perform a specific route because she had “a big enough vehicle.”<sup>44</sup> On the other  
15 hand, defendants note that Priestly testified that IntelliQuick did not instruct her on  
16 which vehicle she could or could not drive while completing a route.<sup>45</sup> Defendants’  
17 argument is not supported by the testimony upon which it relies. Neither Campagna  
18 nor Little testified that IntelliQuick actually required them to purchase a vehicle or alter  
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21 <sup>40</sup>Doc. 310-2 at 45.

22 <sup>41</sup>See 310-2 at 33 (Arras testified that “time-sensitive things, like pharmaceuticals, had  
23 to be delivered first. Everything else kind of just falls into place, so you just continue about your  
24 route.”).

25 <sup>42</sup>Doc. 310 at 18.

26 <sup>43</sup>Doc. 310-2 at 58-59.

27 <sup>44</sup>Doc. 310-2 at 19.

28 <sup>45</sup>Doc. 310-2 at 6.

1 their conduct in any way. This testimony does not show that IntelliQuick exercised  
2 varying degrees of control over its drivers' vehicle choices.

3 Sixth, defendants argue that the drivers are not similarly situated with regard to  
4 their "potential for negotiating their rate of pay." According to defendants, deposition  
5 testimony establishes three distinct groups of drivers: (1) those who were "unaware that  
6 they had the ability to negotiate their rate of pay;" (2) those who "tried to negotiate their  
7 rate of pay but could not do so;" and (3) those "who did in fact negotiate their rate of  
8 pay."<sup>46</sup> They assert that Priestly,<sup>47</sup> Collinge,<sup>48</sup> and plaintiff Robert Campagna  
9 ("Campagna")<sup>49</sup> belong in the first group because they testified that they were not able  
10 to negotiate their pay rate and instead were told to take it or leave it; those exact same  
11 plaintiffs—Priestly, Collinge, and Campagna—also belong in the third group because  
12 they were able to negotiate their pay rates;<sup>50</sup> and Black belongs in the second group  
13 because he requested a raise and "was allegedly rebuffed."<sup>51</sup>

14 Defendants' argument lacks merit. The fact that the exact same three drivers  
15 comprise two of defendants' three groups casts considerable doubt on defendants'

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17 <sup>46</sup>Doc. 310 at 20.

18 <sup>47</sup>Doc. 310-2 at 11-12 ("I didn't determine [my pay rate]. I was told it was this amount of  
19 money, and I could take it or not.").

20 <sup>48</sup>Doc. 310-1 at 48 (Collinge testified that after his pay rate changed in January 2012 he  
21 neither requested nor received a different rate, and he did not recall being asked to or informed  
22 that he could request a higher rate).

23 <sup>49</sup>Doc. 310-2 at 64 (Campagna testified that when he was first offered his route he was  
24 told that it would start off paying \$150 per day. When asked if he negotiated this amount with  
25 IntelliQuick, Campagna replied, "No. That's what [IntelliQuick] told me it paid. And so, 'Okay.'  
26 No discussion, no nothing. Just 'okay.'").

27 <sup>50</sup>Doc. 310 at 20-21; Doc. 326 at 7.

28 <sup>51</sup>Doc. 310-2 at 43 (Black testified that he asked for a pay raise for his "p.m. route due to  
increase of covered area," but was told by the IntelliQuick employee he asked that she "doesn't  
make those decisions" and "would have to speak with somebody upstairs with IntelliQuick."  
That was the last Black heard about this request.).

1 claim of disparate treatment. Defendants do not contend that only some drivers were  
2 eligible for pay raises and others were not. Based on the evidence before the court, all  
3 drivers appear to be united in their “potential for negotiating their rate of pay,” even if  
4 not all drivers know they can request a pay raise and IntelliQuick does not grant all such  
5 requests.

6 **b. Plaintiffs are similarly situated with regard to their opportunity**  
7 **for profit or loss depending upon their managerial skills**

8 The second economic realities test factor measures “the alleged employee’s  
9 opportunity for profit or loss depending upon his managerial skill.”<sup>52</sup> In *Real*, the Ninth  
10 Circuit found that this factor weighed in favor of finding that the strawberry grower  
11 plaintiffs were employees because their opportunity for profit or loss appeared “to  
12 depend more upon the managerial skills of [their alleged employers] in developing  
13 fruitful varieties of strawberries, in analyzing soil and pest conditions, and in marketing  
14 than it does upon the [growers’] own judgment and industry in weeding, dusting,  
15 pruning and picking.”<sup>53</sup>

16 Defendants argue that the drivers are not similarly situated with regard to the  
17 degree with which their managerial skills affect their opportunity for profit or loss. They  
18 point out that Collinge was able to increase his profits by requesting more on-demand  
19 work beyond his regular routed delivery work;<sup>54</sup> Black was able to “order his deliveries to  
20 achieve maximum efficiency”;<sup>55</sup> and Castillo was able to reduce his operating costs by  
21 investing in a vehicle with good gas mileage.<sup>56</sup> Defendants’ argument fails because

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23 <sup>52</sup>*Real*, 603 F.2d at 754.

24 <sup>53</sup>*Id.* at 755.

25 <sup>54</sup>Doc. 310 at 13-14. Collinge testified that on “very few” occasions he asked  
26 dispatchers for on-demand work after he completed his routed deliveries. Doc. 310-1 at 44-45.

27 <sup>55</sup>Doc. 310 at 16.

28 <sup>56</sup>Doc. 310 at 18.

1 they do not establish that IntelliQuick deprived other drivers of these same  
2 opportunities.

3 **c. Plaintiffs are similarly situated with regard to their employment**  
4 **of helpers but not completely similarly situated with regard to**  
5 **their investment in equipment or materials required for their**  
6 **task.**

7 The third economic realities test factor measures “the alleged employee’s  
8 investment in equipment or materials required for his task, or his employment of  
9 helpers.”<sup>57</sup> In *Real*, for example, the Ninth Circuit held that the strawberry growers’  
10 “investment in light equipment hoes, shovels and picking carts [was] minimal in  
11 comparison with the total investment in land, heavy machinery and supplies necessary  
12 for growing the strawberries.”<sup>58</sup> In *Spellman v. Am. Eagle Express, Inc.*, the District  
13 Court for the Eastern District of Pennsylvania held that the proposed FLSA class  
14 members were not similarly situated with regard to the third economic realities factor.  
15 Although almost all class members “had to invest in a vehicle, cell phone, cargo  
16 scanner, and accident insurance,” some used cars they already owned while others  
17 purchased cargo vans; many purchased hand trucks and locks while others did not; and  
18 only some invested in home offices while others did not.<sup>59</sup>

19 Defendants argue that the drivers are not similarly situated with regard to the  
20 degree with which they invest in their own equipment or materials. Defendants cite  
21 Collinge’s testimony that he mostly used his own vehicle, but sometimes used an  
22 IntelliQuick vehicle,<sup>60</sup> whereas Little testified that she used her own vehicle except for  
23 one incident where she used an IntelliQuick vehicle and Priestly testified that she used

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25 <sup>57</sup>*Real*, 603 F.2d at 754.

26 <sup>58</sup>*Id.* at 755.

27 <sup>59</sup>No. 10-1764, 2013 U.S. Dist. LEXIS 35032, \*16-17 (E.D. Pa. Mar. 14, 2013).

28 <sup>60</sup>Doc. 310-1 at 40.

1 her own vehicle. This testimony does not support defendants' argument; each plaintiff  
2 is similarly situated in that none was required to purchase a vehicle for the job.

3 Defendants also point out that various plaintiffs purchased their own cargo  
4 scanners and other communication devices, whereas others did not.<sup>61</sup> Plaintiffs do not  
5 dispute that some drivers purchase their own communication devices, while others do  
6 not.<sup>62</sup> Further, Arras was required to buy a dolly and a camper shell for her truck,<sup>63</sup>  
7 whereas Little did not have to buy a dolly or other equipment.<sup>64</sup> This evidence  
8 establishes that, at least with respect to these items, the plaintiffs invested in equipment  
9 required for the job to varying degrees, which weighs in favor of decertification.

10 Defendants next assert that the drivers are not similarly situated because while  
11 "many individuals who have provided testimony in this matter were aware of their ability  
12 to hire helpers,"<sup>65</sup> Castillo was not.<sup>66</sup> Castillo testified that IntelliQuick did not tell him  
13 whether he could or could not hire employees.<sup>67</sup> Whether a worker is aware of his or  
14 her ability to employ helpers is not the relevant inquiry; the extent to which the workers  
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18 <sup>61</sup>Doc. 310 at 19.

19 <sup>62</sup>Doc. 318 at 12.

20 <sup>63</sup>Doc. 310-2 at 36.

21 <sup>64</sup>Doc. 310-2 at 27.

22 <sup>65</sup>Doc. 310-2 at 46 (Black testified in response to an apparent question about his ability  
23 to hire helpers that, "I would, if I would hire them under my name and subcontract them. But  
24 then I would have to get into more—more permits, more fees, more licenses."); Doc. 310-2 at  
25 21-22 (Little testified that she never hired helpers, but was told by IntelliQuick that if she "were  
26 ever to hire anybody, they had to go through the whole process, like background and CMS and  
all that."); Doc. 310-1 at 68 (Miller testified that "[i]t was known that you could [hire helpers], but  
you had to pay for them.").

27 <sup>66</sup>Doc. 310 at 22.

28 <sup>67</sup>Doc. 310-1 at 24.

1 actually employ helpers is what matters.<sup>68</sup> Defendants' only evidence that some drivers  
2 employ helpers comes from Miller's deposition testimony that he "put together a crew"  
3 of drivers for a large, two-month job.<sup>69</sup> Defendants argue that this establishes that Miller  
4 employed his own helpers, but Miller's testimony later in his deposition proves  
5 otherwise. When Miller was specifically asked whether drivers could employ helpers he  
6 testified that it was possible, but he did not know "that anybody ever did it."<sup>70</sup>

7 In sum, the drivers are similarly situated with regard to at least five of the six  
8 economic realities test factors. This is sufficient to defeat defendants' decertification  
9 motion. Further, it bears noting that despite IntelliQuick's contention that it exerts  
10 disparate control over its drivers, IntelliQuick uniformly treats all of its drivers as  
11 independent contractors, and this decision does not turn on a single individualized  
12 factor. "There is nothing unfair about litigating a single corporate decision in a single  
13 collective action, especially where there is robust evidence that [the workers] perform  
14 uniform, cookie-cutter tasks mandated by a one-size-fits-all corporate manual."<sup>71</sup>

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19 <sup>68</sup>See *Real*, 603 F.2d at 754 (citing *Mednick v. Albert Enterprises, Inc.*, 508 F.2d 297,  
20 301 (5th Cir. 1975)); *Donovan*, 656 F.2d at 1372; *Martin v. Selker Bros.*, 949 F.2d 1286, 1294  
21 (3d Cir. 1991); *Mednick*, 508 F.2d at 300 ("[T]he court below and the parties placed too great  
22 reliance on the bare legal powers which each of the parties had under their informal working  
23 agreement. The result was to permit potential powers of little or no effective significance in the  
24 actual operation of the working arrangement to outweigh the actual operation, the 'economic  
25 reality' of the situation."); *Moba v. Total Transp. Servs. Inc.*, No. C13-138 MJP, 2014 WL  
1671587, at \*1264-65 (W.D. Wash. Apr. 25, 2014); *Perez v. Oak Grove Cinemas, Inc.*, No.  
03:13-CV-00728-HZ, 2014 WL 7228983, at \*5 (D. Or. Dec. 17, 2014). *But see Solis v. Velocity  
Exp., Inc.*, No. CV 09-864-MO, 2010 WL 3259917, at \*7 (D. Or. Aug. 12, 2010) ("Because the  
undisputed facts show that the delivery drivers were *allowed* to employ substitutes and other  
helpers . . . [this factor weighs] in favor of [the company].") (emphasis added).

26 <sup>69</sup>Doc. 310-1 at 55.

27 <sup>70</sup>Doc. 321-1 at 17.

28 <sup>71</sup>*Morgan*, 551 F.3d at 1264.



1           **2.     Individual defenses**

2           “[T]he similarities necessary to maintain a collective action under § 216(b) must  
3 extend beyond the mere facts of job duties and pay provisions’ and encompass the  
4 defenses to some extent.”<sup>72</sup> Thus, the second factor that courts consider at the  
5 decertification stage is whether the various defenses available to the alleged employer  
6 appear to be individual to each plaintiff. Defendants argue that even if the drivers are  
7 found to be employees, their entitlement to overtime pay would be subject to  
8 defendants’ individualized Motor Carrier Act Exemption (“MCAE”) defenses.<sup>73</sup> That  
9 defense is based on Section 13(b)(1) of the FLSA, which exempts from the FLSA’s  
10 overtime pay requirements “any employee with respect to whom the Secretary of  
11 Transportation has power to establish qualifications and maximum hours of service  
12 pursuant to the provisions of section 204 of the Motor Carrier Act of 1935” (“MCA”).<sup>74</sup> In  
13 order for the MCAE to apply the employer must prove that (1) it is either a “motor  
14 carrier” or a “motor private carrier” subject to the Secretary of Transportation’s  
15 jurisdiction;<sup>75</sup> and (2) the employee engaged “in activities of a character directly  
16 affecting the safety of operation of motor vehicles in the transportation on the public  
17 highways of passengers or property in interstate or foreign commerce.”<sup>76</sup> Accordingly,

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21           <sup>72</sup>*Id.* at 1262 (quoting *Anderson*, 488 F.3d at 953).

22           <sup>73</sup>Doc. 310 at 23.

23           <sup>74</sup>29 C.F.R. §§ 782.1(a), 782.2(a)(1).

24           <sup>75</sup>49 U.S.C. § 31502(b). A “motor carrier” is “a person providing motor vehicle  
25 transportation for compensation.” 49 U.S.C. § 13102(14). A “motor private carrier” is “generally  
26 a person who transports his own property ‘for sale, lease, rent, or bailment or to further a  
27 commercial enterprise.’” *Allen v. Coil Tubing Servs., L.L.C.*, 755 F.3d 279, 292 (5th Cir. 2014)  
(Dennis, J., dissenting) (quoting 49 U.S.C. § 13102(15)).

28           <sup>76</sup>29 C.F.R. § 782.2(a)(2).

1 the MCAE “depends both on the class to which his employer belongs and on the class  
2 of work involved in the employee’s job.”<sup>77</sup>

3 To satisfy the first MCAE element, the carrier/employer must be engaged in  
4 more than de minimus interstate commerce.<sup>78</sup> The caselaw suggests that “a company’s  
5 interstate business is de minimus if it constitutes less than one percent of the overall  
6 trips taken by the company.”<sup>79</sup> Interstate business has been defined to include not only  
7 the actual transport of goods across state lines, but also “the intrastate transport of  
8 goods in the flow of interstate commerce.”<sup>80</sup> To satisfy the second MCAE element, the  
9 employer must prove that the employee’s bona fide job duties require him “to be called  
10 upon in the ordinary course of his work to perform, either regularly or from time to time,  
11 safety-affecting activities” on the public highways in interstate or foreign commerce.<sup>81</sup>  
12 The employer can satisfy this burden by showing either that the driver drove in  
13 interstate commerce or “could ‘reasonably have been expected to make one of the  
14 carrier’s interstate runs.’”<sup>82</sup>

15 Defendants argue that the first element of the MCAE defense requires an  
16 individualized showing that “the particular individual at issue was involved in the  
17 interstate movement of goods.”<sup>83</sup> They assert that the Ninth Circuit in *Reich v.*  
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20 <sup>77</sup>29 C.F.R. § 782.2(a).

21 <sup>78</sup>*Abel v. S. Shuttle Servs., Inc.*, 631 F.3d 1210, 1213 (11th Cir. 2011).

22 <sup>79</sup>*Walters v. Am. Coach Lines Of Miami, Inc.*, 575 F.3d 1221, 1228 (11th Cir. 2009).

23 <sup>80</sup>*Allen*, 755 F.3d at 283 (quoting *Songer v. Dillon Res., Inc.*, 618 F.3d 467, 472 (5th  
24 Cir.2010)).

25 <sup>81</sup>*Id.*

26 <sup>82</sup>*Reich v. Am. Driver Serv., Inc.*, 33 F.3d 1153, 1157 (9th Cir. 1994) (quoting 46 Fed.  
27 Reg. 37,902, 37,903 (1981)).

28 <sup>83</sup>Doc. 310 at 23.

1 *American Drier Service*,<sup>84</sup> suggested that, in order to establish that the MCAE applies to  
2 a driver who only engages in intermittent interstate travel, defendants must present  
3 “concrete evidence such as an actual trip in interstate commerce.”<sup>85</sup> Defendants are  
4 confusing the two MCAE elements and misreading *Reich*. The first MCAE element  
5 depends on the class to which IntelliQuick belongs—not its drivers.<sup>86</sup>

6 Even if the court construes defendants’ argument as directed toward the second  
7 MCAE element, it still fails. Under that element, a defendant need not establish that  
8 every driver was engaged in the interstate transportation of goods, as defendants claim.  
9 Rather, an employer can satisfy the second MCAE element merely by showing that  
10 each driver “could reasonably have been expected to make one of the carrier’s  
11 interstate runs.”<sup>87</sup> This does not necessarily require an individualized showing. For  
12 example, in *Songer*, the Fifth Circuit held that the defendants had satisfied the second  
13 MCAE element with regard to all drivers based on testimony of several drivers that they  
14 understood that they might have to make out-of-state trips when they took the job and  
15 evidence that dispatchers assigned such routes indiscriminately. This evidence  
16 established that “any driver *could have been* assigned to an interstate trip.”<sup>88</sup>

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20 <sup>84</sup>33 F.3d 1153, 1156 (9th Cir. 1994).

21 <sup>85</sup>Doc. 310 at 24 (quoting *Reich*, 33 F.3d at 1156).

22 <sup>86</sup>See *Songer*, 618 F.3d at 473 (explaining that the first requirement for jurisdiction under  
23 the MCA is establishing that the plaintiffs “work for *carriers* engaged in interstate commerce.”)  
24 (emphasis added); *id.* at 475 (interpreting the same DOT Notice at issue in *Reich* as meaning  
25 that “if the Secretary claims jurisdiction over a driver who has not driven in interstate commerce,  
26 evidence must be presented that the *carrier* has engaged in interstate commerce and that the  
driver could reasonably have been expected to make one of the carrier’s interstate runs.”)  
(emphasis added).

27 <sup>87</sup>*Id.* at 475.

28 <sup>88</sup>*Id.* (emphasis added).

1 The evidence here shows that none of the drivers own their routes and  
2 IntelliQuick can assign any driver to any job indiscriminately.<sup>89</sup> The question before the  
3 court is not whether these drivers could reasonably have been expected to transport  
4 goods in the flow of interstate commerce; it is merely whether they appear to be  
5 similarly situated in this regard. Because defendants do not contend that any subset of  
6 drivers is more or less likely than any other subset of drivers to be assigned interstate  
7 trips, defendants' argument fails.

8 Finally, in what is effectively an exception to the MCAE, employees covered by  
9 § 306 of the Safe, Accountable, Flexible, Efficient Transportation Equity Act  
10 ("SAFETEA-LU") Technical Corrections Act ("TCA") are entitled to FLSA overtime pay  
11 regardless whether they would otherwise be excluded from such pay by the MCAE.<sup>90</sup>  
12 Because the TCA only covers drivers of motor vehicles with a gross vehicle weight  
13 rating ("GVWR") of 10,000 pounds or less,<sup>91</sup> defendants argue that they will be required  
14 to show that each driver drove a vehicle that weighs more than 10,000 pounds.  
15 Although defendants note that Campagna testified at his deposition that he and Miller  
16 drove a 25-foot box truck to perform a job<sup>92</sup> and plaintiffs assert that Freight Drivers  
17 "require larger vehicles for delivery,"<sup>93</sup> neither party has submitted any evidence  
18 regarding the GVWR of any vehicle driven by an IntelliQuick driver. The court is  
19 therefore unable to make a determination regarding whether the drivers are similarly  
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21 <sup>89</sup>See, e.g., Doc. 32-3 at 4 9, 8 ¶ 19; Doc. 32-4 at 5 ¶ 13; Doc. 32-5 at 4 ¶ 14; Doc. 303-  
22 1 at 3-4 ¶ 11.

23 <sup>90</sup>See Pub.L. No. 110-244, Title III, § 306, 122 Stat. 1572, 1620 (2008) (in relevant part  
24 defining "covered employee" as an individual who (1) is employed by a motor carrier or motor  
25 private carrier; (2) works as a driver; and (3) affects "the safety of operation of motor vehicles  
weighing 10,000 pounds or less" in interstate commerce).

26 <sup>91</sup>*McCall v. Disabled Am. Veterans*, 723 F.3d 962, 966 (8th Cir. 2013).

27 <sup>92</sup>Doc. 310-2 at 60.

28 <sup>93</sup>Doc. 305 at 18 ¶ 117.

1 situated with regard to the weight of the vehicles they drove. This uncertainty weighs in  
2 favor of decertification. But the negative weight given to this uncertainty is lessened  
3 somewhat by the fact that the weight of the drivers' vehicles will not be relevant unless  
4 two contingencies occur: (1) plaintiffs establish that they are employees and  
5 (2) defendants establish that the MCAE applies. Further, even if both contingencies  
6 occur and further discovery reveals that Freight Drivers are not similarly situated to  
7 other drivers because their vehicles weigh more than 10,000 pounds, identifying those  
8 drivers would likely be a simple, ministerial task.

### 9 **3. Fairness and procedural considerations**

10 The final factor that courts consider at the decertification stage is whether  
11 fairness and procedural considerations support collective action.<sup>94</sup> This requires the  
12 court to analyze the case with an eye toward the twin purposes of § 216(b):  
13 “(1) reducing the burden on plaintiffs through the pooling of resources, and  
14 (2) efficiently resolving common issues of law and fact that arise from the same illegal  
15 conduct.”<sup>95</sup> The court must also determine “whether it can coherently manage the class  
16 in a manner that will not prejudice any party.”<sup>96</sup>

17 Defendants argue that the three main types of drivers at issue in this  
18 case—Route Drivers, Freight Drivers, and On-Demand Drivers—renders representative  
19 litigation unmanageable even if the plaintiffs are divided into subclasses. Defendants  
20 assert that subclasses “would not be able to adequately account for those who  
21 frequently switched between delivery roles nor would it account for the limited  
22 specialized work that some drivers accepted,” nor would they “adequately address the  
23 various combinations of the different classes of delivery work that some drivers  
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25 <sup>94</sup>*Thiessen*, 267 F.3d at 1103.

26 <sup>95</sup>*Morgan*, 551 F.3d at 1264.

27 <sup>96</sup>*Reed v. Cnty. of Orange*, 266 F.R.D. 446, 462 (C.D. Cal. 2010) (internal quotation  
28 omitted).

1 performed concurrently.<sup>97</sup> These assertions are premised on the notion that the three  
2 types of drivers are not similarly situated with regard to the economic realities test  
3 factors, a premise this court rejects for the reasons set forth above. Even if there are  
4 some differences among the drivers' work conditions, these differences do not appear  
5 to be so great that they would render a collective action unmanageable. Allowing the  
6 drivers to proceed as a class would satisfy the twin purposes of § 216(b) because it  
7 would reduce the burden on the plaintiffs by allowing them to pool their resources and  
8 would likely lead to the resolution of common issues of law and fact that arise from the  
9 same allegedly illegal conduct. After carefully considering the record as a whole in light  
10 of each of the above-identified factors, the court finds a collective action would  
11 maximize efficiency and would be reasonably manageable.

12 **B. Rule 23 Class Action**

13 Class certification is governed by Rule 23. A party seeking class certification  
14 bears the burden of satisfying Rule 23(a)'s four requirements: (1) numerosity;  
15 (2) commonality; (3) typicality; and (4) adequacy of representation.<sup>98</sup> Additionally, the  
16 party must satisfy at least one of the requirements of Rule 23(b), which defines the  
17 three different types of class actions. Although the decision to grant or deny class  
18 certification is within the trial court's discretion,<sup>99</sup> the court must undertake a "rigorous  
19 analysis" to determine whether the party seeking class certification has done more than  
20 plead compliance with Rule 23, but instead has affirmatively demonstrated his or her  
21 compliance with the Rule.<sup>100</sup>

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25 <sup>97</sup>Doc. 310 at 11.

26 <sup>98</sup>See *Parsons v. Ryan*, 754 F.3d 657, 674 (9th Cir. 2014).

27 <sup>99</sup>*Bateman v. Am. Multi-Cinema, Inc.*, 623 F.3d 708, 712 (9th Cir. 2010).

28 <sup>100</sup>*Wal-Mart Stores, Inc. v. Dukes*, 131 S. Ct. 2541, 2551 (2011).

1           **1. Rule 23(a)**

2                   **a. Numerosity**

3           Rule 23(a)(1) provides that a class action may be maintained only if “the class is  
4 so numerous that joinder of all members is impracticable.” “[I]mpracticability’ does not  
5 mean ‘impossibility,’ but only the difficulty or inconvenience of joining all members of  
6 the class.”<sup>101</sup> There is no bright-line rule regarding how many class members it takes to  
7 render joinder impracticable; the specific facts of each case must be considered.<sup>102</sup>

8           “When class size reaches substantial proportions, however, the impracticability  
9 requirement is usually satisfied by the numbers alone.”<sup>103</sup> It is generally accepted that  
10 “the numerosity factor is satisfied if the class comprises 40 or more members and . . .  
11 not satisfied when the class comprises 21 or fewer.”<sup>104</sup>

12           Plaintiffs assert that the proposed class consists of approximately 981 current  
13 and former drivers.<sup>105</sup> Plaintiffs point to the deposition testimony of former IntelliQuick  
14 executive Timothy Cocchia, who stated that IntelliQuick likely employs and contracts  
15 over 200 drivers,<sup>106</sup> and a list of approximately 781 former drivers that they obtained  
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19           <sup>101</sup>*Harris v. Palm Springs Alpine Estates, Inc.*, 329 F.2d 909, 913-14 (9th Cir. 1964)  
(quoting *Advertising Specialty Nat. Ass’n v. FTC*, 238 F.2d 108, 119 (1st Cir. 1956)).

20           <sup>102</sup>*General Tel. Co. of Northwest, Inc. v. E.E.O.C.*, 446 U.S. 318, 330 (1980).

21           <sup>103</sup>*In re Am. Med. Sys., Inc.*, 75 F.3d 1069, 1079 (6th Cir. 1996).

22           <sup>104</sup>See *Californians for Disability Rights, Inc. v. California Dep’t of Transp.*, 249 F.R.D.  
23 334, 346 (N.D. Cal. 2008) (citing *Consolidated Rail Corp. v. Town of Hyde Park*, 47 F.3d 473,  
24 483 (2d Cir.1995); *Ansari v. New York Univ.*, 179 F.R.D. 112, 114 (S.D.N.Y.1998)); *Newberg on*  
25 *Class Actions* § 3:12 (5th ed. 2014) (“As a general guideline . . . a class that encompasses  
26 fewer than 20 members will likely not be certified absent other indications of impracticability of  
joinder, while a class of 40 or more members raises a presumption of impracticability of joinder  
based on numbers alone.”).

27           <sup>105</sup>Doc. 303 at 6; Doc. 305 at 6 ¶ 28.

28           <sup>106</sup>Doc. 327-1 at 13 lines 6-16.

1 through discovery.<sup>107</sup> Defendants do not dispute these numbers.<sup>108</sup> Instead, they  
2 counter that under *Thiebes v. Wal-Mart Stores, Inc.*,<sup>109</sup> the court should base its  
3 numerosity analysis on only the number of individuals who have opted-into the FLSA  
4 collective action, instead of the proposed Rule 23 class as a whole. Joinder of the 89  
5 collective action opt-ins in this case, they argue, “is not inherently impracticable.”<sup>110</sup>

6 *Thiebes* represents a minority view<sup>111</sup> and is unpersuasive. *Thiebes* found that  
7 numerosity was not satisfied because only 425 of the over 15,000 potential class  
8 members opted into the FLSA collective action, which the court interpreted to mean that  
9 certification of the proposed Rule 23 class “would bring in many more employees than  
10 those who believe they were actually aggrieved by Wal-Mart’s alleged conduct.”<sup>112</sup> A  
11 court’s task under Rule 23(a)(1) is to determine whether joinder of “all members” of the  
12 proposed class would be impracticable—not merely those members who believe they  
13 were aggrieved. Further, it does not necessarily follow that employees who do not opt-  
14 in do not believe they were aggrieved. Fear of retaliation may deter potential plaintiffs

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21 <sup>107</sup>Doc. 303-2 at 13-68.

22 <sup>108</sup>Doc. 321 at 7 ¶¶ 27-28.

23 <sup>109</sup>No. CIV. 98-802-KI, 2002 WL 479840, at \*3 (D. Or. Jan. 9, 2002).

24 <sup>110</sup>Doc. 319 at 7.

25 <sup>111</sup>See *Meyers v. Crouse Health Sys., Inc.*, 274 F.R.D. 404, 414 (N.D.N.Y. 2011)  
26 (“Courts in the Second Circuit have rejected *Thiebes* and continue to assess numerosity based  
27 on the number of proposed class members rather than the number of opt-ins.”) (citations  
omitted).

28 <sup>112</sup>2002 WL 479840, at \*3.



1 from opting-into a FLSA collective action or from suing individually.<sup>113</sup> This factor  
2 weighs in favor of class certification, not against it.<sup>114</sup>

3 Plaintiffs have sufficiently demonstrated that the proposed class consists of close  
4 to 1,000 members. The court finds that joinder of all members would be impracticable  
5 and numerosity is satisfied.

6 **b. Commonality**

7 Rule 23(a)(2) provides that a class action may be maintained only if “there are  
8 questions of law or fact common to the class.” “[F]or purposes of Rule 23(a)(2) even a  
9 single common question will do.”<sup>115</sup> To assess whether the putative class members  
10 share a common question, courts must identify the elements of the class members’  
11 case-in-chief.<sup>116</sup> In *Wal-Mart*, the Supreme Court held that the plaintiffs’ claims must  
12 share a common contention such that a determination of that contention “will resolve an  
13 issue that is central to the validity of each one of the claims in one stroke.”<sup>117</sup> Despite  
14 Rule 23(a)(2)’s ostensible focus on common “questions,” the Supreme Court declared  
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16 <sup>113</sup>See *Newberg on Class Actions* § 3:12 (“Fear of retaliation—in, for example, civil rights  
17 or employment cases—is an additional factor that occasionally argues for relaxing the  
18 numerosity requirement generally (not just in terms of sheer numbers of class members), as  
19 such a fear might deter potential plaintiffs from suing individually, making a representative  
20 action especially pertinent.”); Ellen C. Kearns, *et al.*, *Employment Litigation: Emerging Trends in*  
21 *Wage & Hour Litigation After Dukes v. Wal-Mart*, 9 J.L. Econ. & Pol’y 347, 370-71 (2013)  
22 (“[F]rankly, employees are terrified of opting in. The opt-in rates in FLSA actions are varied but  
23 they range from below 10% (in the worst cases) to 15 to 20% (in the typical case) because  
24 people are worried that if they step forward, they’ll be fired. On the other hand, when people  
25 have a chance to be an absent class member (such is the case in an ‘opting-out’ class), opt-out  
26 rates are far lower than their opt-in rates.”).

23 <sup>114</sup>See *Romero v. Producers Dairy Foods, Inc.*, 235 F.R.D. 474, 485 (E.D. Cal. 2006)  
24 (“The numerosity requirement is more readily met where a class contains employees suing their  
25 present employer. This is because class members may be unwilling to sue their employer  
26 individually out of fear of retaliation.”); *Newberg on Class Actions* § 3:12.

26 <sup>115</sup>*Wal-Mart*, 131 S.Ct. at 2556 (quotation marks and alteration omitted).

27 <sup>116</sup>*Parsons*, 754 F.3d at 676.

28 <sup>117</sup>*Wal-Mart*, 131 S.Ct. at 2556.

1 that “what matters to class certification . . . is not the raising of common  
2 ‘questions’—even in droves—but, rather the capacity of a classwide proceeding to  
3 generate common *answers* apt to drive the resolution of the litigation.”<sup>118</sup>  
4 Where a defendant’s allegedly injurious conduct differs from plaintiff to plaintiff, as it did  
5 among the 3,400 stores involved in *Wal-Mart*, common answers are unlikely to be  
6 found.<sup>119</sup> But where “the same conduct or practice by the same defendant gives rise to  
7 the same kind of claims from all class members,” there is a common question.<sup>120</sup>

8 **(1) Counts II and V**

9 The primary common question that plaintiffs identify is whether defendants had a  
10 uniform policy that mis-characterized the proposed class members as independent  
11 contractors.<sup>121</sup> The answer to this question will drive resolution of whether the proposed  
12 class is protected by Arizona’s Wage Act (Count II)<sup>122</sup> and the FMLA (Count V).<sup>123</sup> With  
13 regard to plaintiffs’ Arizona Wage Act claim, the distinction between an employee and  
14 an independent contractor is determined by the objective nature of the parties’  
15 relationship, “upon an analysis of the totality of the facts and circumstances of each  
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19 <sup>118</sup>*Id.* (emphasis in original) (quoting Richard A. Nagareda, *Class Certification in the Age of Aggregate Proof*, 84 N.Y.U. L.Rev. 97, 132 (2009)).

20 <sup>119</sup>*Suchanek v. Sturm Foods, Inc.*, 764 F.3d 750, 756 (7th Cir. 2014).

21 <sup>120</sup>*Id.* See also 1 *McLaughlin on Class Actions* § 4:7 (11th ed. 2014) (“Commonality . . .  
22 is satisfied where the district court makes a factually supported finding that key elements of  
23 proof required for the claims of the proposed class may be productively adjudicated for all class  
24 members at once, and the common answers yielded by that adjudication will drive the  
resolution of the litigation.”).

25 <sup>121</sup>Doc. 303 at 9.

26 <sup>122</sup>Plaintiffs allege violations of A.R.S. §§ 23-351, 23-352, 23-355(A), and 23-363.  
27 These provisions protect the rights of employees, not independent contractors.

28 <sup>123</sup>Plaintiffs allege violations of 29 U.S.C. §§ 2612, and 2615. These provisions protect  
the rights of eligible employees, not independent contractors.

1 case.”<sup>124</sup> This analysis “usually rests on the extent of control the employer may exercise  
2 over the details of the work.”<sup>125</sup> With regard to plaintiffs’ FMLA claim, the Ninth Circuit  
3 has not yet addressed which test courts should use when determining whether an  
4 individual is an employee for FMLA purposes. Most courts utilize the economic realities  
5 test discussed above.<sup>126</sup> Despite utilizing different terminology, the Ninth Circuit has  
6 observed that “there is no functional difference” between the economic realities test and  
7 the common law agency test.<sup>127</sup>

8 Defendants argue that analyzing whether the putative class was mis-  
9 characterized will require the court to conduct a fact-specific inquiry into “the particular  
10 interactions, instructions, and training (or lack thereof) experienced by each potential  
11 class member.”<sup>128</sup> Plaintiffs disagree, claiming that the evidence shows that defendants  
12 have established uniform policies that treat all drivers as employees. At this stage of  
13 the litigation, the court’s task is not to determine the merits of plaintiffs’ claims;<sup>129</sup> rather,  
14 it is to determine whether plaintiffs have sufficiently demonstrated that it will be possible  
15 to determine whether the proposed class members were employees in one stroke.  
16 Defendants argue that mini-trials will be required to determine whether each driver had  
17 discretion over his or her vehicle and equipment, was able to hire other drivers to work

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19 <sup>124</sup>*Anton v. Indus. Comm’n of Arizona*, 688 P.2d 192, 194 (Ariz. Ct. App. 1984).

20 <sup>125</sup>*Munoz v. Indus. Comm’n of Arizona*, 318 P.3d 439, 444 (Ariz. Ct. App. 2014) (quoting  
21 *Cent. Mgmt. Co. v. Indus. Comm’n*, 781 P.2d 1374, 1376 (Ariz. Ct. App.1989)).

22 <sup>126</sup>*See Haybarger v. Lawrence Cnty. Adult Prob. & Parole*, 667 F.3d 408, 417 (3d Cir.  
23 2012) (compiling cases). *But see Alexander v. Avera St. Luke’s Hosp.*, 768 F.3d 756, 764 (8th  
24 Cir. 2014) (adopting the common law hybrid test).

25 <sup>127</sup>*Murray v. Principal Fin. Grp., Inc.*, 613 F.3d 943, 945 (9th Cir. 2010).

26 <sup>128</sup>Doc. 319 at 8.

27 <sup>129</sup>*See Amgen Inc. v. Connecticut Ret. Plans & Trust Funds*, 133 S. Ct. 1184, 1195  
28 (2013) (“Merits questions may be considered to the extent—but only to the extent—that they  
are relevant to determining whether the Rule 23 prerequisites for class certification are  
satisfied.”).

1 under him or her, was able to negotiate his or her rate or pay, was able to reject work,  
2 or was subject to discipline.<sup>130</sup> But the evidence that defendants point to (discussed at  
3 length above) does not suggest that these factors vary from driver to driver on an ad  
4 hoc basis, as if they were committed to the degree of managerial discretion seen in  
5 *Wal-Mart*. To the contrary, the record reflects that the drivers' working relationship with  
6 defendants is primarily governed by uniform policies. Commonality is satisfied with  
7 respect to Counts II and V.

8 **(2) Count IV**

9 Count IV of the Complaint seeks a declaratory judgment that the "Membership  
10 Application and Agreement" ("MAA"), the "Vehicle Lease Agreement" ("VLA") (which  
11 plaintiffs sometimes refer to as the "Vehicle Rental Agreement"), and the "Independent  
12 Contractor Owner/Operator Agreement" ("ICOOA") between defendants and the drivers  
13 are unconscionable.<sup>131</sup> The Complaint asserts that "many" drivers are required to sign  
14 the MAA, which is a contract between the driver and defendant Transportation  
15 Authority, LLC;<sup>132</sup> "some" drivers are required to use vehicles owned by defendant Majik  
16 Leasing, LLC ("Majik") and Majik "often" required those drivers to sign the VLA;<sup>133</sup> and  
17 IntelliQuick approached all drivers in April 2013 and forced each to sign the ICOOA.<sup>134</sup>  
18 Plaintiffs assert that the drivers have no ability to negotiate the terms or conditions of  
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22 <sup>130</sup>Doc. 319 at 9.

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24 <sup>131</sup>Doc. 187 at 40. Plaintiffs describe Count IV as seeking "declaratory and injunctive  
25 relief that the independent contractor and other related agreements are unenforceable."  
Doc. 303 at 21.

26 <sup>132</sup>Doc. 187 at 27 ¶¶ 173, 175.

27 <sup>133</sup>Doc. 187 at 9 ¶ 31, 28 ¶ 186-88.

28 <sup>134</sup>Doc. 187 at 35 ¶ 222.

1 these agreements.<sup>135</sup> The only common question that plaintiffs identify with regard to  
2 Count IV is whether these three contracts are unconscionable.<sup>136</sup>

3 Arizona law recognizes two forms of unconscionability: procedural  
4 unconscionability (“something wrong in the bargaining process”) and substantive  
5 unconscionability (“the contract terms per se”).<sup>137</sup> Procedural unconscionability is  
6 primarily concerned with remedying “unfair surprises” caused by bargaining that did not  
7 proceed as it should because of, among other things, fine print clauses and ignorance  
8 of important facts.<sup>138</sup> Although a contract may exhibit both forms of unconscionability,  
9 “a claim of unconscionability can be established with a showing of substantive  
10 unconscionability alone.”<sup>139</sup>

11 Defendants argue that plaintiffs’ unconscionability claims are overly fact-specific  
12 because the procedural unconscionability analysis requires the court to determine the  
13 individual circumstances under which each class member entered into the  
14 agreements.<sup>140</sup> To the extent that Count IV alleges procedural unconscionability, which  
15 requires the court to determine the individual circumstances under which each class  
16 member entered into the ICOOA, commonality is lacking. As defendants correctly  
17 observe, this claim depends on individualized facts regarding the bargaining process,  
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21 <sup>135</sup>Doc. 305 at 19 ¶¶ 132-33; Doc. 305-2 at 71, 75.

22 <sup>136</sup>Doc. 303 at 9.

23 <sup>137</sup>*Nelson v. Rice*, 12 P.3d 238, 242 (Ariz. Ct. App. 2000).

24 <sup>138</sup>*Steinberger v. McVey ex rel. Cnty. of Maricopa*, 318 P.3d 419, 436 (Ariz. Ct. App.  
25 2014).

26 <sup>139</sup>*Coup v. Scottsdale Plaza Resort, LLC*, 823 F. Supp. 2d 931, 947 (D. Ariz. 2011)  
27 (quoting *Maxwell v. Fid. Fin. Servs., Inc.*, 907 P.2d 51, 59 (Ariz. 1995)).

28 <sup>140</sup>Doc. 319 at 12.

1 including, among other things, the individual driver's age, education, intelligence, and  
2 business acumen.<sup>141</sup>

3 Plaintiffs argue that such individualized inquiries are unnecessary because the  
4 drivers were unable to negotiate the terms of the agreement.<sup>142</sup> In essence, plaintiffs'  
5 argument is that contracts of adhesion are per se procedurally unconscionable. This is  
6 incorrect. Under Arizona law, contracts of adhesion are not necessarily  
7 unenforceable.<sup>143</sup> Instead, to determine whether such contracts are enforceable courts  
8 "look to two factors: the reasonable expectations of the adhering party and whether the  
9 contract is unconscionable."<sup>144</sup> The former factor is substantively identical to the  
10 procedural unconscionability test; each seek to prevent unfair surprise. In other words,  
11 even if the ICOOA is a contract of adhesion, determining whether its terms exceed the  
12 range of the drivers' reasonable expectations relies on individualized inquiries  
13 unsuitable for class-wide resolution.<sup>145</sup>

14 Plaintiffs' substantive unconscionability claim, however, does not present any  
15 individualized questions. Defendants do not contend, nor could they, that whether the  
16 contracts are substantively unconscionable presents a question of law common to a  
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20 <sup>141</sup>Doc. 319 at 12 (quoting *Steinberger*, 318 P.3d at 437).

21 <sup>142</sup>Doc. 325 at 12.

22 <sup>143</sup>*Broemmer v. Abortion Servs. of Phoenix, Ltd.*, 840 P.2d 1013, 1016 (Ariz. 1992) ("Our  
23 conclusion that the contract was one of adhesion is not, of itself, determinative of its  
24 enforceability.").

25 <sup>144</sup>*Id.*

26 <sup>145</sup>See *id.* at 1017 ("Plaintiff was under a great deal of emotional stress, had only a high  
27 school education, was not experienced in commercial matters, and is still not sure 'what  
28 arbitration is.' Given the circumstances under which the agreement was signed and the nature  
of the terms included therein . . . [we conclude] that the contract fell outside plaintiff's  
reasonable expectations.").

1 significant number of putative class members.<sup>146</sup> This is all that is required at the  
2 commonality stage.

3 **(3) Count III**

4 Count III alleges unjust enrichment and seeks restitution for defendants'  
5 allegedly unconscionable contracts and for defendants' policies that require drivers to  
6 work without any compensation, allow IntelliQuick to illegally deduct money from the  
7 drivers' paychecks, and impose on the drivers' various illegal fees.<sup>147</sup> Under Arizona  
8 law unjust enrichment claims require proof of five elements: "(1) an enrichment, (2) an  
9 impoverishment, (3) a connection between the enrichment and impoverishment, (4) the  
10 absence of justification for the enrichment and impoverishment, and (5) the absence of  
11 a remedy provided by law."<sup>148</sup> "In short, unjust enrichment provides a remedy when a  
12 party has received a benefit at another's expense and, in good conscience, the  
13 benefitted party should compensate the other."<sup>149</sup>

14 Because a class-wide proceeding will not be able to generate common answers  
15 apt to drive the resolution of plaintiffs' unjust enrichment claims, commonality is lacking.  
16 Such claims are inherently unsuitable for class certification because, before a court can  
17 grant unjust enrichment relief it "must examine the particular circumstances of an  
18 individual case and assure itself that, without a remedy, inequity would result or  
19 persist."<sup>150</sup> Thus, even if plaintiffs could establish that a particular driver was  
20 impoverished by the challenged conduct, whether that impoverishment was unjust  
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22 <sup>146</sup>See Newberg on Class Actions § 3:23 (5th ed. 2014).

23 <sup>147</sup>Doc. 187 at 39.

24 <sup>148</sup>*Freeman v. Sorchych*, 245 P.3d 927, 936 (Ariz. Ct. App. 2011).

25 <sup>149</sup>*Wang Elec., Inc. v. Smoke Tree Resort, LLC*, 283 P.3d 45, 49 (Ariz. Ct. App. 2012).

26 <sup>150</sup>*Vega v. T-Mobile USA, Inc.*, 564 F.3d 1256, 1274 (11th Cir. 2009). See also *Osuna v.*  
27 *Wal-Mart Stores, Inc.*, No. C20014319, 2004 WL 3255430, at \*6 (Ariz. Super. Ct. Dec. 23,  
28 2004).

1 depends on equitable considerations surrounding that driver’s unique understanding  
2 and expectations. The individualized nature of this “fairness” inquiry renders class  
3 certification inappropriate.

4 **c. Typicality**

5 Rule 23(a)(3) provides that a class action may be maintained only if “the claims  
6 or defenses of the representative parties are typical of the claims or defenses of the  
7 class.” “The inherent logic of the typicality requirement is that a class representative will  
8 adequately pursue her own claims, and if those claims are ‘typical’ of those of the rest  
9 of the class, then her pursuit of her own interest will necessarily benefit the class as  
10 well.”<sup>151</sup> “Under the rule’s permissive standards, representative claims are ‘typical’ if  
11 they are reasonably coextensive with those of absent class members; they need not be  
12 substantially identical.”<sup>152</sup> “The test of typicality is ‘whether other members have the  
13 same or similar injury, whether the action is based on conduct which is not unique to  
14 the named plaintiffs, and whether other class members have been injured by the same  
15 course of conduct.’”<sup>153</sup>

16 The named plaintiffs here currently hold, or have held, positions identical to  
17 those of the members of each proposed subclass.<sup>154</sup> They allege many injuries that are  
18 a result of defendants’ course of conduct that is not unique to any of them. Specifically,  
19 they allege that they were each subjected to defendants’ uniform policies regarding

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21 <sup>151</sup>*Newberg on Class Actions* § 3:28.

22 <sup>152</sup>*Hanlon v. Chrysler Corp.*, 150 F.3d 1011, 1020 (9th Cir.1998).

23 <sup>153</sup>*Parsons*, 754 F.3d at 685 (quoting *Hanon v. Dataproducts Corp.*, 976 F.2d 497, 508  
24 (9th Cir.1992)).

25 <sup>154</sup>Brian Black currently works, and David Collinge and Robert Campagna formerly  
26 worked, for defendants as a Freight Driver, Route Driver, and On-Demand Driver. Doc. 187 at  
27 3-5 ¶¶ 10, 14, 16; Doc. 325 at 9. Melonie Priestly formerly worked for defendants as a Route  
28 Driver and On-Demand Driver. Doc. 187 at 4 ¶ 11; Doc. 325 at 9. John Morena and Brian  
Kingman currently work, and Heather Arras formerly worked, for defendants as a Route Driver.  
Doc. 187 at 4-5 ¶¶ 12, 15, 17; Doc. 325 at 9. Heather Arras alleges that she was eligible for  
FMLA leave but not allowed to take it. Doc. 187 at 4 ¶ 13.



1 overtime pay, minimum wages, “chargebacks” and other fees, FMLA leave, and control  
2 over their work. Further, plaintiffs allege that all class members who were drivers in  
3 April 2013 are parties to the ICOOA. This includes Brian Black, Brian Kingman, and  
4 John Morena.<sup>155</sup> This establishes typicality with respect to these claims.

5 The named plaintiffs have failed to establish typicality, however, with respect to  
6 their MAA- and VLA-based claims (Count IV and a portion of Count III). Not all  
7 members of the proposed class are parties to these two contracts. Rather, “many” are  
8 parties to the MAA and “some” are parties to the VLA. The plaintiffs do not contend  
9 that any of the named plaintiffs are parties to either of these two contracts; this is fatal  
10 to their typicality argument.<sup>156</sup>

#### 11 d. Adequacy

12 Rule 23(a)(4) provides that a class action may be maintained only if the named  
13 plaintiffs “will fairly and adequately protect the interests of the class.” The purpose of  
14 the adequacy inquiry is “to uncover conflicts of interest between named parties and the  
15 class they seek to represent.”<sup>157</sup> Defendants do not contend that any of the named  
16 plaintiffs have a conflict of interest or that class counsel is not competent. Adequacy is  
17 satisfied.

### 18 2. Rule 23(b)

19 Having concluded that the requirements of Rule 23(a) are satisfied, the court  
20 must now determine whether plaintiffs have met their burden of showing that the  
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23 <sup>155</sup>Doc. 305 at 5-6.

24 <sup>156</sup>See *Vega*, 564 F.3d at 1276 (“Without a common contract, it is impossible for [the  
25 named plaintiff] to bring a case typical of all other class members.”); *Newberg on Class Actions*  
26 § 3:37 (5th ed. 2014) (“[W]hen the class suit is predicated on more individualized contracts, and  
27 differences exist among the relevant provisions in different class members’ contracts, the  
representative’s claim may not be typical of the claims of class members with different  
contracts.”).

28 <sup>157</sup>*Amchem Products, Inc. v. Windsor*, 521 U.S. 591, 625 (1997).

1 proposed class satisfies one of the Rule 23(b) categories. Plaintiffs argue that the  
2 proposed class meets the requirements of Rules 23(b)(1)-(3).

3 **a. Rule 23(b)(1)**

4 A Rule 23(b)(1) class action may be maintained if requiring individual class  
5 members to prosecute separate actions would create a risk of either “(A) inconsistent or  
6 varying adjudications with respect to individual class members that would establish  
7 incompatible standards of conduct for the party opposing the class” or  
8 “(B) adjudications with respect to individual class members that, as a practical matter,  
9 would be dispositive of the interests of the other members not parties to the individual  
10 adjudications or would substantially impair or impede their ability to protect their  
11 interests.”<sup>158</sup> Plaintiffs request certification under Rule 23(b)(1)(A) because, if  
12 certification is not granted, a different court may issue a different ruling than this court  
13 with regard to whether a particular driver has been mis-characterized as an  
14 independent contractor, whether the agreements are unconscionable, or whether  
15 defendants are liable for their allegedly unlawful policies and practices.<sup>159</sup> None of  
16 these hypothetical inconsistent adjudications would establish incompatible standards of  
17 conduct for IntelliQuick, however.<sup>160</sup>

18 Plaintiffs also seek certification under Rule 23(b)(1)(B), arguing that “a  
19 determination that IntelliQuick has not misclassified Plaintiffs, that the agreements  
20 Defendants forced Plaintiffs to sign . . . are enforceable, and that mandatory deductions  
21 taken from Plaintiffs pay are not unlawful will be dispositive of or substantially impair the  
22 ability of other Drivers to make similar claims.”<sup>161</sup> Plaintiffs do not explain why, exactly,  
23 this might be. But presumably plaintiffs are arguing that future actions would be

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24 <sup>158</sup>Fed. R. Civ. P. 23(b)(1).

25 <sup>159</sup>Doc. 303 at 13.

26 <sup>160</sup>See *Zinser v. Accufix Research Inst., Inc.*, 253 F.3d 1180, 1193 (9th Cir. 2001).

27 <sup>161</sup>Doc. 303 at 15.

1 thwarted by the stare decisis consequences of this action. This is insufficient to sustain  
2 class certification under Rule 23(b)(1)(B).<sup>162</sup>

3 **b. Rule 23(b)(2)**

4 Plaintiffs seek class certification of Counts III and IV of the Complaint under  
5 Rule 23(b)(2). A Rule 23(b)(2) class action may be maintained if defendants have  
6 “acted or refused to act on grounds that apply generally to the class, so that final  
7 injunctive relief or corresponding declaratory relief is appropriate respecting the class as  
8 a whole.”<sup>163</sup> As the Supreme Court held in *Wal-Mart*:

9 The key to the (b)(2) class is “the indivisible nature of the injunctive or  
10 declaratory remedy warranted—the notion that the conduct is such that it  
11 can be enjoined or declared unlawful only as to all of the class members  
12 or as to none of them.” In other words, Rule 23(b)(2) applies only when a  
13 single injunction or declaratory judgment would provide relief to each  
14 member of the class.<sup>164</sup>

15 “These requirements are unquestionably satisfied when members of a putative class  
16 seek uniform injunctive or declaratory relief from policies or practices that are generally  
17 applicable to the class as a whole.”<sup>165</sup>

18 Count III alleges that defendants have been unjustly enriched by various  
19 unconscionable contracts, uncompensated work, and allegedly unlawful fees and  
20 deductions.<sup>166</sup> But because Count III does not primarily seek declaratory or injunctive

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21 <sup>162</sup>*La Mar v. H & B Novelty & Loan Co.*, 489 F.2d 461, 467 (9th Cir. 1973) (“Neither the  
22 stare decisis consequences of an individual action nor the possibility of false reliance upon the  
23 improper initiation of a class action can supply either the practical disposition of the rights of the  
24 class, or the substantial impairment of those rights, at least one of which is required by  
25 Rule 23(b)(1)(B).”).

26 <sup>163</sup>Fed. R. Civ. P. 23(b)(2).

27 <sup>164</sup>*Wal-Mart*, 131 S.Ct. at 2557 (quoting Nagareda, *Class Certification in the Age of*  
28 *Aggregate Proof*, 84 N.Y.U.L.Rev. 97, 132 (2009)).

<sup>165</sup>*Parsons*, 754 F.3d at 687-88.

<sup>166</sup>Doc. 187 at 39-40.

1 relief, Rule 23(b)(2) does not apply.<sup>167</sup> Count IV of the Complaint seeks a declaratory  
2 judgment that the ICOOA is unconscionable. To the extent that Count IV alleges that  
3 the ICOOA is substantively unconscionable, a declaratory judgment would provide relief  
4 to each member of the subclass who signed the ICOOA. The court therefore certifies  
5 the substantive unconscionability claims in Count IV to proceed under Rule 23(b)(2).

6 **c. Rule 23(b)(3)**

7 In *Wal-Mart*, the Supreme Court held that class actions that are predominantly to  
8 recover individualized money damages “belong in Rule 23(b)(3).”<sup>168</sup> Rule 23(b)(3)  
9 requires the court to find that “the questions of law or fact common to class members  
10 predominate over any questions affecting only individual members, and that a class  
11 action is superior to other available methods for fairly and efficiently adjudicating the  
12 controversy.” This inquiry “tests whether proposed classes are sufficiently cohesive to  
13 warrant adjudication by representation.”<sup>169</sup>

14 **(1) Predominance**

15 “Rule 23(a)(2)’s ‘commonality’ requirement is subsumed under, or superseded  
16 by, the more stringent Rule 23(b)(3) requirement that questions common to the class  
17 ‘predominate over’ other questions.”<sup>170</sup> The primary concern of the predominance  
18 inquiry is “the balance between individual and common issues.”<sup>171</sup> On one hand, where  
19 “common questions present a significant aspect of the case and they can be resolved  
20 for all members of the class in a single adjudication, there is clear justification for  
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22 <sup>167</sup>*Doninger v. Pac. Nw. Bell, Inc.*, 564 F.2d 1304, 1314 (9th Cir. 1977) (“[T]he action  
23 seeks as a major portion of the claimed relief, monetary restitution. To the extent that such  
24 relief predominates over the injunctive relief, section (b)(2) of Rule 23 is inappropriate.”).

25 <sup>168</sup>*Wal-Mart*, 131 S. Ct. at 2558.

26 <sup>169</sup>*Amchem*, 521 U.S. at 623.

27 <sup>170</sup>*Id.* at 609.

28 <sup>171</sup>*In re Wells Fargo Home Mortg. Overtime Pay Litig.*, 571 F.3d 953, 959 (9th Cir.2009).

1 handling the dispute on a representative rather than on an individual basis.”<sup>172</sup> On the  
2 other hand, where “claims require a fact-intensive, individual analysis,” class  
3 certification is inappropriate.<sup>173</sup> “Under the predominance inquiry, a district court must  
4 formulate some prediction as to how specific issues will play out in order to determine  
5 whether common or individual issues predominate in a given case.”<sup>174</sup>

6 **(I) A.R.S. § 23-351 claims**

7 Plaintiffs’ minimum wage and overtime claims arise under A.R.S. § 23-351. As  
8 noted above, the threshold question whether the drivers are employees, and therefore  
9 covered by A.R.S. § 23-351, is amenable to class-wide resolution. After analyzing the  
10 remainder of these claims, the court concludes that predominance is satisfied. With  
11 respect to their minimum wage claim, plaintiffs allege that the drivers are paid less than  
12 the statutory minimum wage<sup>175</sup> as a result of IntelliQuick’s policies of (1) assigning them  
13 “additional work” without any additional compensation and (2) deducting standard,  
14 weekly fees and discretionary chargebacks from their pay.<sup>176</sup> Whether these policies  
15 exist and, if so, whether they permit the drivers’ hourly wages to fall below the statutory  
16 minimum are questions of fact common to all putative class members. The same can  
17 be said about the question whether IntelliQuick’s policies permit the drivers to regularly  
18 work in excess of 40 hours per week without overtime compensation. Although the  
19 putative class members would be entitled to different damages based on the amount  
20 below the minimum wage they were actually paid or how much uncompensated

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22 <sup>172</sup>*Hanlon*, 150 F.3d at 1022 (quoting 7A Charles Alan Wright, Arthur R. Miller & Mary  
23 Kay Kane, *Federal Practice & Procedure* § 1778 (2d ed.1986)).

24 <sup>173</sup>*Vinole v. Countrywide Home Loans, Inc.*, 571 F.3d 935, 947 (9th Cir.2009).

25 <sup>174</sup>*In re New Motor Vehicles Canadian Exp. Antitrust Litig.*, 522 F.3d 6, 20 (1st Cir. 2008)  
26 (internal quotation omitted).

27 <sup>175</sup>A.R.S. § 23-363.

28 <sup>176</sup>Doc. 187 at 21-22.

1 overtime work they actually performed, such “individual issues do not overcome the fact  
2 that common questions present a significant aspect of the case and can be resolved on  
3 a representative rather than individual basis.”<sup>177</sup>

4 **(ii) A.R.S. § 23-352 claims**

5 The Complaint also alleges that IntelliQuick’s deductions from the drivers’  
6 paychecks referenced above violate A.R.S. § 23-352, which prohibits employers from  
7 withholding any portion of an employee’s wages unless (1) the employer is “required or  
8 empowered to do so” by law, (2) the employer has written authorization from the  
9 employee, or (3) “[t]here is a reasonable good faith dispute as to the amount of wages  
10 due, including . . . any claim of . . . set-off asserted by the employer against the  
11 employee.”<sup>178</sup> Defendants argue that plaintiffs’ unlawful deduction claim will require the  
12 court to conduct an individualized analysis of each deduction to determine whether  
13 each was based on a good faith dispute over the amount of wages due.<sup>179</sup> With regard  
14 to chargebacks, the court agrees.<sup>180</sup> The evidence shows that IntelliQuick supervisors  
15 exercise discretion when deciding whether to issue chargebacks, and chargebacks may  
16 be levied for myriad reasons.<sup>181</sup> The fact-intensive, individual analysis, required to  
17 determine whether each chargeback was levied in good faith defeats class certification  
18 on that claim.

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21 <sup>177</sup>*Juvera v. Salcido*, 294 F.R.D. 516, 522 (D. Ariz. 2013).

22 <sup>178</sup>A.R.S. § 23-352.

23 <sup>179</sup>Doc. 319 at 10.

24 <sup>180</sup>*See Baughman v. Roadrunner Commc’ns, LLC*, No. CV-12-565-PHX-SMM, 2014 WL  
25 4259468, at \*7 (D. Ariz. Aug. 29, 2014) (“The Court finds that based on the validity of the  
26 variety of individual charge backs assessed against the putative class, and in application,  
27 whether they violated A.R.S. § 23-352, it is clear that the putative class members’ claims do not  
depend upon a common contention whose truth or falsity will resolve an issue that is central to  
the validity of each one of the claims in one stroke.”).

28 <sup>181</sup>*See, e.g.*, Doc. 305-1 at 255-56; Doc. 305-2 at 198-99; Doc. 307 at 16.

1 Whether IntelliQuick deducts its standardized fees from its drivers' paychecks in  
2 good faith, however, is amenable for class-wide resolution. A weekly scanning device  
3 fee is deducted from the paychecks of all drivers who use IntelliQuick's scanners,<sup>182</sup> a  
4 weekly secondary insurance fee is deducted from the paychecks of all drivers who do  
5 not have their own secondary insurance policy,<sup>183</sup> and weekly uniform and paycheck  
6 processing fees are deducted from all drivers' paychecks.<sup>184</sup> Because these deductions  
7 are standardized, the question whether they comply with A.R.S. § 23-352 can be  
8 resolved for all members of the class in a single adjudication. Predominance is  
9 satisfied with regard to these claims.

10 **(iii) FMLA claims**

11 Plaintiffs seek class certification under Rule 23(b)(3) on their claims that  
12 defendants are violating the FMLA by failing to provide FMLA leave<sup>185</sup> and by penalizing  
13 employees who take unpaid leave.<sup>186</sup> As defendants observe, however, the drivers will  
14 have to prove the following five elements to establish a violation of the FMLA: (1) "the  
15 driver was eligible for the FMLA's protections (in other words, an employee),"  
16 (2) IntelliQuick was covered by the FMLA, (3) the driver was entitled to FMLA leave,  
17 (4) the driver provided IntelliQuick sufficient notice of his or her intent to take leave, and  
18 (5) IntelliQuick denied the driver FMLA benefits.<sup>187</sup> Defendants argue that elements  
19 three through five present individual questions that will predominate. At oral argument  
20 plaintiffs' counsel conceded that this claim is ill-suited for class treatment to the extent it  
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22 <sup>182</sup>Doc. 305-1 at 122.

23 <sup>183</sup>Doc. 305-1 at 124.

24 <sup>184</sup>Doc. 305-1 at 124-26.

25 <sup>185</sup>See 29 U.S.C. § 2612.

26 <sup>186</sup>See 29 U.S.C. § 2615.

27 <sup>187</sup>*In re FedEx Ground Package Sys., Inc., Employment Practices Litig.*, 283 F.R.D. 427,  
28 460 (N.D. Ind. 2012).

1 seeks monetary damages for FLMA violations. Alternatively, however, plaintiffs'  
2 counsel argued that plaintiffs have alleged that IntelliQuick has a policy of requiring a  
3 driver to find a replacement driver before he or she may take leave, and that the court  
4 should certify their claim for declaratory relief that this policy violates the FMLA. But  
5 because the Complaint does not mention any such policy or request such declaratory  
6 relief, plaintiffs' argument lacks merit.

7 **(2) Superiority**

8 When assessing whether a class action is superior to other methods of  
9 adjudicating the controversy, courts should consider:

10 (A) the class members' interest in individually controlling the prosecution  
11 or defense of separate actions;

12 (B) the extent and nature of any litigation concerning the controversy  
13 already begun by or against class members;

14 (C) the desirability or undesirability of concentrating the litigation of the  
15 claims in the particular forum; and

16 (D) the likely difficulties in managing a class action.<sup>188</sup>

17 Plaintiffs argue that a class action is a superior method of adjudication because the  
18 individual class members have little interest in controlling the prosecution of the case,  
19 "significant discovery on major factual and legal issues" has already been completed in  
20 this action, and concentrating the litigation in the District of Arizona is desirable because  
21 that is where "the vast majority, if not all, of class members and all witnesses are  
22 located."<sup>189</sup>

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26 <sup>188</sup>Fed. R. Civ. P. 23(b)(3). See also *Zinser v. Accufix Research Ins., Inc.*, 253 F.3d  
27 1180, 1190 (9th Cir. 2001).

28 <sup>189</sup>Doc. 303 at 23.



1 Defendants respond by citing *Epenscheid v. DirectSat USA, LLC*,<sup>190</sup> and arguing  
2 that the individualized damages calculations defeat superiority.<sup>191</sup> In *Epenscheid*, the  
3 defendant employer allegedly concealed its wage and hour violations by forbidding its  
4 workers from recording time spent on certain tasks.<sup>192</sup> The Seventh Circuit found that  
5 the lack of records of the time these workers worked but did not report on their time  
6 sheets, and class counsel's inability to propose a feasible litigation plan to address this  
7 evidentiary deficiency, rendered class action treatment inferior to a complaint filed with  
8 the Department of Labor.<sup>193</sup>

9 Defendants' argument fails for several reasons. First, defendants do not  
10 contend that the situation in this case is akin to *Epenscheid*. That is, that the drivers  
11 failed to record the time for which they now wish to be compensated. To the contrary, it  
12 appears from the record here that calculating damages would be reasonably feasible.<sup>194</sup>  
13 Second, defendants do not suggest any alternatives to class action litigation that would  
14 be a superior method of adjudicating these claims.

#### 15 **IV. CONCLUSION**

16 For the reasons above, the motion at docket 310 is DENIED, and the motion at  
17 docket 303 is GRANTED IN PART and DENIED IN PART as follows:

- 18 • IT IS ORDERED certifying a class action that includes all current and  
19 former drivers or couriers who made pick-ups or deliveries for or on behalf  
20 of IntelliQuick Deliveries, Inc. as a Freight Driver, Route Driver, or On-  
21 Demand Driver within the State of Arizona and who were or are classified

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23 <sup>190</sup>705 F.3d 770, 773 (7th Cir. 2013).

24 <sup>191</sup>Doc. 319 at 16-17.

25 <sup>192</sup>*Epenscheid*, 705 F.3d at 773-74.

26 <sup>193</sup>*Id.* at 775-76.

27 <sup>194</sup>See, e.g., Doc. 305-1 at 204, 221. See *Leyva v. Medline Indus. Inc.*, 716 F.3d 510,  
28 515 (9th Cir. 2013).

1 or paid as independent contractors or not classified or paid as employees  
2 at any time on or after April 9, 2009;

- 3 • IT IS FURTHER ORDERED certifying the following subclasses of  
4 plaintiffs:
  - 5 • Subclass A - Freight Drivers: All drivers who use vehicles or vans  
6 that are owned or leased by IntelliQuick or Majik Leasing, LLC to  
7 make deliveries and pick-ups for or on behalf of IntelliQuick or its  
8 customers.
  - 9 • Subclass B - Route Drivers: All drivers who generally use their own  
10 vehicles to make deliveries and pick-ups on an assigned route for  
11 or on behalf of IntelliQuick or its customers.
  - 12 • Subclass C - On-Demand Drivers: All drivers who generally use  
13 their own vehicles to make specific deliveries and pick-ups for or on  
14 behalf of IntelliQuick or its customers and who have not been  
15 assigned a regular route.
  - 16 • Subclass D - All drivers who are parties to the “Independent  
17 Contractor Owner/Operator Agreement.”
- 18 • IT IS FURTHER ORDERED permitting the named plaintiffs and class of  
19 similarly situated individuals to proceed as a class action pursuant to  
20 Federal Rule of Civil Procedure 23(b)(2) with respect to the plaintiffs’  
21 claim that the “Independent Contractor Owner/Operator Agreement” is  
22 substantively unconscionable;
- 23 • IT IS FURTHER ORDERED permitting the named plaintiffs and class of  
24 similarly situated individuals to proceed as a class action pursuant to  
25 Federal Rule of Civil Procedure 23(b)(3) with respect to the plaintiffs’  
26 claims for minimum wage and overtime violations under A.R.S. § 23-351  
27 and plaintiffs’ claims that the defendants’ standardized payroll deductions  
28 violate A.R.S. § 23-352;

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- IT IS FURTHER ORDERED appointing plaintiffs' counsel as class counsel under Rule 23(g);
- IT IS FURTHER ORDERED that defendants shall provide to plaintiffs' counsel the last-known contact information for the class members within 21 days of this order; and
- IT IS FURTHER ORDERED that plaintiffs shall submit a proposed class notice within 14 days of this order.

DATED this 23rd day of March 2015.

/s/ JOHN W. SEDWICK  
SENIOR UNITED STATES DISTRICT JUDGE