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6 IN THE UNITED STATES DISTRICT COURT
7 FOR THE DISTRICT OF ARIZONA
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9 Mark Starling, M.D.,

10 Plaintiff,

11 v.

12 Banner Health, an Arizona corporation,

13 Defendant.
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No. CV-16-00708-PHX-NVW

ORDER

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16 Before the Court is Defendant Banner Health's Motion for Reconsideration of the
17 Court's January 12, 2018 Ruling (Doc. 301). For the following reasons, the motion will
18 be denied.

19 **I. LEGAL STANDARD**

20 "The Court will ordinarily deny a motion for reconsideration of an Order absent a
21 showing of manifest error or a showing of new facts or legal authority that could not have
22 been brought to its attention earlier with reasonable diligence." LRCiv 7.2(g)(1). "Any
23 such motion shall point out with specificity the matters that the movant believes were
24 overlooked or misapprehended by the Court." *Id.* "No motion for reconsideration of an
25 Order may repeat any oral or written argument made by the movant in support of or in
26 opposition to the motion that resulted in the Order." *Id.*

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1 **II. ANALYSIS**

2 Defendant Banner Health (“Banner”) urges reconsideration of the Court’s Order
3 regarding its Motion for Summary Judgment (“Order”) (Doc. 296). It presents almost
4 exclusively arguments contained in its previous motions. That alone is grounds for
5 denying its motion. *See* LRCiv 7.2(g)(1). Nevertheless, the Court addresses the
6 arguments in more detail below.

7 **A. Count I: ADEA Termination**

8 Banner argues that the Court “overlooked material facts” and committed “a clear
9 error of law” with respect to Count I. (Doc. 301 at 6.) It is wrong for several reasons.

10 Banner ignores *Douglas v. Anderson*, 656 F.2d 528 (9th Cir. 1981), which the
11 Court explicitly considered in its Order. (*See* Doc. 296 at 14.) There is no *per se* rule
12 that a replacement must be a certain number of years younger than the plaintiff in order
13 for the plaintiff to meet his *prima facie* burden. “If the replacement is only slightly
14 younger than the plaintiff, then it is *less likely* that an inference of discrimination can be
15 drawn. However, replacement by *even an older employee* will not necessarily foreclose
16 *prima facie* proof if other direct or circumstantial evidence supports an inference of
17 discrimination.” *Id.* at 533 (emphases added). It is a case-by-case determination. As the
18 Ninth Circuit has explained, “In each case the trier must determine whether the evidence
19 identifies age as the likely reason for the discharge.” *Id.* And the “requisite degree of
20 proof necessary to establish a *prima facie* case for . . . ADEA claims on summary
21 judgment is minimal and does not even need to rise to the level of a preponderance of the
22 evidence.” *Wallis v. J.R. Simplot Co.*, 26 F.3d 885, 888-89 (9th Cir. 1994). In *Douglas*,
23 the court found the plaintiff met his *prima facie* burden when his replacement was a mere
24 five years younger but the plaintiff had supplied substantial evidence of satisfactory job
25 performance. 656 F.2d at 533. For the reasons explained in the Order, Starling met his
26 *prima facie* case under *Douglas*.

27 In addition, Banner cites *Ferlise v. JP Morgan Chase Bank, Nat’l Ass’n*, No. CV-
28 11-01783-PHX-ROS, 2013 WL 5291143 (D. Ariz. Sept. 3, 2013), for the proposition that

1 cases in most circuits have demonstrated that a difference of less than ten years is not
2 significant. (Doc. 301 at 3.) But there the court also noted both that the “Ninth Circuit
3 has not decided what qualifies as ‘substantially younger’” and that “courts routinely
4 require an age difference of at least six years.” 2013 WL 5291143, at *3. Starling’s
5 replacement was seven years younger than he, and consistent *Douglas*, there was more
6 than enough evidence to meet the *prima facie* burden.

7 Banner also argues that the Court improperly focused on “indicia of impairment,”
8 rather than Banner’s Testing Policy, which defines impairment. (Doc. 301 at 4-5
9 (emphasis removed).) First, whether Starling actually appeared to be impaired is an
10 important issue for the jury with respect to deciding whether Banner had good reason to
11 test him. More importantly, Banner’s Testing Policy deems an employee “impaired” if
12 his BAC meets or exceeds 0.02—but only if the employee is *working*. Despite Banner’s
13 contrary assertion, there is evidence to suggest that Starling was not “working” at the
14 Holiday Party. For example, the reminder email was specifically styled as a request;
15 Starling had not attended in previous years and was never disciplined for it; and other
16 Banner officers who were deposed could not say whether it was required. A reasonable
17 juror could conclude that Banner’s Testing Policy did not apply under the circumstances.

18 Banner makes much of the fact that alcohol was not being served at *this* event—
19 the Holiday Party. That is irrelevant. What matters is whether Starling was working and
20 could be deemed impaired under Banner’s Testing Policy. It is crucial to understand
21 what it means to be “working.” If other employees were “working,” drinking, and not
22 being tested at events where Banner *did* serve alcohol, events designed for similar
23 morale-boosting purposes, then Banner may have arbitrarily enforced its Testing Policy.

24 It is disingenuous for Banner to assert that Starling “produced no evidence
25 identifying” other employees he believed were impaired at work but who were not
26 subject to Banner’s Testing Policy. (Doc. 301 at 4.) Starling does not need to point to
27 specific examples of employees who were tested, blew a 0.02 or above, and were not
28 fired. He did what he needed to do: he showed that other, similarly situated employees

1 drank at official Banner events and were not tested. Given Starling’s account of his
2 superiors’ hostility toward him, a reasonable juror could conclude that they exhibited
3 discriminatory animus in deciding to test him in a primarily social setting and to fire him
4 for the results.

5 Finally, Banner makes this perplexing claim: “Under [the Court’s] reasoning,
6 Banner could never have any rule barring a physician from operating with an elevated
7 BAC if it also chose to serve alcohol at an employee retreat or awards ceremony.” (Doc.
8 301 at 5.) Nothing in the Court’s Order justifies such a result. The entire point is that it
9 is unclear whether Starling was “working”; if he was “operating,” there would be no
10 dispute that he was working. In fact, in ruling in Banner’s favor on Starling’s defamation
11 claim, the Court expressly noted that an employer should have the right to fire and report
12 a physician who was inebriated only once while performing surgery. (Doc. 296 at 27.)

13 **B. Count II: ADEA Retaliation**

14 Banner argues that, in denying summary judgment on Count II, the Court relied on
15 facts not in the record and overlooked material facts. (Doc. 301 at 6.) Not so.

16 Banner again contends that there is “no evidence” that it selectively enforced its
17 Testing Policy. For the reasons explained above and in the Order, the Court rejects this
18 argument.

19 Banner also emphasizes the fact that Starling supposedly sent notice of intent to
20 sue in June of 2015. (It skirts over the fact that the reason he sent the notice was because,
21 he says, he found Bessel and Nunley aggressive and threatening.) Banner suggests that
22 too much time had passed between the June 2015 letter from Starling’s attorney and the
23 termination to properly infer causation. Yet the June 2015 letter, as Banner quotes it in
24 its Motion for Reconsideration, threatened litigation “should the parties be unable to
25 resolve this dispute.” (Doc. 301 at 7.) In the intervening months, the parties did attempt
26 to resolve the dispute, as their correspondence in the record indicates. (See Doc. 267,
27 Exs. 18-20.) The November 2015 notice of intent to sue was just that—not a threat, but
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1 an announcement. The Court did not “overlook” the June 2015 letter; it concluded that
2 the two letters were plainly different.

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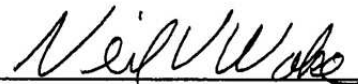
4 Underlying all of this is the touchstone of Ninth Circuit ADEA law, a touchstone
5 that must guide the Court:

6 A plaintiff alleging employment discrimination need produce very little evidence
7 in order to overcome an employer’s motion for summary judgment. This is
8 because the ultimate question is one that can only be resolved through a searching
9 inquiry—one that is most appropriately conducted by a factfinder, upon a full
10 record. In evaluating motions for summary judgment in the context of
11 employment discrimination, we have emphasized the importance of zealously
12 guarding an employee’s right to a full trial, since discrimination claims are
frequently difficult to prove without a full airing of the evidence and an
opportunity to evaluate the credibility of the witnesses.

13 *Davis v. Team Elec. Co.*, 520 F.3d 1080, 1089 (9th Cir. 2008) (internal quotation
14 marks and citations omitted). Because so much of this case turns on the credibility of the
15 witnesses, granting summary judgment on Counts I and II would have plainly been
16 inappropriate.

17 IT IS THEREFORE ORDERED that Banner Health’s Motion for Reconsideration
18 of the Court’s January 12, 2018 Ruling (Doc. 301) is denied.

19 Dated this 29th day of January, 2018.

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23 Neil V. Wake
24 Senior United States District Judge
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