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**United States District Court  
Central District of California**

MEDASSETS NET REVENUE  
SYSETMS, LLC,  
Plaintiff,  
v.  
DOWNEY REGIONAL MEDICAL  
CENTER; DOES 1–10, inclusive,  
Defendants.

Case No. 2:13-cv-01936-ODW(AGR<sub>x</sub>)

**ORDER GRANTING IN PART AND  
DENYING IN PART MEDASSETS  
NET REVENUE SYSTEMS, LLC’S  
MOTION FOR SUMMARY  
JUDGMENT [38]**

DOWNEY REGIONAL MEDICAL  
CENTER,  
Counterclaimant,  
MEDASSETS NET REVENUE  
SYSETMS, LLC,  
Counterdefendant.

**I. INTRODUCTION**

After emerging from bankruptcy, Defendant Downey Regional Medical Center (“DRMC”) enlisted the services of Plaintiff MedAssets Net Revenue Systems, LLC to manage the hospital’s revenue cycle. The parties entered into several written agreements providing that MedAssets would submit final bills from DRMC to various

1 public and private payors and then follow up on any claims denials. But their  
2 relationship soured after DRMC discovered that MedAssets employees were allegedly  
3 using “manual contractual adjustments” to write off otherwise legitimate amounts  
4 owed to DRMC—thus obviating the need for MedAssets to challenge any denials. In  
5 February and March 2013, each party sent letters to the other resulting in the  
6 termination of the parties’ agreement.

7 MedAssets filed this action, claiming that DRMC breached their contract by  
8 failing to pay for services performed. DRMC counterclaimed for, among others,  
9 breach of contract and the implied covenant of good faith and fair dealing; equitable  
10 estoppel; and conversion. MedAssets subsequently moved for partial summary  
11 judgment. After considering the parties’ arguments, the Court finds that DRMC’s  
12 equitable-estoppel and conversion claims fail as a matter of Delaware law and that  
13 genuine disputes of material fact precludes summary judgment on the breach claims  
14 and counterclaims. The Court accordingly **GRANTS IN PART** MedAssets’s  
15 Motion.<sup>1</sup>

## 16 **II. FACTUAL BACKGROUND**

17 DRMC is a medical and surgical hospital located in Downey, California.  
18 (SUF 2.) MedAssets is a limited-liability company incorporated in Delaware that  
19 manages clients’ revenue cycle from the “back office,” that is, it collects the finalized  
20 bills, submits them to payors, and follows up on denied claims. (Diamond  
21 Dep. 13:31–14:5.)

### 22 *1. MedAssets begins managing DRMC’s revenue cycle*

23 Prior to working with MedAssets, DRMC used a company called Cymetrix to  
24 provide billing services. (King Dep. 23:1–11.) In the middle of 2010, Edmund King,  
25 DRMC’s Chief Financial Officer, contacted Greg Strobel, MedAssets’s Senior Vice  
26 President of Revenue Cycle Solutions, to explore the two companies working

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27 <sup>1</sup> After carefully considering the papers filed with respect to this Motion, the Court deems the matter  
28 appropriate for decision without oral argument. Fed. R. Civ. P. 78; L.R. 7-15.

1 together. (SUF 12.) They explored MedAssets providing “hot back up services,”  
2 meaning that MedAssets would connect directly to DRMC’s computer systems and be  
3 instantly poised to take over billing and collections if DRMC chose to terminate its  
4 relationship with Cymetrix. (SUF 16–17.)

5 On August 19, 2010, the parties began reviewing draft Statements of Work  
6 (“SOW”) for their proposed agreement. (SUF 18.) These SOWs outlined the “hot  
7 back up plan” and “accounts receivable” services. (*Id.*) On September 1, 2010,  
8 Strobel emailed King a draft of the Master Agreement along with SOW 1 for “Hot  
9 Back Up Plan Services.” (SUF 21.) Robert Fuller, DRMC’s Executive Vice  
10 President and Chief Operating Officer, executed the Agreement at the end of  
11 September and backdated it to September 1, 2010. (SUF 26.)

12 Paragraph 9.1 of the Master Agreement provides in part,

13 MedAssets represents and warrants that the Services provided hereunder:

14 (i) will be performed in a professional manner; and, (ii) any Work  
15 provided hereunder will reasonably conform in all material respects to  
16 the specifications agreed to by the Parties in writing for a period of ninety  
17 (90) days following the completion of such Services. DRMC may only  
18 notify MedAssets during such ninety (90) day period of any deficiency in  
19 the performance of the Services. Notwithstanding the foregoing,  
20 DRMC’s sole and exclusive remedy, and MedAssets’ sole and exclusive  
21 liability, for a breach of the foregoing representations and warranties  
22 shall be: (i) the specific support services in the applicable SOW;  
23 (ii) repeating or reprocessing of the services by MedAssets, or a  
24 Participating Affiliate, at no additional charge; or (iii) termination  
25 pursuant to Section 10.

26 (Strople Dep. Ex. 1.) The parties specifically defined “Services” as “the services to be  
27 provided by MedAssets to DRMC as set forth in any attached or subsequently  
28 executed Statement of Work.” (*Id.*)

1 On October 21, 2010, Strobel sent King a draft of SOW 2 for “Accounts  
2 Receivable Services.” (SUF 30.) SOW 2 does not contain any new or different  
3 warranty or liability-limitation language. (SUF 31; Strople Dep. Ex. 3.) Rather,  
4 SOW 2 states at the top of the first page that “THE UNDERSIGNED PARTIES  
5 ACKNOWLEDGE AND AGREE THAT THIS SOW IS MADE PART OF THE  
6 MASTER AGREEMENT BETWEEN DOWNEY REGIONAL MEDICAL CENTER  
7 AND MEDASSETS NET REVENUE SYSTEMS, LLC DATED AS OF THE 1ST  
8 DAY OF SEPTEMBER, 2010.” (Strople Dep. Ex. 3.) On December 17, 2010, Fuller  
9 signed SOW 2 on behalf of DRMC. (*Id.*)

10 Under the Master Agreement, MedAssets received 2.25 percent of the dollars it  
11 collected as a fee for its revenue-collection services. (Fuller Dep. 52:18–53:6, Ex. 3.)  
12 SOW 2 also provides that MedAssets would receive a quarterly bonus equal to an  
13 additional 0.25 percent if it met the collection goal provided in the SOW. (Fuller  
14 Dep. 52:18–53:6, Ex. 3.) MedAssets received this bonus in all but the first quarter it  
15 provided collection services for DRMC. (Zulla Decl. ¶¶ 4–5.)

16 2. *The parties’ business relationship*

17 Both parties devoted substantial resources to managing their relationship.  
18 DRMC hired Dean Correnti as its Revenue Cycle Manger to manage MedAssets’s  
19 role in the hospital’s revenue cycle. (SUF 46.) Correnti took charge of the Revenue  
20 Integrity Group, which analyzed the hospital’s accounts receivable and Health  
21 Information Management Department’s diagnostic revenue codes. (Correnti  
22 Dep. 13:12–14:17.) Revenue Integrity would check to make sure that the diagnostic  
23 revenue codes were billed correctly through the system and what was paid through  
24 MedAssets was correct. (Correnti Dep. 14:22–15:9.)

25 MedAssets had 29 people working on the DRMC account, including Diane  
26 Diamond who worked on site in Downey. (Zulla Dep. 17:4–9.; SUF 51.) The two  
27 companies communicated every day. (SUF 53.)

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1 Every Wednesday, representatives from all key DRMC departments gathered in  
2 a revenue-cycle meeting along with Diamond and other MedAssets employees  
3 appearing by phone. (SUF 60–62.) Caitlin Zulla, MedAssets’s Senior Vice President  
4 of Operations, Revenue Cycle Services, would also attend the meeting if she was at  
5 DRMC on a Wednesday. (SUF 64.)

6 When a payor such as an insurance company denied all or a portion of a claim,  
7 it sent MedAssets an explanation of benefits (“EOB”) and a denial code. (King  
8 Dep. 131:23–132:1.) MedAssets was supposed to prepare a report with all of the  
9 denials. (*Id.* at 132:1–3.) But King disputes receiving these reports. (*Id.* at 132:5–  
10 13.)

11 *3. Collection issues arise*

12 When a patient is admitted to DRMC, entries are made both into the patient’s  
13 medical record and into the Patient Accounting System. (*Id.* at 17:16–18:3.) As  
14 DRMC employees provide treatment, they enter diagnostic revenue codes into the  
15 Patient Accounting System corresponding to certain gross charges for the services.  
16 (SUF 67–68.) When a patient is discharged, any additional revenue coding is  
17 completed, and the bill is released, or “dropped,” from the Patient Accounting System  
18 for final calculation. (SUF 70.) The gross charges rarely if ever reflect the amount  
19 that DRMC actually expects a payor to reimburse. (SUF 71.) DRMC uses a Contract  
20 Management System to calculate an expected reimbursement based on rates from  
21 private contracts and public payors. (SUF 72–74.) MedAssets would then receive the  
22 final bill and submit it to the appropriate payor. (SUF 75.)

23 While a payor would remit funds directly to DRMC, MedAssets received notice  
24 of the payment and would post the payment to DRMC’s Patient Accounting System.  
25 (SUF 76–77.) If a payor disputed a portion of a bill, MedAssets would undertake  
26 follow-up work, including communicating with the payor. (SUF 79–80.) It might  
27 also determine that the reimbursement received was correct and that the Patient  
28 Accounting System had miscalculated the expected reimbursement. (SUF 81.)

1 MedAssets would accordingly adjust that amount via a manual contractual  
2 adjustment. (Correnti Dep. 41:10–15.)

3 King contends that MedAssets used the manual contractual adjustments in lieu  
4 of bad-debt codes to effectively hide from DRMC the outstanding balances that  
5 MedAssets should have followed up on and collected from payors. (King  
6 Dep. 81:10–82:10.) So instead of writing off the denied portion of a bill as bad debt,  
7 i.e., money earned but not paid, MedAssets would adjust it as a billing error so that  
8 they did not have to challenge the denial. (*Id.* at 93:6–21.) Since there was no bad  
9 debt showing up, DRMC initially conducted no follow-up investigation of its own  
10 regarding the denials. (*Id.* at 93:23–94:9; Correnti Dep. 37:14–38:2.) As a result of  
11 this practice, the Patient Accounting System reflected a lower expected income rate—  
12 and thus ostensibly reduced the amount that MedAssets had to collect. (King  
13 Dep. 110:24–111:25.) This exacerbated the hospital’s already jeopardized financial  
14 health.

15 In December 2012 or January 2013, DRMC discovered that MedAssets was  
16 making manual adjustments within a day or two of the bill dropping and then  
17 subsequently reducing a portion of the adjustment equal to the amount reimbursed by  
18 a payor. (*Id.*) King advised Zulla of one “unacceptable” instance where MedAssets  
19 wrote off a \$13,000 debt. (SUF 92.)

20 In August 2012, DRMC had instituted a policy where MedAssets employees  
21 could not write off more than \$5,000 at a time without approval. (*Id.* at 83:12–18.)  
22 But DRMC discovered that MedAssets employees were instead using multiple \$5,000  
23 adjustments to net an account down to a zero-dollar balance. (*Id.* at 83:12–18;  
24 Correnti Dep. 45:19–25.)

25 In February 2013, King dispatched Vid Shivaraman, a DRMC financial analyst,  
26 to review a group of approximately 1,000 accounts that reflected \$5,000 manual  
27 contract adjustments. (Shivaraman Decl. ¶ 7.) Shivaraman discovered 1,080 instances  
28 of \$5,000 adjustments totaling over \$5,000,000. (King Dep. 117:3–18.)

1 But Zulla testified that MedAssets’s employees made contractual adjustments in  
2 order to correct the erroneous expected-reimbursement calculations produced by  
3 DRMC’s Contract Management System. (Zulla Dep. 155:20–24.) Diamond also does  
4 not believe that MedAssets employees were using manual adjustments to zero out  
5 patient-account balances. (Diamond Dep. 108:17–25.) Diamond reviewed about 30  
6 accounts herself and did not find any inappropriate billing practices after comparing  
7 the payments with the payor contracts. (*Id.* at 109:14–110:14.)

8 Zulla testified that the majority of manual contractual adjustments she reviewed  
9 were the result of Medicare outpatient claims that did not “net down” properly  
10 through DRMC’s Contract Management System. (Zulla Dep. 84:5–12.) But  
11 Elizabeth Navarro, DRMC’s Contracting Supervisor, testified that the “majority” of  
12 these Medicare claims did net down properly, though some required manual  
13 adjustments. (Navarro Decl. ¶ 5.) MedAssets also had to adjust expected  
14 reimbursements when DRMC registered a patient under the wrong insurance plan and  
15 for some outpatient procedures. (SUF 84.) In fact, after Navarro was put in charge of  
16 the Contract Management System, MedAssets advised her from time to time that the  
17 system was incorrectly calculating expected reimbursements. (SUF 101.)

18 *4. Master Agreement is terminated*

19 MedAssets asserts that it collected a total of \$297,293,137 for DRMC during  
20 the course of its contract performance from December 2010 to March 1, 2013. (Zulla  
21 Decl. ¶ 3, SUF 4.) In contrast, it appears that DRMC contends that MedAssets only  
22 collected \$285,040,354.66. (Witham Decl. Ex. 1, at Interrogs. 14–15.) On February  
23 8, 2013, MedAssets sent DRMC a letter stating that the hospital was overdue in the  
24 amount of \$1,985,068.79. (Strople Dep. Ex. 9.) DRMC never disputed the accuracy  
25 of that sum. (King Dep. 164:10–17, SUF 9.) MedAssets further stated that it “will  
26 terminate the Agreement on the thirtieth day following the date of this letter  
27 (March 10, 2013) should payment not be made immediately.” (Strople Dep. Ex. 9.)

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1 On March 1, 2013, Fuller sent MedAssets a letter giving “notice of MedAssets’  
2 material breaches of the Master Agreement dated September 1, 2010, and of each and  
3 every one of the Statements of Work/Amendments . . . entered into thereunder.”  
4 (Strople Dep. Ex. 10.) Fuller stated that the fees set forth in MedAssets’s February 8,  
5 2013 letter “were not in fact earned.” (*Id.*) He advised MedAssets that “no work  
6 should be done by MedAssets pursuant to the SOWs on or after 7:30 pm EST today,  
7 March 1, 2013.” (*Id.*) After setting forth DRMC’s grievances, Fuller concluded that  
8 DRMC had “made a settled decision to request that [MedAssets] stop work and  
9 cooperate in allowing [DRMC] to bill and collect [its] accounts. . . . Accordingly,  
10 [DRMC had] proposed that [they] undertake a professional disengagement.” (*Id.*)

11 Under Paragraph 6 of the Master Agreement, “all Work prepared by MedAssets  
12 for DRMC shall be the property of DRMC.” (SUF 104.) During the parties’  
13 relationship, if payors sent EOBs in paper format, MedAssets would receive them,  
14 scan them, and transmit them to DRMC’s Document Management System.  
15 (SUF 109.) If a payor sent EOB information electronically, MedAssets housed this  
16 information on its Summit system, to which DRMC disputes that it had access.  
17 (SUF 110.) DRMC asserts that “Work” includes the receipts of claims, EOBs,  
18 remittance advice, and other payor correspondence that MedAssets received and that  
19 MedAssets refused to return “claims information” after the termination of the parties’  
20 contract. (SUF 105–06.)

21 On March 18, 2013, MedAssets filed this action against DRMC, alleging  
22 breach-of-contract and related claims. (ECF No. 1.) DRMC counterclaimed for,  
23 among others, breach of contract, equitable estoppel, and conversion. (ECF Nos. 13,  
24 26.) On March 10, 2014, MedAssets moved for partial summary judgment. DRMC  
25 timely opposed. That Motion is now before the Court for decision.

### 26 **III. LEGAL STANDARD**

27 Summary judgment should be granted if there are no genuine issues of material  
28 fact and the moving party is entitled to judgment as a matter of law. Fed. R. Civ.



1 P. 56(c). The moving party bears the initial burden of establishing the absence of a  
2 genuine issue of material fact. *Celotex Corp. v. Catrett*, 477 U.S. 317, 323–24 (1986).  
3 Once the moving party has met its burden, the nonmoving party must go beyond the  
4 pleadings and identify specific facts through admissible evidence that show a genuine  
5 issue for trial. *Id.*; Fed. R. Civ. P. 56(c). Conclusory or speculative testimony in  
6 affidavits and moving papers is insufficient to raise genuine issues of fact and defeat  
7 summary judgment. *Thornhill’s Publ’g Co. v. GTE Corp.*, 594 F.2d 730, 738 (9th  
8 Cir. 1979).

9 A genuine issue of material fact must be more than a scintilla of evidence, or  
10 evidence that is merely colorable or not significantly probative. *Addisu v. Fred*  
11 *Meyer*, 198 F.3d 1130, 1134 (9th Cir. 2000). A disputed fact is “material” where the  
12 resolution of that fact might affect the outcome of the suit under the governing law.  
13 *Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 248 (1968). An issue is “genuine” if  
14 the evidence is sufficient for a reasonable jury to return a verdict for the nonmoving  
15 party. *Id.* Where the moving and nonmoving parties’ versions of events differ, courts  
16 are required to view the facts and draw reasonable inferences in the light most  
17 favorable to the nonmoving party. *Scott v. Harris*, 550 U.S. 372, 378 (2007).

#### 18 IV. DISCUSSION

19 MedAssets moves for partial summary judgment, arguing that DRMC cannot  
20 sustain its equitable-estoppel and conversion claims. MedAssets also argues that it is  
21 entitled to judgment on its breach-of-contract claim, thus precluding DRMC’s  
22 counterclaims for breach of contract and the implied covenant of good faith and fair  
23 dealing. The Court finds that DRMC’s equitable-estoppel and conversion claims fail  
24 as a matter of law but that genuine disputes of material fact preclude summary  
25 judgment on the contract claims.

##### 26 A. Choice of law

27 Under the *Erie* doctrine, a federal court sitting in diversity must apply the  
28 choice-of-law rules of the state in which the court sits. *Klaxon Co. v. Stentor Elec.*

1 *Mfg. Co.*, 313 U.S. 487, 496 (1941). California courts employ the principles set forth  
2 in Restatement (Second) Conflict of Laws section 187 in determining whether to  
3 enforce a contract’s choice-of-law provision, “which reflect a strong policy favoring  
4 enforcement of such provisions.” *Nedlloyd Lines B.V. v. Super. Ct.*, 3 Cal. 4th 459,  
5 464–65 (1992). One of the parties’ incorporation in the state whose law is chosen  
6 provides the requisite “substantial relationship” sufficient to validate the choice of  
7 law. *Id.* at 467.

8 Paragraph 11.6 of the Master Agreement provides that it is to be governed by  
9 Delaware substantive law. Since MedAssets was formed under Delaware law, the  
10 contract has a sufficient “substantial relationship” to the state such that Delaware  
11 substantive law applies to this action.

12 **B. Liability limitation**

13 Paragraph 9.1 of the parties’ Master Agreement—written by MedAssets’s legal  
14 department—provides:

15 MedAssets represents and warrants that the Services provided hereunder:  
16 (i) will be performed in a professional manner; and, (ii) any Work  
17 provided hereunder will reasonably conform in all material respects to  
18 the specifications agreed to by the Parties in writing for a period of ninety  
19 (90) days following the completion of such Services. DRMC may only  
20 notify MedAssets during such ninety (90) day period of any deficiency in  
21 the performance of the Services. Notwithstanding the foregoing,  
22 DRMC’s sole and exclusive remedy, and MedAssets’ sole and exclusive  
23 liability, for a breach of the foregoing representations and warranties  
24 shall be: (i) the specific support services in the applicable SOW;  
25 (ii) repeating or reprocessing of the services by MedAssets, or a  
26 Participating Affiliate, at no additional charge; or (iii) termination  
27 pursuant to Section 10.

28 (Strople Dep. Ex. 1.) Additionally, Paragraph 9.3 states:

1 The maximum liability of MedAssets and the Participating Affiliates  
2 arising out of or related to this Agreement, regardless of legal theory  
3 **(WHETHER IN CONTRACT, TORT OR OTHERWISE), SHALL**  
4 **NOT EXCEED THE SUM OF FEES RECEIVED BY MEDASSETS**  
5 **OVER THE IMMEDIATELY PRECEDING SIX (6) MONTHS**  
6 **FOR THE SPECIFIC SERVICES IN THE SOW WHICH GAVE**  
7 **RISE TO THE LIABILITY.**

8 (*Id.*) MedAssets argues that Paragraph 9.3 precludes DRMC from obtaining any  
9 money damages, thus gutting DRMC’s counterclaims for breach of contract and the  
10 implied covenant of good faith and fair dealing. The Court disagrees.

11 Delaware courts typically enforce liability-limitation provisions that preclude  
12 various types of damages. *eCommerce Indus., Inc. v. MWA Intelligence, Inc.*, No. CV  
13 7471-VCP, 2013 WL 5621678, at \*45 (Del. Ch. Sept. 30, 2013); *see also Yellow Book*  
14 *USA v. Sullivan*, No. CIV.A. 1999-02-046, 2003 WL 1848650, at \*7 (Del. Com. Pl.  
15 Feb. 20, 2003); *Eisenmann Corp. v. Gen. Motors Corp.*, No. C.A.99C-07-260-WTQ,  
16 2000 WL 140781, at \*22 (Del. Super. Jan. 28, 2000); *Donegal Mut. Ins. Co. v. Tri-*  
17 *Plex Sec. Alarm Sys.*, 622 A.2d 1086, 1090 (Del. Super. 1992); *Woloshin v. Diamond*  
18 *State Tel. Co.*, 380 A.2d 982, 984–85 (Del. Ch. 1977). As one court stated, “freedom  
19 of contract would suggest that parties to a contract should be entitled to draft  
20 agreements so as to avoid certain of the duties and liabilities that are normally part of  
21 a contractual relationship.” *eCommerce Indus.*, 2003 WL 1848650, at \*7.

22 MedAssets contends that Paragraph 9.1 plainly limits DRMC’s remedies for  
23 MedAssets’s alleged breach for failing to perform services in a “professional manner”  
24 or providing work that did not “reasonably conform” to the parties’ Agreement.  
25 MedAssets therefore argues that DRMC may not obtain money damages for any  
26 breach—just support services, reprocessing, or termination of the Agreement.

27 DRMC disagrees, asserting that the parties narrowly drafted Paragraph 9.1 to  
28 only apply to claims “for a breach of the foregoing representations and warranties,”

1 but MedAssets now asks the Court to ignore the clear language and rewrite it to apply  
2 to any breach-of-contract claim. Pointing to Paragraph 9.3, DRMC asserts that the  
3 parties specifically contemplated that money damages would be available for contract  
4 breaches.

5 Since it appears that both paragraphs of the Master Agreement purport to limit  
6 damages in different ways, the Court must interpret the language of the contract to  
7 determine which applies to this action. The Delaware Supreme Court has recognized  
8 that contract interpretation is “purely a question of law.” *Rhone-Poulenc Basic*  
9 *Chems. Co. v. Am. Motorists Ins. Co.*, 616 A.2d 1192, 1195 (Del. 1992). A court must  
10 read the contract as a whole, endeavoring to avoid any internal inconsistencies. *Bank*  
11 *of N.Y. Mellon v. Commerzbank Capital Funding Trust II*, 65 A.3d 539, 550 (Del.  
12 2013). Clear and unambiguous language should receive its “ordinary and usual  
13 meaning.” *Rhone-Poulenc Basic Chems.*, 616 A.2d at 1195. But a “contract is not  
14 rendered ambiguous simply because the parties do not agree upon its proper  
15 construction. Rather, a contract is ambiguous only when the provisions in controversy  
16 are reasonably or fairly susceptible of different interpretations or may have two or  
17 more different meanings.” *Id.* at 1196.

18 The parties agree that Paragraph 9.1 is not ambiguous; the Court agrees. That  
19 provision applies to the “Services” MedAssets was to provide under the Master  
20 Agreement. The parties specifically defined “Services” in Paragraph 1 of the Master  
21 Agreement as “the services to be provided by MedAssets to DRMC as set forth in any  
22 attached or subsequently executed Statement of Work.” (Strople Dep. Ex. 1.)  
23 Reading the contract as a whole, the warranties contained in Paragraph 9.1 therefore  
24 apply to all work MedAssets provided for DRMC, including the hot backup plan and  
25 accounts-receivable services. That is, MedAssets had to perform its services in a  
26 “professional manner” and reasonably conform its services to the parties’ agreed-upon  
27 specifications. Despite DRMC’s arguments to the contrary, it does not matter whether  
28 DRMC omitted Paragraph 9.1 from its breach-of-contract counterclaim; DRMC may

1 not avoid the parties’ unambiguous “Services” definition by simply relying on one  
2 portion of the contract while ignoring another.

3 Paragraph 9.3 is also consistent with 9.1. While Paragraph 9.3 specifically  
4 mentions “CONTRACT” liability, it also states that MedAssets’s “*maximum liability*”  
5 would be the sum of fees earned over the six-month period immediately preceding the  
6 breach. (Strople Dep. Ex. 1 (emphasis added).) Paragraph 9.3 thus establishes a  
7 liability ceiling whereby MedAssets could not possibly be liable for more than that  
8 amount of damages for any breach “arising out of or related to” the Agreement.

9 But as DRMC argues, Paragraph 9.1 is more specific—applying only to the  
10 specific situation involving MedAssets’s breach of the “representations and  
11 warranties” contained in that paragraph. Since the paragraph restricts liability even  
12 more than Paragraph 9.3, it simply falls below—and does not conflict—with the  
13 maximum-liability ceiling established in Paragraph 9.3.

14 MedAssets is therefore correct that Paragraph 9.1 limits DRMC’s potential  
15 breach-of-contract recovery in this action. But MedAssets is not correct that the  
16 provision eliminates the damages element of DRMC’s counterclaims for breach of  
17 contract and the implied covenant of good faith and fair dealing. Paragraph 9.1 is a  
18 liability-limitation provision—not an exculpation clause. MedAssets remains  
19 potentially liable for DRMC’s counterclaims, though just not for monetary damages.  
20 The Court accordingly **DENIES** MedAssets’s Motion on this ground to the extent that  
21 it seeks to preclude DRMC’s first and second counterclaims for breach of contract and  
22 the implied covenant of good faith and fair dealing, respectively.

23 **C. Equitable-estoppel counterclaim**

24 In its Amended Answer, DRMC included both an equitable-estoppel  
25 affirmative defense and counterclaim. MedAssets now moves for summary judgment  
26 on those issues. Both parties heavily dispute whether DRMC has satisfied the  
27 elements of equitable estoppel. But the Court finds that Delaware law preempts their  
28 entire discussion.

1 Delaware defines equitable estoppel as “a judicial remedy by which a party may  
2 be precluded by its own act or omission from asserting a right to which it otherwise  
3 would have been entitled . . . .” *Genencor Int’l, Inc. v. Novo Nordisk A/S*, 766 A.2d 8,  
4 12 (Del. 2000) (internal quotation marks omitted). The essence of equitable estoppel  
5 is preventing fraud, whether actual or constructive. *Scott-Douglas Corp. v.*  
6 *Greyhound Corp.*, 304 A.2d 309, 318 (Del. Super. 1973); *see also Wilson v. Am. Ins.*  
7 *Co.*, 209 A.2d 902, 903–04 (Del. Super. 1965) (“An estoppel may arise when a party  
8 by his conduct intentionally or unintentionally leads another, in reliance upon that  
9 conduct, to change position to his detriment.”).

10 A party seeking to equitably estop another must establish four elements:

11 (1) Conduct by the party to be estopped which amounts to a false  
12 representation, concealment of material facts, or which is calculated to  
13 convey an impression different from, and inconsistent with, that which  
14 the party subsequently attempts to assert; (2) knowledge, actual or  
15 constructive, of the real facts and the other party’s lack of knowledge and  
16 the means of discovering the truth; (3) the intention of [*sic*] expectation  
17 that the conduct shall be acted upon by, or influence, the other party and  
18 good faith reliance by the other; and (4) action or forbearance by the  
19 other party amounting to a change of status to his detriment.

20 *Scott-Douglas Corp.*, 304 A.2d at 318.

21 MedAssets argues that DRMC’s equitable-estoppel claim fails because it only  
22 operates as an affirmative defense—not a claim. MedAssets also contends that it is  
23 “undisputed” that DRMC possessed the means to ascertain whether MedAssets had  
24 collected reimbursements from payors in amounts to which DRMC was entitled under  
25 its contracts with private insurers or under payment rules for government programs.  
26 DRMC admitted that it possessed the ability to calculate whether it had received the  
27 appropriate amount from payors within a few days. DRMC also actually reviewed  
28 MedAssets’s work in several ways, including employing Correnti and others to

1 analyze patient accounts through DRMC’s Revenue Integrity Group, receiving and  
2 reviewing periodic reports from MedAssets, and having Navarro and Shivaraman  
3 audit claims billed by MedAssets.

4 But DRMC hotly disputes whether it had access to all relevant information  
5 necessary to discover MedAssets’s alleged breaches, whether it had the capacity to  
6 discover the deficient billing, and whether MedAssets concealed its conduct such as  
7 manual contractual adjustments. DRMC points out that one MedAssets manager  
8 testified that he thought that account notes did not automatically flow to DRMC,  
9 thereby not allowing DRMC to properly review MedAssets’s work. DRMC also  
10 repeatedly complained about its lack of access to MedAssets’s systems and payor  
11 denials. DRMC further contends that it did not have the capacity to adequately review  
12 the thousands of claims handled by MedAssets and that MedAssets concealed its  
13 breaches through tactics such as using multiple \$5,000 manual contractual  
14 adjustments.

15 The problem with both parties’ arguments is that they misapprehend the nature  
16 of equitable estoppel. In *Genencor International*—a case cited but not analyzed by  
17 either party—the Delaware Supreme Court decided a case legally analogous to this  
18 action. In that case, Genencor International and Novo Nordisk settled patent-  
19 infringement litigation through a license agreement. 766 A.2d at 9–10. Genencor  
20 received a license to develop two products using five unpublished patents of Novo  
21 Nordisk, but it also received the right to develop the second product with an additional  
22 unpublished patent. *Id.* at 10. The agreement contained a representation and warranty  
23 that the five unpublished patents were the “only” unpublished patents that Novo  
24 Nordisk needed to disclose. *Id.*

25 Novo Nordisk then discovered that it had inadvertently omitted an unpublished  
26 patent from the list of five unpublished patents and proposed that the parties include it  
27 only with respect to the second product. *Id.* Genencor disagreed, arguing that

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1 Genencor should be estopped from asserting the omitted patent against either licensed  
2 product. *Id.* at 10–11.

3 The Chancery Court held that Novo Nordisk breached the license agreement by  
4 omitting the sixth unpublished patent but granted estoppel only as a remedy with  
5 respect to the first product. *Id.* at 11. On appeal, the Delaware Supreme Court  
6 rejected the notion that Genencor was seeking equitable estoppel. The court stated,

7 [I]t is important to consider that Genencor is seeking to enforce a contract  
8 supported by valid consideration. Since Genencor bargained for the  
9 representation that there were only five unpublished patents, there is no  
10 need to look for detrimental reliance as a “consideration substitute.” We  
11 have previously observed that a promissory estoppel analysis is not  
12 applicable to cases in which the alleged promise is supported by  
13 consideration. We think this observation also applies to equitable  
14 estoppel. Therefore, because this is a dispute about enforcement of a  
15 bargained-for contract right, we conclude that the remedy Genencor  
16 seeks is not equitable estoppel.

17 *Id.* at 12 (footnotes omitted); *see also* 31 C.J.S. Estoppel and Waiver § 209  
18 (“Equitable estoppel is inapplicable when the parties are bound by an express  
19 contract.”); 28 Am. Jur. 2d Estoppel and Waiver § 26 (same). The court went on to  
20 observe that the issue was really whether the Chancery Court properly denied estoppel  
21 as a remedy for Novo Nordisk’s breach. *Id.* at 13. Turning to familiar contract-  
22 interpretation principles, the court held that estoppel would not be an appropriate  
23 remedy, because it would have expanded Genencor’s rights to develop the first  
24 product beyond what the parties intended. *Id.* at 14.

25 DRMC’s estoppel “claim” similarly sounds in breach of contract—not true  
26 equitable estoppel. That is, DRMC contends that by MedAssets allegedly using  
27 manual contract adjustments to write down the amounts payors owed to DRMC,  
28 MedAssets breached the parties’ Agreement by not performing its revenue-collection



1 services according to the parties' specifications. As a result of this alleged breach,  
2 DRMC wishes to preclude MedAssets from benefiting from the Master Agreement's  
3 liability-limitation provision—or, put another way, DRMC wants to estop MedAssets  
4 from asserting the liability limitation in its favor as a remedy for the breach.

5 But it is well settled that a party may not use equitable estoppel as a sword "to  
6 work a positive gain." 28 Am. Jur. 2d Estoppel and Waiver § 30. DRMC may  
7 therefore not increase its rights under the contract by attempting to equitably estop  
8 MedAssets from asserting paragraph 9.1's liability limitation. Neither party disputes  
9 the Master Agreement's validity. The parties are bound by an enforceable contract  
10 negotiated at arm's length. Fuller, DRMC's Chief Operating Officer and a lawyer  
11 himself, negotiated the contract on DRMC's behalf. There is no indication that  
12 MedAssets worked some sort of fraud on the hospital in drafting the Agreement.  
13 DRMC may not circumvent the agreed-upon terms at this point simply because  
14 MedAssets may have breached.

15 The Court accordingly finds that DRMC's equitable-estoppel counterclaim fails  
16 as a matter of law and **GRANTS** summary judgment in MedAssets's favor on this  
17 ground.

18 **D. Breach of contract and the implied covenant of good faith and fair dealing**

19 MedAssets also requests that the Court grant summary judgment in  
20 MedAssets's favor on its breach-of-contract claim, contending that DRMC breached  
21 the parties' Agreement by failing to pay for services rendered and terminating the  
22 Agreement without providing MedAssets with notice of the breach and an opportunity  
23 to cure.

24 Under Delaware law, "the elements of a breach of contract claim are: (1) a  
25 contractual obligation; (2) a breach of that obligation; and (3) resulting damages."  
26 *Interim Healthcare, Inc. v. Spherion Corp.*, 884 A.2d 513, 548 (Del. Super. 2005),  
27 *aff'd*, 886 A.2d 1278 (Del. 2005). A material breach by one party excuses the other  
28 party's counterperformance. *BioLife Solutions, Inc. v. Endocare, Inc.*, 838 A.2d 268,

1 278 (Del. Ch. 2003). Delaware courts consider the elements set forth in Restatement  
2 (Second) of Contracts section 241 in determining whether a breach is material, thus  
3 discharging the other party's performance obligations. *Id.*

4 MedAssets argues that there is no dispute that DRMC breached the Master  
5 Agreement and SOWs by failing to pay for services rendered and terminating the  
6 Agreements without providing MedAssets with notice of breach and an opportunity to  
7 cure. MedAssets points out that paragraph 10 of the Master Agreement provides that  
8 "the non-breaching Party shall provide written notice of such breach to the other Party  
9 and the breaching Party shall have thirty (30) days to cure the breach as provided  
10 herein." (Strople Dep. Ex. 1.) DRMC also never contested the \$1,985,068.79 amount  
11 that MedAssets notified DRMC was past due. MedAssets alleges that DRMC now  
12 owes \$2,257,227.98. Finally, MedAssets contends that DRMC cannot pursue its  
13 breach counterclaims, because the liability-limitation provision in paragraph 9.1  
14 eliminates the damages element of those claims—a prerequisite to relief.

15 In contrast, DRMC contends that MedAssets terminated the contract through its  
16 impossible-to-comply-with February 8, 2013 demand letter. DRMC argues that both  
17 parties knew that the hospital could not pay \$1,985,068.79 within 30 days of the date  
18 of that letter, so the letter effectively served as a termination. In the alternative,  
19 DRMC asserts that the letter constituted an anticipatory repudiation, thereby justifying  
20 DRMC's nonperformance.

21 The parties have argued several different bases for breach of contract by the  
22 other party. But the Court cannot consider each in isolation; the timeline of events is  
23 crucial in a breach-of-contract action like this one. One must focus on which party  
24 breached first and whether that breach was material—thus entitling the other party to  
25 discharge its counterperformance.

26 The first action that could possibly constitute a breach of the Agreement here  
27 was MedAssets allegedly providing subpar billing and collection services. Under at  
28 least the Master Agreement and SOW 2, MedAssets had an obligation to submit the

1 final bills to the payors, collect the reimbursements, post them to DRMC's Patient  
2 Accounting System, and then follow up on the denials. In turn, DRMC had to pay  
3 MedAssets a percentage of the funds collected.

4 But the parties hotly dispute whether MedAssets held up its end of the bargain.  
5 The parties agree that MedAssets would have to make manual contractual adjustments  
6 on occasion to correct expected-reimbursement miscalculations by the Contract  
7 Management System. But DRMC argues that MedAssets was given an inch but took  
8 a mile with the manual adjustments—ultimately making manual contractual  
9 adjustments just a day or two after the bill dropped and using multiple \$5,000  
10 adjustments to circumvent the system limits. DRMC also asserts that instead of  
11 conducting any follow-up work on payor denials, MedAssets employees simply  
12 adjusted the bills down to zero and then corrected the adjustments accordingly after a  
13 payor reimbursed all or part of a claim. No one disputes that if these allegations are  
14 true, MedAssets would be in breach of its contractual obligations.

15 MedAssets disagrees with DRMC's contractual-adjustment allegations. It  
16 contends that its employees only adjusted bills when the Contract Management  
17 System miscalculated an expected reimbursement, DRMC employees listed the wrong  
18 insurer, or for certain outpatient services. Diamond's own investigation confirmed  
19 this argument. MedAssets further denies using the manual corrections to obviate its  
20 billing and follow-up obligations.

21 This factual dispute is material to MedAssets's breach-of-contract claim and  
22 DRMC's counterclaim. If MedAssets did breach its revenue-management obligations,  
23 then DRMC would not be responsible for paying for that substandard work; that is,  
24 MedAssets's material breach would discharge DRMC's counterperformance. One  
25 also cannot weigh in on which party terminated the Agreement first until one  
26 determines who, if anyone, breached the Agreement prior to termination.

27 In light of this factual dispute, the Court **DENIES** MedAssets's Motion on the  
28 parties' breach claims and counterclaims.

1 **E. Conversion counterclaim**

2 Finally, MedAssets argues that DRMC’s conversion counterclaim fails because  
3 it has not alleged that MedAssets breached a duty independent from the contract and  
4 because Delaware does not recognize conversion of intangible property.

5 Under Delaware law, conversion is “any distinct act of dominion wrongfully  
6 exerted over the property of another, in denial of his right, or inconsistent with it.”  
7 *Drug, Inc. v. Hunt*, 168 A. 87, 93 (Del. 1933). In *Kudora v. SPJS Holdings, LLC*, 971  
8 A.2d 872 (Del. Ch. 2009), the Chancery Court held that a plaintiff must establish “that  
9 the defendant violated an independent legal duty, apart from the duty imposed by  
10 contract.” *Id.* at 889. Delaware also generally only permits conversion claims dealing  
11 with tangible property or intangible property merged into a tangible form. *Res.*  
12 *Ventures, Inc. v. Res. Mgmt. Int’l, Inc.*, 42 F. Supp. 2d 423, 439 (D. Del. 1999);  
13 *Carlton Invs. v. TLC Beatrice Int’l Holdings, Inc.*, No. 13950, 1995 WL 694397, at  
14 \*16 (Del. Ch. Nov. 21, 1995).

15 MedAssets contends that since DRMC alleges that it owns the EOB information  
16 as a result of the Master Agreement, DRMC has not alleged that MedAssets violated  
17 any duty independent of contract law sufficient to sustain the conversion claim.  
18 MedAssets also argues that electronic-claims information may not properly be the  
19 subject of conversion under Delaware law, because it is not tangible.

20 But DRMC contends that its “rights” to patient records relating to the payment  
21 of claims arise not from the contract but from federal law. DRMC points out that the  
22 parties entered into a Business Associate Agreement in Schedule 1 to the Master  
23 Agreement as required by 45 C.F.R. § 164.502(e)(2). DRMC asserts that as a  
24 business associate, MedAssets had an independent duty to return DRMC’s patient  
25 records at the termination of the contract under 45 C.F.R. § 164.504(e)(2)(ii)(I), a  
26 Health Insurance Portability and Accountability Act (“HIPAA”) regulation. Finally,  
27 DRMC argues that Delaware courts have permitted conversion claims for  
28 electronically stored information.

1 DRMC’s arguments with respect to its “rights” to patient information do little  
2 to sustain its counterclaim. The inquiry is not whether DRMC has a right to the  
3 information but rather whether MedAssets had an independent duty to return it. In a  
4 sense, DRMC is irrelevant to the analysis; one must instead look solely to MedAssets  
5 and its actions—that is, whether it violated some provision other than contract law  
6 when it allegedly refused to return the data.

7 The Court finds that DRMC has not established that MedAssets breached any  
8 duty independent of the parties’ contract. Section 164.502(e)(2) of the HIPPA  
9 regulations provides that covered entities must document certain “satisfactory  
10 assurances” with a business associate in a written agreement that complies with  
11 § 164.504(e). The cited regulation states, among other things, that the business  
12 associate must, “if feasible, return or destroy all protected health information received  
13 from, or created or received by the business associate on behalf of, the covered entity  
14 that the business associate still maintains in any form.” § 164.504(e)(2)(ii)(I). But  
15 HIPPA does not create an independent duty. Rather, § 164.504(e) sets forth  
16 assurances that covered entities must include in a written contract. A breach of those  
17 assurances accordingly is a breach of the contract—not independent of it. Since  
18 DRMC has not established that MedAssets owed any other duty to return the  
19 electronic-claims information, its conversion claim fails as a matter of law.

20 As DRMC points out, some Delaware courts have permitted conversion claims  
21 relating to electronically stored information. *Wayman Fire Prot., Inc. v. Premium*  
22 *Fire & Sec., LLC*, No. CIV.A. 7866-VCP, 2014 WL 897223, at \*23 (Del. Ch. Mar. 5,  
23 2014) (citing *Seibold v. Camulos Partners LP*, No. CIV.A. 5176-CS, 2012 WL  
24 4076182, at \*22 (Del. Ch. Sept. 17, 2012)). It therefore would not be appropriate for  
25 this Court to find that the conversion claim failed because the information is  
26 intangible.

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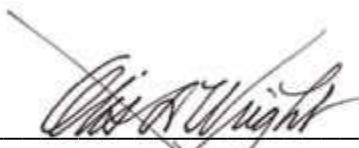
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**V. CONCLUSION**

For the reasons discussed above, the Court **GRANTS** MedAssets’s Motion with respect to DRMC’s equitable-estoppel and conversion claims and **DENIES** the Motion on all other grounds.

**IT IS SO ORDERED.**

April 22, 2014



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**OTIS D. WRIGHT, II**  
**UNITED STATES DISTRICT JUDGE**