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UNITED STATES DISTRICT COURT  
CENTRAL DISTRICT OF CALIFORNIA

AEROS AERONAUTICAL SYSTEMS CORP.,	)	CASE NO. CV 15-1712-PJW
	)	
Plaintiff,	)	FINDINGS OF FACT AND
	)	CONCLUSIONS OF LAW
v.	)	
	)	
UNITED STATES OF AMERICA,	)	
	)	
Defendant.	)	
	)	
	)	

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I.

INTRODUCTION

This is a Federal Tort Claims Act ("FTCA") case in which Plaintiff Aeros Aeronautical Systems Corporation is suing the United States for damages for the loss of a unique, blimp-like aircraft known as the RAVB (pictured below). Aeros was housing the RAVB in a government hangar in Tustin, California, when the roof collapsed. The Court has already determined that the government was negligent in maintaining the hangar and is, therefore, liable for the loss. The issue that remains is damages. Plaintiff claims that the RAVB was a state-of-the-art, one-of-a-kind airship and seeks damages in the amount of \$65 million dollars. The government contends that the aircraft was worthless at the time of the roof collapse and that, as a

1 result, Aeros is not entitled to any damages. For the reasons set  
2 forth below, the Court concludes that Aeros is entitled to \$6,882,918  
3 for the loss of the aircraft and the consequential damages that flowed  
4 from the loss.



20 A picture of the RAVB during flight testing in August 2013.

21  
22 II.

23 FINDINGS OF FACT

24 1. Plaintiff Aeros is incorporated under the laws of the state  
25 of California and has its principal place of business in Montebello,  
26 California.

27 2. Defendant is the United States government, acting through  
28 the Department of the Navy and its employees, officers, and agents.

1           Development of the RAVB

2           3.     In 2008, the government sought to determine the feasibility  
3 of a rigid-aeroshell, variable-buoyancy aircraft to carry troops and  
4 equipment around the world. Exh. 565 at 1-2. The goal of the project  
5 was to design, construct, and test Aeros's proprietary Control of  
6 Static Heaviness or "COSH" system. Exh. 565 at 4. The COSH system  
7 allows a heavier-than-air aircraft, similar to a blimp, to become  
8 buoyant by releasing compressed helium (stored in canisters inside the  
9 aircraft) into bladders inside the aircraft until the aircraft becomes  
10 buoyant. The aircraft can then be flown to the intended destination  
11 and descend to the landing site by compressing a sufficient amount of  
12 helium to make the aircraft heavier than air. After unloading people  
13 and/or equipment, the crew can then release the helium back into the  
14 aircraft, causing it to become lighter than air again, allowing it to  
15 be flown away. Reporter's Transcript ("RT") 4/11/17 a.m. at 39:8-21.<sup>1</sup>

16           4.     In 2008, the government and Aeros began negotiations for the  
17 development of an aircraft to test the COSH system. RT 4/11/17 a.m.  
18 at 43:10-44:20, 132:14-23. The government was not interested in  
19 having Aeros develop a working prototype. It was, instead, interested  
20 in having Aeros build a demonstrator model so that the COSH system  
21 could be tested inside a hangar to see if it would work. The proposed  
22 contract did not require nor did it contemplate that the RAVB would be  
23 flown outside the hangar.<sup>2</sup> RT 4/14/17 a.m. at 14:12-16.

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25           <sup>1</sup> The trial transcript begins at page one for each session of  
26 each day of trial, i.e., April 12, 2017 a.m. and April 12, 2017 p.m.

27           <sup>2</sup> At some point, Aeros decided that it would design and con-  
28 struct the RAVB to actually fly outside the hangar and use it as a  
springboard for its anticipated commercial development of a larger

1           5.     NASA was selected as the contracting agency for the  
2 government.   Exh. 565 at 1.  It was tasked with providing technical  
3 and project assistance to Aeros as well as contract management.  RT  
4 4/14/17 a.m. at 6:2-4.

5           6.     During negotiations, Aeros offered to perform the contract  
6 for \$50.9 million.  RT 4/12/17 p.m. at 67:25-68:24; Exh. 548; Joint  
7 Stipulated Facts (Doc. No. 195-1) ("JSF") ¶ 2.  NASA rejected this  
8 offer.  JSF ¶ 3.

9           7.     Through a series of negotiations, Aeros and the government  
10 ultimately agreed to a firm, fixed-price contract of \$38.2 million  
11 dollars to build and test the RAVB.  RT 4/12/17 p.m. at 72:3-25.  The  
12 evidence established that during the negotiations the government and  
13 Aeros recognized that it would cost Aeros slightly more than \$43  
14 million to build the RAVB and perform the tests anticipated under the  
15 contract, about \$5 million more than the government was willing to  
16 pay.  RT 4/12/17 p.m. at 70:12-71:24.  Further, that \$5 million  
17 shortfall was premised on Aeros performing the contract for the  
18 estimated price.  Were the costs to exceed the estimates, under the  
19 contract, Aeros would have to absorb those costs.  The contract also  
20 provided, however, that the government was limited in how it could use  
21 the data developed by Aeros and, importantly, that Aeros could keep  
22 the RAVB at the end of the contract.  RT 4/14/17 a.m. at 16:6-20,  
23 12:10-18; RT 4/12/17 p.m. at 70:12-15; Exh. 38 at 7.

24           8.     Over the next four years, there were a total of 39  
25 modifications to the contract for various changes and additional  
26

27 \_\_\_\_\_  
28 RAVB.

1 testing. Exh. 575; JSF ¶ 1. Ultimately, the contract price swelled  
2 to \$54.5 million.

3 9. Aeros leased a hangar from the Navy at the former Marine  
4 Corps Air Station in Tustin, California to construct the RAVB.

5 10. Aeros developed and built the RAVB using a rapid prototyping  
6 process called "Iterative - Prototyping Development." This was not  
7 the way the government normally developed aircraft. Typically, the  
8 government would come up with engineering requirements, create a  
9 design, analyze the feasibility of such an aircraft, and build a  
10 prototype to verify and validate the design. RT 4/14/17 p.m. at  
11 5:6-17, 17:11-20; Exh. 155 at 24. The build-out of the RAVB, however,  
12 was accomplished through trial and error. As one NASA engineer  
13 observed, Aeros's philosophy was to build and test, and, if it failed,  
14 to redesign, rebuild, and retest. RT 4/14/17 p.m. at 15:6-13. This  
15 trial and error process resulted in considerable inefficiencies. For  
16 example, Aeros used several different materials for the skin of the  
17 RAVB, trying one, abandoning it, and then trying another. RT 4/14/17  
18 p.m. at 13:15-14:14.

19 11. Because the RAVB was a demonstrator model, not a  
20 production-line aircraft, Aeros did not have in place policies and  
21 procedures necessary to develop any of the specialized engineering  
22 plans or drawings which would allow for the recreation of the RAVB.  
23 RT 4/11/17 a.m. at 70:16-18. In fact, no production drawings or work  
24 instructions were created for the RAVB. RT 4/11/17 a.m. at  
25 70:21-71:7, 106:15-20, 108:8-10, 108:16-109:4. Aeros possessed  
26 conceptual designs for the RAVB but the adjustments made during the  
27 actual construction, such as altering the placement or type of a bolt  
28

1 used, were not marked in production drawings because no such drawings  
2 were made. RT 4/11/17 a.m. at 72:2-4, 108:8-109:4.

3 12. The RAVB was built by hand. RT 4/11/17 a.m. at 54:5-8. It  
4 had a three-dimensional frame composed of trusses. The trusses were  
5 made of aluminum and carbon or carbon with aluminum ends. RT 4/11/17  
6 a.m. at 53:16-23. Aeros built the internal frame system like a "house  
7 of cards" from the bottom up. RT 4/11/17 a.m. at 54:1-8.

8 13. Aeros did document changes to the conceptual design learned  
9 from the in-process testing and construction it carried out on what it  
10 called "red line" or "red pen" drawings. RT 4/11/17 a.m. at 72:15-21;  
11 RT 4/12/17 p.m. at 12:3-13. Engineers made notes on drawings of the  
12 structure which were hung up on the wall at the hangar. RT 4/12/17  
13 p.m. at 12:19-13:7. Those drawings were lost after the roof  
14 collapsed.

15 14. As part of the contract, the government made NASA engineers  
16 available to Aeros for consultation on design, engineering, and  
17 construction. NASA assigned the Systems Analysis Group to work with  
18 Aeros on the NASA Contract. Dr. John Melton served as the technical  
19 liaison between Aeros and NASA. Dr. Melton was a senior aerodynamic  
20 engineer in the Systems Analysis Group and had been an engineer with  
21 NASA since 1985. RT 4/14/17 a.m. at 47:2-19. Michael Ospring was  
22 another NASA engineer who provided technical assistance to Aeros for  
23 the RAVB project. RT 4/14/17 p.m. at 5:15-9:1. He worked for NASA  
24 for 41 years. RT 4/14/17 p.m. at 6:5-9.

25 15. Aeros had its own engineers working on the project as well.  
26 Ultimately, Timothy Kenny became the lead engineer and later the  
27 director of engineering at Aeros. RT 4/12/17 a.m. at 35-36. In 2007,  
28 he earned his undergraduate degree in engineering. RT 4/12/17 a.m. at

1 62:25-63:1. In 2009, he started working for Aeros. RT 4/12/17 a.m.  
2 at 35. He had no training in aerodynamics and had never worked on an  
3 aircraft before coming to Aeros. RT 4/12/17 a.m. at 64:3-66:23. The  
4 NASA engineers found the Aeros engineers young, inexperienced, and  
5 overwhelmed. RT 4/14/17 p.m. at 17:24-18:5.

6 16. The NASA engineers were deeply troubled by Aeros's design,  
7 engineering, and construction practices. They regularly questioned  
8 Aeros's methods in developing and constructing the RAVB. During the  
9 course of the project, the structural design of the RAVB changed  
10 continually. RT 4/14/17 p.m. at 13:15-14:12. The engineering  
11 approach taken by Aeros in the design and construction of the RAVB was  
12 a significant contributor to the constant changes to the RAVB.

13 17. As part of the contract, Aeros performed a number of tests.  
14 JSF ¶ 18. The most significant test was a test of the COSH system and  
15 of the RAVB's ability to remain heavier than air and become lighter  
16 than air while carrying a weighted load. This test occurred in  
17 January 2013 inside the Tustin hangar with the hangar doors closed.  
18 RT 4/14/17 p.m. at 35:20-37:8; Exh. 486 at 5-6. Five hundred pounds  
19 of lead shot were loaded into the cockpit of the RAVB. RT 4/14/17  
20 p.m. at 36:3-24. Helium was released from canisters inside the RAVB  
21 into bladders inside the RAVB and the RAVB floated off the Tustin  
22 hangar floor to a height of approximately 10 feet. RT 4/14/17 p.m. at  
23 36:3-24. The COSH system was then engaged, compressing the helium and  
24 the RAVB descended to the hangar floor. The lead shot was then  
25 unloaded and the RAVB remained on the ground, proving that it was  
26 heavier than air. RT 4/14/17 p.m. at 36:3-24. Helium was then  
27 released back into the RAVB and the RAVB became lighter than air. RT

28

1 4/14/17 p.m. at 36:3-24. The helium was then compressed again and the  
2 RAVB descended to the hangar floor. RT 4/14/17 p.m. at 36:3-24.

3 18. Four trusses of the RAVB suffered near-catastrophic failure  
4 during this test as a result of the force acting on the RAVB from  
5 lifting off the ground and floating to a height of ten feet. RT  
6 4/14/17 p.m. at 37:1-17. Those trusses had broken cores and  
7 experienced local buckling. RT 4/14/17 p.m. at 37:1-17. NASA  
8 engineers found that multiple end fittings had failed and several  
9 bolts holding the end fittings together were bent. RT 4/14/17 p.m. at  
10 37:1-17. They also observed that several bays inside the trusses had  
11 buckled and that several of the cords on a number of trusses had  
12 broken. RT 4/14/17 p.m. at 38:4-38:10. In short, as a result of the  
13 in-hangar static hover test the RAVB suffered "significant structural  
14 damage inside the internal air frame."<sup>3</sup> RT 4/14/17 p.m. at 37:6-8.

15 19. In response to the structural failures from the January 2013  
16 test, Aeros undertook repairs that NASA engineers believed were less  
17 than ideal and which were completed without conducting an analysis of  
18 the reasons for the failures. RT 4/14/17 p.m. at 38:13-39:9. NASA  
19 engineers wanted to determine the root cause of the failures but Aeros  
20 did not want to do so. RT 4/14/17 p.m. at 38:13-39:9. Instead, Aeros  
21 repaired or replaced the broken structural components with the same  
22 materials that had failed in the hangar test. RT 4/12/17 a.m. at  
23 68:13-19; RT 4/14/17 p.m. at 38:13-39:9. In several locations, Aeros  
24 simply taped the structures together. RT 4/14/17 p.m. at 38:13-39:1.

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26 <sup>3</sup> Aeros's lead engineer Mr. Kenny contends that these failures  
27 were due to overinflation of the helium bladders inside the RAVB.  
28 Mr. Ospring rejected that explanation and the Court accepts his  
testimony over Mr. Kenny's. RT 4/14/17 p.m. at 37:1-39:1.



1 None of these repairs allayed NASA's concerns about the structural  
2 defects of the RAVB.

3 20. Aeros subsequently decided that it had to take the RAVB  
4 almost completely (70%) apart and rebuild it, a process that took four  
5 months at a cost of \$5.5 million. RT 4/12/17 a.m. at 37:3-14; RT  
6 4/17/17 a.m. at 88:14-90:8. The aircraft was "disassembled down to  
7 its bare structure" and it was reassembled. RT 4/12/17 a.m. at 37:3-  
8 21.

9 21. Additional in-hangar testing, including a repeat of the  
10 January 2013 test, was conducted during the summer of 2013. This was  
11 the final test for the RAVB under the contract and the test was  
12 successful. JSF ¶ 18.

13 22. In the spring of 2013, NASA learned that Aeros was planning  
14 to conduct an outdoor flight test of the RAVB. RT 4/14/17 p.m. at  
15 39:13-17. Upon learning this, NASA engineers working on the project  
16 became very concerned. RT 4/14/17 p.m. at 39:18-40:21. They knew  
17 that an outdoor flight test would subject the RAVB to considerably  
18 more load than the in-hangar tests and they were worried that the  
19 RAVB's structure could not handle the load. RT 4/14/17 p.m. at  
20 40:21-24.

21 23. Accordingly, NASA engineers performed a computer analysis to  
22 determine the structural integrity of the RAVB under a rational set of  
23 outdoor loads, using a modest forward flight speed and modest wind  
24 speeds. RT 4/14/17 p.m. at 41:2-5. NASA also asked two computational  
25 fluid dynamics experts, one from NASA and one from outside NASA, to  
26 devise a series of pressure distributions based on loads for the RAVB.  
27 RT 4/14/17 p.m. at 41:5-9. That load case assumed a 30-knot forward  
28 speed and a 20-knot gust of wind. RT 4/14/17 p.m. at 41:10-14. These

1 experts determined that, under those conditions, there was a strong  
2 possibility of structural failure throughout the RAVB. It was only  
3 when the forward speed was reduced to 10 knots and the wind speed  
4 reduced to 10 knots that failure could be avoided and then only  
5 barely. RT 4/14/17 p.m. at 41:17-23, 42:8-24; Exh. 497 at 4-5.  
6 Ultimately, the engineers concluded that "unless they flew [the RAVB]  
7 at very, very low speeds and encountered, really, no gust loads," the  
8 RAVB structure would likely be damaged. RT 4/14/17 p.m. at 42:19-24.

9 24. This analysis caused NASA engineers grave concern. RT  
10 4/14/17 p.m. at 42:19-24. In May 2013, they drafted a report for NASA  
11 management, warning that an outdoor flight of the RAVB demonstrator  
12 could be catastrophic. Exh. 497. In an August 2013 report, they  
13 described the RAVB and Aeros's engineering approach and presented the  
14 results of the analysis, concluding: "[f]rom a structural perspective,  
15 the lack of design requirements, loads and load cases, verification  
16 approach, complete engineering analysis and overall configuration  
17 management resulted in a RAVB structure that is thought by NASA to  
18 have been at the very limit of its structural ability in rising, in a  
19 level altitude, in still air." Exh. 486 at 17; RT 4/14/17 p.m. at  
20 69:20-70:17. They concluded that the RAVB, "as currently designed,  
21 cannot sustain any combination of buoyancy, forward speed, rational  
22 gust speed, inertial force and nominal angle of attack without  
23 inducing negative margins in structural elements." Exh. 497 at 5. In  
24 response to the warnings, NASA management attempted to persuade Aeros  
25 not to conduct an outdoor flight. RT 4/14/17 p.m. at 44:16-25.

26 25. Aeros disagreed with the government's analysis and elected  
27 to go forward with flight tests outside the hangar. It obtained a 60-  
28 day Experimental Research & Development Airworthiness Certificate from

1 the FAA. Exh. 512 at 7. The FAA safety inspector who was involved in  
2 certifying the RAVB for outdoor flight testing did not know that NASA  
3 had advised Aeros not to fly the RAVB outside when he approved the  
4 flight testing. RT 4/14/17 p.m. at 144:16-18. Nevertheless, he  
5 limited Aeros to altitudes of 50, then 100, feet. Exh. 512 at 7-8.

6 26. On August 30, 2013, the RAVB was flown outside the hangar  
7 for the first time. Ex. 736 at 3. Over the next 12 days it was flown  
8 outside four more times. Exh. 736.

9 27. A History Channel crew was on site at the Tustin hangar for  
10 three months in the summer of 2013, videotaping many aspects of the  
11 flight testing, including the outdoor flight tests. RT 4/12/17 a.m.  
12 at 16:16-17:1. The final flight of the RAVB was broadcast as part of  
13 a television program on the History Channel. Exh. 107.

14 28. The NASA engineers who had worked on the RAVB suspected that  
15 it had suffered structural damage during these test flights. They  
16 asked Aeros for an opportunity to inspect the RAVB after the flights  
17 but Aeros denied their requests. RT 4/14/17 p.m. at 45:17-46:11.

18 29. Aeros had hoped to springboard from the RAVB to a fleet of  
19 commercial Aeroscraft-type vehicles. Exh. 171 at 5, 10; Exh. 174 at  
20 13; Exh. 653 at 2; RT 4/11/17 a.m. at 58:2-21, 59:10-60:5, 74:7-20.  
21 In May 2013, Aeros articulated its plan for an initial fleet in a  
22 presentation entitled "Initial Fleet Revenue Generation Secured  
23 Clients" (hereinafter "Fleet Presentation"). Exh. 196. In the Fleet  
24 Presentation, Aeros's proposed a production schedule that included 22  
25 Aeroscrafts--four 66-ton models and 18 250-ton models--by 2020. Exh.  
26 196 at 4.

27 30. Aeros planned to have the Aeroscraft design receive FAA type  
28 certification and sought to utilize the RAVB as a stepping stone to

1 the 66-ton version. Exh. 167 at 22, 27; Exh. 200 at 1 and 3; RT  
2 4/11/17 a.m. at 58:2-21, 59:10-60:5, 65:3-7, 74:7-20, 93:14-18,  
3 94:13-95:6, 95:19-96:2, 98:23-99:8. Aeros had utilized this strategy  
4 for type certification on other airship designs before, building its  
5 40A airship first and then building the larger 40B version for which  
6 it pursued and received FAA type certification. RT 4/11/17 a.m. at  
7 33:2-14; RT 4/14/17 p.m. at 154:25-157:13; Exh. 200 at 11.

8 31. In late September and early October 2013, Aeros employees  
9 working inside the Tustin hangar noticed that small pieces of wood had  
10 fallen from the hangar roof to the floor. On Thursday, October 3,  
11 2013, they found a three-foot piece of wood from one of the roof  
12 trusses on the floor. On Monday, October 7, 2013, a large section of  
13 the hangar roof collapsed, falling onto the RAVB. Immediately  
14 thereafter, the government allowed Aeros personnel to go into the  
15 hangar briefly to view the damage but otherwise prevented Aeros from  
16 entering the hangar. On October 10, 2013, Aeros was again allowed  
17 inside the hangar for a brief period. Between October 2013 and June  
18 2014, Aeros requested permission to return to the hangar but its  
19 requests were denied. During this period, the government continually  
20 told Aeros that it would be allowed to re-enter the hangar by a given  
21 date but repeatedly changed that date. Though it appears that the  
22 RAVB may not have been immediately destroyed as a result of the roof  
23 collapse, by the time Aeros was allowed back into the hangar in July  
24 2014, the RAVB had been rendered worthless.

25 B. Plaintiff's Damages Claims

26 32. On April 3, 2014, Aeros submitted an administrative claim in  
27 the amount of \$1,800,000 for costs incurred in moving its equipment  
28 out of the hangar. Exh. 619; RT 4/12/17 p.m. at 105:6-19; JSF ¶ 40.

1 33. On June 12, 2014, Aeros submitted an amended claim in the  
2 amount of \$58,700,000 for compensation for the loss of the RAVB. Exh.  
3 437; RT 4/12/17 p.m. at 105:20-106:6; JSF ¶ 41.

4 C. Damages for Disassembling the RAVB

5 34. Starting at the end of July 2014, Aeros employees took the  
6 RAVB apart and disposed of the pieces. Aeros seeks \$3,538,160 in  
7 damages for the costs incurred in taking it apart. There are several  
8 disputes centered on the disassembly of the RAVB. The first dispute  
9 is how long it took to complete the process. Aeros's accountant and  
10 vice president, Carrie Cass, testified that it took until March 2015.  
11 RT 4/13/17 at 61:10-13. The government contends that it took  
12 significantly less time, as evidenced by an email Ms. Cass sent to the  
13 Navy on November 13, 2014, explaining that Aeros had removed  
14 everything from the hangar except a lift and some parts. RT 4/13/17  
15 a.m. at 36:5-37:25. The Court finds that the disassembly of the RAVB  
16 in the hangar was completed by November 13, 2014, and rejects Ms.  
17 Cass's testimony that it took until March 2015.

18 35. A second dispute concerns the number of workers involved in  
19 taking the RAVB apart. Ms. Cass testified that as many as 50 were  
20 involved, RT 4/12/17 p.m. at 102:21-25, though she also testified it  
21 might have been closer to 35. RT 4/13/17 a.m. at 60:21-61:13. The  
22 most credible evidence regarding the number of employees that were  
23 involved in taking apart the RAVB between July 2014 and November 2014  
24 came from Aeros's former employee Adrian Ramos. He was the hangar  
25 supervisor during this period and was at the hangar every day. RT  
26 4/13/17 a.m. at 5:14-16, 29:7-10. According to Mr. Ramos, 15  
27 employees took the RAVB apart during that period. RT 4/13/17 a.m. at  
28 29:7-14. And, though Ms. Cass testified that some of the work took

1 place in Aeros's Montebello facility, Mr. Ramos contradicted that  
2 testimony. RT 4/13/17 a.m. at 31:24-32:19. Mr. Ramos also undermined  
3 Ms. Cass's claim that parts of the RAVB were moved to a different  
4 hangar at the Tustin facility during this period and taken apart  
5 there. RT 4/13/17 a.m. at 32:12-15. The Court accepts Mr. Ramos's  
6 testimony and rejects Ms. Cass's testimony on these issues.<sup>4</sup>

7 36. A third dispute regarding damages for taking apart and  
8 disposing of the RAVB is whether the government should be liable for  
9 it at all. The government argues that Aeros was responsible for the  
10 deconstruction and removal expenses of the RAVB regardless of the roof  
11 collapse. It notes that Aeros recognized this and planned to take the  
12 RAVB apart about the time the roof collapsed, as set forth in Aeros's  
13 own documents, and that it is simply raising this claim now to pad its  
14 damages claim. Aeros responds that, though it did plan to take the  
15 RAVB apart and dispose of it, it planned to do so at a much later  
16 date. It also contends that taking it apart became more complicated  
17 and, therefore, more expensive after it was damaged by the hangar roof  
18 collapse. Finally, it points out that the line item for the  
19 disassembly and removal of the RAVB in a January 2013 proposed  
20 contract modification did not make it into the final contract  
21 amendment. RT 4/17/17 a.m. at 172:3-14.

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22  
23 <sup>4</sup> Aeros points out that Mr. Ramos also testified that the  
24 removal of the RAVB was completed in the spring of 2015 and argues  
25 that if the Court accepts Mr. Ramos's testimony as to the number of  
26 employees working to disassemble the RAVB it should also accept Mr.  
27 Ramos's testimony that it took until the spring of 2015 to complete  
28 the process. Though Mr. Ramos initially agreed with the Court in  
response to a question posed by the Court that it took until the  
spring of 2015 to remove the RAVB from the hangar, RT 4/13/17 a.m.  
at 29:15-17, he later explained that he really did not remember when  
the removal was complete. RT 4/13/17 a.m. at 32:25-33:3.

1           37. The Court sides with the government here. There is no  
2 dispute that Aeros was responsible for removing the RAVB from the  
3 Tustin hangar and, ultimately, taking it apart and disposing of it at  
4 its own expense. Those costs, whenever incurred, were to be borne  
5 solely by Aeros. The evidence shows that, in January 2013, Aeros's  
6 President, Igor Pasternak, contemplated taking it apart in July 2013,  
7 in eleven days, at a cost of \$1.2 million. Exh. 91 at 2; Exh. 176 at  
8 4, 52; RT 4/17/17 a.m. at 56:21-60:19. It appears that during the  
9 spring and summer of 2013, Mr. Pasternak had a change of heart and  
10 decided to delay the disassembly until further flight tests could be  
11 conducted, but that does not change the basic fact that Aeros was  
12 responsible for the removal and disposal of the RAVB.

13           38. Aeros contends that the roof collapse made the process of  
14 taking the RAVB apart more difficult and expensive. This contention  
15 defies common sense. In the summer of 2014, Aeros recognized that the  
16 RAVB was totaled. Thus, from that point forward, it was primarily  
17 interested in taking it apart and disposing of it. Though Aeros hoped  
18 to salvage some parts, the vast majority of the material was the frame  
19 and the skin, which were rendered unusable as a result of the roof  
20 collapse. Presumably, Aeros could have simply cut the RAVB into  
21 pieces and hauled it away. Aeros never provided any convincing  
22 testimony to explain how the process was made more expensive by the  
23 collapse of the hangar roof and the destruction of the RAVB. Aeros's  
24 testimony that it cost \$3 million to disassemble and remove the RAVB  
25 was also undermined by its exaggeration of how long it took it to do  
26 so and how many people were involved. It was further undermined by  
27 the fact that, in January 2013, its principal, Mr. Pasternak, planned  
28 to do it in July 2013 in 11 days at a cost of \$1.2 million. In fact,

1 using Aeros's own cost figures for the removal of the RAVB, it clearly  
2 cost considerably less than Aeros claims.<sup>5</sup>

3 D. Damages for the RAVB

4 39. Plaintiff seeks to be compensated for the loss of the RAVB.  
5 It relies mainly on two measures of valuation: the "market" approach,  
6 which it claims yields a value of \$54.5 million, and the "replacement  
7 cost" approach, yielding a value of \$50.6 million. RT 4/17/17 a.m. at  
8 179:14-22. Plaintiff also proposed a third approach based on a  
9 concept known as the "peculiar value," which Plaintiff claims yields a  
10 value of \$50+ million. Final Pretrial Conference Order at 10-11, 17.

11 40. Both sides called valuation experts at trial. Plaintiff's  
12 expert, Michael Wallace, testified that, using the market approach, he  
13 determined the value of the RAVB to be \$54.5 million. He relied on  
14 two sales--the Lockheed Martin P791 and the Northrup HAV/LEMV--which  
15 he conceded during his direct examination were not really comparable.  
16 RT 4/13/17 a.m. at 91:18-95-7, 95:22-96:4. Mr. Pasternak also  
17 testified that the RAVB was not comparable to these aircraft. RT  
18 4/11/17 a.m. at 114:10-116:18. So did the government's valuation  
19 expert, David Nolte. RT 4/17/17 a.m. at 43:5-48:9. The Court does  
20 not find them to be comparable, either. The P791 was not a  
21 demonstrator, it was a production aircraft and it was capable of  
22 lifting and carrying cargo. The RAVB was not a production aircraft  
23 and it could not carry cargo. The HAV/LEMV was an unmanned, floating  
24 spy ship that was never intended to carry cargo, the ultimate plan for

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25  
26 <sup>5</sup> Assuming an average weekly salary and overhead rate of  
27 \$1,368.39 per employee, see Exh. 76 at 44-53, for a period of 15  
28 weeks for 15 employees, the labor and overhead costs to dismantle  
and remove the RAVB was \$307,887.75, less than one-tenth the amount  
it is now claiming.



1 the RAVB. The RAVB was an experimental demonstrator with considerable  
2 shortcomings in design and construction that even Aeros would concede  
3 was not marketable at all. Further, even were the Court to overlook  
4 the fact that the "comparable" sales were not comparable, two sales of  
5 two fairly unique aircraft are not enough to make a "market" to value  
6 this equally unique aircraft.

7 41. Acknowledging the shortcomings of these sales, Mr. Wallace  
8 took into account a blimp that Goodyear purchased for \$21 million as a  
9 "reference point" for grounding his market approach. RT 4/13/17 a.m.  
10 at 95:8-19. The Court does not agree that the sale of a working blimp  
11 to a company that owns a fleet of them establishes a baseline value  
12 for an experimental aircraft like the RAVB that all agree had no  
13 commercial purpose.

14 42. Mr. Wallace also took into consideration the NASA contract  
15 with Aeros, which he considered akin to the government "purchasing"  
16 the RAVB for \$54.5 million. RT 4/13/17 p.m. at 9:2-12. The Court  
17 does not find this testimony the least bit persuasive. The government  
18 never purchased the RAVB from Aeros nor did it value it at \$54  
19 million. It contracted to have Aeros design an aircraft that could  
20 perform various tests to prove the feasibility of the COSH system.  
21 Had it believed the RAVB was going to be worth \$54 million when it was  
22 manufactured, it could have contracted to have Aeros deliver the craft  
23 to the government at the end of the contract and obtained a very  
24 valuable asset that it could have used or sold.

25 43. Conscious that the market approach did not work in this  
26 case, both side's experts also considered the cost approach. The cost  
27 approach seeks to value property based on the cost to replace it.  
28 Using as a starting point Aeros's costs to build the RAVB the first

1 time, Plaintiff's expert Mr. Wallace concluded that it would cost  
2 \$48.7 million to build it a second time over a two-year span and \$50.6  
3 million to build it over a five-year span. RT 4/13/17 p.m. at 33:3-  
4 15. The government's expert, Mr. Nolte, testified that the cost  
5 approach should not be used in this case for many reasons, including  
6 the fact that Aeros never intended to reproduce the RAVB, the RAVB was  
7 already obsolete as designed and constructed when it was destroyed in  
8 2013, and Aeros's financial records, which formed the basis of Aeros's  
9 cost approach, were unreliable. RT 4/17/17 a.m. at 50:6-53:2, 128:25-  
10 129:14,

11 44. There are significant problems with the cost approach. Most  
12 significant is the fact that it is dependent on Aeros's accounting to  
13 establish how much it cost to build the RAVB the first time in order  
14 to estimate how much it would cost to build it a second time. The  
15 evidence from Aeros regarding its costs was simply not persuasive at  
16 all. This evidence came primarily from Aeros's Vice President of  
17 Finance and Administration, Carrie Cass, C.P.A. Her testimony was the  
18 least compelling testimony at trial. It established without doubt  
19 that her accounting system was messy, confused, and unreliable. For  
20 example, she kept three different versions of electronic records on  
21 three different computers and/or transfer drives to keep track of the  
22 accounting. RT 4/13/17 a.m. at 52:21-53:2. She used a 2007 version  
23 of QuickBooks for Aeros, a 2010 version for Worldwide (a related  
24 company), and 2013 and 2016 versions for payroll for the two  
25 companies. RT 4/12/17 p.m. at 77:11-18. Apparently, these software  
26 programs were not compatible with each other. Mr. Nolte, the  
27 government's valuation expert who is also a CPA, testified that no  
28 competent accountant would keep records the way Ms. Cass did. RT

1 4/17/17 a.m. at 73:25-75:6. To compound matters, Aeros's principal,  
2 Mr. Pasternak, and his wife used corporate credit cards to pay for  
3 personal expenses. It was left to Ms. Cass to try to sort out what  
4 were legitimate business expenses and what were personal expenses long  
5 after the fact when she was preparing the company's tax returns. Ms.  
6 Cass attempted to keep track of these expenses in hand-written  
7 ledgers, RT 4/12/17 p.m. at 117:18-121:10; Exh. 840, but acknowledged  
8 that they were incomplete. RT 4/12/17 p.m. at 128:24-129:2. Her  
9 explanation as to how she reconciled these charges engendered serious  
10 doubt about the reliability of her process. RT 4/12/17 p.m. at 119:9-  
11 12.

12 45. The evidence also established that there was no rhyme or  
13 reason to Ms. Cass's accounting system. For example, Mr. Pasternak  
14 rented an office in Washington, D.C., in a building owned by his wife,  
15 for \$5,000 per month beginning in August 2013. The \$120,000 rent for  
16 two years (2013-15) was included by Ms. Cass in Aeros's damages  
17 calculation but Aeros never explained what the office in Washington,  
18 D.C. had to do with the RAVB or the damages sustained by Aeros as a  
19 result of the loss of the RAVB. It appeared to the Court that Aeros's  
20 default position was that any money spent during the relevant period  
21 was a cost of building the RAVB or damages suffered as a result of the  
22 loss of the RAVB regardless of what the money was spent on.

23 46. Further complicating the accounting problems was the fact  
24 that there were two companies, Aeros and Worldwide, working sometimes  
25 interchangeably and sometimes not. Ms. Cass was responsible for  
26 attempting to sort out what revenues and costs should be applied to  
27 which company's books. The Court is convinced that no one at Aeros,  
28

1 particularly Ms. Cass, understood why many of the costs and expenses  
2 were charged to the Aeros account as opposed to the Worldwide account.

3 47. Discovery in this case brought to light additional  
4 accounting problems at Aeros. In 2016, Ms. Cass was asked to assemble  
5 the accounting records from Aeros to respond to discovery. When she  
6 compared hard copies of the records with the electronic QuickBooks  
7 files, she recognized that they did not match, RT 4/12/17 p.m. at  
8 85:5-13, 88:1-7, so she altered 161 transactions in an effort to make  
9 them match. RT 4/13/17 p.m. at 52:17-53:19. These 161 alterations  
10 had the net effect of adding \$1,355,986 to the expense accounts of  
11 Aeros's general ledger for the relevant time period (FY 2008 through  
12 FY 2016). After altering the QuickBooks file in 2016, Ms. Cass ran a  
13 "clean-up" function on the file and then deleted the backup copy that  
14 had been automatically created by the software program. RT 4/13/17  
15 a.m. at 42:12-44:2. Ms. Cass realized in the process that she had  
16 inadvertently deleted the wrong set of QuickBooks files in 2014, when  
17 she had adjusted the books after an audit. RT 4/12/17 p.m. at 87:23-  
18 88:16. Her explanations for how and why she made these changes/  
19 corrections/deletions left the Court bewildered.

20 48. In 2016, after producing a copy of Worldwide's electronic  
21 QuickBooks file to the United States, Ms. Cass altered 28 more  
22 transactions in the file. RT 4/13/17 p.m. at 62:4-10. These 28  
23 alterations had the net effect of adding \$1,157,275 to the expense  
24 accounts of Worldwide's general ledger for the period October 7, 2013  
25 through April 30, 2016. RT 4/13/17 p.m. at 62:4-25.

26 49. Ms. Cass began altering the Worldwide QuickBooks file in  
27 February of 2016 and continued to do so through April of 2016 after  
28

1 she had already produced the records to the government. RT 4/13/17  
2 a.m. at 44:3-21.

3 50. Ms. Cass's 2016 alterations to the Aeros and Worldwide  
4 QuickBooks files increased Aeros's calculation of the cost to  
5 construct the RAVB by approximately \$1.6 million. RT 4/13/17 p.m. at  
6 64:1-65:3.

7 51. Ms. Cass's 2016 alterations to the Aeros and Worldwide  
8 QuickBooks files increased Aeros's claims for consequential damages by  
9 approximately \$300,000. RT 4/13/17 p.m. at 65:4-65:19.

10 52. In July 2015, Ms. Cass modified Aeros's 2013 payroll records  
11 in QuickBooks long after quarterly and annual tax returns had been  
12 filed. RT 4/17/17 a.m. at 72:1-73:21; Exh. 1104. According to the  
13 government's expert, modifying payroll entries after the tax returns  
14 have been filed violates generally accepted accounting principles. RT  
15 4/12/17 p.m. at 119:7-9; RT 4/17/17 a.m. at 72:1-73:21.

16 53. Perhaps as a result of the irregularities in the accounting  
17 system, Aeros was unable to obtain timely audited financial statements  
18 in 2014. In order to avoid potential liability for certifying Aeros's  
19 records, the auditors issued their audit opinion more than one year  
20 after the dates covered by the audit so that the audit would not be  
21 characterized as relating to a going concern and the auditors could  
22 not be held liable for the audit. RT 4/17/17 a.m. at 114:21-116:25.

23 54. Aeros does not believe that anything Ms. Cass did or said  
24 was enough to undermine the reliability of her records or the cost  
25 approach that was based on them. It argues further that there was  
26 certainly enough evidence to support a cost in excess of \$50 million  
27 since that is what the government paid Aeros to build the RAVB and no  
28 one disputes that Aeros spent all the money it had during the years it

1 was constructing the RAVB. The Court disagrees. To begin with, the  
2 government did not pay Aeros \$50+ million dollars to build the RAVB.  
3 It paid Aeros \$50+ million to demonstrate the feasibility of the COSH  
4 system in a rigid-shelled aircraft. From the government's  
5 perspective, the purpose of the contract was to determine if the COSH  
6 system would work. In fact, the government never contemplated owning  
7 the RAVB and elected to allow Aeros to keep it at the end of the  
8 contract. One could argue that that in and of itself was an  
9 indication that the government believed that the RAVB would have  
10 little or no value at the end of the contract. Further, though Aeros  
11 touted the RAVB throughout the trial as a state-of-the-art, one-of-a-  
12 kind aircraft, the Court does not agree with that characterization.  
13 Though it would agree that the COSH system within the RAVB was  
14 ingenious, the Court would not agree that the RAVB was state-of-the-  
15 art. The NASA engineers who worked with Aeros during the design and  
16 construction of the RAVB testified that the engineering and  
17 construction were substandard. They pointed out, for example, that  
18 the RAVB suffered major structural damage when it lifted up 10 feet  
19 off the ground in a closed hangar with 500 pounds on board. The Court  
20 accepts the NASA engineers' testimony that the RAVB was poorly  
21 designed and constructed and was vulnerable to significant structural  
22 failure when subjected to even moderate loads, which it had been  
23 during testing and flying. In doing so, the Court rejects the  
24 testimony of Aeros's employees to the contrary.

25 55. Plaintiff notes that, even accepting the fact that Ms. Cass  
26 made errors in accounting, the errors that the government identified  
27 amounted to only a small fraction of the costs to design and construct  
28 the RAVB and that these errors were not enough to undermine the entire

1 cost approach. Again, the Court disagrees. Though it is true that  
2 the government focused on only a small percentage of the total costs  
3 included in Aeros's claim, this focus went a long way towards  
4 undermining all of the accounting evidence. The Court is convinced  
5 that Ms. Cass's accounting system at Aeros was flawed and unreliable.  
6 To make matters worse, in some instances, it appeared that Ms. Cass  
7 was not being candid. For example, when the government pointed out to  
8 Ms. Cass during cross-examination that a fake invoice had been created  
9 and saved on her computer under an audit file soon after an auditing  
10 firm had asked her to provide receipts to justify certain  
11 expenditures, Ms. Cass testified with confidence that the invoice was  
12 created at her direction by a job applicant, Megan Baumgartner, during  
13 a job interview. RT 4/13/17 a.m. at 72:4-16. Ms. Cass explained that  
14 she was interested in learning during the interview if Ms. Baumgartner  
15 was comfortable with international invoices and Ms. Baumgartner  
16 created the invoice on Ms. Cass's computer to show that she was.  
17 According to Ms. Cass, unbeknownst to her, Ms. Baumgartner then  
18 apparently saved the fake invoice in a file destined for the auditors.  
19 This effectively shut down the government's cross-examination of Ms.  
20 Cass on this line of questioning.

21 56. Post trial, the government established that, in fact, Ms.  
22 Cass's testimony that Ms. Baumgartner had created the fake invoice and  
23 saved it on Ms. Cass's computer was not true. Conceding this point,  
24 Aeros notes that the fake invoice was created before the roof collapse  
25 and that there is no evidence that it was ever forwarded to the  
26 auditors. Though the Court would agree, it finds that fact  
27 irrelevant. The significance of the fake invoice is not its impact on  
28 the bottom line. It is the fact that it was in an audit file on the

1 CFO's computer and when she was confronted with it at trial she  
2 concocted a story to avoid explaining it. The fake invoice epitomizes  
3 the unorthodox, chaotic accounting system that Ms. Cass used at Aeros.  
4 To circumvent another line of questioning, Ms. Cass testified that  
5 charges at a scuba diving company on Catalina Island were related to  
6 the RAVB because they were for breathing equipment for the RAVB. RT  
7 4/12/17 p.m. at 124:23-125:12. There was no evidence proffered to  
8 support that testimony and the Court remains skeptical of it as the  
9 RAVB was only authorized to fly to an altitude of 100 feet and,  
10 obviously, no breathing equipment was necessary for a flight at that  
11 altitude. Ms. Cass's efforts to evade these questions is consistent  
12 with her going back and changing payroll records that were years old  
13 and reconciling printed versions of accounting records on computer  
14 versions then intentionally deleting the former versions. Aeros's  
15 attempt to convince the Court that its accounting systems were normal  
16 or that they should not matter for the cost approach is unavailing.<sup>6</sup>

17 57. Even accepting some of the figures bandied about by Aeros  
18 during the trial, it still failed to provide convincing evidence as to  
19 the actual cost of the construction of the RAVB. In lieu of evidence,  
20 Aeros defaulted to the total spending on its general ledgers from  
21 August 2008 to October 2013 and made adjustments. But, clearly, that  
22

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23  
24 <sup>6</sup> Aeros complains that the Court stated more than once during  
25 the trial and after that it was not finding that Ms. Cass was lying.  
26 The Court had a change of heart as it read the transcripts several  
27 times and pored through the thousands of pages of exhibits that were  
28 introduced in connection with this case. At some point, Ms. Cass's  
explanations for these missteps--for which the Court had been  
willing to give her the benefit of the doubt during trial--proved to  
be too much for the Court to conclude that they were simply the  
result of sloppiness.



1 was not the true measure of the cost of construction, nor did it  
2 fairly establish the cost to rebuild. Notably, some of the costs  
3 associated with the project were for written reports and testing that  
4 the government required. Aeros never made clear how much these costs  
5 were and if and how they were subtracted from the cost calculation.

6 58. Another significant flaw in Mr. Wallace's cost approach was  
7 his decision not to adjust his valuation for "nonrecurring costs" in a  
8 hypothetical rebuild. Nonrecurring costs are those costs that would  
9 not have to be repeated when building a second RAVB as a result of  
10 what was learned during construction of the first RAVB. Mr. Wallace  
11 chose not to include nonrecurring costs because Ms. Cass and Mr.  
12 Pasternak told him not to, representing to him that there would be  
13 none. RT 4/13/17 p.m. at 81:21-85:24. The evidence was to the  
14 contrary. The nonrecurring costs were obviously extremely high with  
15 the RAVB due to the trial and error method Aeros used to design and  
16 construct it. For example, Aeros changed the type of skin it was  
17 using on the RAVB several times. 4/14/17 p.m. at 13:15-13:24. Mr.  
18 Wallace's cost approach did not include any adjustment for the time,  
19 effort, and materials Aeros expended finding the first skin, buying  
20 it, putting it on the RAVB, testing it, finding out it did not work,  
21 removing it, finding a new skin, buying it, putting it on the RAVB,  
22 testing it, etc. Aeros used the same trial and error method with the  
23 trusses, the landing gear, the engines, and more but Mr. Wallace did  
24 not make any adjustments to account for this.

25 59. As has already been discussed, four-and-one-half years into  
26 the production of the RAVB, the RAVB suffered critical structural  
27 failures during a January 2013 hangar test. Aeros subsequently took  
28 the RAVB apart (70% of it) and, over the next several months, rebuilt

1 it at a cost of \$5.5 million. RT 4/12/17 a.m. at 37:3-14; RT 4/17/17  
2 a.m. at 88:14-90:8. Thus, the second time around, Aeros was able to  
3 reduce the time of construction by 90%. But, in evaluating how much  
4 it would cost to build a second RAVB, Mr. Wallace assumed, based on  
5 Mr. Pasternak's and Ms. Cass's instructions, that the second time  
6 around Aeros would spend years building it improperly then taking it  
7 apart and rebuilding it again. This, too, defies common sense and  
8 undermines Mr. Wallace's cost approach.<sup>7</sup>

9 60. Aeros argues that, even if the Court rejects Mr. Wallace's  
10 cost approach, it should adopt Mr. Nolte's cost approach and value the  
11 RAVB at \$31 million on the date it was destroyed. The evidence does  
12 not support this argument. Mr. Nolte did not conclude that the cost  
13 approach would yield a value of \$31 million. He testified that if he  
14 relied on Aeros's financial records and made numerous adjustments to  
15 account for certain obvious errors he could arrive at a \$31 million  
16 cost figure. But he spent considerable time explaining why Aeros's  
17 numbers were unreliable and why they should not be used to establish  
18 an estimated cost to build. RT 4/17/17 a.m. at 71:1-92:7. He  
19 explained further that "he would never use the cost approach" in this  
20 case but if he was forced to he would value the RAVB at no more than  
21 \$3.5 million using the cost approach. RT 4/17/17 a.m. at 127:1-22.  
22 Aeros argues, it seems, that the Court should simply conclude that,  
23 under the cost approach, the RAVB should be valued as the sum of all

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24  
25 <sup>7</sup> Only after the Court repeatedly pushed Aeros during trial to  
26 explain why there were no nonrecurring costs did Aeros provide  
27 testimony in its rebuttal case from Mr. Pasternak and Ms. Cass that  
28 there would be a savings of \$760,000, less than 2% of the purported  
cost of construction. RT 4/17/17 a.m. at 11:5-15:4. That testimony  
was not persuasive. Further, Mr. Wallace never testified as to how  
this would affect his cost analysis.

1 its parts, which Aeros contends is north of \$50 million. That  
2 analysis is particularly inapt here because it is impossible to  
3 determine what the costs actually were to build the final product and  
4 because the final product was so poorly constructed as to be of  
5 minimal value.

6 61. The third generally accepted method of valuation is the  
7 "income" approach. Under this approach, property is valued based on  
8 how much income it can produce. Both sides agree that this approach  
9 cannot be used here because the RAVB was not capable of generating  
10 income.

11 62. Thus, the Court concludes that the traditional methods of  
12 valuation--the market approach, the cost approach, and the income  
13 approach--do not work. Where, as here, the traditional methods of  
14 valuation do not apply, the Court is required to value the property  
15 using some other rational way from such sources as are available.<sup>8</sup>

16 63. On the day it was destroyed, the RAVB had no commercial  
17 value as it was not capable of carrying cargo or passengers to speak  
18 of and was not intended for that purpose. It was a demonstrator model  
19 with serious flaws in its design and construction and it was expensive  
20 to maintain and house. (The rent for the hangar Aeros planned to move  
21 it to was more than \$400,000 a year.) Despite these problems, Aeros  
22 hoped to use the RAVB to entice investors to buy into future  
23  
24

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25 <sup>8</sup> In its tentative, the Court relied on a "peculiar value"  
26 valuation method, see Cal. Civ. Code § 3355, a method Aeros had  
27 proposed in its pretrial brief. But, as Aeros points out, and the  
28 Court agrees, absent a market value, the peculiar value approach is  
not appropriate. *Willard v. Valley Gas & Fuel Co.*, 171 Cal. 9, 15-  
16 (1915).

1 production models and to allow Aeros's pilots to practice flying.

2 Thus, it had some value, if only to Aeros.

3         64. At the outset of the project, when the parties agreed to the  
4 contract price, the government and Aeros recognized that Aeros would  
5 spend about \$5 million more to complete the contract than the  
6 government was willing to pay, but, in return, Aeros would get to keep  
7 the RAVB when the contract was completed. RT 4/14/17 a.m. at  
8 11:17-12:18, 44:18-45:1; Exh. 38 at 7; RT 4/17/17 a.m. at 49:5-50:3,  
9 107:20-108:18. Mr. Pasternak and Ms. Cass considered that a  
10 significant aspect of the contract. RT 4/17/17 a.m. at 15:10-17:2 and  
11 25:6-13. The government's valuation expert testified that an  
12 inference could be drawn that at the outset of the contract Aeros and  
13 the government had essentially placed a residual value on the RAVB at  
14 \$5 million. RT 4/17/17 a.m. at 49:5-50:3. The Court agrees and finds  
15 that under these very unusual circumstances where none of the  
16 conventional standards of valuation applies this is the most rational  
17 approximation of the value of the RAVB as of October 7, 2013. As  
18 such, the Court finds that Aeros is entitled to \$5 million for the  
19 loss of the RAVB.

20         65. Aeros does not agree with this figure and points out that,  
21 though it was agreeing to perform the contract for \$5 million less  
22 than it thought it would cost to design, construct, and test, it  
23 believed that that shortfall would be made up through contract  
24 modifications, which it hoped would follow the initial contract. The  
25 Court recognizes that the parties contemplated that the government  
26 would likely require modifications to the scope of work and that Aeros  
27 would be paid more money as a result of those modifications, but the  
28 evidence did not establish that the parties also contemplated that

1 Aeros would be compensated for the initial shortfall through these  
2 modifications. And the evidence did not establish that, in fact, the  
3 government was compensating Aeros for the shortfall in the subsequent  
4 modifications. The Court assumes that the price for the contract  
5 modifications matched the costs for the additional testing and reports  
6 that were performed under the modifications. RT 4/12/17 p.m. at  
7 73:12-74:14.

8 66. Aeros argues that the \$5 million figure should be the floor  
9 of the valuation not the ceiling. There is some merit to this  
10 argument. Had Aeros built a state-of-the-art aircraft the Court might  
11 be inclined to adjust this number upward. But it did not. It built  
12 an aircraft that the NASA engineers, with decades of experience at the  
13 highest level, determined was so poorly designed and constructed that  
14 flying it could result in a catastrophe. As such, the \$5 million  
15 dollar figure the Court has arrived at is reasonable and rational  
16 based on the evidence.

17 67. The government contends that there were other inherent  
18 benefits that Aeros gained as a result of the contract and that not  
19 all of the \$5 million the Court has attributed to the residual value  
20 of the RAVB could or should be attributed solely to the RAVB. RT  
21 4/12/17 a.m. at 16:16-17:1; RT 4/17/17 a.m. at 54:22-55:13, 56:8-19;  
22 Exh. 107. Surely, there is some merit to this argument. Aeros was  
23 awarded more than \$50 million to build and test its experimental  
24 system in an experimental aircraft. Further, Aeros had the benefit of  
25 having some of the country's most talented engineers consult on the  
26 project for free. And, clearly, Aeros learned a lot at the  
27 government's expense while building the RAVB. The Court concludes,  
28 however, that teasing out those benefits is difficult if not

1 impossible to do. And, assuming that this had been a conventional  
2 contract, i.e., where the government paid Aeros to build and deliver  
3 the RAVB, Aeros would have gained that insight as well, though it  
4 would not have owned the RAVB when the contract was complete.

5 E. Consequential Damages

6 68. Aeros seeks \$13,010,199 in consequential damages from  
7 October 7, 2013 to April 30, 2016.

8 69. For the period October 7, 2013, when the roof collapsed,  
9 until July 24, 2014, when Aeros was allowed to enter the hangar and  
10 begin taking apart the RAVB, Aeros seeks \$5,318,361, primarily for  
11 labor and overhead. Aeros bases this amount on the testimony of its  
12 financial expert Mr. Wallace who relied on Ms. Cass's accounting  
13 records from Aeros and Worldwide as well as other information she  
14 provided to him. For the reasons explained above, the Court finds  
15 that Ms. Cass's records are not reliable and do not establish with  
16 reasonable certainty that these sums were attributable to the loss of  
17 the RAVB. Further, though Aeros was clearly working on other projects  
18 during this period, Mr. Wallace attributed 90% of all of Aeros's costs  
19 to the RAVB project and 10% of the costs to everything else the  
20 company was working on following the roof collapse. The evidence  
21 supporting such a split was based on Ms. Cass's testimony and the  
22 financial records she created at Aeros and the Court does not find  
23 them persuasive. RT 4/12/17 p.m. at 76:25-77:3.

24 70. Aeros's costs also included \$2.6 million incurred by Aeros's  
25 sister company Worldwide and costs for the Washington, D.C. office  
26 used by Mr. Pasternak and others that seemingly had no connection to  
27 the RAVB.

28

1           71. Aeros never established with any precision what its  
2 employees were doing after the roof collapsed and why 90% of all of  
3 their time should be charged to the government. See RT 4/12/17 p.m.  
4 at 102:21-25 (testifying that "somewhere around 50" employees were  
5 retained for the deconstruction effort); RT 4/13/17 a.m. at 61:10-13  
6 (testifying that "most of" the approximately 35 employees were engaged  
7 in deconstructing the RAVB). Aeros was unable or unwilling to  
8 establish what the workers were doing during this period. Were they  
9 working on other projects? Were they working on maintenance at the  
10 Montebello facility? Were they sitting on their hands in a conference  
11 room waiting for the government to let them into the Tustin hangar?  
12 The Court was left with the firm impression that Aeros wanted these  
13 facts to remain vague so that its witnesses could not be pinned down  
14 during trial.

15           72. The Court does recognize, however, that Aeros did have a  
16 workforce in place when the roof collapsed and maintained some portion  
17 of it while it was waiting for the government to allow it to re-enter  
18 the hangar and work on the RAVB. Clearly, there was some uncertainty  
19 during this period as to how Aeros would move forward, which was  
20 exacerbated by the fact that the government continually changed the  
21 date for Aeros to re-enter the hangar. The government's argument that  
22 Aeros knew by December 2013 that the RAVB was a total loss is  
23 rejected. The evidence establishes that, despite Aeros's efforts to  
24 obtain insurance proceeds for the RAVB during this period, Aeros still  
25 did not know for certain until July 2014 that the RAVB was totaled.

26           73. The Court finds that Aeros is entitled to consequential  
27 damages in the amount of \$1,882,918 for the period October 7, 2013 to  
28 August 1, 2014, based on the following calculations:

1 Aeros had 64 employees in October 2013 when the roof collapsed  
2 (including Mr. Pasternak and Ms. Cass). Exh. 769 at 44-49.  
3 According to Aeros, the average salary for its employees (working  
4 on the RAVB) was \$23.53 per hour, plus overhead of 45.4% (or  
5 \$10.68), totaling \$34.21. Multiplying 64 employees x \$34.21 x 40  
6 hours per week x 43 weeks = \$3,765,836.80 ÷ 2 = \$1,882,918  
7 (rounded).

8 The reason the Court has reduced the number by 50% is because the  
9 evidence and the inferences that can be drawn from it suggest that  
10 most of the employees were performing other work during this period.  
11 RT 4/12/17 a.m. at 74:24-77:12; RT 4/13/17 a.m. at 30:1-31:15; RT  
12 4/17/17 a.m. at 117:2-22; Exh. 121. For example, Mr. Kenny, one of  
13 the few employees who testified at trial, explained that, after the  
14 roof collapsed, he came to work every day and worked on various  
15 projects, including the planned 66-ton RAVB. RT 4/12/17 a.m. at 75:4-  
16 25. He also traveled to Ukraine to work on a surveillance system  
17 Aeros was creating for the Ukrainian government. RT 4/12/17 a.m. at  
18 76:1-12. Aeros is not entitled to a windfall nor is the government  
19 required to pay damages for those times when the employees were  
20 working on other projects for Aeros.

21 74. As far as the other consequential damages for this time  
22 period, Aeros failed to prove that they were caused by the loss of the  
23 RAVB. The facilities were being used before and after the  
24 construction of the RAVB. Aeros did not make clear why it was  
25 charging 90% of the costs of these facilities to the government after  
26 the RAVB was destroyed. It appears that the only facility Aeros added  
27 for the RAVB project was the Tustin hangar, which it was renting in  
28 October 2013 and stopped paying for when the roof collapsed.



1           75. Aeros seeks consequential damages of \$3,538,160 for the  
2 period from July 24, 2014, to March 4, 2015, during which time it  
3 claims it was removing the RAVB from the hangar. As set out above,  
4 the costs for disposing of the RAVB were Aeros's responsibility and,  
5 therefore, it is not entitled to be reimbursed for those costs. As to  
6 the other costs during this period, Aeros failed to convince the Court  
7 with reasonable certainty how much the other costs were and how they  
8 were related to the loss of the RAVB. As such, Aeros's request for  
9 these damages is denied.

10           76. Aeros seeks \$4,153,678 for "standby costs" for the period  
11 March 5, 2015 to April 30, 2016, to compensate it for labor and other  
12 expenses incurred as a result of the October 7, 2013, roof collapse.  
13 Aeros claims that it had retained employees on the payroll during this  
14 period--18-30 months after the roof collapsed--so that it could spring  
15 into action and start producing the larger versions of the RAVB when  
16 it obtained capital financing. In Aeros's view, the destruction of  
17 the RAVB prevented it from advancing its business plan to  
18 commercialize the Aeroscraft.

19           77. Here, again, Aeros has fallen far short of establishing that  
20 the destruction of the RAVB caused millions of dollars in damages  
21 years later or that, but for the loss of the RAVB, Aeros would have  
22 obtained funding and developed the Aeroscraft into a commercial  
23 enterprise. To begin with, as set forth above, Aeros never explained  
24 how many employees it retained for the purpose of springing into  
25 action when the capital financing campaign began to bear fruit and  
26 what these employees were doing during this waiting period. Further,  
27 as explained below, it failed to establish that the capital financing  
28 project was going to be successful but for the destruction of the

1 RAVB. Certainly, Aeros proved that Mr. Pasternak hoped to gain this  
2 financing. But Aeros failed to show that it was reasonably certain  
3 that his hopes were realistic and that, but for the loss of the RAVB,  
4 they would have been realized. For these reasons, this claim is also  
5 denied.

6 78. Aeros seeks \$1,604,005 for its Capital Financing Campaign  
7 that it began in May 2013, months before the RAVB was destroyed. This  
8 campaign was intended to raise over \$3 billion to develop and produce  
9 a fleet of Aeroscraft-type vehicles. Aeros points out that represent-  
10 atives from Deutsche Bank and Citibank were scheduled to come to the  
11 hangar and view the RAVB on the day the roof collapsed. According to  
12 Aeros, Deutsche Bank subsequently told Aeros that it would not invest  
13 in the project because Aeros did not have a working prototype.  
14 Obviously, there are hundreds if not thousands of banks and ten times  
15 that many private investors and investment funds that regularly invest  
16 in projects like the RAVB. The fact that Deutsche Bank required a  
17 prototype does not mean that all investors would have, nor did Aeros  
18 argue that that was the case. Aeros never proved that the capital  
19 financing project failed because the RAVB was destroyed. In fact, the  
20 evidence supported the opposite conclusion. Mr. William Feely, who  
21 was retained by Aeros in May 2013 to run the capital financing  
22 campaign, recognized in October 2013 in the wake of the collapse that  
23 Aeros was fortunate that it had "completed the flight testing  
24 necessary to demonstrate" the technology prior to the roof collapse,  
25 suggesting that the loss of the RAVB would not impact the capital  
26 financing campaign at all. RT 4/12/17 p.m. at 47:8-15. In lieu of a  
27 working prototype, Aeros had a History Channel documentary of the RAVB  
28 in flight and other video footage to show potential investors. Exh.

1 107. Dr. Anthony Tether, who worked for Aeros on the capital  
2 financing project, testified that the reason the investors chose not  
3 to invest was because "they didn't have enough definitive data." RT  
4 4/11/17 a.m. at 149-151. Aeros's valuation expert testified that he  
5 could not say whether or not the campaign would have been successful  
6 in the absence of the hangar roof collapse. See RT 4/13/17 p.m. at  
7 89:7-90:13. The government's expert was certain that the loss of the  
8 RAVB was not the cause of the failure of the financing campaign. The  
9 evidence further established that Aeros recognized in an SEC filing at  
10 the time of the capital financing campaign that there were numerous  
11 risks for investors, including the fact that Aeros had never built a  
12 66- or 250-ton version of the RAVB and had no operating history, which  
13 limited Aeros's ability to forecast costs. Aeros also recognized that  
14 the potential success of the larger RAVBs was dependent on a number of  
15 external factors that Aeros did not control, like FAA certification  
16 and the supply and demand of helium. RT 4/12/17 p.m. at 58:3-60-25.  
17 Here, again, Aeros has not convinced the Court to a reasonable degree  
18 of certainty that the destruction of the RAVB caused the capital  
19 financing campaign to fail or that those costs will now have to be  
20 repeated because the RAVB has been destroyed.

### 21 III.

#### 22 CONCLUSIONS OF LAW

23 1. Jurisdiction is vested in this court pursuant to the FTCA,  
24 28 U.S.C. §§ 1346(b) and 2671-2680.

25 2. Venue is proper because Aeros is incorporated under the laws  
26 of the State of California and has its principal place of business in  
27 Montebello (which is in Los Angeles County) within the Central  
28 District of California. 28 U.S.C. §§ 84(c) and 1402(b). In addition,

1 the roof collapse giving rise to this lawsuit occurred in Tustin,  
2 California (in Orange County), which is also within the Central  
3 District of California.

4 3. Under the FTCA, the Court applies California law in  
5 analyzing Aeros's claims and the government's defenses. 28 U.S.C.  
6 §§ 1346(b)(1) and 2674.

7 4. The Court has already determined that the government is  
8 liable for the hangar collapse. The issue that remains is damages.<sup>9</sup>

9 5. Under California tort law, the measure of damages is the  
10 amount that will compensate the plaintiff for all the detriment  
11 proximately caused by the defendant's negligence, whether it could  
12 have been anticipated or not. Cal. Civ. Code § 3333; *Metz v. Soares*,  
13 142 Cal. App. 4th 1250, 1255 (2006).

14 6. Aeros bears the burden of proving, with reasonable  
15 certainty: (1) its damages were proximately caused by the hangar roof  
16 collapse, and (2) the amount of its damages. *Chaparkas v. Webb*, 178  
17 Cal. App. 2d 257, 259-60 (1960) ("[T]he plaintiff has the burden of  
18 proving, with reasonable certainty, the damages actually sustained by  
19 him as a result of the defendant's wrongful act, and the extent of  
20 such damages must be proved as a fact."); *Veasley v. United States*,

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21  
22 <sup>9</sup> The government argues that Aeros's negligence contributed to  
23 its loss because it failed to act quickly when pieces of the roof  
24 began falling to the floor the week before the roof collapsed. This  
25 argument is rejected. The interval between the time when the wood  
26 began to fall from the roof trusses and the collapse of the roof was  
27 a matter of days. At the time, the landing gear had been removed,  
28 making it difficult if not impossible to move the RAVB. Further,  
there is no comparison between the government's negligence here--it  
was told 16 years earlier that the roof had to be repaired soon or  
it would collapse, information the government never shared with  
Aeros--and Aeros's alleged negligence in not immediately removing  
the RAVB from the hangar when wood pieces began to fall.

1 201 F. Supp. 3d 1190, 1212 (S.D. Cal. 2016). Although Aeros is not  
2 required to prove its damages with mathematical precision, it must  
3 present sufficient facts so that the Court can arrive at an  
4 intelligent estimate without speculation or conjecture. *Sedie v.*  
5 *United States*, 2010 WL 1644252, at \*15 (N.D. Cal. Apr. 21, 2010)  
6 (quoting *Harmsen v. Smith*, 693 F.2d 932, 945 (9th Cir. 1982)).

7 7. Generally, the measure of damages for the loss of personal  
8 property like an aircraft is the fair market value of the property on  
9 the date it was destroyed. *Hand Elecs., Inc. v. Snowline Joint*  
10 *Unified Sch. Dist.*, 21 Cal. App. 4th 862, 870 (1994); *Pelletier v.*  
11 *Eisenberg*, 177 Cal. App. 3d 558, 567 (1986); *Robinson v. United*  
12 *States*, 175 F. Supp. 2d 1215, 1230 (E.D. Cal. 2001) (noting "general  
13 rule is the value of property lost or destroyed is determined by its  
14 market value at the time and place of the tort."). "Fair market  
15 value" is the highest price that a willing buyer would pay a willing  
16 seller on the date of the loss, assuming that there is no pressure on  
17 either to buy or sell and that the buyer and seller are fully informed  
18 of the condition and quality of the property. See *Summers v. State*  
19 *Farm Gen. Ins. Co.*, 2012 WL 12781, at \*4 n.3 (Cal. Ct. App. Jan. 4,  
20 2012) (unpublished) (citing Judicial Council of California Civil Jury  
21 Instruction 3903J).

22 8. An alternative valuation method is the cost approach. The  
23 cost approach is based on the economic principle of substitution.  
24 *Dreyer's Grand Ice Cream, Inc. v. County of Kern*, 218 Cal.App.4th 828,  
25 839 (2013). It assumes that a rational person will pay no more for  
26 property than it would cost to acquire a satisfactory substitute. *Id.*

27 9. A third method of valuation seeks to value property that is  
28 unique and has some special or peculiar value to the plaintiff. Cal.

1 Civ. Code § 3355; *McMahon v. Craig*, 176 Cal. App. 4th 1502, 1518-19  
2 (2009), as modified on denial of reh'g (Aug. 31, 2009). Plaintiff has  
3 the burden of proving that the property has a peculiar value, *SCI Cal.*  
4 *Funeral Servs., Inc. v. Five Bridges Found.*, 203 Cal. App. 4th 549,  
5 573 (2012), and that the defendant either had notice of the value  
6 before it was damaged or acted willfully in destroying it. *Robinson*,  
7 175 F. Supp. 2d at 1230. For the peculiar value method to be used,  
8 however, there must be a showing that the property has a market value.  
9 *Willard v. Valley Gas & Fuel Co.*, 171 Cal. 9, 15 (1915).

10 10. Where traditional methods of valuation cannot be applied,  
11 the Court is required to value the property using some other rational  
12 way from such sources as are available. *Id.* 15-16.


13  
14 IV.

15 CONCLUSION

16 For these reasons, the Court concludes that Plaintiff is entitled  
17 to damages in the amount of \$6,882,918.

18  
19 IT IS SO ORDERED.

20 DATED: November 20, 2017

21  
22   
23 PATRICK J. WALSH  
24 UNITED STATES MAGISTRATE JUDGE  
25  
26  
27