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United States District Court
Central District of California

IN RE CITY OF REDONDO BEACH
FLSA LITIGATION

Case № 2:17-cv-09097-ODW (SKx)

**ORDER GRANTING IN PART AND
DENYING IN PART DEFENDANT’S
MOTION FOR SUMMARY
JUDGMENT [32] AND
DENYING PLAINTIFFS’ MOTION
FOR SUMMARY JUDGMENT [38]**

I. INTRODUCTION

One hundred and fifteen police officers and fire fighters (“Plaintiffs”) sued the City of Redondo Beach (“City”) in a collective action under the Fair Labor Standards Act (“FLSA”) for alleged miscalculation of overtime compensation. Now before the Court are the City’s and Plaintiffs’ Cross-Motions for Summary Judgment or Partial Summary Judgment (“Motions”). (City’s Mot. for Summ. J. (“City Mot.”), ECF No. 32; Pls.’ Mot. for Summ. J. (“Pls.’ Mot.”), ECF No. 38.) For the reasons that follow, the Court **GRANTS IN PART** and **DENIES IN PART** the City’s Motion and **DENIES** Plaintiffs’ Motion.¹

¹ After carefully considering the papers filed in connection with the Motions, the Court deemed the matters appropriate for decision without oral argument. Fed. R. Civ. P. 78; C.D. Cal. L.R. 7-15.

1 **II. BACKGROUND**

2 Plaintiffs are fifty-eight police officers and fifty-seven firefighters employed by
3 the City. Plaintiffs contend that the City miscalculated their overtime compensation,
4 in violation of the FLSA. The undisputed facts are as follows.

5 **A. MEMORANDA OF UNDERSTANDING**

6 The City negotiated Memoranda of Understandings (“MOU”) with the Redondo
7 Beach Police Officers Association (“POA”) and the Redondo Beach Firefighters
8 Association (“Firefighters Association” or “FA”), applicable to full-time employees.
9 (City’s Statement of Uncontroverted Facts in Supp. City Mot. (“City SUF”) 2, 8, 9,
10 12, ECF No. 32-2.)

11 The MOUs between the City and Firefighters Association from July 1, 2014, to
12 present (“FA MOUs”) define “regular rate of pay” as “base rate of pay plus bonus
13 pays, as defined by the [FLSA].” (See City SUF 13.) “[O]vertime pay” is defined as
14 “one and one-half (1.5) times an employee’s regular hourly rate of pay.” (City SUF
15 14.) The FA MOUs define “work period” or “FLSA cycle” as “a period between
16 seven and 24 consecutive days long.” (City SUF 15.) The City established and
17 maintained a 24-day work period for firefighters, for calculation of overtime, and the
18 FA MOUs state that “[e]mployees shall be paid overtime pay for all hours worked
19 above 182 hours in a 24-day work period . . . in accordance with the [FLSA].” (City
20 SUF 11; Decl. of Diane Strickfaden (“Strickfaden Decl.”) Ex. 6 (“FA MOUs”), art. 2
21 § 4.02, ECF No. 33-3.)

22 The MOUs between the City and the POA from July 1, 2014, to present (“POA
23 MOUs”) define “regular rate of pay” as “the base rate of pay and special pays as listed
24 in Article III” of the POA MOUs. (See City SUF 4.) “[O]vertime” is defined as
25 “work performed in excess of a regular scheduled work day or work week, paid at a
26 rate of one and one-half times the employee’s regular rate of pay.” (City SUF 5.)
27 “[W]ork period” is defined as “a period between seven and 28 consecutive days long
28 as set by the City Manager.” (City SUF 6.)

1 **B. MEDICAL BENEFIT PLANS**

2 Beginning in 2014, the City allocated a monthly allowance to Officers and
3 Firefighters who enrolled in and purchased health insurance benefits. (City SUF 18–
4 19, 24.) Employees were permitted to opt out of the City’s health insurance plan by
5 providing proof of alternative coverage. (City SUF 22, 27.) Those employees who
6 opted out received 50% of the value of their premium as cash-in-lieu. (City SUF 22,
7 27.)

8 In 2015, the City paid 13.63% of total plan contributions directly to employees.
9 (City SUF 29.) In 2016, that number was 19.01%; in 2017, it was 22.49%; and in
10 2018, it was 21.57%. (City SUF 30–32.) The average amount of total contributions
11 paid directly to employees from 2015 to 2018 was 19.18%. (City SUF 28.)

12 **C. PROCEDURAL BACKGROUND**

13 On December 19, 2017, fifty-eight law enforcement officers (“Officers”) sued
14 the City in a collective action under the FLSA for failure to correctly calculate and
15 pay overtime compensation. (*See* Compl. ¶ 5, ECF No. 1.) On February 23, 2018,
16 fifty-seven firefighters (“Firefighters”) brought a similar action against the City. *See*
17 Compl., *Allen v. Redondo Beach*, No. 2:18-cv-1533-ODW (SKx) (filed Feb. 23,
18 2018). The Court consolidate the two actions on May 15, 2018 under the caption *In*
19 *re City of Redondo Beach FLSA Litigation*. (Order to Consolidate Cases 2, ECF
20 No. 25.)

21 The City and Plaintiffs each move for summary judgment. (*See* City Mot. 1–3;
22 Pls.’ Mot 1.) The City moves for summary judgment or partial summary judgment on
23 the grounds that: the City’s medical plan is bona fide such that contributions to third
24 parties are excludable from Plaintiffs’ regular rate of pay; the City established work
25 periods for Officers and Firefighters under 29 U.S.C § 207(k) triggering a partial
26 overtime exemption; certain Officers are not entitled to or are exempt from overtime
27 compensation; the City owes no damages due to offset; and a two-year statute of
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1 limitation applies. (City MSJ 1.)² Plaintiffs move for summary judgment or partial
2 summary judgment on the grounds that: the City’s failure to include bilingual pay and
3 cash-in-lieu payments in Plaintiffs’ regular rate of pay was a violation of the FLSA; a
4 three-year statute of limitations applies; and Plaintiffs’ are entitled to liquidated
5 damages. (Pls.’ Mot.)³

6 III. LEGAL STANDARD

7 A court “shall grant summary judgment if the movant shows that there is no
8 genuine dispute as to any material fact and the movant is entitled to judgment as a
9 matter of law.” Fed. R. Civ. P. 56(a). Courts must view the facts and draw reasonable
10 inferences in the light most favorable to the nonmoving party. *Scott v. Harris*, 550
11 U.S. 372, 378 (2007); *Addisu v. Fred Meyer, Inc.*, 198 F.3d 1130, 1134 (9th Cir.
12 2000). A disputed fact is “material” where the resolution of that fact might affect the
13 outcome of the suit under the governing law, and the dispute is “genuine” where “the
14 evidence is such that a reasonable jury could return a verdict for the nonmoving
15 party.” *Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 248 (1986). Conclusory or
16 speculative testimony in affidavits is insufficient to raise genuine issues of fact and
17 defeat summary judgment. *Thornhill Publ’g Co. v. GTE Corp.*, 594 F.2d 730, 738
18 (9th Cir. 1979). Moreover, though the Court may not weigh conflicting evidence or
19 make credibility determinations, there must be more than a mere scintilla of
20 contradictory evidence to survive summary judgment. *Addisu*, 198 F.3d at 1134.

21 ² The City also argues that the decision in *Texas v. United States*, 340 F. Supp. 3d 579 (N.D. Tex.
22 2018), holding that portions of the Medicaid Act as amended by the Affordable Care Act are
23 unconstitutional, precludes Plaintiffs from pursuing their claims under the Fair Labor Standards Act.
(City Mot. 1, 11.) However, nothing in the *Texas* decision is relevant to this opinion.

24 ³ The Parties each object to certain evidence offered by the other party. (See Pls.’ Evid. Obj., ECF
25 No. 43; City’s Evid. Obj., ECF No. 45-2.) The Court **OVERRULES** all boilerplate objections. (See
26 Scheduling and Case Management Order 9, ECF No. 18.) To the extent the Court relies without
27 discussion on evidence to which the parties have objected, the Court **OVERRULES** the relevant
28 objections. See *Burch v. Regents of Univ. of Cal.*, 433 F. Supp. 2d 1110, 1118–19 (E.D. Cal. 2006)
 (“[O]bjections to evidence on the ground that it is irrelevant, speculative, and/or argumentative, or
 that it constitutes an improper legal conclusion are all duplicative of the summary judgment standard
 itself.”). As to the remaining objections, the Court finds it unnecessary to rule on them because the
 Court does not rely on the disputed evidence.

1 Once the moving party satisfies its burden, the nonmoving party cannot simply
2 rest on the pleadings or argue that any disagreement or “metaphysical doubt” about a
3 material issue of fact precludes summary judgment. *See Celotex Corp. v. Catrett*, 477
4 U.S. 317, 322–23 (1986); *Matsushita Elec. Indus. v. Zenith Radio Corp.*, 475 U.S.
5 574, 586 (1986); *Cal. Architectural Bldg. Prods., Inc. v. Franciscan Ceramics, Inc.*,
6 818 F.2d 1466, 1468 (9th Cir. 1987). A “non-moving party must show that there are
7 ‘genuine factual issues that properly can be resolved only by a finder of fact *because*
8 *they may reasonably be resolved in favor of either party.*” *Cal. Architectural Bldg.*
9 *Prods.*, 818 F.2d at 1468 (quoting *Anderson*, 477 U.S. at 250). “[I]f the factual
10 context makes the non-moving party’s claim implausible, that party must come
11 forward with more persuasive evidence than would otherwise be necessary to show
12 that there is a genuine issue for trial.” *Id.* (citing *Matsushita Elec. Indus.*, 475 U.S. at
13 586–87). “[U]ncorroborated and self-serving” testimony will not create a genuine
14 issue of material fact. *Villiarimo v. Aloha Island Air, Inc.*, 281 F.3d 1054, 1061 (9th
15 Cir. 2002). The court should grant summary judgment against a party who fails to
16 demonstrate facts sufficient to establish an element essential to his case when that
17 party will ultimately bear the burden of proof at trial. *See Celotex*, 477 U.S. at 322.

18 Pursuant to the Local Rules, parties moving for summary judgment must file a
19 proposed “Statement of Uncontroverted Facts and Conclusions of Law” that should
20 set out “the material facts as to which the moving party contends there is no genuine
21 dispute.” C.D. Cal. L.R. 56-1. A party opposing the motion must file a “Statement of
22 Genuine Disputes” setting forth all material facts as to which it contends there exists a
23 genuine dispute. C.D. Cal. L.R. 56-2. “[T]he Court may assume that the material
24 facts as claimed and adequately supported by the moving party are admitted to exist
25 without controversy except to the extent that such material facts are (a) included in the
26 ‘Statement of Genuine Disputes’ and (b) controverted by declaration or other written
27 evidence filed in opposition to the motion.” C.D. Cal. L.R. 56-3.

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IV. DISCUSSION

The FLSA is meant to protect workers from “substandard wages and oppressive working hours.” *Adair v. City of Kirkland*, 185 F.3d 1055, 1059 (9th Cir. 1999) (quoting *Barrentine v. Arkansas–Best Freight Sys., Inc.*, 450 U.S. 728, 739 (1981)). “Under the FLSA, an employer must pay its employees premium overtime compensation of one and one-half times the regular rate of payment for any hours worked in excess of forty in a seven-day work week. The ‘regular rate’ is defined as ‘all remuneration for employment paid to, or on behalf of, the employee,’ subject to a number of exclusions set forth in the Act.” *Flores v. City of San Gabriel*, 824 F.3d 890, 895 (9th Cir. 2016) (citations omitted).

Courts are to construe the FLSA liberally in favor of employees and its exemptions “narrowly . . . against the employers seeking to assert them.” *Alvarez v. IBP, Inc.*, 339 F.3d 894, 905 (9th Cir. 2003), *aff’d*, 546 U.S. 21 (2005) (quoting *Arnold v. Ben Kanowsky, Inc.*, 361 U.S. 388, 392 (1960)). “The employer bears the burden of establishing that it qualifies for an exemption under the Act” and courts should not find a FLSA exemption applicable “except in contexts plainly and unmistakably within the given exemption’s terms and spirit.” *Flores*, 824 F.3d at 897 (alterations omitted).

A. REGULAR RATE OF PAY

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Plaintiffs move for partial summary judgment on the grounds that the City failed to include bilingual pay in Officers’ regular rate of pay, and cash-in-lieu of benefits in Plaintiffs’ regular rate of pay. (Pls.’ Mot. 5–8.) The City moves on an overlapping issue, that contributions made to the medical benefits plan are excludable from Plaintiffs’ regular rate of pay because the plan is “bona fide.” (City Mot. 14–16.)

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Under the FLSA, the overtime rate is calculated based on the regular rate, which, “by its very nature must reflect all payments which the parties have agreed shall be received regularly during the workweek, exclusive of overtime payments.” *Local 246 Util. Workers Union v. S. Cal. Edison Co.*, 83 F.3d 292, 297 (9th Cir. 1996).

1 1. *Bilingual Pay*

2 Plaintiffs argue that the City failed to include bilingual pay in Officers’ regular
3 rate of pay. (*See* Pls.’ Mot 5–6.) However, Plaintiffs point the Court to no factual or
4 evidentiary support for this assertion. (*See* Pls.’ Mot 5–6; Pls.’ Statement of
5 Uncontroverted Facts (“Pls.’ SUF”), ECF No. 40-1.) The only relevant statement of
6 uncontroverted fact Plaintiffs offer states “[t]he bilingual rate of pay that is the subject
7 of this lawsuit should have been included in the overtime rate of pay.” (Pls.’ SUF 6.)
8 Even if this statement were not disputed,⁴ for support Plaintiffs cite only “Plaintiff
9 [sic] Index of Exhibit 1–6, 8, 9, and 10.” Such a vague citation is useless and warrants
10 exclusion of the evidence. *See Orr v. Bank of Am., NT & SA*, 285 F.3d 764, 774–75
11 (9th Cir. 2002) (finding failure to provide specific citations to deposition testimony
12 and affidavits warrants exclusion of the evidence). The parties bear the burden to lay
13 out their support clearly. *Carmen v. S.F. Unified Sch. Dist.*, 237 F.3d 1026, 1030 (9th
14 Cir. 2001) (discussing that the district court may limit its review to those parts of the
15 record specifically referenced). Plaintiffs have failed to establish that the City
16 excluded bilingual pay from any Officers’ regular rate of pay. Accordingly, the Court
17 **DENIES** Plaintiffs’ Motion on this issue.

18 2. *Bona Fide Medical Benefits Plan*

19 The City moves for partial summary judgment on the grounds that the City’s
20 medical benefits plan is a “bona fide” plan under 29 U.S.C. § 207(e)(4), cash
21 payments to Plaintiffs were merely incidental to the total plan contributions, and thus
22 payments *to the plan* on behalf of Plaintiffs are therefore excludable from the regular
23 rate. (City Mot. 4, 14.) Plaintiffs oppose and also move for partial summary
24 judgment on the grounds that the plan is not a “bona fide” plan, so the City should

25 _____
26 ⁴ The City contends the statement is unsupported and calls for a legal conclusion. (City’s Separate
27 Statement of Uncontroverted Facts in Opp’n 6, ECF No. 45-1.) The City also asserts with support
28 that it included bilingual pay in eligible Officers’ regular rate of pay. (*See* City Opp’n to Pls.’ Mot.
 (“City Opp’n”) 20, ECF No. 45; Suppl. Decl. of Diane Strickfaden in Supp. of City’s Reply (“Suppl.
 Strickfaden Decl.”) ¶ 8, ECF No. 44-1.) Accordingly, even had Plaintiffs supported their claim, the
 City raises a genuine dispute of fact that precludes summary judgment.

1 have included the value of direct cash payments *to Plaintiffs* in their regular rate.
2 (Pls.’ Mot. 6–7; Pls.’ Opp’n to City Mot. (“Pls.’ Opp’n”) 7–9, ECF No. 42.)

3 Like ships passing in the night, the parties each forward their own destination
4 and unhelpfully persist in misreading or misconstruing the opposing arguments.
5 Accordingly, the Court distills the parties’ contentions to the following issues:
6 (1) whether the undisputed facts establish that cash payments to employees were
7 merely incidental such that the medical benefits plan is bona fide under 29 U.S.C.
8 § 207(e)(4) and contributions to *the plan* are excludable from the regular rate; and
9 (2) whether the undisputed facts establish that the City failed to include the value of
10 cash-in-lieu payments *to Plaintiffs* in the regular rate.

11 *Bona Fide Plan*

12 Contributions made “to a trustee or third person pursuant to a bona fide plan”
13 for providing health insurance to employees are excludable from the regular rate under
14 29 U.S.C. § 207(e)(4). *Flores*, 824 F.3d at 901. In contrast, unused benefits paid
15 directly to an employee “cannot be excluded under § 207(e)(4).” *Id.* Although the
16 statute does not define “bona fide,” regulations interpreting the FLSA state that a plan
17 that otherwise qualifies as “bona fide” under § 207(e)(4) may still be regarded as
18 “bona fide” even though it provides “incidental” cash payments to employees. *Id.* at
19 902 (quoting 29 C.F.R. § 778.215(a)(5)⁵). Here, the parties do not address whether the
20 City’s benefits plan *otherwise* qualifies as a bona fide plan⁶; they dispute only whether
21 direct payments to employees are more than “an incidental part” of the plan.

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23 ⁵ 29 C.F.R. § 778.215(a)(5) provides:

24 The plan must not give an employee the . . . option to receive any part of the
25 employer’s contributions in cash instead of the benefits under the plan: Provided,
26 however, That *if a plan otherwise qualified as a bona fide benefit plan* under
27 section 7(e)(4) of the Act, *it will still be regarded as a bona fide plan even though it*
provides, as an incidental part thereof, for the payment to an employee in cash of all
or a part of the amount standing to his credit . . .

28 29 C.F.R. § 778.215(a)(5) (emphasis added).

⁶ In addition to subsection (a)(5), a plan is bona fide pursuant to 29 C.F.R. § 778.215(a) when:

(1) Contributions are made pursuant to a specific plan adopted by the employer;

1 In *Flores v. San Gabriel*, the Ninth Circuit considered an Opinion Letter by the
2 Department of Labor (“DOL”) interpreting the regulation, in which the DOL proposed
3 a bright line rule that “incidental” contributions must not exceed 20% of total
4 contributions. 824 F.3d at 902–03. The court rejected the DOL’s opinion as
5 unpersuasive and lacking any rationale for a 20% ceiling. *Id.* at 903. Even without a
6 ceiling, the court found the City’s direct payments (42%–46% of its total
7 contributions) too great, “simply not an ‘incidental’ part of its [benefits plan] under
8 any fair reading of that term.” *Id.*

9 In this case, the parties do not dispute that the City’s direct cash-in-lieu
10 payments constitute between 13.63% and 22.49% of its total contributions, depending
11 on the year. Even considering each year individually, the direct cash-in-lieu payments
12 are not more than incidental to the total contributions for that year. (City SUF 29–32
13 (noting the years and direct payment percentages as 2015, 13.63%; 2016, 19.01%;
14 2017, 22.49%; and 2018, 21.57%).) Plaintiffs focus on 2017 and 2018 as exceeding
15 20% and argue that the City’s plan consequently cannot be bona fide in those years.
16 (Pls.’ Opp’n 8.) However, the court in *Flores* unambiguously rejected this precise
17 bright line rule. Further, unlike *Flores* where the direct payments comprised 42%–
18 46% of the total contributions each year, here direct payments to employees were half
19 that, hovering around or below 20%. Thus, benefit payments *to the plan* here
20 constitute between 77% and 86% of all contributions for each year at issue. This
21 balance indicates the cash payments were merely an incidental part of the City’s
22 benefits plan.

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24 (2) The primary purpose of the plan is to provide systematically for the payment to
25 employees of benefits for death, disability, retirement, and health expenses;
26 (3) The benefit must be specified or definitively determinable on an actuarial basis, or there
27 must be a formula pursuant to the regulation for determining the amount of contributions by
28 the employer and the employee; [and]
(4) The employer’s contributions must be paid irrevocably to a trustee or a third person
pursuant to an insurance agreement, trust or other funded arrangement.
29 C.F.R. § 778.215(a).

1 Accordingly, the Court **GRANTS** the City’s Motion to the extent the Court
2 finds the City’s cash-in lieu payments to employees for the years 2015–18 to be an
3 incidental part of the City’s benefits plan. Accordingly, payments to the plan on
4 behalf of Plaintiffs in those years may be properly excluded under § 207(e)(4).
5 However, the parties fail to address whether the plan otherwise qualifies as a bona fide
6 plan under § 207(e)(4). Accordingly, the Court **DENIES** the City’s Motion and the
7 Plaintiffs’ Motion to the extent they seek a finding that the benefits plan is or is not a
8 bona fide plan.

9 *Cash-in-Lieu Payments*

10 As noted, unused benefits paid directly to an employee “cannot be excluded
11 [from the regular rate] under § 207(e)(4).” *See Flores*, 824 F.3d at 901. Plaintiffs
12 move for partial summary judgment on the grounds that the City failed to include
13 cash-in-lieu payments in Plaintiffs’ regular rate. (Pls.’ Mot. 6–8.) However, as with
14 Plaintiffs’ contentions regarding bilingual pay, Plaintiffs have failed to provide any
15 factual or evidentiary support for such a finding. (*See generally* Pls.’ Mot. 6–8; Pls.’
16 SUF 10–12.) As Plaintiffs fail to support that any Plaintiff opted out of the benefits
17 plan or received cash-in-lieu, or that the City failed to include any such cash payments
18 in any Plaintiff’s regular rate, the Court **DENIES** Plaintiffs’ Motion as to this issue.

19 **B. SECTION 207(K) WORK PERIODS**

20 The City moves for partial summary judgment on the grounds that it
21 implemented and maintained alternative work periods for all Plaintiffs, triggering the
22 partial overtime exemption under 29 U.S.C. § 207(k). (City Mot. 2, 11–13.)

23 The FLSA provides a limited exemption from the forty hour per week overtime
24 requirement for public employers of fire protection or law enforcement personnel.
25 *See* 29 U.S.C. § 207(k); 29 C.F.R. § 553.201(a); *Adair*, 185 F.3d 1059. “The partial
26 overtime exemption in § 207(k) ‘increases the overtime limit slightly and it gives the
27 employer greater flexibility to select the work period over which the overtime limit
28 will be calculated.’” *Flores*, 824 F.3d at 895–96 (quoting *Adair*, 185 F.3d at 1060).

1 The employer must show that “it established a § 207(k) work period and that the
2 § 207(k) work period was regularly recurring.” *Id.* at 904. The employer bears the
3 burden of establishing that it qualifies for the exemption. *Adair*, 185 F.3d at 1060.
4 “Whether an employer meets this burden is normally a question of fact.” *Id.*

5 *1. 24-day Work- Period for Firefighters*

6 The City moves for partial summary judgment on the grounds that it
7 implemented and maintained a 24-day work period for all Firefighters, triggering
8 § 207(k)’s exemption, and therefore Firefighters are not entitled to overtime
9 compensation unless they worked more than 182 hours in a 24-day work period. (City
10 Mot. 2, 11–14.) Plaintiffs do not oppose the City’s Motion as to the § 207(k)
11 exemption for Firefighters. (*See* Pls.’ Opp’n 3–7.)

12 The facts regarding the § 207(k) exemption for Firefighters are undisputed.
13 (*See* City SUF 11–16; Pls.’ Resp. to City SUF (“PRSUF”) 11–16, ECF No. 42-1.)
14 The FA MOUs define “work period” or “FLSA cycle” as “a period between seven and
15 24 consecutive days long,” and state that “[e]mployees shall be paid overtime pay for
16 all hours worked above 182 hours in a 24-day work period . . . in accordance with the
17 [FLSA].” (City SUF 15; FA MOUs art. 2 § 4.02; PRSUF 16.) The City established
18 and maintained a 24-day work period for firefighters, for calculation of overtime.
19 (City SUF 11, 16; PRSUF 11, 16.) The City supports these undisputed facts with the
20 FA MOUs and the Declaration of Diane Strickfaden, the City’s Director of Human
21 Resources. (*See* Strickfaden Decl., ¶¶ 10–14, Ex. 6–8.) As Plaintiffs do not dispute
22 that the City established and maintained a regularly recurring 24-day work period for
23 firefighters, the Court **GRANTS** the City’s Motion on this issue and finds that the
24 City established and maintained a 24-day § 207(k) work period for Firefighters.

25 *2. 28-day Work-Period for Officers*

26 The City also moves for partial summary judgment on the grounds that it
27 implemented and maintained a § 207(k) work period for all police officers, and
28 therefore Officers are not entitled to overtime compensation unless they worked more

1 than 171 hours in a 28-day work period. (City Mot. 2, 11–14.) However, the
2 undisputed facts do not support a finding that the City established a § 207(k) work
3 period for Officers.

4 The City argues that the POA MOUs demonstrate it established a 28-day work
5 period and that the Chief of Police stated in a 1979 memorandum that “[w]ork
6 periods are twenty eight (28) days each’ for law enforcement officers.” (City SUF 7;
7 City Mot. 13.) While it is undisputed that the POA MOUs define “work period” as “a
8 period between seven and 28 consecutive days long as set by the City Manager,” this
9 definition encompasses the *possibility* of a 28-day work period, but does not *establish*
10 one. (City SUF 6; PRSUF 6.) Further, this undisputed fact establishes that the City
11 Manager, not the Chief of Police, sets the work period.

12 Even assuming without finding that the asserted 1979 memorandum could have
13 established a § 207(k) work period, the City provides no support for the
14 memorandum’s existence. The City does not mention the memorandum in its
15 statement of uncontroverted facts or otherwise point the Court to supporting evidence.
16 (*See generally* City SUF 2–6.) Instead the City cites broadly to the POA MOUs to
17 prove that it established a 28-day work period. (*See* City SUF 7 (citing Strickfaden
18 Decl. Exs. 1–3 (MOU POAs 2014–2018)).) However, as noted above, the parties bear
19 the burden to lay out their support clearly and the City’s sweeping citation to
20 140 pages of material, without specificity, fails to provide the requisite support to
21 warrant judgment as a matter of law. *See Carmen*, 237 F.3d at 1030; *see also*
22 *Christian Legal Soc. Chapter of Univ. of Cal. v. Wu*, 626 F.3d 483, 488 (9th Cir.
23 2010) (“Judges are not like pigs, hunting for truffles in briefs.”). The Court declines
24 to identify and interpret the City’s evidence for it. Thus, the Court finds that the City
25 fails to meet its burden to show that it established a 28-day work period for police
26 officers to trigger § 207(k)’s partial overtime exemption.

1 Thus, the Court **DENIES** the City’s Motion on this issue because the City has
2 not shown that it established or maintained a § 207(k) work period for Officers.⁷

3 Certain Officers

4 The City moves for partial summary judgment on the grounds that certain
5 Officers are not entitled to any overtime compensation. (See City Mot. 1, 6–9, 19–20,
6 23.) Specifically, the City seeks findings that: “the [§ 207(k)] exemption applies and
7 prevents three [O]fficers (Ian Miesen, Todd Heywood[,] and Yesenia Contreras) from
8 receiving any overtime compensation since they did not work overtime under
9 [§ 207(k)]” and “thirty-six Officers are not entitled to any damages under [§ 207(k)]
10 since they were all compensated properly every work period.” (City Mot. 1.)
11 However, the City reaches these conclusions by assuming the § 207(k) exemption
12 applies to Officers, which it has failed to establish. Accordingly, the Court **DENIES**
13 the City’s Motion on these issues.

14 **C. CUMULATIVE OFFSET**

15 The City seeks a finding that, under a cumulative offset, Officers have not been
16 harmed and are owed no overtime compensation. (City Mot. 1, 21–22.)

17 “Under the FLSA, 29 U.S.C. § 207(h)(2), an employer may credit overtime
18 payments already made to employees against overtime payments owed to them under
19 the FLSA.” *Haro v. City of Los Angeles*, 745 F.3d 1249, 1259–60 (9th Cir. 2014)
20 (citing 29 U.S.C. § 207(h)(2)). “The statute, however, does not specify the method to
21 be used to calculate these overtime payments. The statute simply states that ‘[e]xtra
22 compensation . . . shall be creditable toward overtime compensation payable pursuant
23 to this section.’” *Id.* The Ninth Circuit has held that the correct calculation is a week-

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26 ⁷ Even had the City supported that it established a 28-day work period for police officers, the City
27 fails to establish that any such work period was “regularly recurring.” See *Flores*, 185 F.3d at 904
28 (“[T]he employer [must] show that it established a § 207(k) work period and that the § 207(k) work
period was regularly recurring.”). This is an additional reason to deny the City’s Motion on this
issue.

1 by-week approach. *Id.* Accordingly, the City may not use a cumulative offset in
2 calculating damages.

3 The City argues that failing to apply cumulative credits and mandating backpay
4 will create an undeserved windfall for Officers. (City Mot. 22.) However, the Ninth
5 Circuit in *Haro* rejected this very argument:

6 [I]f the City were able to use premium payments [in a cumulative
7 fashion], the City would be the recipient of the windfall, and in fact
8 would be placed in a substantially better position than if it had complied
9 with the overtime requirements of the FLSA all along. . . . It is contrary
to the language and the purpose of the statute.

10 *Id.* at 1260 (quoting *Howard v. City of Springfield*, 274 F.3d 1141 (7th Cir. 2001)).

11 The City alternatively argues for an offset calculated per “FLSA Work Period.”
12 (City Mot. 22.) However, as noted, the City fails to establish that it implemented and
13 maintained an alternative FLSA work period for Officers and, accordingly, may not
14 calculate its potential offset on such basis. Accordingly, the Court **DENIES** the City’s
15 Motion on this issue.

16 **D. FAILURE OF PROOF**

17 The parties move for partial summary judgment as to several additional issues,
18 each of which fails as to proof.

19 *1. Executive/Administrative Exemption*

20 The City moves for partial summary judgment on the grounds that five Officers
21 are exempt from overtime compensation under 29 U.S.C. § 213(a)(1) as executives
22 and administrators. (City Mot. 1, 16–18.)

23 Employees who are employed in executive or administrative capacities are
24 exempt from overtime pay. *See* 29 U.S.C. § 213(a)(1). The executive exemption
25 depends on the employee’s salary, primary duty to manage, and authority to supervise
26 or hire and fire other employees. 29 C.F.R. § 541.100(a). Similarly, the
27 administrative exemption depends on the employee’s salary, primary duty to perform
28 office work related to management, and exercise of discretion and independent

1 judgment. *Id.* § 541.200(a). To determine the “primary duty” of a particular
2 employee, a court must make a determination “based on all the facts in a particular
3 case, with the major emphasis on the character of the employee’s job as a whole,”
4 considering several factors, including the ratio of time and importance of exempt
5 versus non-exempt work. *Id.* § 541.700(a).⁸

6 As noted above, courts construe FLSA exemptions “narrowly . . . against the
7 employers seeking to assert them,” *Alvarez*, 339 F.3d at 905, and the employer bears
8 the burden of proving by a preponderance of the evidence that the employee “plainly
9 and unmistakably” fits within the claimed exemption, *Flores*, 824 F.3d at 897. *See*
10 *also Duff-Brown v. City & Cty. of San Francisco*, No. C11-3917 TEH, 2013 WL
11 163530, at *4 (N.D. Cal. Jan. 15, 2013) (noting the preponderance standard).

12 The City contends that five Officers are police lieutenants or police captains
13 who each come within the executive and/or administrative exemptions. (City
14 Mot. 16–18.) The City argues that these five Officers are subject to the executive
15 exemption because their “primary duties are managing and directing the law
16 enforcement officers under their command.” (City Mot. 18.) The City argues they are
17 also subject to the administrative exemption because “their primary duties are related
18 to the general business operations of the police department [and] they exercise
19 discretion and independent judgment as to daily operations, emergency situations, and
20 staffing decisions.” (City Mot. 18.) However, the only support the City offers other
21 than conclusory assertions are the job descriptions of Police Lieutenants and Police
22 Captains generally, together with Ms. Strickfaden’s statement that “the duties set forth
23 [in the applicable job description] have always been this individual’s job duties during

24
25
26 ⁸ Factors to consider when determining the primary duty of an employee include, but are not limited
27 to: (1) “the relative importance of the exempt duties as compared with other types of duties”;
28 (2) “the amount of time spent performing exempt work”; (3) “the employee’s relative freedom from
direct supervision”; and (4) “the relationship between the employee’s salary and the wages paid to
other employees for the kind of nonexempt work performed by the employee.” *Id.* § 541.700(a).

1 his time as [a Police Lieutenant or Captain, as applicable]. (Suppl. Strickfaden Decl.
2 ¶¶ 3–7, Exs. 1–2.)

3 Even accepting without finding that the job descriptions accurately describe
4 these five Officers’ job duties, the City provides no information regarding the
5 Officers’ performance of those duties or what portion of the Officers’ duties constitute
6 exempt work. *See Carson v. City of Los Angeles*, No. CV 15-7057-JFW (KLSx), 2016
7 WL 7647681, at *6–8 (C.D. Cal. Sept. 22, 2016) (discussing facts specific to the
8 plaintiffs’ performance of their duties and the portion of time spent performing
9 non-exempt work). Nor does the City address the factors for consideration to
10 determine an employee’s primary duty, or the exemption factors other than primary
11 duty. *See* 29 C.F.R. §§ 541.200(a), 541.700(a).

12 The employer bears the burden of proving that the employee “plainly and
13 unmistakably” fits within the claimed exemption. *Flores*, 824 F.3d at 897. The
14 determination of an employee’s primary duties must be based on all the facts in a
15 particular case and the City has failed to provide sufficient support for the facts
16 concerning the five Officers’ primary duties.⁹ Accordingly, the Court **DENIES** the
17 City’s Motion on this issue.

18 2. *Statute of Limitations*

19 The City moves for partial summary judgment seeking a two-year statute of
20 limitations. (City Mot. 18–19.) In contrast, Plaintiffs move for partial summary
21 judgment seeking a three-year statute of limitations. (Pls.’ Mot. 8.)

22 “The [FLSA] has a two-year statute of limitations for claims unless the
23 employer’s violation was ‘willful,’ in which case the statute of limitations is extended
24 to three years.” *Flores*, 824 F.3d at 895–96 (citing 29 U.S.C. § 255(a)). To prove
25 willfulness, a plaintiff must demonstrate that the employer was “on notice of its FLSA

26
27 ⁹ Plaintiffs argue that the City fails to establish these five Officers are not subject to the First
28 Responder exemption from the executive/administrative exemptions. (Pls.’ Opp’n 9–10 (discussing
29 C.F.R. § 541.3).) As the Court finds the City fails to establish that the executive or administrative
exemptions apply, the Court does not reach the question.

1 requirements, yet took no affirmative action to assure compliance with them.”
2 *Alvarez*, 339 F.3d at 909; *see also Carson*, 2016 WL 7647681, at *9. “To prove a
3 particular FLSA violation willful under § 255, the Supreme Court has, in general,
4 required evidence of an employer’s ‘kn[owing] or [] reckless disregard for the matter
5 of whether its conduct was prohibited by the statute.’” *Alvarez*, 339 F.3d at 909. “An
6 employer need not violate the statute knowingly for its violation to be considered
7 ‘willful’ under § 255(a), although ‘merely negligent’ conduct will not suffice.” *Flores*,
8 824 F.3d at 906 (quoting *Alvarez*, 339 F.3d at 908 and *McLaughlin v. Richland Shoe*
9 *Co.*, 486 U.S. 128, 133 (1988).) Courts “will not presume that conduct was willful in
10 the absence of evidence.” *Id.* at 906.

11 Plaintiffs argue the City was on notice of its FLSA obligations and failed to act
12 to ensure its compliance. (Pls.’ Mot. 8; Pls.’ Opp’n 11–13.) Plaintiffs contend the
13 City had notice of the obligation to include cash-in-lieu value in the regular rate
14 because the Ninth Circuit’s 2016 decision in *Flores v. City of San Gabriel* “garnered
15 national attention.” (Pls.’ Opp’n 12.) Further, Plaintiffs argue that the City took no
16 affirmative action in light of this notice to ensure its compliance, referencing the
17 deposition of Diane Strickfaden wherein she testified that she did not know if the City
18 consulted with anyone following the *Flores* decision. (Pls.’ Mot. 8.) However,
19 Plaintiffs cite to absolutely no factual or evidentiary support for these arguments. (*See*
20 *Pls.’ Mot.* 1–3, 8; *Pls.’ Opp’n* 11–13; *see generally Pls.’ SUF*.¹⁰) Plaintiffs fail to
21 provide any support whatsoever for the notion that the City had notice of the FLSA
22 requirement under the *Flores* decision to include cash-in-lieu value in the regular rate
23 and yet recklessly disregarded those obligations. As such, the Court finds Plaintiffs
24

25 ¹⁰ Plaintiffs’ statement of uncontroverted facts cites to a “30(b)(6) Deposition.” (*See Pls.’ SUF* 8–
26 12.) First, these citations do not concern the issue of willfulness, and second, they lack any
27 specificity regarding the referenced deposition, warranting exclusion. *See Orr*, 285 F.3d at 774–75
28 (excluding deposition evidence for lack of specific citations). Finally, Plaintiffs submit the entire
deposition as an attachment to an index (ECF No. 41), in contravention of the Court’s Standing and
Scheduling Orders. For all of these reasons, the Court excludes the deposition of Diane Strickfaden.

1 have failed to establish that the City’s alleged violations were willful and a two-year
2 statute of limitations applies.

3 Accordingly, the Court **DENIES** Plaintiffs’ Motion for a three-year statute of
4 limitations and **GRANTS** the City’s Motion for a two-year statute of limitations.

5 *3. Liquidated Damages*

6 The City and Plaintiffs each move for partial summary judgment on the issue of
7 liquidated damages. (City Mot. 23; Pls.’ Mot. 9.)

8 “For violations of the FLSA’s minimum and overtime wage provisions,
9 employers ‘shall be liable to the . . . employees affected in the amount of . . . overtime
10 compensation, as the case may be, and in an additional equal amount as liquidated
11 damages.’” *Alvarez*, 339 F.3d at 909 (quoting 29 U.S.C. § 216(b)). “The FLSA
12 provides a defense to liquidated damages for an employer who establishes that it acted
13 in good faith and had reasonable grounds to believe that its actions did not violate the
14 FLSA.” *Flores*, 824 F.3d at 895–96 (citing 20 U.S.C. § 260). However, this is a
15 “difficult burden” and “[a]n employer who ‘failed to take the steps necessary to ensure
16 its practices complied with FLSA’ and who ‘offers no evidence to show that it actively
17 endeavored to ensure such compliance’ has not satisfied § 260’s heavy burden.” *Id.* at
18 905 (original alterations omitted) (quoting *Alvarez*, 339 F.3d at 910); *see also Haro*,
19 745 F.3d at 1259. Where the employer “fails to carry that burden,” the Ninth Circuit
20 has noted, “liquidated damages are mandatory.” *Local 246*, 83 F.3d at 297.

21 Plaintiffs seek liquidated damages, contending the City cannot show it acted in
22 good faith or had reasonable grounds to believe there was no violation. (Pls.’ Mot. 9.)
23 The City seeks a finding that Plaintiffs are not entitled to liquidated damages because
24 the City acted in subjective good faith and had objective reasonable grounds for
25 believing there was no violation. (City Mot. 23–24.) The City offers only argument,
26 and no factual or evidentiary support, for its purported subjective “good faith” or
27 objective “reasonable grounds” for the conduct at issue. (*See generally* City Mot. 23–
28 24; City SUF.) Thus, the Court is inclined, based on the record at this time, to find the

1 City failed to carry its “difficult burden.” However, no party moves the Court for
2 summary judgment as to the City’s liability. As the Court does not reach a finding as
3 to liability, it need not rule on damages at this time. Accordingly, the Court **DENIES**
4 the City’s Motion and Plaintiffs’ Motion on this issue.

5 **V. CONCLUSION**

6 For the reasons discussed above, the Court **GRANTS IN PART** and **DENIES**
7 **IN PART** the City’s Motion for Partial Summary Judgment (ECF No. 32) and
8 **DENIES** Plaintiffs’ Motion for Partial Summary Judgment (ECF No. 38).
9 Specifically, the Court **GRANTS** the City’s Motion **IN PART** and finds that: the
10 City’s cash-in-lieu payments constitute an incidental part of the City’s benefits plan;
11 the City established a § 207(k) 24-day work period for Firefighters; and a two-year
12 statute of limitations applies. (ECF No. 32.) The Court **DENIES** the City’s Motion
13 as to all other issues. The Court **DENIES** Plaintiffs’ Motion as to all issues. (ECF
14 No. 38.)

15
16 **IT IS SO ORDERED.**

17
18 November 25, 2019

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21 **OTIS D. WRIGHT, II**
22 **UNITED STATES DISTRICT JUDGE**
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