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**United States District Court  
Central District of California**

In Re:  
CITY OF SAN BERNARDINO,  
CALIFORNIA,  
Debtor,

\_\_\_\_\_  
SAN BERNARDINO CITY  
PROFESSIONAL FIREFIGHTERS  
LOCAL 891  
Appellant,

v.

CITY OF SAN BERNARDINO,  
CALIFORNIA,  
Appellee.

Case No. 5:14-cv-02073-ODW

**OPINION**

**Appeal from the United States  
Bankruptcy Court for the Central  
District of California, Riverside  
Division;**

**The Honorable Meredith A. Jury  
Presiding (No. 6:12-bk-28006)**

**I. INTRODUCTION**

Appellant San Bernardino City Professional Firefighters Local 891 (the “Union”) appeals an order from the United State Bankruptcy Court for the Central District of California, Riverside Division, that granted in part and denied in part the City of San Bernardino’s (the “City”) motion to reject a memorandum of

1 understanding between the Union and the City. *San Bernardino City Prof'l*  
2 *Firefighters Local 891 v. San Bernardino (In re City of San Bernardino)*, No. 6:12-bk-  
3 28006, ECF No. 1187 (Bankr. C.D. Cal. Sept. 19, 2014) (the “*Rejection Order*”).<sup>1</sup>  
4 The Union raises six arguments on appeal. The Union’s principle argument is that  
5 the City failed to meet the necessary burden of proof for setting aside a collective  
6 bargaining agreement as established in *N.L.R.B. v. Bildisco & Bildisco*, 465 U.S. 513  
7 (1984). For the reasons discussed below, the Court **AFFIRMS** the Bankruptcy  
8 Court’s order in full.

## 9 **II. FACTUAL AND PROCEDURAL BACKGROUND**

### 10 **A. Original Labor Agreement and Attempts to Reach Extension**

11 Over a decade ago, the City and the Union entered into a labor agreement titled  
12 “Fire Safety Employees Memorandum of Understanding – January 1, 2003 to June 30,  
13 2009” (the “MOU”). (ER 160–214, 655.)<sup>2</sup> The MOU contains an “evergreen clause”  
14 which states: “Upon expiration of the MOU and until a new MOU has been  
15 negotiated between the Union and the City, all articles in this MOU shall remain in  
16 full effect, unless otherwise stated in this MOU.” (*Id.* at 198.) In June 2009, the  
17 parties extended the MOU’s expiration date to June 30, 2010.

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20 <sup>1</sup> The *Rejection Order* is a two-page document that merely grants in part the Rejection Motion. On  
21 November 7, 2014, the Bankruptcy Court published the “Findings of Fact and Conclusions of Law  
22 Regarding Order Granting in Part and Denying in Part City of San Bernardino’s Motion Authorizing  
23 Rejection of Collective Bargaining Agreement with San Bernardino City Professional Firefighters.”  
24 *In re City of San Bernardino*, No. 6:12-bk-28006, ECF No. 1262 (Bankr. C.D. Cal. Nov. 4, 2014)  
25 (ER 3508–47). The *Rejection Order* is the appealable final order, while the Bankruptcy Court’s  
26 November 4, 2014 Order provides the justifications and is the scrutinized order on appeal.  
27 Accordingly, both orders are treated as a single entity and are jointly referred to as the “*Rejection*  
28 *Order*.”

<sup>2</sup> Due to the voluminous record below, the parties submitted their own excerpts. While managing  
two “records” is not ideal, the Court does not identify any conflict between the submissions and the  
parties raise no objections. Citations to the “Excerpts of the Record” or “ER” denote the excerpts  
submitted by the Union. (ECF Nos. 13–23.) Citations to the “Supplemental Excerpts of the Record”  
or “SER” denote the excerpts submitted by the City. (ECF Nos. 29–42.) The parties do not dispute  
any facts on appeal.

1 On April 16, 2012, the City’s director of human resources sent a letter to the  
2 Union’s counsel asking to meet and confer to determine if the parties could reach an  
3 agreement on a successor MOU. (*Id.* at 742.) On April 25, 2012, the City sent  
4 another e-mail to the Union seeking to schedule MOU negotiations. (*Id.* at 744–45.)  
5 On June 18, 2012, Bob Heitzman sent an e-mail to the Union indicating that he was  
6 hired by the City to assist with labor relations. (*Id.* at 747.) Heitzman noted that it  
7 was imperative that the City and the Union begin meeting regarding the “extension of  
8 the current compensation or other alternatives.” (*Id.*) The Union responded seeking  
9 clarification on the scope of discussions and the effect of a separate lawsuit between  
10 the Union and the City. (*Id.* at 749–50.) Heitzman replied that it would “take some  
11 time” to respond to all of the Union’s questions, but he indicated that his request was  
12 to meet and confer for a successor MOU. (*Id.* at 752–54.) The parties agreed to meet  
13 on July 17, 2012. (*Id.* at 752.) On July 16, 2012, Heitzman postponed the meeting.  
14 (*Id.*)

15 **B. Bankruptcy Petition and Initial Financial Changes**

16 The City’s financial situation deteriorated quickly in the summer of 2012. The  
17 City ran out of cash to pay its creditors and employees, and had a projected budget  
18 deficit of \$45.8 million. (*Id.* at 82–84, 891.) Personnel costs alone were projected to  
19 exceed all of the City’s General Fund revenue. (*Id.* at 84.) On August 1, 2012, the  
20 City filed a voluntary bankruptcy petition under Chapter 9, Title 11 of the United  
21 States Code. (*Id.* at 1–8.) Five days later, the San Bernardino City Council (the “City  
22 Council”) passed a resolution deferring certain employment payments to include cash-  
23 outs and sell-backs of unused leave time. (SER 298–99.)

24 Shortly thereafter, the City contacted the Union to discuss modifications to the  
25 MOU. (ER 150, 534–42, 546–51, 557–64.) On September 10, 2012, the Union’s  
26 labor negotiator, Corey Glave, responded that unless the City was willing to reverse or  
27 modify the City Council’s cost-cutting measures, a meeting between the two parties  
28 was “really just a waste of time, money and resources for both the City and the

1 Union.” (*Id.* at 547.) On September 18, 2012, the City notified the Union that it hired  
2 a new attorney to handle labor negotiations and that it would like to begin MOU  
3 negotiations with the Union. (*Id.* at 761.) The parties met on September 26, 2012, but  
4 did not conduct any MOU negotiations. (*Id.*) After the City offered six dates for  
5 negotiations, Glave reiterated, *inter alia*, that recession of the cost-saving measures  
6 was a pre-condition to negotiations. (*Id.* at 57, 555–56; SER 571–57.)

7 **C. Substantive Changes to Labor Agreements and Mediation**

8 On November 26, 2012, the City Council passed a “Pendency Plan” which set  
9 forth a series of expenditure reductions and required the City to negotiate contract  
10 modifications with the Union and the City’s six other labor unions. (ER 56–60.) Five  
11 unions reached agreements with the City to modify their employment agreements.  
12 (*Id.* at 147–49, 484–89.) The Union and the City did not initially reach an agreement.

13 During January 2013, the City and the Union engaged in a confidential, and  
14 ultimately unsuccessful, mediation session before the Honorable Scott Clarkson. (*Id.*  
15 at 658, 3530.) The parties met January 11, 17, and 23. (*Id.*) On February 1, 2013, the  
16 City Council, relying on its fiscal emergency status, passed a resolution that imposed  
17 “interim terms and conditions of employment” for the Union. (*Id.* at 658.)

18 **D. The Rejection Motion and Subsequent Discovery**

19 On March 4, 2013, the City filed a motion with the Bankruptcy Court seeking  
20 authorization to reject the MOU (the “Rejection Motion”). (*Id.* at 9–30.) The  
21 Rejection Motion sought to set aside the MOU and *nunc pro tunc* approval of the City  
22 Council’s February 1, 2013 resolution. (*Id.* at 29, 32–34.)

23 On March 8, 2013, the Union filed a Motion to Confirm the Termination of the  
24 Automatic Stay, or Alternatively, for Relief from Automatic Stay (the “Motion for  
25 Relief”). (*Id.* at 3625–3799.) In its Motion for Relief, the Union sought relief to file  
26 an action in a non-bankruptcy forum to challenge the interim employment terms  
27 imposed by the City Council’s February 1 resolution. (*Id.*) On March 21, 2013, the  
28 Union filed a timely opposition to the Rejection Motion and raised two evidentiary

1 objections to declarations attached to the City's Rejection Motion. (*Id.* at 625, 809–  
2 16.)

3 On April 4, 2013, the Bankruptcy Court held a preliminary hearing on the  
4 Rejection Motion. (*Id.* at 817–85.) At the hearing, the Bankruptcy Court defined  
5 discovery limits in connection with the planned depositions of the City's witnesses,  
6 but did not publish a corresponding discovery order. (*Id.* at 837–78.) Subsequent  
7 hearings were scheduled, but were each continued to allow for further discovery. (*Id.*  
8 at 1058–59, 1090–97.) On May 6, 2013, the parties filed a joint report regarding the  
9 status of the discovery. (SER 605–15.)

10 The Union, in opposing the Rejection Motion, deposed three witnesses that the  
11 City cited and relied upon in its Rejection Motion. (*Id.* at 777–803, 1001–1310.) The  
12 Union claims that the City instructed its key witnesses to not respond to several lines  
13 of questioning at the depositions. (ER 1167–1464.) On July 10, 2013, the Union filed  
14 a motion to strike the testimony of two of the City's three witnesses or, in the  
15 alternative, to compel further answers to deposition questions. (*Id.* at 1167–1464.)  
16 The line of questioning at issue related to the City's ability to negotiate consensual  
17 modifications to the MOU. The City opposed the motion to strike, and on July 31,  
18 2013, the Bankruptcy Court denied the Union's motion. (SER 755–959, 970–71; ER  
19 1465–1540, 1763–69.) The Bankruptcy Court explained that it previously limited the  
20 scope of discovery in a manner that justified the City's witnesses from responding to  
21 certain questions. (ER 3552–59.) The Bankruptcy Court acknowledged that it did not  
22 publish an order limiting the scope of discovery for the Rejection Motion. (*Id.* at  
23 3560–61.)

24 The Bankruptcy Court, at the request of the Union, continued the Rejection  
25 Motion until it first determined whether the City was eligible for chapter 9 relief. (*Id.*  
26 at 637, 1770–74.) From September 2013 through June 2014, the Rejection Motion  
27 was continued to the same dates as the status conferences in the underlying chapter 9  
28 case. (SER 1527–30, 1539, 1542–44, 1463–66, 1574–78, 1587–88, 1590–94.) The

1 Bankruptcy Court continued the hearing dates for the Rejection Motion fifteen  
2 separate times.

3 **E. Further Mediation and Meetings**

4 On September 5, 2013, the Bankruptcy Court appointed the Honorable Gregg  
5 W. Zive as the Case Mediator and ordered all major creditors, which included the  
6 Union, to participate in mediation before Judge Zive. (*Id.* at 1467–68.) The City and  
7 the Union met on three separate occasions prior to mediation to discuss the City’s  
8 financial conditions and the City’s cost-cutting proposals: October 2013, December  
9 2013, and February 2014. (ER 2595.)

10 On May 23, 2014, the City and the Union met outside of the confidential  
11 mediation process, and discussed the proposed budgets for the City and the fire  
12 department. (*Id.* at 2595–96.) On May 27, 2014, the City and the Union attended a  
13 mediation session before Judge Zive, and the City made a proposal to the Union  
14 regarding changes to the MOU. (*Id.* at 2596.) This was the first mediation since the  
15 failed mediation before Judge Clarkson in January 2013.

16 On June 19, 2014, the Bankruptcy Court granted the Union’s request for relief  
17 from the September 5 mediation order. (*Id.* at 2152.) After releasing the Union from  
18 the mediation order, the Bankruptcy Court set a supplemental briefing schedule and  
19 hearing date for the then-still-pending Rejection Motion. (*Id.* at 2182–88.) On July  
20 18, 2014, the City delivered a proposal to the Union regarding implementation of a  
21 fire department budget previously approved by the City Council. (*Id.* at 2596.) On  
22 July 28, 2014, the City and the Union began discussing thirty-one proposed changes to  
23 the MOU. (*Id.* at 2655–2702.) On July 30, 2014, the City sent the Union a revised  
24 proposal. (*Id.* at 2653–2702.) The City and the Union met again on August 13, 2014,  
25 August 25, 2014, and September 3, 2014 to discuss the proposed changes to the  
26 MOU. (*Id.* at 2597, 3089–90, 3093–3411.)

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1 **F. Adjudication of Rejection Motion**

2 On September 11, 2014, the Bankruptcy Court heard arguments on the  
3 Rejection Motion as it applied to the MOU. (*Id.* at 2356–2491.) On September 19,  
4 2014, the Bankruptcy Court published the Rejection Order. (*Id.* at 3448–50.) The  
5 Rejection Order, while authorizing the City to reject the MOU, specifically declined to  
6 provide the City with *nunc pro tunc* relief relating to the February 1, 2013 City  
7 Council resolution or any relief authorizing the implementation of new terms and  
8 conditions. (*Id.*) The City then lodged, at the Bankruptcy Court’s request, proposed  
9 findings of fact and conclusions of law. (*Id.* at 3458–3507, 3800–49.) The Union  
10 filed two separate objections and lodged its own proposed findings of fact and  
11 conclusions of law. (SER 3006–19, 3485, 3808–26.) After consulting with the  
12 California Public Employees Retirement System (“CalPERS”), the City lodged a  
13 revised findings of fact and conclusions of law, and replied to the Union’s objections.  
14 (*Id.* at 3097–3188, 3238–3467, 3827–66.)

15 On November 4, 2014, the Bankruptcy Court published its findings of facts and  
16 conclusions of law to support the *Rejection Order*. (ER 3508–47.) The Bankruptcy  
17 Court also published an order rejecting the Union’s evidentiary objections. (SER  
18 2867–79.)

19 **III. STANDARDS OF REVIEW**

20 The Court has jurisdiction pursuant to 28 U.S.C. § 158(a), and is sitting as a  
21 single-judge court of appeal. The traditional appellate review standards apply. The  
22 Court reviews the Bankruptcy Court’s conclusions of law *de novo* and its factual  
23 findings for clear error. *Salazar v. McDonald (In re Salazar)*, 430 F.3d 992, 994 (9th  
24 Cir. 2005). Review under the clearly erroneous standard requires significant  
25 deference to the trial court. *Ambassador Hotel Co. v. Wei-Chuan Inv.*, 189 F.3d 1017,  
26 1024 (9th Cir. 1999).

27 “A mixed question of law and fact occurs when the historical facts are  
28 established; the rule of law is undisputed . . . ; and the issue is whether the facts satisfy

1 the legal rule.” *Murray v. Bammer (In re Bammer)*, 131 F.3d 788, 792 (9th Cir. 1997)  
2 (citing *Pullman-Standard v. Swint*, 456 U.S. 273, 289 n.19 (1982)). “Mixed questions  
3 presumptively are reviewed . . . de novo because they require consideration of legal  
4 concepts and the exercise of judgment about the value that animate legal principles.”  
5 *Id.* (citing *Boone v. United States*, 944 F.2d 1489, 1492 (9th Cir. 1991)).

6 A court’s evidentiary rulings are reviewed for abuse of discretion. *Watec Co. v.*  
7 *Liu*, 403 F.3d 645, 650 n.3 (9th Cir. 2005). “To reverse on the basis of an erroneous  
8 evidentiary ruling, [a court] must conclude not only that the bankruptcy court abused  
9 its discretion, but also that the error was prejudicial.” *Santa Barbara Capital Mgmt. v.*  
10 *Neilson (In re Slatkin)*, 525 F.3d 805, 811 (9th Cir. 2008) (internal citations omitted).  
11 “A reviewing court should find prejudice only if it concludes that, more probably than  
12 not, the lower court’s error tainted the verdict.” *McEuin v. Crown Equip. Corp.*, 328  
13 F.3d 1028, 1032 (9th Cir. 2003) (internal quotation marks omitted).

#### 14 IV. ISSUES ON APPEAL

15 The Union raises six issues on appeal:

16 (1) “Did the Bankruptcy Court err in finding the City met its burden of proof  
17 on the element of ‘reasonable efforts to negotiate voluntary modifications to the  
18 collective bargaining agreement were made’ under [*Bildisco*]?”;

19 (2) “Did the Bankruptcy Court err in finding that City met its burden of proof  
20 when it found the [MOU] was a burden on the City?”;

21 (3) “Did the Bankruptcy Court err by limiting discovery on the Motion for an  
22 Order Authorizing Rejection of the [Union’s] Collective Bargaining Agreement?”;

23 (4) “Did the Bankruptcy Court err by (a) waiting 18 months to render a  
24 decision on the [City’s] Motion for an Order Authorizing Rejection of the [Union’s]  
25 Collective Bargaining Agreement, and (b) authorizing further briefing?”;

26 (5) “Did the Bankruptcy Court err in finding the City can reject the [MOU]  
27 under 11 U.S.C. § 365 even though the [MOU] expired under its own terms pre-  
28 petition?”; and



1 (6) “Did the Bankruptcy Court err by issuing an advisory opinion on the  
2 ‘practical effect’ of the rejection of the [MOU]?” (Appellant Br. 3–4.)

### 3 V. DISCUSSION

4 The parties do not dispute the applicable law or the factual record for the six  
5 issues on appeal. Instead, the Union merely contests the Bankruptcy Court’s  
6 application of facts to law and discretionary rulings. As discussed below, the Court  
7 must reject each of the Union’s arguments. The Court will discuss each issue in turn.

#### 8 A. Issue 1: Reasonable Efforts to Negotiate

9 The first issue on appeal is whether the City made reasonable efforts to  
10 negotiate voluntary modifications to the MOU. This issue involves mixed questions  
11 of law and fact and is reviewed *de novo*. See *In re Bammer*, 131 F.3d at 792.

12 Bankruptcy Code section 365(a) provides that a debtor “may assume or reject  
13 any executory contract.” 11 U.S.C. § 365(a). In *Bildisco*, the Supreme Court held  
14 that the language “executory contract” in section 365(a) includes collective bargaining  
15 agreements. *Bildisco*, 465 U.S. at 521–22. *Bildisco* instructs that in order for a debtor  
16 to reject a collective bargaining agreement under section 365(a), the debtor must  
17 show; (1) “reasonable efforts to negotiate a voluntary modification have been made,  
18 and are not likely to produce a prompt and satisfactory solution,” (2) the agreement is  
19 a burden on the debtor, and (3) the balance of the equities weigh in favor of the  
20 rejection. *Id.* at 526. The debtor bears the burden of establishing that these factors are  
21 satisfied. *Id.*

22 Chapter 9 of the Bankruptcy Code, which authorizes a municipality to  
23 discharge its debt through bankruptcy, incorporates section 365(a). 11 U.S.C. §  
24 901(a); see also *In re City of Vallejo*, 403 B.R. 72, 77 (Bankr. E.D. Cal. 2009) *aff’d in*  
25 432 B.R. 262 (E.D. Cal. 2010) (“Congress incorporated section 365 into chapter 9  
26 without restricting or limiting its application to collective bargaining agreements.”).  
27 “The judicial consensus is that *Bildisco* controls rejection of collective bargaining  
28 agreements in chapter 9 cases.” *Ass’n of Retired Employees of the City of Stockton v.*

1 *Stockton (In re City of Stockton)*, 478 B.R. 8, 23 (Bankr. E.D. Cal. 2012); *see also In*  
2 *re City of Vallejo*, 432 B.R. at 272 (“The Bankruptcy Court properly concluded that a  
3 municipality operating under Chapter 9 may utilize 11 U.S.C. Section 365 to reject a  
4 CBA, if the municipality can show that the requirements of *Bildisco* are met.”);  
5 *Orange County Employees Ass’n v. Orange (In re County of Orange)*, 179 B.R. 177,  
6 183 (Bankr. C.D. Cal. 1995) (“*Bildisco* applies in Chapter 9.”).

7 The inquiry into whether a municipality made “reasonable efforts to negotiate a  
8 voluntary modification” involves the application of case-specific facts to the law.  
9 Here, the parties do not dispute the law or the operative facts, but instead dispute the  
10 Bankruptcy Court’s application. The Bankruptcy Court concluded that the City  
11 satisfied *Bildisco* by making reasonable efforts to negotiate a modification to the  
12 MOU. *Rejection Order* at 34–37. The Bankruptcy Court reached this conclusion  
13 based on the “aggregate” of the following events:

- 14 (a) the efforts made by the City in the first few months of the  
15 bankruptcy case to meet with the [Union], (b) the  
16 subsequent unsuccessful mediations between the City and  
17 the [Union] involving first Judge Clarkson and then Judge  
18 Zive, and (c) the meetings between the City and the [Union]  
19 in the five weeks after the City submitted its comprehensive  
20 set of proposals to the [Union] on or about July 28, 2014.

21 *Id.* at 35.

22 The Bankruptcy Court also explained that a prompt and satisfactory solution  
23 was not likely because the Union made no concessions to the City’s offers even  
24 though the Union was informed that modifications were necessary. *Id.* at 35–36. The  
25 Bankruptcy Court further noted that the lack of meetings was a result of the Union’s  
26 “reluctance to engage with the City” and the Union refused to negotiate without first  
27 receiving a comprehensive proposal, which is not required under *Bildisco*. *Id.* at 36.

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1 On appeal, the Union makes two arguments regarding the reasonableness of the  
2 City's efforts to negotiate. First, the Union claims that the evidence of reasonable  
3 efforts is "scant" and the Bankruptcy Court relied on "innuendo and supposition"  
4 stemming from the confidential mediation sessions. (Appellant Br. 16.) The Union  
5 argues: "The fact that the parties attended mediation does not sufficiently establish  
6 reasonable efforts to negotiate voluntary modifications to the MOU were made; the  
7 'reasonableness' of the City's efforts to 'negotiate' cannot be ascertained by  
8 speculating on matters that occurred in a confidential mediation session." (*Id.*)

9 The Union's argument is legally unsupported and lazy. As an initial matter, the  
10 mediation sessions were not the only occasions in which the parties met. The parties  
11 began discussions before the City even filed its voluntary petition and met on  
12 numerous occasions outside the mediation process. Communications between the  
13 parties began as early as April 2012. In fact, it was the Union's representative Glave  
14 that refused to meet in the fall 2014 despite the City's efforts to find a workable time.  
15 (ER 57, 555–56; SER 571–57.) The City's willingness to meet and compromise, and  
16 the Union's stubbornness, is quite apparent from the wealth of e-mail traffic between  
17 the parties. (*Id.*) The Union's claim that the evidence regarding reasonable efforts is  
18 "scant" is a misrepresentation of the evidence.

19 Furthermore, the Union wants this Court to believe that because the mediation  
20 sessions were confidential, the City can therefore not prove that they acted reasonably  
21 during the mediation. The Union cites no law for this proposition. The City and the  
22 Union mediated before Judge Clarkson for at least three days, and before Judge Zive  
23 at least once. The City showed up on time, sent the appropriate negotiators, and spent  
24 hours upon hours talking with Union representatives. The Court does not need to  
25 know the precise talking points of those discussions to conclude that such conduct was  
26 reasonable. There is no legal requirement that the Court pour over the contents of a  
27 mediation to determine if negotiations were reasonable. In fact, *Bildisco* only requires  
28 "reasonable efforts to negotiate a voluntary modification" without any mention of

1 judicial review of all matters discussed during negotiations. *Bildisco*, 465 U.S. at 526.  
2 The Union’s reading of *Bildisco* would render all unsuccessful, confidential  
3 mediations *per se* unreasonable. *Bildisco* does not require the parties to reach a  
4 resolution and recognizes that even the lack of a “prompt” resolution can justify  
5 rejection of a collective bargaining agreement. *Id.* The parties mediated on at least  
6 four occasions, met outside the mediation process on at least three occasions, and  
7 exchanged a host of e-mails and phone calls regarding meeting times and  
8 modifications. The Union cannot rely on the confidentiality of the mediation to claim  
9 the City failed to carry its burden. The Court rejects the Union’s over-zealous reading  
10 of *Bildisco*.

11 The Union’s second argument regarding the reasonableness of negotiations is  
12 equally as vapid. The Union argues: “the evidentiary record demonstrates the City  
13 made no real effort to make consensual changes to the MOU or negotiate a new  
14 MOU.” (Appellant Br. 16.) In making this claim, the Union cherry picks the facts it  
15 wants while ignoring the entirety of the record. The Union also fails to cite any  
16 authority involving similar facts. Essentially, the Union wants the Court to take its  
17 word. The Union is correct that six months passed between the imposition of the  
18 interim terms of employment and the mediation sessions, but it is equally true that  
19 Union representatives refused to meet, the City kept the Union informed on the  
20 financial conditions and employment proposals, and the City struck deals with five of  
21 the other labor unions. The record is replete with e-mails from the City seeking times  
22 to meet with the Union. The legal standard is reasonableness—not “no real effort”—  
23 and the City’s extensive outreach to communicate and meet with the Union, while in  
24 the midst of a financial collapse, unquestionably satisfies *Bildisco*.

25 The District Court in *In re City of Vallejo* affirmed a bankruptcy court’s  
26 “reasonableness” findings on grounds that the bankruptcy court “ordered the parties to  
27 judicially supervised settlement talks” and the record indicated “almost two years of  
28 negotiations between the City and its unions.” 432 B.R. at 275. The efforts in this

1 case, also spanning nearly two years and involving judicially supervised settlement  
2 talks, were at least as expansive as those in *In re City of Vallejo*. There is no authority  
3 to suggest otherwise. The Bankruptcy Court found that the City acted reasonably, and  
4 based on its own review of the record, this Court agrees. The Union’s “no real effort”  
5 argument is rejected.

6 In passing, the Union complains that the Bankruptcy Court “did not reference”  
7 the Union’s proposed findings of fact in the Rejection Order. (*Id.* at 17.) The Union  
8 fails to identify any of the alleged facts that the Bankruptcy Court ignored and how  
9 those facts would impact the case. The Bankruptcy Court is the finder of fact. It has  
10 the duty to weigh the evidence and make factual conclusions. The Bankruptcy Court  
11 did its job. If the Union wants to challenge the Bankruptcy Court’s factual  
12 conclusions, it should have made a “clearly erroneous” argument. There is no legal  
13 principle that requires a court to “reference” the proposed findings of fact from both  
14 parties. The Court therefore rejects this cursory argument.

15 The Court concludes that the City made reasonable efforts to make voluntary  
16 modifications to the MOU, thus satisfying the standard from *Bildisco*. The  
17 Bankruptcy Court’s conclusion on this issue is affirmed.

18 **B. Issue 2: MOU a Burden on the City**

19 The second issue on appeal relates to the City’s claim that the MOU was a  
20 financial burden to reorganization. This is also a mixed question of law and fact  
21 reviewed *de novo*. See *In re Bammer*, 131 F.3d at 792.

22 As explained *supra*, the second element in *Bildisco* requires the debtor to prove  
23 that the collective bargaining agreement is a burden on the debtor’s ability to  
24 reorganize. *Bildisco*, 465 U.S. at 525–26. The Bankruptcy Court found that the “City  
25 submitted substantial evidence that the MOU was a burden on the City’s ability to  
26 recover from its insolvency.” *Rejection Order* at 37. The Bankruptcy Court noted the  
27 costs of unnecessary overtime, the costs of paying CalPERS premiums, and the  
28 Union’s refusal to agree to any modification that required more pension contribution

1 from the Union’s members. *Id.* at 37–38. The Bankruptcy Court also noted the City’s  
2 dire financial situation and lack of funds to provide necessary services to its citizens.  
3 *Id.*

4 On appeal, the Union claims that the City failed to prove it was financially  
5 burdened by focusing on the testimony of the City’s financial expert, Michael Bush.  
6 The Union argues that Mr. Bush “did not have an accurate understanding of the  
7 finances” and “could not testify as to what the overall cost savings to the City would  
8 be if the [Union] contract was rejected.” (Appellant Br. 18.) The Union further  
9 argues that a “cost to the City is not the equivalent of a ‘burden’ on the City under  
10 *Bildisco*.” (*Id.*) The Union claims that Bush admitted that he did not factor the budget  
11 surplus and “cost savings for concessions of other employee groups,” and therefore  
12 the City failed to carry its burden of proof. (*Id.*)

13 The Unions arguments are flawed for several reasons. First, it is clear that the  
14 Union does not understand how the bankruptcy process works. On October 16, 2013,  
15 the Bankruptcy Court issued an order confirming the City’s eligibility to file for  
16 chapter 9 bankruptcy. (SER 1483–1514.) In that order, the Bankruptcy Court ruled  
17 that “[t]he uncontroverted facts establish that the City is insolvent. The City was  
18 unable to pay its forthcoming obligations when the resolutions were passed and faced  
19 a cash deficit of \$45.9 million for fiscal year 2012–2013. This issue is uncontested.”  
20 (SER 1500.) It was also undisputed that the City’s personnel costs alone surpassed  
21 the entire General Fund. (ER 89.) The costs of public safety—specifically the fire  
22 and police departments—accounted for 72 percent of the City’s annual budget. (*Id.* at  
23 83–84.) Despite these uncontested facts, the Union has the audacity to now claim that  
24 there is not enough evidence that the MOU was a burden. *Any* financial obligation for  
25 an insolvent debtor is a burden, which is why a debtor would seek bankruptcy  
26 protection in the first place.

27 Additionally, the Court is appalled that the Union would suggest that the cuts to  
28 other labor unions must be considered before its own MOU is deemed a burden.

1 There is no law anywhere that allows a creditor to sandbag the bankruptcy process and  
2 then claim its debt is not a burden because other creditors already took cuts. The  
3 Union is not entitled preferential treatment because it held out the longest and refused  
4 to negotiate. This sly attempt to discredit the worth of the other public sector labor  
5 unions is astounding.

6 Second, the Union waived any argument it had to challenge Bush' testimony.  
7 During the proceedings before the Bankruptcy Court, the Union did not offer its own  
8 expert evidence regarding the MOU's burden and expressly waived an opportunity for  
9 an evidentiary hearing and cross-examination of Bush. (ER 2366, 2374, 2382, 2408,  
10 3509.) In its Rejection Order, the Bankruptcy Court explains that the "City's evidence  
11 on the financial burden of the contract was entirely un rebutted by any admissible  
12 evidence presented by the [Union], who chose to not present any expert testimony to  
13 counter the testimony of Michael Bush." *Rejection Motion* at 2. By not challenging  
14 the financial burden of the MOU before the Bankruptcy Court, the Union waived any  
15 right to do so on appeal. *In re Mercury Interactive Corp. Sec. Litig.*, 618 F.3d 988,  
16 992 (9th Cir. 2010) (holding arguments not raised in the bankruptcy court are waived  
17 on appeal). In presenting this meritless argument, the Union even fails to cite a single  
18 page from the record or a single authority.

19 In passing, the Union also claims that the Bankruptcy Court's findings  
20 regarding the burden of the MOU were flawed due to several evidentiary errors. First,  
21 the Union argues that the Bankruptcy Court relied on evidence "submitted after the  
22 initial hearing on the Rejection Motion" and "[t]hese items should not have been  
23 admitted by the Court because they were untimely." (Appellant Br. 19.) The Union  
24 claims that the "Bankruptcy Court erred when it relied upon these untimely  
25 pleadings." (*Id.*) Unsurprisingly, the Union cites *zero* authority for this claim. This  
26 argument is baseless. The Union did not object to the Bankruptcy Court's  
27 consideration of this evidence until after it entered the Rejection Order, and thus this  
28 argument is waived on appeal. *See Mercury Interactive Corp.*, 618 F.3d at 922.

1 Furthermore, evidentiary rulings are reviewed under an abuse of discretion standard  
2 and the appellant must show prejudice. *McEuin*, 328 F.3d at 1032. Lower courts are  
3 afforded “broad discretion” in evidentiary rulings. *Harper v. Los Angeles*, 533 F.3d  
4 1010, 1030 (9th Cir. 2008). There is no rule that prohibits evidentiary submissions  
5 following a hearing and there is no viable argument that the Bankruptcy Court  
6 committed any abuse of discretion. The proceedings below were a fluid situation, and  
7 the Bankruptcy Court took the steps it felt were appropriate to reach the correct result.  
8 Affording the Bankruptcy Court broad discretion to consider filings after a posted  
9 hearing date, the Court finds no abuse of discretion. The Court therefore rejects the  
10 Union’s argument.

11 The Court concludes that the MOU was a financial burden to the City. The  
12 Bankruptcy Court’s conclusion on this issue is affirmed.

### 13 **C. Issue 3: Discovery Limits**

14 The third issue on appeal relates to the Bankruptcy Court’s April 4, 2013  
15 discovery order related to the Rejection Motion. At the April 4 hearing, the Union  
16 sought permission from the Bankruptcy Court to depose the City’s negotiators who  
17 were cited in the City’s Rejection Motion. (Appellant Br. 19.) The Union “sought  
18 information relating to the City’s ability to negotiate consensual modifications to the  
19 MOU” after the City disclosed a proposed budget. (*Id.* at 21–22.) As noted in the  
20 factual background section, *supra*, the Bankruptcy Court issued an oral order setting  
21 parameters for the deposition request. The Bankruptcy Court limited the depositions  
22 of the City’s negotiators—Diana Leibrich and Linda Daube—to the source and scope  
23 of their authority to negotiate voluntary modifications to the MOU. (*See* ECF No. 560  
24 at 17:11–15, 33:12–22, 55:3–8, 60:14–16.) On June 10, 2013, the Union filed a  
25 “Motion to Strike Evidence, or in the Alternative, to Compel Deposition Responses.”  
26 (ECF No. 686.) The motion claimed that Leibrich and Daube refused to answer the  
27 following questions: “(1) the nature and extent of alleged negotiations between the  
28 City and the [Union]; (2) whether the City’s negotiators had authority to conduct good



1 faith negotiations with the [Union] as opposed to merely proposing a predetermined  
2 ultimatum.” (*Id.* at 2.)

3 At a hearing on July 31, 2013, the Bankruptcy Court denied the Union’s  
4 motion. (ECF No. 720.) The Bankruptcy Court described the Union’s motion as  
5 “unrealistic” and “backwards.” (*Id.* at 5.) In explaining why it limited the depositions  
6 to only the authority to negotiate, the Bankruptcy Court explained:

7 The nature and extent of the alleged negotiations between  
8 the City and the [Union] I said before at the first hearing, the  
9 second hearing, and now that it takes two parties to  
10 negotiate. It doesn’t matter what was in the state of mind of  
11 the two women negotiating for the City, what was discussed  
12 in closed session, which is clearly confidential anyway, what  
13 might have been discussed with counsel which is privileged  
14 anyway, those things to the extent they were not  
15 communicated to the unions are just never going to come  
16 into relevant evidence, admissible evidence with the Court  
17 with concern. So inquiring further about that wouldn’t assist  
18 the Court in making the decision. [¶] I did believe that the  
19 source and scope of the power of the negotiator’s authority  
20 to negotiate was important. . . . So I am going to deny this  
21 motion and I – no argument by the [Union] is going to  
22 change my mind. It is not within the scope of what I  
23 allowed and, in addition to that, the deponents actually  
24 answered many questions beyond the scope of what I  
25 allowed and I certainly don’t mind that they did that, but  
26 they have answered the questions that are relevant to the  
27 Court’s decision.

28 (ER 1475–76.)

1           Here, the Union argues that “the Bankruptcy Court abused its discretion when  
2 it limited the [Union’s] depositions of the City’s witnesses.” (Appellant Br. 19.) The  
3 Union claims that Federal Rule of Civil Procedure 26 authorizes broad discovery and  
4 a federal court may only limit discovery where justice requires the protection of a  
5 party from “annoyance, embarrassment, oppression, or undue burden or expense.”  
6 (*Id.* at 20–21 [quoting *Oppenheimer Fund v. Sanders*, 437 U.S. 340, 351 (1979)].)  
7 According to the Union, “[o]ther than saving the City the cost of responding to  
8 discovery, there was no other basis for limiting discovery,” and “there was no  
9 evidence that the costs would unduly burden the City; the Bankruptcy Court simply  
10 assumed significant costs would be incurred and elected to *sua sponte* limit  
11 discovery.” (*Id.* at 21.) The Union further argues that “[t]o ascertain the City’s ability  
12 to negotiate anything more than a take-it-or-leave-it offer, the [Union] questioned the  
13 City’s negotiators on the subject” and “[i]f responses were provided, it is likely that  
14 the discovery requests would have revealed whether or not the City could actually  
15 make reasonable efforts to negotiate consensual changes above its budgetary bottom-  
16 line.” (*Id.* at 22.)

17           All of the Union’s arguments are meritless. First, the Bankruptcy Court’s  
18 discovery limitations had nothing to do with costs to the City. The Bankruptcy Court  
19 does not even mention the costs to the City. Instead, it correctly found that the  
20 deposition of the City’s negotiators was not another opportunity for the Union to  
21 rehash issues from the confidential bargaining table. Discovery was limited to the  
22 scope of the negotiators’ authority and it appears that those questions were answered.  
23 (ER 1307–12, 1314–18, 1321, 1324–34, 1338–40.)

24           Furthermore, a trial court “is vested with broad discretion to permit or deny  
25 discovery, and a decision to deny discovery will not be disturbed except upon the  
26 clearest showing that the denial of discovery results in actual and substantial prejudice  
27 to the complaining litigant.” *Laub v. U.S. Dep’t of Interior*, 342 F.3d 1080, 1084 (9th  
28 Cir. 2003) (internal quotation marks and citations omitted). The Union fails to make a

1 “clearest showing” of “substantial prejudice.” The Bankruptcy Court succinctly  
2 explains that the confidential and privileged information from negotiations was not  
3 relevant in its determination of whether the City made reasonable efforts to negotiate  
4 under *Bildisco*. The Bankruptcy Court determined that it did not need all of the  
5 specifics of the negotiations to decide the issue. Both parties engaged in the same  
6 negotiation and both already knew exactly what occurred during that process.  
7 Deposing the negotiators on those same negotiations is simply not necessary or  
8 relevant. The Union’s argument, which is unsupported by any precedent, is soundly  
9 rejected. The Union fails to make any showing of prejudice.

10 In passing, the Union complains that the Bankruptcy Court failed to publish a  
11 formal discovery order and this failure “created[d] havoc in discovery.” (Appellant  
12 Br. 22.) The Union never once requested a written order, never availed itself of other  
13 remedies before the Bankruptcy Court, and never raised this objection below. This  
14 torpid argument is waived. *See Mercury Interactive Corp.*, 618 F.3d at 922.

15 The Court concludes that the Bankruptcy Court did not abuse its discretion in  
16 limiting discovery.

17 **D. Issue 4: Delay in Issuing Order**

18 The fourth issue on appeal focuses on the length of time between the filing of  
19 the Rejection Motion and its final disposition. The Rejection Motion was filed on  
20 March 8, 2013, and the Bankruptcy Court issued the Rejection Order on September  
21 19, 2014. The Union challenges the Bankruptcy Court’s docket management, and  
22 such challenge is reviewed for an abuse of discretion. *Preminger v. Peake*, 552 F.3d  
23 757, 769 n.11 (9th Cir. 2008).

24 Section 365 does not impose any deadlines for court rulings rejecting executory  
25 contracts. 11 U.S.C. § 365. The Court cannot find, and the Union fails to identify,  
26 any rule or statute that mandates a bankruptcy court to issue any ruling within a  
27 certain time period. Relying on no case law or statutory authority, the Union argues  
28 that it was prejudiced by the delay because it “resulted in a second round of briefing

1 whereby the City was given another opportunity to brief the Rejection Motion and  
2 was given a right to reply to any opposition of the [Union] to the supplement.”  
3 (Appellant Br. 26.) There are no allegations that the City was provided with  
4 opportunities that the Union did not have. Both parties were treated equally and the  
5 Court strains to see any logic behind the Union’s claim that more briefing is bad.  
6 Ironically, the Union even requested the Bankruptcy Court to continue the hearing on  
7 the Rejection Motion. (ER 637.) The proceedings below involved no less than seven  
8 different unions, dozens of creditors, millions of dollars of debt, and several  
9 confidential mediations. The Bankruptcy Court did not abuse its discretion by  
10 allowing the complex factual record to develop and both parties additional briefing  
11 opportunities. There is simply no rule preventing the Bankruptcy Court from  
12 authorizing further briefing and evidence, and the Court rejects any invitation to  
13 meddle with a lower court’s docket management. The Bankruptcy Court did not  
14 abuse its discretion and the Court, therefore, rejects this legally unsupported claim.

15 The Union further argues that the delay in ruling on the Rejection Motion left  
16 the interim terms of employment—previously imposed on February 1, 2013—in effect  
17 for an “unprecedented” and “protracted” period. (Appellant Br. 26.) The Union  
18 acknowledges that “*Bildisco* provides a temporary safe-haven for [the] City while its  
19 Rejection Motion was pending,” but the interim terms of employment “became  
20 something more than ‘interim’” because the Bankruptcy Court did not immediately  
21 rule on the Rejection Motion. (*Id.* at 27.)

22 Once again, the Union makes an argument without any support in the law. The  
23 Union does not even bother to analogize examples from other areas of law, but instead  
24 relies on hollow supposition. The Union’s claim that the Bankruptcy Court’s delay  
25 was “unprecedented” and “protracted” is unfounded, and its claim that the interim  
26 terms were “something more than ‘interim’” is unreasonable. *Bildisco* explicitly  
27 authorizes the imposed interim terms in this case, and the Court is not inclined to

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1 create an arbitrary rule regarding the outer limit of “interim.” There was no error of  
2 law or abuse of discretion. This argument is rejected in full.

3 The Court concludes that the Bankruptcy Court did not abuse its discretion in  
4 ruling on the Rejection Motion.

5 **E. Issue 5: Expiration Before Rejection**

6 The fifth issue on appeal concerns the expiration of the MOU. Most of the  
7 Union’s arguments on appeal concern the City’s ability to reject the MOU. The  
8 Union also offers an argument in the alternative: “The Bankruptcy Court erred when it  
9 found the MOU could be rejected even though it expired pre-petition.” (Appellant Br.  
10 23.)

11 The Union argues that the MOU was “extinguish[ed]” in 2011. The MOU  
12 contains an evergreen clause which states that the MOU’s terms and conditions  
13 remain in full effect after the MOU expires unless a new MOU is negotiated. (ER  
14 198.) The MOU expired naturally on June 30, 2010 without a new agreement. The  
15 parties do not dispute that the MOU initially remained in effect. On appeal, the Union  
16 claims that the MOU was “extinguish[ed]” on February 22, 2011 when the City  
17 Council passed Resolution 2011-33. (Appellant Br. 23.) Resolution 2011-33  
18 unilaterally imposed certain employment conditions on the Union’s members. The  
19 Union claims that the MOU “lost all characteristics of a contract upon the codification  
20 of the terms and conditions in Resolution 2011-33 because the terms and conditions of  
21 employment were not consensual.” (*Id.* at 24.) The Union further argues that “the  
22 Court’s factual finding that the MOU continued on as a result of an ‘evergreen’ is  
23 faulty; the MOU cease[d] to exist upon the implementation of Resolution 2011-33 and  
24 any ‘evergreen’ clause that may have existed in the MOU was extinguished. If not,  
25 then the 2011-33 Resolution would be void in its entirety.” (*Id.*)

26 This argument is meritless for a number of reasons. First, the Union waived  
27 this argument by not raising it below. The Union never once argued to the  
28 Bankruptcy Court that Resolution 2011-33 extinguished the entire MOU, and in fact,

1 the Union continually argued that the MOU was still in effect. The Union's  
2 opposition to the Rejection Motion repeatedly acknowledged that the MOU was in  
3 effect (ER 632–60), and the Union's proposed statement of facts also acknowledges  
4 that the MOU was in effect (SER 3817; *see also* ER 2757–3048, SER 2006–19, 3458–  
5 3807, 3808–26 ). The Union even requested that the Bankruptcy Court conclude that  
6 “the evergreen clause in the MOU is enforceable, and the MOU is subject to rejection  
7 under Section 365(a).” (*Id.*) The Union's new claim that “[Resolution 2011-33], and  
8 not the MOU, were the terms and conditions of employment that existed on the  
9 Petition Date,” contradicts the first half of its appellate brief as well as every  
10 representation it made to the Bankruptcy Court. Accordingly, the Union's argument is  
11 waived. *See Mercury Interactive Corp.*, 618 F.3d at 922.

12 Second, and notwithstanding the waiver issue, the Union's argument is  
13 meritless. The evergreen clause states that the MOU remained in effect “until a new  
14 MOU has been negotiated.” (ER 198.) The Union's claim that the MOU was  
15 “extinguish[ed]” is factually and legally unsupported. Resolution 2011-33 contains no  
16 language that suggests that the entire MOU is void or that the evergreen clause is no  
17 longer applicable. The Union conveniently makes no mention of the terms in  
18 Resolution 2011-33 or why those terms would extinguish the entire MOU, but both  
19 parties concede that some of those terms came directly from the MOU and others were  
20 thrown out by a California Superior Court. (ER 792–94.) In addition to lacking any  
21 factual basis for this claim, there is no authority to support the Union's position. No  
22 legal authority supports the Union's argument that an entire MOU is nullified as a  
23 result of a city council employment resolution. The parties are bound by the plain  
24 language in the MOU's evergreen clause. The Court rejects this argument in full.

25 **F. Issue 6: Advisory Opinion**

26 The sixth issue on appeal relates to the scope of the Bankruptcy Court's  
27 Rejection Order. The Union argues that the Bankruptcy Court held that the “‘practical  
28 effect’ of rejection of the MOU is the right afforded to the City to implement new

1 terms and conditions of employment” and “[s]ection 365 does not provide any  
2 authority for the Bankruptcy Court” to make this conclusion. (Appellant Br. 27–28.)  
3 These conclusions, according to the Union, “constitute an impermissible advisory  
4 opinion.” (*Id.* at 28.)

5       The statement from the Bankruptcy Court at issue is as follows: “For that  
6 reason, where a court approves rejection of a collective bargaining agreement under  
7 Section 365(a), the practical effect of rejection is that the debtor is permitted to  
8 implement new terms and conditions of employment, notwithstanding that there may  
9 be applicable labor laws that permit such changes only after the parties have  
10 negotiated to impasse.” (ER 3540.) This statement from the Bankruptcy Court is  
11 nothing more than dicta. Contrary to the Union’s claim, the Bankruptcy Court’s  
12 statement did not authorize the imposition of new employment terms. The statement  
13 merely recognizes the proper legal standards going forward. There is no basis in the  
14 law for this Court to overturn an order from a bankruptcy court solely on dicta. The  
15 statement from the Bankruptcy Court is an accurate statement of the law and does  
16 nothing to change the relationship between the parties. The Court rejects this  
17 argument in full.

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**VI. CONCLUSION**

The Court hereby **AFFIRMS** the Bankruptcy Court's Order Granting in Part and Denying in Part City of San Bernardino's Motion Authorizing Rejection of Collective Bargaining Agreement with San Bernardino City Professional Firefighters. *In re City of San Bernardino*, No. 6:12-bk-28006, ECF No. 1187. The Clerk of the Court shall close this case.

**IT IS SO ORDERED.**

May 7, 2015



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**OTIS D. WRIGHT, II**  
**UNITED STATES DISTRICT JUDGE**