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UNITED STATES DISTRICT COURT
CENTRAL DISTRICT OF CALIFORNIA

In re
FREMONT GENENERAL
CORPORATION,

Debtor.

Bankr. Case No. SA BK 08-13421-ES

GWYNETH COLBURN.

Claimant-Appellant,

Case No. SA CV 14-01016-AB

v.
FREMONT GENERAL
CORPORATION .

Debtor-Appellee.

KYLE WALKER.

Claimant-Appellant,

Case No. SA CV 14-01017-AB

v.
FREMONT GENERAL
CORPORATION .

Debtor-Appellee.

OPINION

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3 Appeals from the United States Bankruptcy Court
4 for the Central District of California.

5 Hon . Erithe Smith, Bankruptcy Judge, Presiding.

6 Affirmed.
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9 In these related bankruptcy appeals, Appellants Gwyneth Colburn (“Colburn”) and Kyle Walker (“Walker,” collectively “Appellants”) contend the Bankruptcy Court
10 erred in granting debtor Fremont General Corporation’s (“FGC”) motions to disallow
11 their claims in the underlying bankruptcy proceedings. In the underlying proceedings,
12 the bankruptcy court concluded Appellants, former executives at FGC’s subsidiary,
13 failed to state a claim against FGC for debts owed under severance pay clauses in
14 Appellants’ Management Continuity Agreements with FGC. This Court has
15 jurisdiction to hear the appeal under 28 U.S.C. section 158(a), and **AFFIRMS** the
16 bankruptcy court’s order.
17

18
19 Neither Appellants nor Appellee requested oral argument, and the Court
20 construes the matter as submitted on the briefing. Fed. R. Bankr. P. 8019(a), (g).
21 Moreover, the Court finds the facts and legal arguments are adequately presented in
22 the briefs and record, and the decisional process would not be significantly aided by
23 oral argument. Fed. R. Bankr. P. 8019(b)(3).
24

25 **I. Background**

26
27 **A. Summary of the Evidence**
28

1 The bulk of the relevant evidence before the bankruptcy court and before this
2 Court on appeal is uncontested. Rather, it is the bankruptcy court’s interpretation of
3 the (sometimes conflicting) evidence that is truly at issue on this appeal. The material
4 evidence is as follows.

5
6 **1. Appellants’ Management Continuity Agreements**
7

8 Appellants both began working for mortgage lender Fremont Investment &
9 Loans (“FIL”) in 1994. (AA,¹ Vol. 8, Tab 28, p. 2273; Tab 29, p. 2283.) FIL was a
10 wholly owned subsidiary of debtor FGC. (AA., Vol. 6, Tab 8, p. 1659; Tab 9 p.
11 1672.) Walker became President and CEO of FIL in 2006, and Colburn served as
12 Executive Vice President of FIL’s Commercial Real Estate (“CRE”) division for the
13 duration of her employment at FIL. (AA, Vol. 6, Tab 8, p. 1660; Tab 9, p. 1673.)
14 Both Colburn and Walker also served on FIL’s board of directors. (AA, Vol. 6, Tab
15 8, p. 1661; Tab 9, p. 1673.)
16

17 As top executives at FIL, Appellants entered into Management Continuity
18 Agreements (“MCAs”) with FIL and FGC, effective August 7, 2003. (AA, Vol. 8,
19 Tabs 28 & 29.) By later agreements, the MCAs remained effective through August 7,
20 2009. (AA, Vol. 9, Tabs 30 & 31.) The portions of the MCAs at issue in this appeal
21 were identically worded except that Walker’s MCA defined “Executive” as meaning
22 Walker and Colburn’s MCA defined “Executive” as meaning Colburn. (AA, Vol. 8,
23 Tabs 28 & 29.) Relevant for these proceedings, both MCAs provided if Appellants’
24 employment was terminated “within the thirty-six (36) month period following a
25 Company Event, then the Executive shall be entitled to receive severance benefits ...
26 .” (AA, Vol. 9, Tab 28, p. 2275¶6(a); Tab 29, p. 2285¶6(a).) If Appellants’ were
27

28 ¹ Although Appellants submitted separate records for each appeal, the records in each appeal are identical, and the court refers to them jointly as Appellant’s Appendix or “AA.”

1 terminated without cause within 36 months of a “Company Event,” the MCAs
2 provided Appellants would be entitled to 36-months pay within 10 days of their
3 “Termination Date.” (AA, Vol. 8, Tab 28, p. 2275, ¶6(a)(1); Tab 29, p. 2285,
4 ¶6(a)(1).)

5
6 Central to this appeal, are two terms of art defined in the MCAs: a “Company
7 Event” and a “Termination Date.” A “Company Event” as defined by the MCAs
8 occurred when any person or entity other than FGC (or an FGC affiliate) “directly or
9 indirectly acquire[d] or control[led] ... more than fifty percent (50%) of the voting
10 securities or assets of FIL in a transaction or series of transactions.” (AA, Vol. 8, Tab
11 28, p. 2278, ¶(8)(b)(ii); Tab 29, 2288, ¶8(b)(ii).) The MCAs further defined a
12 “Termination Date” as “the date on which a notice of termination is given” to the
13 Executive.² (AA, Vol. 8, Tab 28, p. 2279, ¶8(e)(ii); Tab 29, p. 2289, ¶8(e)(ii).)

14
15 The MCAs also set forth certain notice requirements for the “notice of
16 termination” described in the definition of a “Termination Date.” The MCAs
17 generally required that notice of an Executive’s employment be made in writing to the
18 Executive be and given by personal delivery or by U.S. Mail to the Executive’s home
19 address. (AA, Vol. 8, Tab 28, p. 2280, ¶10(a); Tab 29, p. 2289, ¶10(a).) Moreover,
20 the MCAs provided that any termination notice:

21
22 “shall indicate the specific termination provision in [the MCA]
23 relied upon, shall set forth in reasonable detail the facts and
24 circumstances claimed to provide a basis for termination under
25 the provision so indicated, and shall specify the termination
26 date (which shall not be more than 30 days after the giving of
27 such notice.”

28 ² The MCAs included alternative definitions for both terms, none of which are relevant here.

1 (AA, Vol. 8, Tab 28, p. 2280, ¶10(b); Tab 29, p. 2290, ¶10(b).)

2
3 Though somewhat unusual to the layman, the MCAs articulated the logic
4 behind these sizeable compensation contingencies. FGC “expected that [it] from time
5 to time [would] consider the possibility of an acquisition by another company or other
6 significant Company event” and “that such consideration can be a distraction” to high-
7 level employees involved in the decision-making process. (AA, Vol. 8, Tab, 28, p.
8 2273, Recital A; Tabt 29, p. 2283, Recital A.) Realizing that top-level executives like
9 Walker and Colburn might be reluctant to consider an acquisition that would
10 otherwise be in FIL’s or FGC’s best interests if such an acquisition would threaten
11 their individual livelihoods, the MCAs sought to “provide the Executive with financial
12 security and provide sufficient incentive and encouragement to the Executive to
13 remain with the Company notwithstanding the possibility of a Company Event.”
14 (AA, Vol. 8, Tab, 28, p. 2273, Recital C; Tabt 29, p. 2283, Recital C.)

15 16 **2. The iStar Transaction**

17
18 After the Federal Deposit Insurance Company declared FIL a “troubled
19 institution” in February 2007 (FGC Appendix (“FA”), Tab 53, p. 20), FGC and FIL
20 decided to exit the residential and commercial real estate businesses. (AA, Vol. 6,
21 Tab 8, p. 1662, ¶18; Tab 9, p. 1675, ¶21.) That same month, FGC and FIL began
22 negotiating with iStar Financial, Inc. (“iStar”) to sell its entire CRE loan portfolio to
23 iStar. (AA, Vol. 6, Tab 8, p. 1662, ¶19; Tab 9, p. 1675, ¶21.) Ultimately on May 14,
24 2007, FGC and FIL’s boards of directors (including Appellants as FIL directors)
25 jointly voted to approve the sale of the CRE division to iStar for a total of \$1.89
26 billion in cash and a 70% profit participation interest in the loan portfolio. (AA, Vol.

1 6, Tab 8, p. 1662, ¶20; Tab 9, p. 1675, ¶27; FA, Tab 59, pp. 84-94.)³

2
3 On May 21, 2007, FIL entered into an Asset Purchase Agreement (“APA”) with
4 non-party iStar Financial, Inc. (“iStar”). In the APA, FIL agreed to sell its entire CRE
5 loan portfolio to iStar. (AA, Vol. 11, Tab 44, p. 2743, §2.01.) The APA provided that
6 FIL would “sell, assign, transfer, convey and deliver, or cause to be assigned,
7 transferred, conveyed and delivered” FIL’s CRE loan portfolio to iStar “on the
8 Closing Date.” (*Id.*) Under the APA, the closing date would be 11:59 p.m. on the last
9 business day of the month during which various escrow conditions were satisfied.
10 (AA, Vol. 11, Tab 44, p. 2747, §2.05.) In executing the APA, FGC also covenanted
11 to manage the CRE assets “prudently and in the ordinary course of business” and
12 promised not to “take any material actions” with respect to any of the loans during the
13 escrow period without iStar’s prior written consent. (AA, Vol. 11, Tab 44, p. 2766,
14 §5.01(a).)

15
16 Additionally, after FIL and iStar executed the APA, iStar put a number of its
17 employees in FIL’s offices prior to closing. (AA, Vol. 7, Tab 11, p. 1709, ¶18.) For
18 example, after the APA, Bert Haboucha (a Vice President of Special Assets in FIL’s
19 CRE division) started dealing with a number of executives at iStar. (*Id.*, at p. 1710,
20 ¶20.) Haboucha testified that various iStar executives began calling or emailing him
21 about specific assets several times a week and that, for all intents and purposes, an
22 iStar executive (Barbara Rubin) became his “boss” after May 21, 2007. (*Id.*, at p.
23 1710, ¶¶20-21.) Haboucha further testified that he was told Colburn (his boss at FIL)

24
25 ³ FGC argued below that the sale did not constitute a “Company Event” because FGC
26 retained a profit 70% interest in the CRE loans. (AA, Vol. 8, Tab 17, p. 2132.) The bankruptcy
27 court rejected this argument, concluding that (coupled with a separate sale of FIL’s residential real
28 estate portfolio to a separate company not at issue here) FIL’s 70% participation interest in profits
the CRE assets was separate from an interest in the loans themselves and constituted part of the
purchase price, not actual retention of 70% of the assets. (Fremont Appendix (“FA”), Tab 68, pp.
187-188.) FGC does not contest this holding on appeal.

1 no longer had authority to approve transactions related to the Special Assets Haboucha
2 oversaw and he only sought iStar’s approval after May 21, 2007. (*Id.*, at p. 1710,
3 ¶¶21-23; p. 1710-11, ¶¶26-28.) Former FIL Senior Vice President for CRE loan
4 originations Thomas Whitesell similarly testified that he could not originate any new
5 loans without prior approval from iStar – a reality Whitesell testified predated the
6 APA. (AA, Vol. 7, Tab 12, pp. 1723-25, ¶¶6-14.)

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11 After a roughly one-month escrow period, FIL executed two formal
12 “Assignment and Assumption” documents on June 25, 2007⁴ “grant[ing],
13 bargain[ing], sell[ing], assign[ing], transfer[ing] and set[ting] over unto [iStar]” as set
14 forth in the APA. (AA, Vol. 11, Tab 44 p. 2795, ¶2; Tab 47, p. 2821, ¶2.) In the
15 Assignment and Assumption Agreements, iStar also agreed to “accept the foregoing
16 assignment” and “assume[] all of [FIL’s] obligations, right, title, interest, claim and
17 demand in and to the Loans and the Loan Documents ... [and] all rights to act as
18 agent, servicer or lead lender in connection therewith or thereunder” (AA, Vol.
19 11, Tab 44 p. 2795, ¶3; Tab 47, p. 2821, ¶3.) The Assignment and Assumption
20 agreements stated that the assignment and the assumption would both take place on
21 the “Effective Date,” which the agreements defined as June 29, 2007. (AA, Vol. 11,
22 Tab 45 p. 2795, “Background Fact” D; Tab 47, p. 2821, “Background Fact” D.)
23 Consistent with the APA’s definition of the “Closing Date,” the “Effective Date” for
24 the assignments date was the last business day of June 2007, the month in which all

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⁴ According to Appellant’s expert Robert Plante, the final escrow condition was satisfied on June 22, 2007 when the FDIC notified FIL’s counsel that the FDIC had no objection to the iStar transaction. (AA, Vol. 7, Tab 13, p. 1743, ¶40.) FIL and iStar executed the Assignment and Assumption agreements three days later on June 25, 2007.

1 escrow conditions were satisfied. (*See* AA, Vol. 11, Tab 44, p. 2747, §2.05.)

2
3 On June 29, 2007 FIL transferred all of the assigned assets to the escrow
4 company, First American Title National Commercial Services (“First American”)
5 pending confirmation from both iStar and FIL that the sale had closed. (FA, Tab. 64,
6 p. 110.) However, iStar failed to wire the purchase price to FIL on the June 29 closing
7 date, and instead wired the payment on July 2, 2007 (the following business day).
8 (AA, Vol. 10 , Exh. 42, p. 2722; FA, Exh. 64, p. 110.) iStar having made belated
9 payment on July 2, FIL and iStar sent a joint letter to First American on July 2,
10 notifying First American that the escrow had closed as of July 2, and instructing First
11 American to record the assignments. (FA, Exh. 64, p. 110.) First American
12 ultimately recorded a portion of those assignments on July 3, 2007 and recorded the
13 remaining assignments on July 9, 2007. (AA, Vol. 11, Tab 45, p. 2794; Tab 47, p.
14 2819.)

15
16 Appellant’s trial expert Robert Plante acknowledged in his trial declaration that
17 the iStar transaction “formally ‘closed’” on July 2, 2007 when iStar made final
18 payment to FIL. (AA, Vol. 7, Tab 13, p. 1744, ¶42.) However, it was Plante’s
19 opinion that a “Company Event” was not tied to the formal closing, but that the
20 “Company Event” occurred when iStar and FIL executed the APA on May 21, 2007,
21 and no later than 12:00 a.m. on June 29, 2007. (AA, Vol. 7, Tab 13, ¶¶36, 44.)
22 FGC’s trial expert Michael LeRoy disagreed with Plante’s conclusion, opining that
23 “some form of payment (in this case cash and the Participation Interest) in exchange
24 for the assets” was essential to “complete the iStar transaction.” (FA, Tab 67, p. 164,
25 ¶16(a).) According to Mr. LeRoy, until the CRE assets and the payment actually
26 changed hands, “the assets had not yet been acquired, nor become subject to the
27 control” of iStar. (*Id.*, at p. 164, ¶ 16(b).) Mr. LeRoy testified that both general
28 accounting principles along with FIL’s and iStar’s financial reports supported the

1 conclusion that iStar did not acquire or control the CRE assets until the transaction
2 closed on July 2, 2007. (*Id.*, at pp. 164-167, ¶¶16(b)-(h).) As for the provisions of the
3 APA limiting FIL’s ability to originate new loans, sell or modify existing loans, or
4 make any decisions materially affecting the CRE assets pending sale, Mr. LeRoy
5 testified such provisions were “standard operating procedure” in large-scale asset
6 purchases and did not vest iStar with any actual control over the CRE assets. (*Id.*, at
7 pp. 166-67, ¶16(f).)

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11 **3. Appellants’ Terminations**

12 **a. Kyle Walker**

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15 At the time FIL’s board voted to approve the APA, Walker knew that sale of
16 the CRE division to iStar would ultimately lead to his termination. (AA, Vol. 6, Tab
17 8, p. 1662, ¶¶21-23.) On June 22, 2007 – the day the FDIC approved the iStar
18 transaction – Walker sent a letter to FGC’s CEO “to provide written notice” under the
19 MCA “of the occurrence of events constituting an ‘Involuntary Termination’” under
20 the MCA and to “confirm the occurrence of a ‘Company Event’” under the MCA.
21 (AA, Vol. 9, Tab 34, p. 2297.) No one ever responded to Walker’s June 22 letter.
22 (AA, Vol. 6, Tab 7, ¶19.) A week later, on June 29, 2007, FGC gave Walker written
23 notice of his termination. (*Id.*, at p. 1636-37, ¶22 (pretrial stipulation that “On the
24 morning of June 29, 2007, Walker was given written notice of his termination); AA,
25 Vol. 9, Tab 32 p. 2295.) The termination letter was formulated using boilerplate
26 language under FGC’s Separation Pay Guidelines (AA, Vol. 6, Tab 7, p. 1637, ¶24),
27 and was sent out to officers and non-officer’s alike, including individuals who did not
28 have an MCA in place. (AA, Vol. 7, Tab. 14, pp. 1829-36.)

1
2 In Walker's termination letter, FGC informed Walker that "[d]ue to recent
3 organization changes," June 29, 2007 would be Walker's "last day in the office."
4 (AA, Vol. 9, Tab 32, p. 2295.) Walker knew that June 29 would be his last day in the
5 office before he received the termination letter. (AA, Vol. 13, Tab 53, p. 3314:4-7.)
6 Walker testified that he performed no further work for FIL after June 29. (*Id.*, at p.
7 3317:6-8.) Mr. Walker further testified that he believed his employment had been
8 terminated on June 29 "because the terms of [his] office essentially had changed"
9 (*Id.*, at p. 3318:14-17.) In a July 24, 2007 follow-up letter to FGC about his rights
10 under the MCA, Walker reiterated his understanding that a "Company Event" had
11 occurred, and stated: "On June 29, 2007, my employment with [FGC] and [FIL] was
12 terminated by the Company without cause." (AA, Vol. 9, Tab 35, p. 2302, .) FGC
13 shared Walker's understanding of a June 29, 2007 Termination Date in an October
14 2007 10-K filing with the Securities and Exchange Commission, stating:

15
16 "Effective June 29, 2007, Alan W. Faig, the Company's
17 Secretary, General Counsel and Chief Legal Officer, and Chief
18 Legal Officer of FIL, was appointed Interim President and
19 Chief Executive Officer of FIL, replacing Kyle R. Walker."

20 (AA, Vol. 9, Tab 36, p. 2320.)

21
22 However, Walker's June 29 termination letter also stated that Walker's
23 "employment with [FIL] will terminate on August 28, 2007" and that "during the next
24 sixty days" following June 29, 2007 Walker would "continue on FIL's payroll... ."
25 (AA, Vol. 9, Tab 32, p. 2295.) Before trial, the parties stipulated that the sixty-days of
26 additional payment reflected FGC's legal obligations under the WARN Act (29
27 U.S.C. §2101, *et seq.*), which governs employers' conduct in the wake of mass lay-
28 offs. (AA, Vol. 6, Tab 7, p. 1637, ¶24.) Walker testified he understood the

1 termination letter’s reference to August 28, 2007 and a sixty-day period to be FGC’s
2 and FIL’s attempt to satisfy the WARN Act by providing 60-days’ notice of a lay-off.
3 (AA, Vol. 13, Tab 54, pp. 3340:11-3341:2; *see also* AA, Vol. 7, Tab 14, p. 1831:9-17
4 (FGC’s PMQ testifying that FGC added 60-day notice period language to boilerplate
5 termination letter in light of the WARN Act.) However, Walker further testified that
6 neither he nor Colburn⁵ had any position at FIL after June 29, 2007. (AA, Vol. 13,
7 Tab 54, p. 3342:9-14.) Still, in a December 20, 2007 letter to the FDIC regarding
8 FGC’s potential liabilities to former executives, FGC stated that Walker and Colburn
9 were both “terminated ...on August 28, 2007.” (AA, Vol. 11, Tab 51, p. 2993.)

10
11 **b. Gwyneth Colburn**

12
13 Unlike Walker, Appellant Colburn initially believed she would “go over to
14 iStar” at the conclusion of the iStar transaction. (AA, Vol. 6, Tab 9, p. 1676, ¶24.) At
15 that time, Colburn expected she would become an employee at iStar “when the CRE
16 division was sold,” which Colburn testified she expected would be July 2, 2007, the
17 first business day after the anticipated June 29, 2007 closing date. (*Id.*) Ultimately,
18 however, Colburn did not get a job with iStar because of certain fundamental
19 differences of opinion between Colburn and iStar’s CEO, who “already did for iStar
20 what [Colburn] did for FIL’s CRE division.” (*Id.*, at p. 1676, ¶24.)

21
22 Her employment discussions with iStar having fallen apart, FIL gave Colburn a
23 “written notice of her termination” on June 28, 2007. (AA, Vol. 6, Tab 7, p. 1637,
24 ¶23 (pretrial stipulation to that effect); AA, Vol. 6, Tab 9, p. 1679, ¶34; AA, Vol. 9,
25 Tab 33, p. 2296.) Colburn’s termination letter was virtually identical to Walker’s,
26 although Colburn’s letter was sent on behalf of FIL and signed by Walker. (AA, Vol.

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28

⁵ As discussed more fully below, Walker, as Colburn’s boss at FIL, signed Colburn’s
termination letter. (AA, Vol. 6, Tab 7, p. 1637, ¶25.)

1 6, Tab 7, p. 1637, ¶25; AA, Vol. 9, Tab 33, p. 2296.) Colburn’s letter informed her
2 that “[d]ue to the sale of the Commercial Real Estate division, [FIL] is eliminating
3 your position.” (AA, Vol. 9, Tab 33, p. 2296.) Like Walker’s termination letter,
4 Colburn’s termination letter stated that her “employment with FIL will terminate on
5 August 28, 2007” but that June 29, 2007 would be her “last day in the office.” (*Id.*)
6 Also as with Walker, Colburn’s termination letter indicated that she would “continue
7 on FIL’s payroll” for the “next sixty days.” (*Id.*) This 60-day period again reflected
8 the requirements imposed by the WARN Act on employers conducting lay-offs. (AA,
9 Vol. 6, Tab 7, p. 1637, ¶24.)

11 **A. Proceedings Below**

12
13 FGC filed for Chapter 11 bankruptcy on June 18, 2008 in *In re Fremont*
14 *General Corporation*, No. SA BK 08-13421-ES.⁶ Walker filed a proof of claim with
15 the bankruptcy court on August 28, 2008 (Claim 101) asserting that FGC breached his
16 MCA by not paying him the 36-months’ salary (and other assorted benefits) after his
17 termination, and asserting a debt of approximately \$2.5M. (AA, Vol. 1, Tab 1, pp. 1-
18 7.) Colburn filed a similar proof of claim on November 10, 2008 (Claim 809),
19 asserting FGC breached her MCA and asserting a debt of roughly \$2.5M. (AA, Vol.
20 1, Tab 2, pp. 48-49.) FGC separately moved to disallow Walker and Colburn’s
21 claims. (AA, Vol. 1, Tabs 3 & 4.) After a number of procedural machinations not
22 relevant here, the bankruptcy court ultimately set the motions for a three-and-a-half-
23 day bench trial beginning on January 21, 2014 (AA, Vol. 12, Tab 52 thru Vol. 14,
24 Tab 55), and took the matters under submission at the close of trial. (AA, Vol. 14,
25

26 ⁶ FGC was reorganized in bankruptcy under the new name Signature Holdings Group, Inc.
27 The Court refers to the debtor under its former name, FGC, for the sake of consistency with the case
28 caption, the proceedings below, and the briefing on appeal.

1 Tab 55, p. 3636:4-5.) On March 21, 2014, the bankruptcy court granted both motions
2 to disallow Walker’s and Colburn’s claims with an oral ruling from the bench. (FA,
3 Tab 68.)
4

5 In granting the motions, the bankruptcy court made a number of findings
6 relevant to the instant proceedings. First, the court below found that the iStar
7 transaction constituted a “Company Event” under Walker’s and Colburn’s MCAs.
8 (FA, Tab 68, pp. 186:25-189:2.)⁷ The bankruptcy court further found the “Company
9 Event” occurred on “July 2, 2007, the closing date, and that there were not transfer[s]
10 of any assets prior to the July 2nd closing.” (*Id.*, at p. 182:15-17.) As to the fact that
11 the Assignment and Assumption Agreements “were prepared with a June 29th date,”
12 the bankruptcy court determined that date was “really of no consequence, as the
13 assignment of documents were delivered to escrow prior to closing, not to iStar, and
14 the assignments were not recorded until on or after the closing date.” (*Id.*, at p.
15 182:18-23.) Nor was the bankruptcy court persuaded by Appellant’s contention that
16 iStar obtained actual control over the CRE assets on May 21, 2007. Considering both
17 the language of the APA affording iStar limited rights over the management of the
18 CRE assets, and the expert testimony that such rights were standard operating
19 procedure, the bankruptcy court concluded that the evidence of iStar’s influence over
20 the CRE division from May 21 through July 2 was not evidence of actual control.
21 (*Id.*, at p. 182:24-183:21.) Instead, the bankruptcy court found iStar’s interim conduct
22 under the APA amounted to “protection to the buyer that the integrity of the loans
23 would be maintained to the buyer’s satisfaction pending the close of the sale.” (*Id.*, at
24 p. 183:16-18.)
25

26 ⁷ As noted above (see footnote 3) FGC argued below that the iStar transaction did not amount
27 to a Company Event under the MCAs because FIL retained a 70% participation interest in the CRE
28 loan portfolio. On this point, the bankruptcy court ruled in Appellants’ favor and concluded that the
iStar transaction constituted a Company Event under the MCAs – a ruling FGC did not appeal.

1
2 Finally, the bankruptcy court found that Walker’s and Colburn’s “termination
3 dates” for the purposes of the MCAs was June 29, 2007. The bankruptcy court noted
4 that the written notices of termination were delivered to Walker and Colburn on June
5 29, and concluded that the notices were substantially in compliance with the MCAs’
6 notice requirements for an involuntary termination without cause. (FA, Tab 68, p.
7 184:6-185:25.) Although the termination notices gave 60-days’ notice rather than the
8 30-days’ notice required in the MCAs, for example, the bankruptcy court concluded
9 this extended notice period was required by law under the WARN Act. (*Id.*, at pp.
10 185:12-21, 186:5-7.) And although the MCAs required a termination notice to
11 identify the specific provision of the MCA relied upon for an involuntary termination,
12 the bankruptcy court concluded that provision was inapplicable as the termination
13 notices made it clear that termination was without cause. (*Id.*, at pp. 185:19-186:4.)
14 When pressed by Appellants’ counsel about FGC’s subsequent admission to the FDIC
15 that Walker and Colburn were terminated on August 28, the bankruptcy court stated
16 that it “really discounted that [evidence], because there were contradictory statements
17 by both parties on that issue.” (*Id.*, at p. 191:19-25.) Instead, the bankruptcy court
18 determined that, in light of all the evidence, the “Termination Date” as defined in the
19 MCAs was June 29, 2007 for both Walker and Colburn. (*Id.*, at p. 192:9-18.)
20

21 In light of those findings, the court below concluded that Walker and Colburn
22 did not have a claim against FGC for breach of the MCAs. (FA, Tab 68, p. 191:6-17.)
23 Although the iStar transaction did amount to a “Company Event” under the MCAs,
24 Appellant’s rights were never triggered under the MCAs’ because their “Termination
25 Date” was June 29, 2007, three days before the “Company Event.” Because
26 Appellants’ “Termination Date” did not “follow” the “Company Event,” the
27 bankruptcy court held Appellants did not have a pre-bankruptcy claim against FGC
28 and granted FGC’s motions to disallow Appellants’ claims. (*Id.*)

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II. Legal Standard

District courts have jurisdiction to hear appeals from, *inter alia*, “final judgments, order, and decrees” of the bankruptcy courts. 28 U.S.C. §158(a)(1); *see also* Fed. R. Bankr. Proc. 8005. “When reviewing a decision of a bankruptcy court, a district court functions as an appellate court and applies the standards of review generally applied in federal courts of appeal.” *In re Guadarrama*, 284 B.R. 463, 468 (C.D. Cal. 2002). On appeal, “[t]he bankruptcy court's findings of fact are reviewed for clear error, while its conclusions of law are reviewed de novo.” *In re Strand*, 375 F.3d 854, 857 (9th Cir.2004). “Mixed questions of law and fact are reviewed *de novo*.” *In re Chang*, 163 F.3d 1138, 1140 (9th Cir. 1998).

In reviewing the bankruptcy court’s findings of fact for clear error, “[t]his court must accept the bankruptcy court's findings of fact unless, upon review, the court is left with the definite and firm conviction that a mistake has been committed by the bankruptcy judge.” *In re Greene*, 583 F.3d 614, 618 (9th Cir. 2009). “If two views of the evidence are possible, the [bankruptcy] judge's choice between them cannot be clearly erroneous.” *In re Marshall*, 721 F.3d 1032, 1039 (9th Cir. 2013), quoting *Price v. Lehtinen (In re Lehtinen)*, 332 B.R. 404, 411 (9th Cir. BAP 2005). “[C]learly erroneous’ is a very exacting standard.... To be clearly erroneous, a decision must strike us as more than just maybe or probably wrong; it must be dead wrong.” *Campion v. Old Republic Home Prot. Co.*, No. 09-CV-748-JMA NLS, 2011 WL 1935967, at *1 (S.D. Cal. May 20, 2011), quoting *Hopwood v. State of Texas*, 236 F.3d 256 (5th Cir. 2000) (internal quotes omitted); *see also*. As the Seventh Circuit Court of Appeals colorfully put it, courts “will not reverse a determination for clear error unless it strikes us as wrong with the force of a 5 week old, unrefrigerated, dead fish.” *S Indus., Inc. v. Centra 2000, Inc.*, 249 F.3d 625, 627 (7th Cir. 2001); *accord In re O’Connell*, 728 F.3d 41, 46 (1st Cir. 2013).

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III. Discussion

Appellants identify 10 individual issues on appeal. (*Colburn* Appeal, No. SA CV 14-01016-AB, Dkt. No. 15, *Colburn* Opening Brief (“COB”), pp. 3-5; *Walker* Appeal, No. SA CV 14-01017-AB, Dkt No. 14, *Walker* Opening Brief (“WOB”), pp. 3-5),⁸ each of those claims goes more generally to one of the bankruptcy court’s two factual findings: (1) that the “Company Event” occurred on July 2, 2007, and; (2) that Appellants’ “Termination Date” was June 29, 2007.⁹ The Court addresses each of these findings, and the issues on appeal related to them, in turn.

A. The Bankruptcy Court Did Not Err in Concluding the “Company Event” Occurred on July 2, 2007

All parties agree that, in order to trigger the MCAs’ severance pay provisions, Appellants’ Termination Date must have “followed” a “Company Event” – i.e., their Termination Dates must have occurred later in time than the Company Event. Instead, the parties dispute when each of those relevant events occurred under the MCAs. Turning first to the timing of the Company Event, Appellants assert the Company event occurred “as of midnight on June 29, 2007, if not earlier” and that the

⁸ Although *Colburn* and *Walker* identify identical issues on appeal and their opening arguments largely parallel one another, their opening briefs are not identical. However, FGC filed identical opening briefs in opposition to each appeal (*Colburn* Appeal, No. SA CV 14-01016-AB, Dkt. No. 18; *Walker* Appeal, No. SA CV 14-01017-AB, Dkt No. 17), and Appellants filed identical replies. (*Colburn* Appeal, No. SA CV 14-01016-AB, Dkt. No. 19; *Walker* Appeal, No. SA CV 14-01017-AB, Dkt No. 18.) The Court cites separately to *Colburn*’s and *Walker*’s opening briefs, but refers jointly to FGC’s opening briefs as “Debtor’s Opening Brief” or “DOB” and Appellants’ reply briefs as “RB.”

⁹ Indeed, Appellants structure their arguments this way, as well. (See COB, pp. i-ii; WOB, pp. i-ii.) Specifically, Appellants’ issues 1-4 all relate to Appellants’ termination date. Appellants’ issues 5-10, by contrast, all relate to the company event.

1 bankruptcy court erred in finding the Company Event occurred on July 2, 2007 when
2 the iStar transaction closed. (COB, pp. 19-30; WOB, pp. 19-30.)

3
4 **1. “Company Event” Is Not an Ambiguous Term (Appellants’**
5 **Issues 7-10)**

6
7 Appellants first assert that the term “Company Event” as defined in the MCAs
8 is ambiguous because “the MCA[s] do[] not specify or define a particular date as
9 constituting the date on which the “Company Event” is deemed to have occurred.”
10 (COB, p. 19; WOB, p. 19.) Because the term “Company Event” is ambiguous,
11 Appellants argue, its meaning must be strictly construed against the drafter under
12 California law. (COB, pp. 19-20, citing Cal. Civ. Code §1654; WOB, pp. 19-20,
13 citing Cal. Civ. Code §1654.) Appellants assert the bankruptcy court committed
14 “clear error when it interpreted the ambiguity against [Appellants] and found the
15 ‘Company Event’ occurred on July 2, 2007 based on the date the transaction
16 ‘closed.’” (COB, pp. 20; WOB, p. 20.)

17
18 Notably, Appellants cite no authority for the proposition that the term “Closing
19 Date” is ambiguous simply because the MCAs failed to specify a specific date on
20 which a “Company Event” would occur. Indeed, Appellants entered into the MCAs
21 with FGC in 2003, roughly four years before the iStar transaction was ever in
22 discussion. It would have been impossible (and defeated the purpose of the MCAs) to
23 include a date certain in the MCAs for a Company Event that no one envisioned. Nor
24 is the definition of a Company Event ambiguous for failure to identify the specific
25 point in a transaction that would constitute a Company Event. Again, Appellants’
26 suggestion otherwise presupposes the impossible – that FIL and Appellants could
27 have known *ex ante* what such a transaction would look like. Not all transactions are
28 structured the same and the MCAs were not ambiguous for failing to predict an

1 unknowable future. Instead, the MCAs set forth in clear and unambiguous terms
2 *circumstances* that would constitute a company event: a third-party’s acquisition or
3 control of at least 50% of FIL’s voting securities. The bankruptcy court did not err in
4 failing to read an ambiguity into the MCAs that does not exist.¹⁰

5 **2. The Bankruptcy Court Did Not Err in Finding iStar Lacked**
6 **Control Over the Assets Until July 2, 2007 (Appellants’**
7 **Issue 8)**
8

9 Appellants assert the bankruptcy court committed clear error in failing to find
10 iStar acquired “control” over the CRE assets as of May 21, 2007. It is true that the
11 APA required FIL to manage the CRE assets “prudently and in the ordinary course of
12 business” and limited FIL’s ability to “take any material actions” with respect to any
13 of the loans without iStar’s prior written consent. (AA, Vol. 11, Tab 44, p. 2766,
14 §5.01(a).) But the bankruptcy court correctly concluded that such veto power is not
15 the same as actual control.

16
17 The power to “control” is “direct or indirect power to govern the management
18 and policies of a person or entity” or the “authority to manage, direct, or oversee” it.
19 CONTROL, Black’s Law Dictionary (10th ed. 2014); *accord* CONTROL, Oxford
20

21 ¹⁰ Appellants also contend the bankruptcy court erred in finding the Company Event occurred
22 on July 2, 2007 because, Appellants argue, such a finding conflicts with the general intent of the
23 MCAs. Citing California Civil Code 1650 – which provides “[p]articular clauses of a contract are
24 subordinate to its general intent” – Appellants argue any provision of the contract that would permit
25 FGC to terminate Walker or Colburn before a Company Event is ambiguous because it conflicts
26 with the general intent of the MCAs. However, as FGC correctly observes (DOB, pp. 19-20),
27 Appellants failed to make this argument below and have waived it on appeal. *See Baccei v. United*
28 *States*, 632 F.3d 1140, 1149 (9th Cir. 2011) (“Absent exceptional circumstances, we generally will
not consider arguments raised for the first time on appeal”). In reply, Appellants offer no response
to FGC’s contention that Appellant’s waived this argument by failing to raise it below. (*See also*,
AA, Vol. 7, Tab 15, pp. 1841-1882 (Appellant’s trial brief, which fails to cite or discuss California
Civil Code section 1650).)

1 English Dictionary, <http://www.oxforddictionaries.com/definition/english/control>,
2 accessed February 24, 2015 (defining control as the power to “[d]etermine the
3 behaviour or supervise the running of”).¹¹ As the bankruptcy court correctly found,
4 the power iStar acquired as of May 21, 2007 under the APAs was not so extensive.
5 Rather, the APA “provide[d] that during the escrow period the [CRE] business would
6 essentially remain as close to the status quo as possible” to ensure “that the integrity
7 of the loans would be maintained to [iStar’s] satisfaction pending the close of the
8 sale.” (FA, Tab 68, p. 183:10-18.) That is, APA provided iStar with enough authority
9 to ensure that at the close of escrow iStar got what it originally bargained for. But the
10 APA did not give iStar the authority to otherwise affirmatively “direct” or “manage”
11 the CRE loans on its own.¹²

12
13 Nor does the Court conclude that the bankruptcy court was “dead wrong” in
14 concluding “iStar’s conduct during the [escrow] period was consistent with the
15 provisions of” the APA. (FA, Tab 68, p. 183:19-21.) Indeed, Appellants admit as
16 much. (COB, p. 23; WOB, p. 23; AA, Vol. 7, Tab 12, p. 1725, ¶13.) It is true that
17 Haboucha and Whitesell testified they began working closely with iStar after May 21,
18 2007 in managing their respective portions of FIL’s larger CRE portfolio. But even
19 that testimony reflects iStar’s authority under the APA to stop, rather than the power
20 to direct or initiate. As FGC’s financial expert testified, “purchase agreements always
21 have a provision that limits the seller from entering into transactions that could
22 materially change the nature or value of the assets being sold,” and the testimony of
23 Haboucha and Whitesell was consistent with that “standard operating procedure.”

24
25 ¹¹ The APAs did not include a special definition for the term “control,” and neither party
26 contends the term was used in any technical sense. Accordingly, the court must construe the term in
its “ordinary and popular sense.” Cal. Civ. Code §1644.

27 ¹² Appellants cite no evidence, for example, that iStar had the authority to sell, securitize,
28 modify, or forgive any of the CRE loans without FIL’s consent.

1 (FA, Tab 67, pp. 166-167, ¶16(f).) Considering all the evidence, the bankruptcy court
2 found that iStar’s limited pre-closing authority gave iStar the power to preserve, not
3 the power to control. That conclusion was well-supported by the evidence and was
4 not clearly erroneous.¹³

5
6 **3. The Bankruptcy Court Did Not Err in Finding iStar**
7 **Acquired the Assets on July 2, 2007 (Appellants’ Issues 5-7)**
8

9 Appellants next argue that, even if iStar did not gain control of the assets prior
10 to closing, the Company Event occurred as of 12:00 a.m. on June 29, 2007, the
11 “Execution Date” in specified the Assignment and Assumption Agreements. (COB,
12 pp. 23-28; WOB, pp. 23-28.) It is unclear where Appellants derive their assertion that
13 the Assignments were executed as of 12:00 a.m. rather than 11:59 p.m. (the time
14 specified in the APA). Plaintiffs concede, for example, that FIL and iStar prepared
15 the Assignment and Assumption Agreements with effective dates of June 29, because
16 the final closing condition was satisfied on June 22, and June 29 (the last business day
17 in June 2007) was the date specified for closing in the APA. (COB, p. 27; WOB, p.
18 27.) Yet Appellants ignore the fact that the APA expressly provided the iStar
19 transaction would close at *11:59 p.m.* (AA, Vol. 11, Tab 44, p. 2747, §2.05.) That is,
20 even assuming iStar “acquired” the CRE portfolio on the date the parties initially
21 *expected* the transaction to close (June 29) rather than the day it *actually* closed (July
22 2), the evidence is undisputed that the parties expected the transaction to close at
23

24 ¹³ Moreover, even if this were a mixed question of law and fact requiring the Court to review
25 the bankruptcy court’s finding *de novo*, the result would be the same. Looking at all the evidence,
26 the Court agrees that iStar’s limited pre-closing authority did not give iStar “control” of the CRE
27 loan portfolio. The Court agrees with the testimony of FGC’s expert Michael LeRoy that it would
28 be “incredible” to conclude that FIL would cede complete control over its multi-billion-dollar asset
portfolio to iStar without payment, due diligence, or any other assurances that the deal would
actually close. (*See* FA, Tab 67, p. 166, ¶16(f).) A family selling its home does not give the buyer
authority to bulldoze the property while the sale is still in escrow and while the family still lives in it.

1 11:59 p.m. on June 29, 2007.¹⁴

2
3 More importantly, however, the bankruptcy court did not err in concluding that
4 iStar acquired the assets on July 2, 2007, when the iStar transaction actually closed.
5 Appellants are correct that the Assignment and Assumption Agreements (consistent
6 with the APA) designated June 29, 2007 as the “Effective Date” for assignment of the
7 CRE portfolio to iStar. (AA, Vol. 11, Tab 45 p. 2795, “Background Fact” D; Tab 47,
8 p. 2821, “Background Fact” D.) However, it was also undisputed at trial that iStar
9 *failed to wire the purchase price to FIL* on the June 29 closing date in breach of the
10 APA and the Assignment and Assumption Agreements. (AA, Vol. 10 , Exh. 42, p.
11 2722; FA, Exh. 64, p. 110.) It was further undisputed that FIL delivered the
12 assignments *to the escrow agent*,¹⁵ which did not release them to iStar until July 2,
13 when escrow closed. (FA, Exh. 64, p. 110.) Indeed, the entire purpose of an escrow
14 is to ensure that neither party acquires the other’s property (in this case, iStar’s cash
15 payment or FIL’s CRE assets) until both parties have paid up.¹⁶

16
17 In this light, the bankruptcy court did not ignore the “Effective Date” set out in
18 the Assignment and Assumption Agreements as Appellants suggest. The court below
19 merely considered *all of the evidence* and found evidence that iStar did not acquire

20
21 ¹⁴ Because, as discussed below, the bankruptcy court correctly found Appellants’
22 “Termination Date” under the MCAs was June 29, 2007, this fact is dispositive. The evidence is
23 undisputed that Colburn and Walker received their termination notices on the morning of June 29,
24 2007 – i.e., prior to 11:59 p.m. (AA, Vol. 6, Tab 7, p. 1636-37, ¶¶22, 23.) Even if the bankruptcy
25 court had erred in finding the Company Event occurred on July 2, any such error would have been
26 harmless. Whether iStar acquired the CRE portfolio on July 2 or at 11:59 p.m. on June 29, the
27 evidence showed Appellants received their notices *before* iStar acquired the CRE assets.

28
29 ¹⁵ Appellants concede this point in reply. (*See* RB, p. 12 (observing “the assignment
30 documents were delivered to escrow prior to closing and not to iStar”) (emphasis in original).)

31
32 ¹⁶ Again, to use the more familiar analogy of a home sale, a buyer who does not pay does not
33 acquire the home simply because he *expects* escrow to close. The buyer acquires the property when
34 he pays the escrow agent and the escrow agent releases title.

1 any assignments from the escrow agent until July 2 more persuasive – a conclusion
2 this Court shares. And contrary to Appellants suggestion, the bankruptcy court did
3 not erroneously find that the recordation of the assignments controlled when iStar
4 acquired the assignments. (See COB, p. 25; WOB, p. 25.) The assignments were
5 recorded on July 3 and July 9, but the court below found iStar acquired the CRE assets
6 on when escrow closed and the escrow agent released those assets to iStar July 2,
7 *before* the escrow agent recorded either assignment.

8
9 Nor do appellants offer anything to suggest the bankruptcy court improperly
10 ignored an “admission” by FGC that the Company Event occurred before July 2,
11 2007. Appellants note Walker’s June 22, 2007 and July 24, 2007 letters to FGC in
12 which he sought to confirm the occurrence of a Company Event, but that FGC never
13 responded to the letter. (AA, Vol. 9, Tab 34, p. 2297; Vol. 9, Tab 35, p. 2302 Vol. 6,
14 Tab 7, ¶19.) Appellants assert that FGC’s failure to respond to Walker’s letters
15 constituted an adoptive “admission that the Company Event had already occurred as
16 of June 22, 2007.” (COB, p. 29; WOB, p. 29.) In finding the Company Event
17 occurred on July 2, 2007 when iStar acquired control of the CRE assets, Appellants
18 contend, the bankruptcy court improperly ignored evidence of those adoptive
19 admissions. (COB, p. 29; WOB, p. 29.)

20
21 Assuming for the sake of argument that FGC’s failure to respond constituted an
22 adoptive admission, Appellants confuse that evidentiary admission with a conclusive
23 judicial admission. Judicial admissions, are binding on the party, and are generally
24 unambiguous *affirmative* statements made by counsel *in the context of litigation*, and
25 “commonly arise by way of stipulations, pleadings, statements in pretrial orders, and
26 responses to requests for admissions. Some degree of formality is entailed.” *In re*
27 *Applin*, 108 B.R. 253, 258 (Bankr. E.D. Cal. 1989); *accord American Title Ins. Co. v.*
28 *Lacwlaw Corp.*, 861 F.2d 224, 226. Even then, judicial admissions are only binding

1 in the specific lawsuit in which the party makes them. *BNSF Railway Co. v. O’Dea*,
2 572 F.3d 785, 788 n.4 (9th Cir. 2009). Appellants do not cite, and the Court’s
3 independent research did not identify, a single case where a party’s failure to respond
4 to a principal-to-principal letter sent outside the context of litigation amounted to a
5 conclusive judicial admission.¹⁷

6
7 If anything, FGC’s failure to respond to Walker’s letter constitutes an
8 evidentiary admission. “Evidentiary admissions, unlike judicial admissions, are mere
9 evidence, are not conclusive, and may be contradicted by other evidence.” *In re*
10 *Applin*, 108 B.R. at 259. Evidentiary admissions “may be discredited or disbelieved
11 by the trier of fact.” *Wilbur-Ellis Co. v. M/V Captayannis “S”*, 451 F.2d 973, 974
12 (9th Cir. 1971). As the Seventh Circuit correctly put it, an evidentiary admission is
13 “just [] one more bit of evidence to weigh against” other evidence in the case.
14 *Higgins v. Mississippi*, 217 F.3d 951, 954 (7th Cir. 2000). Here, the record reflects
15 that the bankruptcy court considered all of the evidence before it and concluded that
16 iStar did not acquire or otherwise control the CRE assets until escrow closed and the
17 escrow agent delivered the assignments to iStar on July 2, 2007. Indeed, the fact that
18 Walker wrote to “confirm the occurrence of a ‘Company Event’” the same day that
19 the last escrow condition was satisfied suggests that Walker, too, believed the iStar
20 transaction was still tenuous until the deal was finally ready to close. The bankruptcy
21 court agreed, but found based on all the evidence that iStar did not acquire or
22 otherwise have the authority to directly control the CRE assets until the escrow agent
23 finally released them on July 2. That finding was supported by substantial evidence in
24 the record, and was not clearly erroneous. Indeed, to the extent this can be construed
25 as a mixed question of law and fact subject to the Court’s *de novo* review, the Court
26 agrees with the bankruptcy court’s finding in its own right.

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¹⁷ This is in contrast with a party’s failure to respond to a request for admission *in the context*
of litigation discovery, which a court may deem conclusively admitted. Fed. R. Civ. Proc. 36(a)(3).

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B. The Bankruptcy Court Did Not Err in Concluding Appellants’ “Termination Date” Was June 29, 2007 for the Purposes of their MCAs

Because the bankruptcy court correctly found that the Company Event occurred on July 2, 2007 when iStar acquired the CRE assets and took control over them, Appellants’ Termination Date under the MCAs is crucial to determining whether Appellants stated a viable bankruptcy claim for breach of the MCAs. All parties agree that Appellants’ Termination Date must have occurred later in time than the relevant Company Event to invoke the MCAs’ 36-month separation pay provisions. However, Appellants contend the bankruptcy court clearly erred when it found Appellants’ Termination Date under the MCAs was June 29, 2007 – three days before the July 2, 2007 Company Event. Appellants argue their Termination Date under the MCAs was August 28, 2007, the date the termination letters stated Appellants’ employment would “terminate.” (COB, pp. 13-19; WOB, pp. 13-19.)

1. The MCAs’ Definition of “Termination Date” Was Not Ambiguous (Appellants’ Issue 4)

As with the term “Company Event,” Appellants contend that the MCAs were ambiguous in their definition of the term “Termination Date,” and that any ambiguity must be construed against FGC. (COB, p. 14; WOB, p. 14, RB, p. 8.) The MCAs used the phrase “Termination Date” as a term of art, and, to the extent the MCAs used the phrase as a term of art, the contractual definition of Termination Date governs its meaning. Cal. Civ. Code §1644. Relevant here, section 8(e) of the MCAs defines “Termination Date” as “the date on which a notice of termination is given” (AA, Vol. 8, Tab 28, p. 2279, §8(e); Tab 29, p. 2289, §8(e).) Section 10(b) of the MCAs, in

1 turn, provided that a termination “shall be communicated by a notice of termination”
2 and “shall specify the termination date (which shall not be more than 30 days after the
3 giving of such notice).” (AA, Vol. 8, Tab 28, p. 2280, §10(b); Tab 29, p. 2290,
4 §10(b).) Appellants contend that these two provisions are in fundamental conflict
5 because, although section 8(e) provides that the “Termination Date” is the date on
6 which written notice is given, section 10(b) requires any written notice to specify the
7 “termination date,” which could be any day within 30 days of the written notice. (RB,
8 p. 8.) Essentially, Appellants argue the MCAs included two separate definitions of a
9 “Termination Date,” and that the one more favorable to them must control under
10 California Civil Code section 1654. (*Id.*)

11
12 Looking more carefully at the MCAs, however, the MCAs did not include
13 contradictory definitions of the term of art “Termination Date.” The MCAs contain
14 several terms of art that are specially defined in the agreements. (AA, Vol. 8, Tab 28,
15 pp. 2273, 2277-79, §8; Tab 29, p. 2283, 2287-89, §8.) The MCAs define each term of
16 art with capitalized spelling (e.g., “Executive,” “Company Event,” “Involuntary
17 Termination,” “Termination Date”), and consistently use this capitalized spelling each
18 time the term of art appears to signify that the particular term is being used in its
19 technical sense. Notably, however, the requirement in section 10(b) that a written
20 notice of termination “specify the termination date” does not use the phrase as a
21 capitalized term of art. This is despite the fact that section 10(b) uses other terms of
22 art in their special sense. (*See* AA, Vol. 8, Tab 28, p. 2280, §10(b) (same section
23 using contractually defined terms “Company,” “Cause,” “Executive,” “Involuntary
24 Termination,” and “Agreement” as capitalized terms of art); Tab 29, p. 2290, §10(b)
25 (same).) Instead, section 10(b) uses the phrase “termination date” in its ordinary
26 sense – i.e., the final day of employment.

27
28 Although the MCAs provide that the “Termination Date” for the purpose of

1 determining a severance payment is the date of notice, the agreement recognizes that
2 not all termination notices are given on an employee's last day.¹⁸ That is, while an
3 Executive is technically "Terminated" for the purpose of a severance payment as soon
4 as he or she receives written notice of termination, the MCAs also required FGC to
5 give Appellants some indication of when they would need to pack their things if FGC
6 gave the Executive *advanced* notice that he or she would be terminated. In this way,
7 sections 8(e) and 10(b) are consistent and equally enforceable provisions of the
8 MCAs. *See Estate of Petersen*, 28 Cal.App.4th 1742, 1753, 34 Cal.Rptr.2d 449, 458
9 (Cal. Ct. App. 1994) (Contradictory or inconsistent provisions of a contract are to be
10 reconciled by interpreting the language in such a manner that will give effect to the
11 entire contract. [Citation]. A contract term should not be construed to render some of
12 its provisions meaningless or irrelevant.")¹⁹

13
14 The bankruptcy court did not err in declining to find a conflict between sections
15 8(e) and 10(b) because the two terms are internally consistent. To the contrary, it was
16 the bankruptcy court's duty to reconcile those two sections, as it did, in a manner that
17 gave effect to each. Cal. Civ. Code §§1641, 1643.

18
19 **2. The Bankruptcy Court Did Not Err in Finding that**
20 **Appellants' Termination Date Was June 29, 2007 for the**

21
22 ¹⁸ It is also worth noting that the MCAs notice provisions were mutual – i.e., an Executive
23 was also required to give FGC notice if they intended to leave the company. It is common practice
24 for employees to give an employer advanced notice before quitting their job. There is nothing
25 unusual about an employment contract that allows one party to give notice of termination before the
26 employment "terminates" in the lay sense, even if the agreement uses a technical definition of
27 "Termination Date" for some other purpose.

28 ¹⁹ *See also* Cal. Civ. Code §1641 ("The whole of a contract is to be taken together, so as to
give effect to every part, if reasonably practicable, each clause helping to interpret the other."); Cal.
Civ. Code §1643 ("A contract must receive such an interpretation as will make it lawful, operative,
definite, reasonable, and capable of being carried into effect, if it can be done without violating the
intention of the parties.")

1 **Purpose of the MCAs (Appellants' Issues 1-3)**

2
3 The MCAs unambiguously provided that the "Termination Date" for the
4 purpose of determining an Executive's right to a severance package would be "the
5 date on which a notice of termination is given" (AA, Vol. 8, Tab 28, p. 2279,
6 §8(e); Tab 29, p. 2289, §8(e).) Moreover, prior to trial, Appellants stipulated that they
7 were "given written notice of [their] termination" on "the morning of June 29, 2007."
8 (AA, Vol. 6, Tab 7, pp1636-1637, ¶¶22, 23.) Under the plain terms of the MCAs,
9 there is nothing else to discuss – Appellants "Termination Date" under the MCAs was
10 June 29, 2007.

11
12 **a. The Bankruptcy Court Did Not Ignore Evidence of an**
13 **Admission (Appellants' Issues 1 & 2)**

14
15 Nevertheless, Appellants contend the bankruptcy court committed clear error in
16 finding Appellants "Termination Date" under the MCAs was June 29, 2007, rather
17 than August 28, 2007. Appellants first argue the court below ignored evidence that
18 FGC admitted Appellants were terminated on August 28, 2007 in FGC's December
19 2007 letter to the FDIC. In a December 20, 2007 letter to the FDIC regarding FGC's
20 potential liabilities to former executives, FGC stated that Walker and Colburn were
21 both "terminated ...on August 28, 2007." (AA, Vol. 11, Tab 51, p. 2993.) Appellants
22 contend the bankruptcy court erred by "ignor[ing] the date expressly identified by
23 FGC as [Appellants'] termination date and instead found that [they were] terminated
24 on the date [they] received notice, June 29, 2007." (COB, p. 14; WOB, p. 14.) Again,
25 however, the bankruptcy court did not *ignore* evidence of FGC's letter to the FDIC –
26 the court below merely *discounted* that evidence in light of the other evidence before
27 it. (FA, Tab 68, p. 191:19-25.) Again, Appellants' insistence that the bankruptcy
28 court was somehow bound by FGC's "admission" to the FDIC confuses a judicial

1 admission with an evidentiary admission.

2
3 As an evidentiary admission, the bankruptcy court was free to discount the
4 December 2007 FDIC letter, even if the evidence of an August 28, 2007 “Termination
5 Date” was *uncontroverted*. See *Smith v. C.I.R.*, 800 F.2d 930, 935 (9th Cir. 1986)
6 (“the trial court is not compelled to accept even uncontroverted testimony when it
7 doubts the credibility of a witness”). But the evidence was highly controverted, by
8 Walker’s own admission (among other evidence). In his July 24, 2007 letter to FGC
9 titled “Management Continuity Agreement of August 7, 2003,” for example, Walker
10 stated “[o]n June 29, 2007, my employment with [FGC] and [FIL] (collectively, the
11 “Company”) was terminated by the Company without cause.” (AA, Vol. 9, Tab 35, p.
12 2302.) Moreover, the evidence showed that, consistent with the termination notices,
13 June 29, 2007 was Appellants’ last day in the office and they did no further work for
14 FGC or FIL after that date. (See, e.g., AA, Vol. 14, Tab 53, p. 3317:6-8.) And in an
15 October 2007 regulatory filing, FGC stated Walker had been “replaced” as of June 29,
16 2007. (AA, Vol. 9, Tab 36, p. 2320.)

17
18 Moreover, although the termination notices stated Walker and Colburn’s
19 employment would formally “terminate” on August 28, 2007 and that Appellants
20 would “continue on FIL’s Payroll” until that date, the evidence showed that 60-day
21 delay was the result of a legal obligation under the WARN Act to give Appellant’s 60-
22 days’ notice of a layoff. (AA, Vol. 6, Tab 7, p. 1637, ¶24; AA, Vol. 7, Tab 14, p.
23 1831:9-17.) Indeed, Walker admitted he understood the termination letter’s reference
24 to August 28, 2007 and a sixty-day period to be FGC’s and FIL’s attempt to satisfy
25 the WARN Act by providing 60-days’ notice of a termination. (AA, Vol. 13, Tab 54,
26 pp. 3340:11-3341:2.) Neither Colburn nor Walker presented any evidence that they
27 continued to do any work for FIL or FGC after June 29, 2007. The weight of the
28 evidence showed that, for all practical purposes, Colburn and Walker’s employment

1 “terminated” on June 29, 2007, when they left FIL never to return again. The
2 bankruptcy court did not err in discounting a single evidentiary admission in favor of
3 overwhelming evidence to the contrary.
4

5 More importantly, though, the bankruptcy court’s task was not to determine
6 when Appellants’ were formally “terminated” as that term is commonly used. It was
7 the bankruptcy court’s duty to ascertain Appellants’ “Termination Date” as that phrase
8 was defined in the MCAs. The parties stipulated prior to trial that Appellants were
9 “given written notice of [their] termination” on “the morning of June 29, 2007.” (AA,
10 Vol. 6, Tab 7, pp. 1636-1637, ¶¶22, 23.) Unlike FGC’s evidentiary admission to the
11 FDIC, that pretrial stipulation constituted a binding *judicial admission*, and the
12 bankruptcy court was bound by it. The MCAs defined “Termination Date” as “the
13 date on which a notice of termination is given,” not “the last day for which an
14 Executive is paid.” (AA, Vol. 8, Tab 28, p. 2279, §8(e); Tab 29, p. 2289, §8(e).) In
15 light of that unambiguous language and Appellants’ judicial admission that they
16 received notice of their termination on June 29, 2007, the bankruptcy court did not err
17 in concluding, consistent with the evidence and the terms of the MCAs, that
18 Appellants “Termination Date” was June 29, 2007.
19

20 **b. The Bankruptcy Court Did Not Err in Concluding the**
21 **Termination Notices Substantially Complied with the**
22 **MCAs**
23

24 To avoid this ineluctable conclusion, Appellants next contend “the June 29,
25 2007 letter *cannot* constitute notice pursuant to section 10b of the MCA because it
26 does not comply with the notice requirements stated in that section of the MCA.”
27 (COB, p. 14; WOB, p. 15.) Appellants insist the June 29, 2007 termination notices
28 cannot have constituted notice under the MCA because it was not independently

1 drafted as an MCA-specific notice. (COB, pp. 16-17; WOB, p. 16.) This argument
2 finds no support in the language of MCAs. Nothing in the MCAs required that a
3 termination notice be drafted with the MCAs specifically in mind as Appellants
4 suggest. The MCAs merely required any notice of termination be made in writing and
5 include a few pieces of information.²⁰

6 Appellants admit that the notices of termination were in writing and personally
7 delivered as required by section 10(a). (AA, Vol. 6, Tab 7, pp. 1636-1637, ¶¶22, 23.)
8 And while it is true that the notices did not identify a “specific termination provision”
9 in the MCAs, the bankruptcy court correctly observed that requirement “was
10 inapplicable as the termination notices made it clear that termination was without
11 cause.” (FA, Tab 68, pp. 185:19-186:4.) The MCAs expressly outlined
12 circumstances constituting “Cause” for termination. (AA, Vol. 8, Tab 28, p. 2277,
13 §8(a); Tab 29, p. 2287, §8(a).) This express set of circumstances constituting “Cause”
14 was critical under the MCAs because an Executive terminated for “Cause” was not
15 entitled to any severance benefits. (AA, Vol. 8, Tab 28, pp. 2276, §7(a)(ii), 2280,
16 §10(b); Tab 29, p. 2286, §7(a)(ii).) Section 10(b) concerned terminations with and
17 without “Cause.” (AA, Vol. 8, Tab 28, pp. 2277, §8(a), 2280, §10(b); Tab 29, p.
18 2287, §8(a), 2290, §10(b).) However, when reading the MCAs as a whole and to
19 avoid impossible terms (Cal. Civ. Code §§1641, 1643), section 10(b)’s requirement
20 that a notice of termination specify the precise “termination provision” clearly applies
21 to terminations for “Cause.” It would have been impossible for a termination notice to
22 identify a “specific termination provision” in a true termination *without* Cause because
23 no such “termination provision” exists – that is the point of a termination without
24 cause.

25
26 ²⁰ The MCAs did not specially define a “notice of termination” as a term of art. (See, AA,
27 Vol. 8, Tab 28, p. 2277-2279, §8 (defining specific terms of art for use in Walker’s MCA and
28 omitting “notice of termination”); Tab 29, pp. 2287-2289 (same in Colburn’s MCA). Instead, the
MCAs used the phrase “notice of termination” in its ordinary sense – a notification that the
Executive was being terminated or was resigning.

1
2 Appellants further urge that the bankruptcy court erred in finding the
3 termination notices sufficient because the notices failed to set forth the facts and
4 circumstances claimed to be the basis for the termination, as required under section
5 10(b). (COB, p. 17, WOB, p. 17.) Appellants offer no factual support for this
6 conclusion. To the contrary, the termination notices stated the reasons Appellants
7 were being laid off. Walker’s termination notice stated he was being terminated “due
8 to recent organization changes” and Colburn’s notice informed her she was being
9 terminated “due to the sale of the Commercial Real Estate division.” (AA, Vol. 9,
10 Tab 32, p. 2295; Tab 33, p. 2296.) Appellants do not identify any evidence to suggest
11 these explanations were insufficient to put them on notice of the factual basis for their
12 termination under the MCAs. Rather, Walker and Colburn both testified that they
13 knew as early as May 14, 2007 that the iStar transaction would result in their
14 termination. (AA, Vol. 6, Tab 8, p. 1662, ¶21; Tab 9, p. 1678, ¶30.) The termination
15 notices reiterated what Appellants already knew, and adequately informed Appellants
16 of the reason for their termination under the MCAs.

17
18 Last, Appellants contend the termination notice was inadequate under section
19 10(b) of the MCAs because “the letter provides for a 60[-]day notice period whereas
20 Section 10(b) of the MCA states that the termination date cannot be more than 30 days
21 after notice is given.” (COB, p. 17; WOB, p. 17.) Appellants stipulated before trial
22 that the 60-day notice period set forth in the termination notices was required by law
23 under the WARN Act. (AA, Vol. 6, Tab 7, p. 1637, ¶24.) However, they contend that
24 the termination notices were invalid under the MCAs for complying with the law and
25 giving them *too much* notice. Unsurprisingly, Appellants do not elaborate on this
26 single-sentence argument. (*See* COB, p. 17, WOB, p. 17; *see also* RB, p. 7 (noting
27 that the termination letters “identify a termination date more than 30 days from the
28 date of the letters”).) Even if the termination notices were not in technical compliance

1 with section 10(b) because the notices provided 60- rather than 30-days' notice of
2 termination, the bankruptcy court did not err in concluding the termination notices
3 were sufficient under the MCAs. To the extent the MCAs required a notice period for
4 mass layoffs shorter than the 60-day notice period required by law, the Court must
5 disregard that unenforceable provision under the MCAs' severance clause. (AA, Vol.
6 8, Tab 28, p. 2281, §12(e).

7
8 **c. The Bankruptcy Court Did Not Err in Concluding the**
9 **Termination Notices Substantially Complied with the**
10 **MCAs**
11

12 Finally, Appellants contend the bankruptcy court erred in concluding
13 Appellants' "Termination Date" under the MCAs was June 29, 2007 because the
14 "finding is contrary to the law and puts FIL in violation of [California] Labor Code
15 §201" (COB, p. 18, WOB, p. 18.) Under California Labor Code section 201(a),
16 an employer must pay any unpaid wages within 72 hours of discharge. As FGC notes
17 in opposition (DOB, p. 14), and as the bankruptcy court held in denying Appellants'
18 motion for reconsideration (AA, Vol. 14, Tab 57, pp. 3661-3676), Appellants failed to
19 raise this argument at trial and have waived it on appeal. *Baccei v. United States*, 632
20 F.3d 1140, 1149 (9th Cir. 2011). Appellants do not pursue this argument in reply or
21 offer any response to FGC's assertion of waiver.

22
23 Even on the substance, however, the argument is unavailing. Appellants
24 confuse the term of art "Termination Date" as used in the MCAs with "discharge" as
25 used in California Labor Code section 201(a). As discussed above, a "Termination
26 Date" under the MCAs concerned the date on which the employee received *notice of*
27 *termination*, even if the actual date of discharge was in the future. Labor Code section
28 201, on the other hand, is concerned with the date an employee is actually *discharged*.

1 Cal. Lab. Code §201(a). The termination letters provided (and Appellants repeatedly
2 admit) Appellants’ date of formal discharge was August 28, 2007 in light of the
3 WARN Act. But that is distinct from the contractually-defined “Termination Date” at
4 issue here, which hinged on the written notice, not Appellants’ final pay day. If
5 either Walker or Colburn believed FGC or FIL failed to pay them wages within 72
6 hours of discharge in violation of California Labor Code section 201, their remedy
7 was to bring suit (or state a claim in bankruptcy) for damages under the California
8 Labor Code. They did not do so.

9
10 **IV. Conclusion**

11
12 After a full review of the record on appeal, the Court does not find that
13 bankruptcy Court committed clear error in finding: (a) the Company Event occurred
14 on July 2, 2007 when the escrow agent released the CRE assets to iStar and iStar took
15 possession and control of them, and; (b) Appellants’ Termination Date (as defined in
16 the MCAs) was June 29, 2007 when Appellants admit they received their written
17 notices of termination from FIL and FGC. Both findings are well supported by the
18 weight of the evidence. Moreover, to the extent the Court either of those questions
19 may be considered a mixed question of law and fact subject to *de novo* review by this
20 court, the Court independently agrees with the bankruptcy court’s findings as
21 discussed more fully above.

22
23 Because it is undisputed that Appellants’ MCAs only provided the 36-months’
24 severance pay if Appellants’ Termination Date followed a Company Event in time,
25 those two findings of fact are dispositive. Appellants’ “Termination Date” preceded
26 the “Company Event” by three days, and Plaintiffs are not entitled to any severance
27 benefits under the express terms of their MCAs. Because Appellants’ have no claim
28 against FGC for breach of the express terms of the MCAs (the only claim Appellants

1 advanced below or on appeal), the bankruptcy court did not err in disallowing
2 Appellants' bankruptcy claims, and the Court **AFFIRMS** the bankruptcy court's
3 March 21, 2014 disallowing Appellants' claims.

4
5 The clerk is directed to enter the judgments on appeal, give notice, and return
6 the physical records on appeal to the bankruptcy clerk. Fed. R. Bankr. P. 8024.

7
8 Appellees are to be awarded their costs on appeal, which shall be taxable in the
9 bankruptcy court. Fed. R. Bankr. P. 8021(a), (c).

10
11 **IT IS SO ORDERED**

12
13
14 Dated: March 20, 2015



15 ANDRÉ BIROTTE JR.
16 UNITED STATES DISTRICT JUDGE
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