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**UNITED STATES DISTRICT COURT**

EASTERN DISTRICT OF CALIFORNIA

JODY K. GEORGE,	)	1:03cv06052 DLB
	)	
	)	
Plaintiff,	)	ORDER GRANTING DEFENDANTS'
	)	MOTION FOR SUMMARY JUDGMENT
v.	)	(Document 66)
	)	
JOHN E. POTTER; and UNITED STATES	)	
POSTAL SERVICE,	)	
	)	
Defendants.	)	

Defendants John E. Potter and United States Postal Service (“Defendants” or “USPS”) filed the instant motion for summary judgment on July 27, 2009. The matter was heard on November 20, 2009, before the Honorable Dennis L. Beck, United States Magistrate Judge. Sylvia Quast, Assistant United States Attorney, appeared on behalf of Defendants. Elaine W. Wallace appeared on behalf of Plaintiff Jody K. George (“Plaintiff” or “George”).

**PROCEDURAL BACKGROUND**

Plaintiff, initially proceeding pro se, filed the instant action on August 4, 2003. On June 8, 2004, Plaintiff filed a First Amended Complaint alleging (1) discrimination based on race (white) and sex (male); and (2) retaliation for seven complaints ("Cases") filed with the Equal Employment Opportunity Commission ("EEOC"). Plaintiff also alleged that the conduct in each complaint to the EEOC, when taken together, created a hostile work environment.

On July 27, 2009, Defendants filed the instant motion for summary judgment.

1 Defendants argue that: (1) the Court lacks jurisdiction over Plaintiff's hostile work environment  
2 claim because he failed to administratively exhaust it; (2) Plaintiff cannot establish a prima facie  
3 case of discrimination in any of his EEOC Cases; and (3) Defendant USPS undertook all of the  
4 challenged actions for legitimate business-related reasons and not out of an impermissible  
5 discriminatory or retaliatory motive.

6 Plaintiff opposed the summary judgment motion on August 29, 2009. Defendants filed  
7 their reply on October 2, 2009.

8 On October 7, 2009, the Court continued the hearing on Defendants' motion because  
9 Plaintiff's opposition was partially deficient. The Court ordered Plaintiff to file a response to  
10 Defendants' Statement of Undisputed Material Facts in compliance with then Local Rule  
11 56-260(b). Defendants also were permitted leave to reply.

12 On October 27, 2009, Plaintiff filed "Admissions and Denials of Defendant's Statement  
13 of Undisputed Facts", a separate "Statement of Disputed Facts in Response to Defendant's  
14 Statement of Undisputed Facts," the Supplemental Declaration of Elaine W. Wallace and  
15 supporting exhibits.

16 On November 6, 2009, Defendants filed a response, along with the supporting declaration  
17 of Steve Tomlins, Postmaster of Turlock, California.

#### 18 FACTUAL SUMMARY

19 In 1979, the USPS hired Jody George, a white male, and in 1982, he became a full-time  
20 mail carrier in the Merced Post Office. USPS' Statement of Undisputed Facts ("SUF") 1. In  
21 approximately 1994 or 1995, George became a "T-6," which is a carrier that delivers the regular  
22 routes of others on their days off. He remained in this position, except for a brief period in 2000,  
23 until he was removed in 2001. SUF 2.

24 For much of the time after he became a T-6, George would submit requests (also known  
25 as Form 3996s) for overtime or the assistance of others to complete his work at least three times  
26 a week, even requesting it daily during some periods. SUF 3. Carriers receive time-and-a-half  
27 pay for the first two hours of overtime, and double time if they work more than ten hours. SUF  
28 4.

1 George's supervisors characterized him as performing in the bottom 25% of carriers in the  
2 Merced Post Office because of his inefficient mail-handling and time-wasting practices. SUF 5.  
3 Other carriers would complain about having to do George's work for him, and Merced Post  
4 Office supervisors would have to reschedule other carriers' work and spend overtime to "bail out"  
5 George by helping him complete his routes. SUF 6.

6 George knew that his supervisors at the Merced Post Office felt that he worked too  
7 slowly. SUF 7; Deposition of Jody George ("George Dep.") 46:7-15. The supervisors at the  
8 Merced Post Office tried various ways to improve his performance and get George to change his  
9 inefficient practices, including direct personal instruction and counseling, training by other  
10 individual carriers, and collaborative efforts with the union to help him correct inefficiencies.  
11 SUF 8. Postmaster Paul Tracy even dismissed all disciplinary actions against George prior to  
12 2000 and removed them from George's personnel file because Tracy thought that if George  
13 wasn't upset about such actions, he might perform better. SUF 9.

14 George's supervisors were concerned about George being a threat to others including  
15 themselves, with Tracy even checking his mirror when going home. SUF 10. George's  
16 supervisors called the police in November 1999, and again in October 2000, when he disobeyed  
17 orders to leave the premises after he clocked out, and they issued him at least one 14-day  
18 suspension for this conduct. SUF 11.

19 The EEOC did not find that the USPS had discriminated or retaliated against George in  
20 any of his EEOC Cases. SUF 12.

21 CASE 1: 1996 Vehicle Accident (USPS Claim No. 4F-956-0069-97)

22 While George was delivering mail on October 10, 1996, a person backing out of her  
23 driveway hit George's postal vehicle as he was parked in front of her residence. SUF 13. Carl  
24 Thornton, a white male supervisor at the Merced Post Office, came out to investigate the  
25 accident, talked to George, and determined that George had parked his vehicle such that it was  
26 blocking the woman's driveway. SUF 14. On October 30, 1996, Thornton issued a notice of a  
27 7-day suspension to George for failing to operate his postal vehicle in a safe manner, which  
28 George grieved and the USPS reduced to a letter of warning to be kept in his personnel file for

1 one year on January 2, 1997. SUF 15.

2 Less than a month prior to the October 10, 1996, vehicle accident, George had received a  
3 letter of warning for failing to operate his vehicle in a safe manner. SUF 16. George had also  
4 had two other accidents with USPS vehicles in the 1993-94 timeframe, one in which he skidded  
5 into a mailbox and another in which he dented the top of the vehicle by driving under a  
6 low-hanging tree limb. SUF 17.

7 After a hearing, the EEO denied George's complaint about the notice of suspension. SUF  
8 19. George engaged in EEO activity at least five times in the year following the letter of warning.  
9 SUF 18.

10 CASE 2: 1997 Street observation and lifting technique instruction (USPS Claim No. 4F-956-  
11 0177-97)

12 George alleges that after he requested time to do an EEO affidavit on June 9, 1997, his  
13 supervisor, Leroy Hoskins, a Hispanic male, followed him while he was delivering mail and  
14 talked to him about his lifting technique. He also complained that Hoskins questioned him on  
15 June 11, 1997, about how much time it took to deliver his route on June 9, 1997. George  
16 acknowledges that street observation by supervisors is part of their normal duties and that he  
17 didn't use proper lifting technique with a parcel on June 9, 1997. SUF 20. George did not receive  
18 any discipline in connection with these events. SUF 21; George Dep. 250:21-251:13.

19 After a hearing, the EEOC denied George's complaint. SUF 22.

20 CASE 3: 1997 use of unauthorized overtime (USPS Claim No. 4F-956-0052-98)

21 On October 22, 1997, George told Paul DeLeon, a Hispanic male supervisor in the Merced  
22 Post Office, that he would need two hours of overtime to carry his route, and DeLeon responded  
23 by approving one hour of overtime and giving George another hour of help in the office to prepare  
24 for carrying his route. SUF 23; Exhibit 3 to Supplemental Declaration of Elaine Wallace  
25 ("Wallace Supp. Dec."), at US 5155 . George used 2 hours and 35 minutes of overtime on  
26 October 22, 1997. SUF 24.

27 On October 28, 1997, Leroy Hoskins issued a letter of warning to George for failing to  
28 follow DeLeon's instructions and working unauthorized overtime on October 22, 1997. After

1 George filed a grievance, the letter was reduced to documented instructions on February 24, 1998,  
2 and was subsequently removed from his file altogether. SUF 25.

3 After a hearing, the EEOC denied George's complaint. SUF 26.

4 CASE 4 : 1997 failing to follow instruction about use of mail delivery tray (consolidated with 3  
5 and 5 when filed formal EEOC charge) (USPS Claim No. 4F-956-0063-98)

6 On October 25, 1997, DeLeon observed George while George was delivering mail and  
7 noted that George had placed a cooler, which served as his lunch pail, on the mail delivery tray  
8 next to him in his vehicle, even though DeLeon had previously told him not to do so because it  
9 was taking up space that should be occupied by mail. SUF 27; Exhibit 3 to Wallace Supp. Dec.,  
10 at US 5155.

11 On November 25, 1997, DeLeon issued a notice of a 7-day suspension to George for  
12 failing to follow instructions. SUF 28.

13 After a hearing, the EEOC denied George's complaint. SUF 29.

14 CASE 5: 1997 failing to follow instructions about time-wasting practices (USPS Claim No. 4F-  
15 956-0070-98)

16 On December 3, 1997, after George requested approximately three hours of overtime to  
17 deliver his route, Hoskins observed that, despite being previously instructed to have mail ready for  
18 delivery when George arrived at a house and to avoid backtracking, George did not have his mail  
19 ready at several deliveries and backtracked. SUF 30; Exhibit 3 to Wallace Supp. Dec., at US  
20 5155-56. Hoskins issued George a notice of a 14-day suspension for the incident. SUF 31.

21 After a hearing, the EEOC denied George's complaint. SUF 32.

22 CASE 6: 2000 use of unauthorized overtime and calling supervisor names (USPS Claim No. 4F-  
23 956-0162-01)

24 On October 23, 2000, Matthew Rhoades, a white male supervisor in the Merced Post  
25 Office, following standard procedure, requested that George provide a Form 3996 estimating how  
26 much overtime or auxiliary assistance George would need that day, to which George responded by  
27 asking for time to see his union representative. SUF 33. Rhoades agreed to give George the  
28 requested time, but then they started to argue over when George would take that time, with  
Rhoades finally telling George to return to casing his mail. Instead, George went to complain to

1 the postmaster. SUF 34.

2 On or about November 11, 2000,<sup>1</sup> George requested that Rhoades authorize 4 hours and 40  
3 minutes of overtime or assistance to complete his route; Rhoades gave him more time than he  
4 requested, but George took almost two hours more than authorized, incurring penalty overtime  
5 (i.e. work for which George would be paid double time) and missing the last dispatch of outgoing  
6 mail. SUF 35.

7 On November 22, 2000, Rhoades issued George a letter of warning for the October 23 and  
8 the November 11 incidents. SUF 36.

9 On October 24, 2000, Rhoades asked George to provide an estimate of how much  
10 overtime or auxiliary assistance George would need, to which George responded by asking for  
11 time to see his union representative, and the two fell into another argument. SUF 37.

12 On October 24, 2000, Rhoades instructed George to case his mail, but a few minutes later,  
13 George left his case, and approached Rhoades' desk to bring up the overtime issue again. Rhoades  
14 reiterated his instruction that George case his mail; in response, George called Rhoades a  
15 "hypocrite" and a "liar" in front of other employees on the workroom floor. SUF 38; George Dep.  
16 332:15-16.

17 On November 22, 2000, Rhoades issued George a notice of a 7-day suspension in which  
18 there was no time actually off work or pay deducted for the incident. George grieved the notice  
19 and it was reduced to a letter of warning on March 19, 2001. SUF 39.

20 On November 22, 2000, Rhoades and George met regarding the letter of warning and the  
21 suspension notice, and while George was reading the documents, he repeatedly told Rhoades he  
22 was being "tight" and a "tightwad," even after he was asked to stop. SUF 40; George Dep.  
23 342:15-22; 343:14-24.

24 On November 29, 2000, Rhoades issued a notice of a 7-day paper suspension to George in  
25 connection with George's behavior at the meeting on November 22. George grieved this notice  
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27 <sup>1</sup>Plaintiff claims the correct date is November 13, 2000. Defendants do not dispute Plaintiff's assertion,  
28 deeming it immaterial.

1 and it was rescinded on March 19, 2001. SUF 41.

2 George engaged in EEO activity at least twice in the four months following the letters of  
3 warning. SUF 42.

4 The EEOC denied George's complaint about the letter of warning and the two notices of  
5 suspension. SUF 43.

6 CASE 7: 2001 removal (USPS Claim No. 4F-956-0150-01)

7 In January, February, and March 2001, George continued to work unauthorized overtime,  
8 resulting in two paper suspensions of 14 days. SUF 44.

9 On March 21, 2001, George requested that Rhoades grant him almost five hours of  
10 overtime or auxiliary assistance to deliver his route, but Rhoades only granted him 2 hours and 45  
11 minutes. George did not return until three hours after Rhoades told him to be back, resulting in  
12 more unauthorized overtime. SUF 45.

13 On Saturday, March 24, 2001, George requested and was approved for overtime or  
14 assistance to complete his route, but once again decided he would need overtime beyond what he  
15 had originally requested and been authorized to use. SUF 46.

16 Supervisor Ryan Anderson, a white male, came out to where George was delivering mail  
17 and told George that he wanted him back to the post office by 5:30, when the last truck was  
18 supposed to leave with all of the outgoing mail. SUF 47.

19 George claims he pulled into the parking lot at approximately 5:30, went inside and picked  
20 up two Form 3996s to request more overtime, and Anderson told him to clock out and go. SUF  
21 48; George Dep. 380-381:12. Anderson told George that he was not going to give him another  
22 Form 3996 then, to which George responded by asking for yet another Form 3996. SUF 49.

23 Anderson again instructed him to leave, but George did not, even though Anderson  
24 repeated his instruction to leave several times. George "just lost it. I thought – I just set my lunch  
25 pail down on the floor and I says, if I don't leave, what are you going to do about it." Anderson  
26 continued to insist that George leave, repeating his instruction at least five times, and the two were  
27 about a foot apart when George said to him "if I don't leave, what are you going to do about it."  
28 Anderson said he would call the police. SUF 51.

1 George and Anderson went out to the back dock, and then Anderson went back into the  
2 post office to wait for the police. George waited on the back dock for a minute or two, and then  
3 went back into the facility, where Anderson saw him, asked him what he was doing, and again  
4 instructed him to leave approximately another 10 or 15 times, with George following him around  
5 the facility. SUF 52. Despite Anderson's repeated instructions to leave the premises, George was  
6 still in the facility when the police arrived. SUF 53.

7 George walked out with a police officer, started to go home, but then went back to the  
8 post office and rang the doorbell on the back dock. The police told him to go home again and he  
9 finally left for good. SUF 54.

10 On the morning of Monday, March 26, 2001, Rhoades notified George that he was being  
11 placed in emergency off-duty status as a result of the incident with Anderson. SUF 55. On April  
12 9, 2001, Rhoades issued George a Notice of Proposed Removal. SUF 56. Postmaster Steve  
13 Tomlins removed George as a USPS employee effective May 10, 2001. SUF 57.

14 The EEOC granted summary judgment to the USPS on George's complaint regarding the  
15 emergency suspension and the removal. SUF 58.

#### 16 **SUMMARY JUDGMENT STANDARD**

17 Summary judgment is appropriate when no genuine issue of material fact exists and the  
18 moving party is entitled to judgment as a matter of law. [Celotex Corp. v. Catrett, 477 U.S. 317](#)  
19 [\(1986\)](#). "If the party moving for summary judgment meets its initial burden of identifying for the  
20 court those portions of the material on file that it believes demonstrates the absence of any  
21 genuine issues of material fact," the burden of production shifts and "the non moving party must  
22 set forth, by affidavit or as otherwise provided in Rule 56, 'specific facts showing that there is a  
23 genuine issue for trial.'" [T.W. Elec. Service, Inc. v. Pacific Elec. Contractors Ass'n, 809 F.2d 626,](#)  
24 [630 \(9th Cir. 1987\)](#) (quoting [Fed. R. Civ. P. 56\(e\)](#)). As to the specific facts offered by the  
25 nonmoving party, the court does not weigh conflicting evidence, but draws all inferences in the  
26 light most favorable to the nonmoving party. [Id. at 630-31](#).

27 If the moving party meets its initial responsibility, the burden then shifts to the opposing  
28 party to establish that a genuine issue as to any material fact actually does exist. [Matsushita Elec.](#)



1 [Indus. Co. v. Zenith Radio Corp., 475 U.S. 574, 586 \(1986\)](#). In attempting to establish the  
2 existence of this factual dispute, the opposing party may not rely upon the denials of its pleadings,  
3 but is required to tender evidence of specific facts in the form of affidavits, and/or admissible  
4 discovery material, in support of its contention that the dispute exists. [Fed. R. Civ. P. 56\(e\)](#);  
5 [Matsushita, 475 U.S. at 586 n.11](#). The opposing party must demonstrate that the fact in  
6 contention is material, i.e., a fact that might affect the outcome of the suit under the governing  
7 law, [Anderson v. Liberty Lobby, Inc., 477 U.S. 242, 248 \(1986\)](#); [T.W. Elec. Serv., 809 F.2d at](#)  
8 [630](#), and that the dispute is genuine, i.e., the evidence is such that a reasonable jury could return a  
9 verdict for the nonmoving party, [Wool v. Tandem Computers, Inc., 818 F.2d 1433, 1436 \(9th Cir.](#)  
10 [1987\)](#). In the endeavor to establish the existence of a factual dispute, the opposing party need not  
11 establish a material issue of fact conclusively in its favor. It is sufficient that "the claimed factual  
12 dispute be shown to require a jury or judge to resolve the parties' differing versions of the truth at  
13 trial." [T.W. Elec. Serv., 809 F.2d at 631](#).

14 In resolving the summary judgment motion, the court examines the pleadings, depositions,  
15 answers to interrogatories, and admissions on file, together with the affidavits, if any. [Fed. R.](#)  
16 [Civ. P. 56\(c\)](#). The evidence of the opposing party is to be believed, [Anderson, 477 U.S. at 255](#),  
17 and all reasonable inferences that may be drawn from the facts placed before the court must be  
18 drawn in favor of the opposing party, [Matsushita, 475 U.S. at 587](#) (citing [United States v.](#)  
19 [Diebold, Inc., 369 U.S. 654, 655 \(1962\)](#) (per curiam). Nevertheless, inferences are not drawn out  
20 of the air, and it is the opposing party's obligation to produce a factual predicate from which the  
21 inference may be drawn. [Richards v. Nielsen Freight Lines, 602 F.Supp. 1224, 1244-45 \(E.D.](#)  
22 [Cal. 1985\)](#), [affd, 810 F.2d 898, 902 \(9th Cir. 1987\)](#).

23 Finally, to demonstrate a genuine issue, the opposing party "must do more than simply  
24 show that there is some metaphysical doubt as to the material facts . . . . Where the record taken  
25 as a whole could not lead a rational trier of fact to find for the non-moving party, there is no  
26 'genuine issue for trial.'" [Matsushita, 475 U.S. at 587](#) (citation omitted).

1 **DISCUSSION**<sup>2</sup>

2 I. Failure to Produce Discovery

3 Throughout his opposition papers, Plaintiff claims that Defendants failed to produce a  
4 variety of requested discovery. Plaintiff appears to seek denial of the summary judgment motion  
5 because he does not have documents that relate to facts in issue. However, a party seeking denial  
6 (or continuance) of a summary judgment motion based on a need for discovery is required to file a  
7 motion under [Fed. R. Civ. P. 56\(f\)](#). [Brae Transp., Inc. v. Coopers & Lybrand, 790 F.2d 1439,](#)  
8 [1443 \(9th Cir. 1986\)](#) ("References in memoranda and declarations to a need for discovery do not  
9 qualify as motions under [Rule 56\(f\)](#)"). The party must demonstrate that there are specific facts he  
10 hopes to discover that will raise an issue of material fact. [Harris v. Duty Free Shippers Ltd.](#)  
11 [Partnership, 940 F.2d 1272, 1276 \(9th Cir. 1991\)](#). "The burden is on the party seeking to conduct  
12 additional discovery to put forth sufficient facts to show that the evidence sought exists." [Volk v.](#)  
13 [D.A. Davidson & Co., 816 F.2d 1406, 1416 \(9th Cir. 1987\)](#).

14 Here, Plaintiff has not filed a motion under [Fed. R. Civ. P. 56\(f\)](#) or set forth facts  
15 demonstrating that the requested discovery exists. Plaintiff also does not contradict Defendants'  
16 assertion that they produced over 11,000 pages of documents and allowed Plaintiff to depose any  
17 USPS employee that he wanted during the six years that this litigation has been pending. Further,  
18 the docket reflects that the Scheduling Order and related discovery dates were extended repeatedly  
19 between July 2005 and September 2008. In September 2008, the Court extended the  
20 non-dispositive motion cut-off to June 2, 2009. At that time, the Court took Plaintiff's pending  
21 discovery motions off-calendar "with (sic) prejudice to refile consistent with the new  
22 non-dispositive motion deadline." Plaintiff did not pursue additional discovery and failed to  
23 renew or file any non-dispositive motions before the deadline. Accordingly, the Court disregards  
24 Plaintiff's assertions related to Defendants' alleged failure to produce requested discovery as  
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26 <sup>2</sup>The Court has reviewed Plaintiffs' amended complaint, the motion for summary judgment, the opposition,  
27 and the reply. The Court declines to exhaustively list every argument forwarded, every fact recited, and every piece  
28 of evidence submitted by the parties. Omission in this order of reference to various arguments, facts, or evidence  
should not be interpreted by the parties as an indication that the Court overlooked that argument, fact, or piece of  
evidence.

1 untimely, procedurally improper and without support.

2 II. Failure to Exhaust Administrative Remedies - Hostile Work Environment Claim

3 Defendants contend that the Court lacks jurisdiction over Plaintiff's hostile work  
4 environment claim because he failed to exhaust his administrative remedies. A plaintiff must  
5 exhaust his administrative remedies to bring a Title VII claim in district court. [Sommatino v.](#)  
6 [United States, 255 F.3d 704, 707 \(9th Cir. 2001\)](#). Substantial compliance with the presentment of  
7 discrimination complaints is a jurisdictional prerequisite. [Id. at 708](#). The district court has  
8 jurisdiction over any charges of discrimination that are "like or reasonably related" to the  
9 allegations in the EEOC charge, or that fall within the "EEOC investigation which can reasonably  
10 be expected to grow out [of] the charge of discrimination." [Id.](#) (citations omitted). A federal  
11 court may not consider allegations concerning hostile work environment not contained in an  
12 EEOC charge. [See, e.g., Mathirampuzha v. Potter, 548 F.3d 70 \(2d Cir. 2008\)](#) (plaintiff failed to  
13 comply with exhaustion requirement as EEO filing did not give the Postal Service "adequate  
14 notice" nor contain the "factual underpinnings" of a hostile work environment claim).

15 Here, Plaintiff does not direct the Court to any EEOC Case or complaint in which he  
16 asserted allegations of a hostile work environment. The seven EEOC Cases at issue refer to  
17 discrete events, which involved different supervisors and were widely separated in time, and did  
18 not involve verbal or physical conduct of a racial or sexual nature or incidents that were  
19 sufficiently severe or pervasive to create an abusive work environment. [Vasquez v. County of Los](#)  
20 [Angeles, 349 F.3d 634, 642 \(9th Cir. 2003\)](#) ("To prevail on a hostile workplace claim premised on  
21 either race or sex, a plaintiff must show: (1) that he was subjected to verbal or physical conduct of  
22 a racial or sexual nature; (2) that the conduct was unwelcome; and (3) that the conduct was  
23 sufficiently severe or pervasive to alter the conditions of the plaintiff's employment and create an  
24 abusive work environment."); [Harris v. Forklift Systems, Inc., 510 U.S. 17 \(1993\)](#) (Title VII is  
25 violated when the workplace is permeated with discriminatory intimidation, ridicule and insult  
26 that is sufficiently sever or pervasive to alter the conditions of the victim's employment and create  
27 an abusive working environment).

28 Although Plaintiff reportedly filed "some 25 EEO cases over 5 ½ years," the sheer volume

1 of those complaints is not sufficient to place Defendants on notice of a hostile work environment  
2 claim. Plaintiff's multiple EEO filings did not give Defendants adequate notice or contain the  
3 factual underpinnings of a hostile work environment claim. [Mathirampuzha, 548 F.3d at 77](#).  
4 Further, the multiple cases could not "reasonably be expected to blossom into an investigation  
5 covering allegations of unrelated conduct ... dating back several years." [Id. at 76](#). It also appears  
6 that Plaintiff did not pursue the bulk of his approximately 25 administrative cases.

7 Plaintiff contends that the non-exclusive test for a hostile work environment is whether the  
8 conduct unreasonably interfered with the employee's work performance. [Harris, 510 U.S. at](#)  
9 [25-26](#); Opposition, pp. 11-13. He argues that all of his claims are of management conduct that  
10 have unreasonably interfered with his work performance and that have made it impossible to do  
11 the job. As Defendants properly point out, Plaintiff has cited the concurring opinion in [Harris](#), not  
12 the majority's view regarding hostile work environment. Regardless, Plaintiff has not provided  
13 any evidence that he raised concerns in his administrative complaints that management engaged in  
14 actions that made it impossible for him to do his job.

15 The Court notes that Plaintiff asserted in Case 2 that he had to go out on stress leave due to  
16 the action of Defendants. Opposition, p. 6; Exhibit 1 to Declaration of Elaine Wallace at US  
17 7253-55. At issue in Case 2 were observations by his supervisors, discussion about his lifting  
18 technique and questioning regarding the performance of his job. However, Plaintiff did not  
19 receive any discipline in connection with these events. He also admitted that street observation by  
20 supervisors is part of their normal duties and that he did not use proper lifting techniques. As  
21 such, the actions complained of do not raise an inference that management was interfering with  
22 his work performance or that the actions would reasonably be perceived as hostile or abusive.  
23 [Harris, 510 U.S. at 22](#).

24 To further establish a hostile work environment claim, Plaintiff argues that management  
25 held him to time standards on routes that were shorter than the normal evaluated times, which  
26 altered working conditions and made it more difficult to do his job. Opposition, p. 11. Plaintiff  
27 relies on an April 1998 route evaluation to dispute whether he exceeded established route times.  
28 Plaintiff's Statement of Undisputed Facts, ¶ 2. Plaintiff has failed to demonstrate that the April

1 1998 route evaluation is applicable to his EEOC cases involving the use of unauthorized overtime  
2 in October 1997 (Case 3), October and November 2000 (Case 6), and in January, February and  
3 March 2001 (Case 7).

4 Plaintiff repeatedly takes issue with Defendants' alleged failure to conduct required route  
5 counts, arguing that Defendants purposely kept the routes out of adjustment. Exhibits 4 and 5 to  
6 Wallace Dec.; Deposition of Steve Tomlins 46:14-19. However, it appears that the postal  
7 handbook versions cited by Plaintiff are obsolete (a version of the M-41 handbook and M-39) and  
8 USPS released an updated version of the M-41 handbook in March 1998, which is now operative.  
9 Declaration of Steve Tomlins ("Tomlins Dec.") ¶¶ 2-3. Based on the updated handbook, annual  
10 counts of mail were not required after February 1998. Tomlins Dec. ¶2. Moreover, the absence  
11 of route counts would affect all postal carriers.

12 Insofar as Plaintiff blames the mandatory postal form for an EEOC complaint because it  
13 does not contain a box for "hostile work environment" or provide information about a hostile  
14 work environment, this argument is unpersuasive. The form directs the employee to explain the  
15 actions or situation that resulted in discrimination and Plaintiff often provided a narrative  
16 attachment. For example, in Case 2, Plaintiff checked multiple boxes and attached a typewritten  
17 narrative complaint. Exhibit 1 to Wallace Dec at U.S. 7253, 7255. In Cases 3, 4 and 5  
18 (consolidated in formal complaint), Plaintiff did not check any box, but provided attachments.  
19 Declaration of Debbie O. Cabato ("Cabato Dec.") Ex. 8. In Case 6, Plaintiff checked multiple  
20 boxes and provided a written narrative attachment. Cabato Dec. Ex. 34.

21 To the extent that Plaintiff also appears to blame the failure to assert hostile work  
22 environment on EEO counselors, this argument is unsupported. Plaintiff contends that the  
23 administrative process required that his claims first be brought to a USPS EEO counselor.  
24 According to Plaintiff, the EEOC required all EEO counselors to determine the issues and bases  
25 of the potential complaint. Plaintiff argues that knowing the volume of his cases, the repetition of  
26 issues and the interrelationship of the alleged retaliation, "the EEO counselors were obligated to  
27 determine if George's pro se cases involved an [sic] potential claim of a 'hostile work  
28 environment.'" Opposition, p. 9. There is no support for Plaintiff's assertion that EEO counselors

1 should have reviewed all of Plaintiff's complaints over a 5½ year period and made an independent  
2 determination that Plaintiff had a potential hostile work environment claim absent allegations by  
3 Plaintiff linking those complaints.

4 Further, any effort by Plaintiff to link his EEO complaints appeared to be limited to claims  
5 of retaliation. For instance, in EEOC Case 3, Plaintiff alleged that the connection between his  
6 prior EEO complaints and the actions in Case 3 was to "discourage and intimidate him from  
7 continually attempting to uncover management's discriminatory practices." Exhibit 3 to Wallace  
8 Supp. Dec., at US 5156. Plaintiff did not allege discriminatory conduct "so severe or pervasive  
9 that it created a work environment abusive to [him] because of [his] race, gender, religion or  
10 national origin." [Harris, 510 U.S. at 22](#). Instead, he alleged retaliatory conduct for filing EEO  
11 complaints.

12 Plaintiff additionally argues that the actions of EEO counselors and Defendants are not  
13 consistent with the holding in [Federal Express Corp. v. Holowecki, 128 S.Ct. 1147, 1158 \(2008\)](#).  
14 The [Federal Express](#) court indicated that in the formal litigation context, pro se litigants are held  
15 to a lesser pleading standard than other parties. The court acknowledged that the Age  
16 Discrimination in Employment Act, like Title VII, sets up a remedial scheme in which laypersons  
17 are expected to initiate the process and the system "must be accessible to individuals who have no  
18 detailed knowledge of the relevant statutory mechanisms and agency processes." [Id.](#) Plaintiff  
19 fails to explain how the actions of EEO counselors or Defendants are not consistent with [Federal](#)  
20 [Express](#). Given the volume of his complaints, Plaintiff clearly had access to the system.<sup>3</sup>

21 Based on the above, Plaintiff failed to exhaust his administrative remedies. Thus, this  
22 Court lacks subject matter jurisdiction to consider the hostile work environment claim.

### 23 III. Prima Facie Case of Discrimination

#### 24 A. Adverse Action

25 Defendants contend that Plaintiff cannot establish a prima facie case of discrimination in  
26

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27 <sup>3</sup>The [Federal Express](#) court acknowledged that "[r]easonable arguments can be made that the agency should  
28 adopt a standard giving more guidance to filers," but that was a matter for the agency to decide. [Id.](#)

1 EEOC Cases 1 through 3, 6 and part of 7, because he did not suffer an adverse employment  
2 action. In a Title VII action, the complainant carries the initial burden of establishing a prima  
3 facie case of discrimination. [McDonnell Douglas Corp. v. Green, 411 U.S. 792, 802 \(1973\)](#). To  
4 establish a prima facie case of discrimination or retaliation, a plaintiff must show that he has been  
5 subjected to an adverse employment action. [Id.](#); [Ray v. Henderson, 217 F.3d 1234, 1240 \(9th Cir.](#)  
6 [2000\)](#) (retaliation). The action must be "final," as actions that are subsequently modified through  
7 an internal process are insufficient to constitute adverse employment actions. [See, e.g., Kortan v.](#)  
8 [Cal. Youth Auth., 217 F.3d 1104, 1112-13 \(9th Cir. 2000\)](#) (holding that a poor job evaluation did  
9 not constitute an adverse employment action where it was later revised by another supervisor);  
10 [Brooks v. City of San Mateo, 229 F.3d 917, 929-30 \(9th Cir. 2000\)](#) (negative performance  
11 evaluation not an adverse employment action because it was subject to modification by the city).

12 Defendants indicate that what constitutes an adverse action for a discrimination claim  
13 differs from a retaliation claim. According to Defendants, for discrimination, "an adverse  
14 employment action is one that 'materially affect[s] the compensation, terms, conditions, or  
15 privileges of ...employment.'" [Davis v. Team Electric Co., 520 F.3d 1080, 1089 \(9th Cir. 2008\)](#).  
16 For retaliation, an adverse action that does not alter terms or conditions of employment may  
17 suffice, but only if the action was "materially adverse," producing an injury or harm that is serious  
18 enough to "dissuade[ ] a reasonable worker from making or supporting a charge of  
19 discrimination." [Burlington Northern and Santa Fe Ry. Co. v. White, 548 U.S. 53, 67-68 \(2006\)](#)  
20 (internal quotations omitted) ("White"); [see also Ray, 217 F.3d at 1243](#) (in retaliation cases, an  
21 action is an adverse employment action if it is reasonably likely to deter employees from engaging  
22 in protected activity).

23 Plaintiff argues that Defendants' definition of adverse action is erroneous. It is difficult to  
24 ascertain what Plaintiff believes is the correct definition or how it differs from the standard cited  
25 by Defendants. Plaintiff spends time discussing the purpose of Title VII in "radically reshaping  
26 societal norms in a way that can facilitate meaningful change from the bottom-up" and the  
27 reporting of discrimination by victims generally. Opposition, pp. 15-16. Plaintiff also discusses  
28 protected activities under Title VII and what is actionable in a hostile work environment context.

1 There are ten additional pages of briefing regarding court holdings with no conclusion or analysis  
2 to the present case. Plaintiff states that retaliatory actions include any action that "well might have  
3 dissuaded a reasonable worker from making or supporting a charge of discrimination." [White,](#)  
4 [548 U.S. at 68](#). However, this is the same standard that Defendants cited in their moving papers.

5 The Court now turns to the individual EEOC Cases at issue to determine whether Plaintiff  
6 suffered an "adverse action."

7 Case 1:

8 In Case 1, Plaintiff was issued a 7-day suspension on October 30, 1996, after a customer  
9 hit Plaintiff's mail delivery vehicle as she attempted to back out of her driveway. Cabato Dec. Ex  
10 2. Defendants reduced the suspension to a letter of warning on January 2, 1997, through an  
11 internal grievance process. Cabato Dec. Ex. 3. A USPS letter of warning does not constitute an  
12 adverse employment action for purposes of Title VII in the discrimination context. See, e.g.,  
13 [Ezell v. Potter, 400 F.3d 1041, 1049 \(7th Cir. 2005\)](#) (in discrimination context, "letter of warning  
14 is generally considered insufficient to qualify as an adverse employment action"); [Watson v.](#)  
15 [Potter, — F.Supp.2d —, 2009 WL 424467, \\*6 \(N.D.Ill. Feb. 19, 2009\), aff'd, 2009 WL 3634334](#)  
16 [\(7th Cir. Nov. 4, 2009\)](#). Similarly, a USPS letter of warning constitutes an adverse employment  
17 action in the retaliation context only if it would discourage a reasonable person from exercising  
18 his rights. [Watson, 2009 WL 424467, at \\*6](#). A reasonable person would not have been dissuaded  
19 by the letter of warning and here, Plaintiff was most certainly not dissuaded from making charges  
20 of discrimination as he engaged in EEO activity at least five times in the year following the letter  
21 of warning, nor would. Cabato Ex. 33. Plaintiff has not disputed that the action in Case 1 was not  
22 a final action.

23 Case 2:

24 In Case 2, Plaintiff complained that on June 9, 1997, he was denied EEO time and his  
25 supervisor followed him while delivering his route. He also complained that on June 11, 1997,  
26 his supervisor talked to him about his lifting technique and street time usage. Cabato Dec. Ex. 4.  
27 Plaintiff has admitted that he did not receive any discipline in connection with these events and  
28 that his supervisor gave him time to complete an EEO affidavit. George Dep. 250:21-251:16;



1 Cabato Dec. Ex. 1 at 7 (EEO findings noting Plaintiff "admitted his supervisor ultimately granted  
2 his request for administrative time to work on EEO affidavit").

3 Case 3:

4 In Case 3, Plaintiff's supervisor issued a letter of warning on October 28, 1997, regarding  
5 Plaintiff's failure to follow instructions and working unauthorized overtime on October 22, 1997.  
6 Cabato Dec. Ex. 5. In February 1998, the letter was reduced to documented instructions about not  
7 exceeding authorized overtime. Cabato Dec. Ex. 10. As noted, a USPS letter of warning does not  
8 constitute an adverse employment action for purposes of Title VII in the discrimination or  
9 retaliation context. [Ezell, 400 F.3d at 1049](#); [Watson, 2009 WL 424467, at \\*6](#). That the letter  
10 subsequently was reduced to documented instructions also does not constitute an adverse  
11 employment action because there is no indication that instructions affect material conditions of  
12 employment or deter a reasonable employee from engaging in EEO activity. Plaintiff has not  
13 disputed that the actions in Case 3 were not final or that the letter was reduced to instructions and  
14 later removed from his file. SUF 25.

15 Case 6:

16 In Case 6, Plaintiff challenged a letter of warning and two suspensions issued in  
17 November 2000. USPS rescinded the November 29, 2000, suspension and reduced the November  
18 22, 2000, suspension to a letter of warning. Cabato Dec. Exs. 29, 30. Accordingly, the two  
19 suspensions were not final actions. Further, the resulting two letters of warning were not final  
20 adverse actions because Plaintiff engaged in EEO activity in the following four months and the  
21 letters did not affect the terms and conditions of his employment. Cabato Dec. Ex. 33 at 680;  
22 [Ezell, 400 F.3d at 1049](#); [Watson, 2009 WL 424467, at \\*6](#).

23 Plaintiff asserts that Defendants "cannot deny these letters of warning and suspension have  
24 caused him to be aggrieved as USPS used them in determining his removal." Opposition, p. 15.  
25 Plaintiff correctly notes that the April 9, 2001 Notice of Proposed Removal cited these letters.  
26 Cabato Dec. Ex. 20. However, the May 1, 2001, final removal letter did not. Cabato Decl. Ex.  
27 21.

1 Part of Case 7:

2 Defendants contend that the April 9, 2001 Notice of Proposed Removal at issue in Case 7  
3 is not a final action on its face. Cabato Dec. Ex. 20. Plaintiff has not disputed that this action was  
4 not final.

5 Based on the above, Plaintiff has not established any adverse employment action in Cases  
6 1 through 3, 6 and part of 7, and he cannot establish a prima facie case of discrimination in those  
7 cases.

8 IV. Similarly Situated Employees

9 Defendants assert that Plaintiff cannot establish a prima facie case of discrimination in any  
10 of the EEOC Cases because he cannot show that similarly situated employees were treated more  
11 favorably. To establish a prima facie case of racial or sexual discrimination, a plaintiff must  
12 establish, in part, that the employer treated the plaintiff differently than a similarly situated  
13 employee who does not belong to the same protected class as the plaintiff. [Cornwell v. Electra](#)  
14 [Cent. Credit Union, 439 F.3d 1018 \(9th Cir. 2006\)](#) (discussing disparate treatment). Individuals  
15 are "similarly situated" when they "have similar jobs and display similar conduct." [Vasquez, 349](#)  
16 [F.3d at 641](#) (concluding that employees were not similarly situated because co-worker did not  
17 engage in problematic conduct of comparable seriousness to that of plaintiff). Co-workers that do  
18 not have as many violations are not similarly situated. [Leong v. Potter, 347 F.3d 1117, 1124 \(9th](#)  
19 [Cir. 2003\)](#) (district court did not err in holding that plaintiff failed to establish prima facie case of  
20 discrimination where co-workers did not amass a comparable record of misconduct).

21 Although Plaintiff contends that Defendants have failed to show that other employees  
22 were treated the same, it is Plaintiff's burden to establish a prima facie case of discrimination,  
23 which includes showing that similarly situated individuals outside his protected class were treated  
24 more favorably. [Leong, 347 F.3d at 1124](#) (citing [McDonnell Douglas, 411 U.S. 792](#)). Plaintiff  
25 has provided no evidence of comparable employees who had a similar history of violations and  
26 engaged in similar conduct in any of the EEOC Cases.

27 As to Case 1, Plaintiff proffers no evidence of other carriers who received a letter for  
28 failing to operate a vehicle in a safe manner less than one month prior to a vehicle accident and

1 yet received more favorable treatment. Cabato Dec. Ex. 1, p.2; SUF 16; Exhibit 1 to Declaration  
2 of Elaine Wallace at US 6329. This was Plaintiff's third accident in approximately three years, he  
3 had been given a letter of warning for one previous accident and received a letter of warning for  
4 the third that was removed from his record after a year. Cabato Dec. Exs. 3 and 9; SUF 17.

5 In Case 2, Plaintiff admitted that he did not receive any discipline. As such, there is no  
6 basis for holding that someone was treated better.

7 As to Cases 3, 4 and 5, Plaintiff submitted an affidavit, which purportedly contains signed  
8 responses from similarly situated peers to a questionnaire that he prepared. Exhibit 3 to Wallace  
9 Supp. Dec. at US 5158-64. Plaintiff asserts that this "evidence" shows 9 carriers admitting that  
10 they had gone over the time estimated on their Form 3996s, but only 1 indicated discipline; 9  
11 carriers admitting they put personal items on the delivery tray and indicating they were never told  
12 they could not do so; and 12 carriers admitting they do not always have their mail ready for  
13 delivery when they arrive at a house, with half indicating they had been told to have the mail ready.

14 Defendants request that the Court strike Plaintiff's affidavit exhibits submitted to the EEO  
15 as they are not authenticated under [Federal Rule of Evidence 901](#) and constitute inadmissible  
16 hearsay under Rule 802. The Court finds it unnecessary to strike the exhibits as they fail to  
17 establish that the individuals listed were similarly situated or were treated differently. The  
18 exhibits do not identify the individuals' jobs, whether they had a comparable record of misconduct  
19 or if the conduct was of comparable seriousness.

20 As to Case 6, Plaintiff has offered no evidence of similarly situated carriers with a  
21 comparable record of misconduct. Moreover, in the First Amended Complaint, Plaintiff admitted  
22 that others in his class (white, male carriers) were treated better than he was. First Amended  
23 Complaint, pp. 9, 11.

24 As to Case 7, Plaintiff has not identified another employee who had been warned  
25 repeatedly and suspended twice for failing to follow instructions and engaging in conduct  
26 unbecoming a postal employee or causing his supervisors to call the police three times to have  
27 him removed from the premises. Cabato Dec. Ex. 20 (Notice of Proposed Removal); Exhibit 1 to  
28 Declaration of Elaine Wallace, at US 5628-30.

1 Plaintiff argues that Defendants "made it impossible for the lack of similarly situated peers  
2 to be presented," indicating that Defendants were notified in the administrative process of his  
3 request for documents, that there are major gaps of documents that support numerous defenses  
4 and that there are missing documents and/or evidence. Opposition, p. 31. For several pages,  
5 Plaintiff discusses the duty to preserve relevant evidence, cases regarding spoliation and  
6 destruction of evidence, cases regarding discovery disputes and postal policies regarding records  
7 management. Opposition, pp. 33-38. Plaintiff concludes that USPS cannot deny that it withheld  
8 material evidence concerning similarly situated peers. Opposition, p. 39. The Court has  
9 addressed Plaintiff's arguments regarding missing documents and the lack of discovery. As  
10 noted, the parties engaged in the discovery process for more than four years with repeated  
11 extensions and Plaintiff ultimately abandoned any effort to compel discovery. Plaintiff has not  
12 provided factual support demonstrating that the requested discovery exists or that Defendants  
13 have withheld documents.

14 V. Job Performance

15 Defendants contend that Plaintiff cannot establish a prima facie case of discrimination in  
16 Cases 3 through 7 because his job performance was not satisfactory. To establish a prima facie  
17 case of discrimination, a plaintiff must offer proof that he performed his job satisfactorily.  
18 [Cornwell, 439 F.3d at 1028](#) (disparate treatment).

19 Although Plaintiff asserts that he has met the element of satisfactory performance and  
20 demonstrated that he meets Merced's evaluated standards for use of route time, this assertion is  
21 unsupported. Plaintiff cites his former Statement of Facts Nos. 3 through 5. These "facts"  
22 include a series of time calculations regarding adjusted street times, which rely heavily on a route  
23 evaluation conducted in April 1998. As previously stated, the use of a route evaluation conducted  
24 in April 1998 does not support an inference that Plaintiff met any adjusted route times in 2001.  
25 Additionally, Plaintiff does not provide evidence of mail volume on the days in question.  
26 Regardless of estimated or actual route times, Plaintiff exceeded the amount of overtime that was  
27 authorized on more than one occasion in 2001, despite warnings by his supervisors.

28 In further support of his argument, Plaintiff contends that it is Defendants' burden of

1 persuasion regarding his poor performance, citing multiple block quotes regarding the burden of  
2 production and persuasion in discrimination cases. [St. Mary's Honor Ctr. v. Hicks, 509 U.S. 502,](#)  
3 [506 \(1993\)](#). He also discusses a distinction between performance and conduct, asserting that  
4 Defendants' claims of his performance deficiencies are a defense. However, Plaintiff's own  
5 citations makes it clear that it is his burden to establish a prima facie case. [St. Mary's Honor Ctr.,](#)  
6 [509 U.S. at 506](#) ("The plaintiff in [a Title VII discriminatory treatment] case must first establish,  
7 by a preponderance of the evidence, a "prima facie" case of racial discrimination").

8 Plaintiff also asserts that the elements of a prima facie case for retaliation do not include  
9 an element of satisfactory performance. [Johnson v. Palma, 931 F.2d 203, 207 \(2d Cir. 1991\)](#)  
10 ("Under Title VII, to make out a prima facie case of retaliation, a plaintiff must show participation  
11 in protected activity known to the defendant, an employment action disadvantaging the person  
12 engaged in the protected activity, and a causal connection between the protected activity and the  
13 adverse employment action."). However, the Court has previously determined that Plaintiff has  
14 not established any adverse employment action in Cases 1 through 3, 6 and part of 7.

#### 15 V. Legitimate, Non-Discriminatory Reasons

16 Defendants argue that even if Plaintiff could establish a prima facie case in any of his  
17 EEOC cases, Defendants had a legitimate, non-discriminatory reason for its actions in those cases.  
18 As stated, in a Title VII action, if a plaintiff makes out a prima facie case of discrimination or  
19 retaliation, the burden of production shifts to the employer to articulate a legitimate, non-  
20 discriminatory reason for the adverse employment action. [Leong, 347 F.3d at 1124](#) (citing  
21 [McDonnell Douglas, 411 U.S. 792](#)). "Although the burden of production shifts to the defendant at  
22 this point, the burden of proof remains with the plaintiff at all times." [Leong, 347 F.3d at 1124](#). If  
23 the employer offers a nondiscriminatory reason, the burden returns to the plaintiff to show that the  
24 articulated reason is a pretext for discrimination. [Id.](#)

#### 25 Case 1

26 In Case 1, Defendants issued Plaintiff a letter of warning for failing to operate a vehicle  
27 safely. Plaintiff does not dispute that he parked his vehicle in front of a customer's home, the  
28 customer hit his vehicle and that Carl Thornton concluded the he had parked his vehicle to block

1 the driveway. Plaintiff also does not dispute that he received a letter of warning for failing to  
2 operate a vehicle in a safe manner less than one month earlier. As these are the reasons given for  
3 the letter of warning, Defendants had a legitimate, non-discriminatory reason for their actions. [St.](#)  
4 [Mary's, 509 U.S. at 509.](#)

5 Case 2

6 In Case 2, Plaintiff alleges that after he requested time to do an EEO affidavit on June 9,  
7 1997, Hoskins followed him while he was delivering mail and talked to him about his lifting  
8 technique. Hoskins also questioned him on June 11, 1997, about how much time it took to deliver  
9 his route. Plaintiff acknowledges that street observation by supervisors is part of their normal  
10 duties and that he didn't use proper lifting technique with a parcel on June 9, 1997. SUF 20 and  
11 Plaintiff's Admissions and Denials. He also admits that he did not receive any discipline in  
12 connection with these events. SUF 21; George Dep. 250:21-251:13.

13 In his opposition, Plaintiff does not argue that he did not engage in the behavior alleged.  
14 Instead, Plaintiff chastises Defendants for failing to explain why his supervisor, Hoskins,  
15 allegedly violated vehicle safety rules when he stopped his vehicle in the middle of the street and  
16 left the motor running to question Plaintiff about his lifting technique. Opposition, p. 43.  
17 Plaintiff provides no evidence that Hoskins violated a vehicle safety rule. Moreover, it is  
18 irrelevant to whether Plaintiff engaged in the alleged behavior, which provides a legitimate reason  
19 for Defendants' actions.

20 Case 3

21 In Case 3, Defendants initially issued Plaintiff a letter of warning for failing to follow  
22 DeLeon's instructions and working unauthorized overtime on October 22, 1997. The warning  
23 letter was later reduced to documented instructions and subsequently removed from his file. SUF  
24 24-25. Plaintiff admits that DeLeon approved one hour of overtime, but he used 2 hours and 35  
25 minutes of overtime. SUF 24 and Plaintiff's Admissions.

26 To argue pretext, Plaintiff asserts confusion about the consolidation of cases 3 through 5 in  
27 one EEOC charge. He contends that his issues were never clarified, noting he listed cases 3, 4 and  
28 5 separately in the this action. The assertion of confusion does not demonstrate that Defendants'

1 reasons for ultimately issuing instructions were pretext.

2 As to the use of unauthorized overtime, Plaintiff complains that it is Defendants' burden  
3 to articulate a "legitimate" reason for the time allocated to Plaintiff. He again complains that  
4 Defendants did not disclose material evidence of the normal street time or to show that Plaintiff  
5 exceeded the standard evaluated time for delivery. However, Plaintiff's arguments that  
6 Defendants did not conduct route counts or route adjustments in Merced would apply equally to  
7 all carriers, and does not provide evidence that Defendants' reasons were pretext for  
8 discrimination. As previously noted, Plaintiff has not submitted evidence that other similarly  
9 situated employees were treated differently. Furthermore, Plaintiff has not disputed that he used  
10 unauthorized overtime, undercutting any argument that Defendants' reasons for issuing  
11 instructions not to take unauthorized overtime were pretextual.

12 Case 4

13 In Case 4, DeLeon observed that George had placed his lunch pail on the mail delivery  
14 tray next to him in his vehicle, even though DeLeon had previously told him not to do so because  
15 it was taking up space that should be occupied by mail. SUF 27; Exhibit 3 to Wallace Supp. Dec.,  
16 at US 5155. DeLeon issued Plaintiff a notice of a 7-day suspension for failing to follow  
17 instructions. SUF 28.

18 In opposition, Plaintiff contends that Defendants have provided no postal rule concerning  
19 placing a lunch pail on a vehicle's delivery tray. He argues that he followed what he believed the  
20 instructions were regarding lunch pails. However, Plaintiff acknowledges that DeLeon previously  
21 instructed him not to put his lunch pail on the mail delivery tray and that he had his lunch pail on  
22 the tray on the day in question. Opposition, pp. 46-47. As such, Defendants have articulated a  
23 legitimate, non-discriminatory reason for issuing the notice of 7-day suspension. Plaintiff has  
24 proffered no evidence suggesting that Defendants' reasoning was a pretext.

25 Case 5

26 In Case 5, Hoskins issued Plaintiff a notice of 14-day suspension for not having his mail  
27 ready at several deliveries and for backtracking, despite being previously instructed to have mail  
28 ready for delivery and to avoid backtracking. SUF 30-31. Plaintiff admits he did not have mail

1 ready at deliveries, he had to backtrack to deliver a parcel and he received help to deliver his  
2 route. Exhibit 3 to Wallace Supp. Dec., at US 5155-56. Accordingly, Defendants have provided  
3 a legitimate, non-discriminatory reason for their actions.

4 In challenging Defendants' reason, Plaintiff alleges that on the date in question, he filled  
5 out a request for overtime. The supervisor told him to take it back and think about it. Plaintiff  
6 resubmitted the request and the supervisor said he was going to follow Plaintiff on his delivery  
7 route. Plaintiff asserts that Defendants never articulated a legitimate reason for determining that  
8 his estimate was outside the normal standard evaluated times adjusted for the volume of mail  
9 needed to be delivered. Opposition, p. 47. However, Plaintiff was not being disciplined for  
10 exceeding his overtime estimate. Cabato Ex. 7.

#### 11 Case 6

12 Case 6 concerns three actions by Defendants. The first action involved a November 22,  
13 2000, letter of warning for failing to follow instructions on October 23, 2000, and for taking  
14 unauthorized overtime on November 11, 2000. SUF 36. Defendants assert that the November 22,  
15 2000, letter was issued because (1) Plaintiff disregarded Rhoades' instruction to go back to work  
16 and complained to the Postmaster instead; and (2) Plaintiff took almost two hours of unauthorized  
17 overtime on November 11. Plaintiff has not disputed the underlying reasons given for issuance of  
18 the November 22, 2000 letter, namely disregarding Rhoades' orders and taking unauthorized  
19 overtime. As such, Defendants have offered legitimate, non-discriminatory reasons for its action.

20 To demonstrate pretext, Plaintiff responds that there is a genuine issue of fact regarding  
21 whether or not Rhoades agreed to give Plaintiff the requested time to see a union steward on  
22 October 23, 2000. However, Plaintiff's cited deposition testimony demonstrates that he received  
23 time for union activity, but he and Rhoades argued about whether he should get more time.  
24 George Dep. 313:25-316:8. Regardless of any purported factual dispute regarding the request for  
25 union representation, Plaintiff admits that he did not follow his supervisors instructions.

26 The second action in Case 6 involved a November 22, 2000, suspension notice (reduced to  
27 a letter of warning) issued to Plaintiff for unbecoming conduct based on calling his supervisor a  
28 hypocrite and a liar. SUF 37-39. The third action concerned a November 29, 2000, suspension



1 notice (subsequently rescinded) for calling Rhoades names, e.g. "tightwad." SUF 40-41. As to  
2 these remaining actions, Plaintiff has not challenged that he engaged in the name calling behavior.  
3 George Dep. 332:11-16; 342:15-22; 343:14-24. Plaintiff also has not proffered evidence to satisfy  
4 his burden to demonstrate pretext.

5 Case 7

6 In Case 7, Plaintiff does not dispute that he repeatedly worked unauthorized overtime in  
7 January, February, and March 2001. SUF 44-46. He also has not disputed the facts underlying  
8 the notice of removal. SUF 47, 49-54. Of importance, Plaintiff admits (1) Anderson repeatedly  
9 instructed him to leave the premises, (2) Plaintiff "just lost it" and was angry (3) Plaintiff told  
10 Anderson "if I don't leave, what are you going to do about it," (4) despite Anderson's repeated  
11 instructions to leave the premises, George was still in the facility when the police arrived; (5) after  
12 leaving, he returned and he police told him to go home again. SUF 50-54 and Plaintiff's  
13 Admissions; George Dep. 411:21-24.

14 In opposition, Plaintiff attempts to justify his behavior and to allege that there are disputed  
15 facts. He speculates about what a trier of fact could find, such as (1) that when he clocked out he  
16 intended to leave; (2) that his clocking out ended his requests at the supervisor's desk for 3996  
17 forms; (3) that the supervisor re-engaged him after he clocked out; (4) that he had not threatened  
18 Anderson with violence; and (5) Anderson's assertion of fear was unreasonable.

19 Plaintiff has admitted that he repeatedly was instructed to leave, but did not do so until the  
20 police arrived. Plaintiff also has admitted that he was angry, "just lost it" and challenged  
21 Anderson by telling him that "if I don't leave, what are you going to do about it." Further,  
22 Plaintiff's evidence shows that Anderson believed Plaintiff was trying to pick a fight with him in  
23 violation of USPS policies on violence in the workplace. Opposition, pp. 56-57; Deposition of  
24 Ryan Anderson ("Anderson Dep.") 124:7-25; Cabato Dec. Ex. 28 ("**Violence** is not limited to  
25 fatalities or physical injuries. It is recognized that any intentional works, acts or actions meant to  
26 provoke another can escalate and result in injury if not immediately and appropriately addressed  
27 by management."). Although Plaintiff attempts to point out evidence that Anderson did not feel  
28 threatened, the cited testimony related to an incident involving a different postal employee.

1 Opposition, p. 57; Anderson Dep. 107:24-108:1.

2 The Court finds that Defendants have offered legitimate, non-discriminatory reasons for  
3 their actions and Plaintiff has failed to satisfy his burden to show that the articulated reason is a  
4 pretext for discrimination. [Leong, 347 F.3d at 1124](#) (citing [McDonnell Douglas, 411 U.S. 792](#)).

5 VI. Privacy Act Violations and Spoilation

6 At the conclusion of his opposition, Plaintiff attempts to raise a Privacy Act claim  
7 regarding files kept by DeLeon. The Court finds it unnecessary to address Plaintiff's argument  
8 because the First Amended Complaint does not include a Privacy Act claim.<sup>4</sup>

9 **CONCLUSION**

10 Based on the above, Defendants' Motion for Summary Judgment is GRANTED.

11  
12 *IT IS SO ORDERED.*

13 ***Dated: April 5, 2010***

***/s/ Dennis L. Beck***  
***UNITED STATES MAGISTRATE JUDGE***

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<sup>4</sup>To the extent that Plaintiff is attempting to amend his complaint, he may not do so. While leave to amend is liberally granted under [Fed. R. Civ. P. 15\(a\)](#), undue delay, bad faith, prejudice to the opponent and futility of amendment are grounds for denial. [Loehr v. Ventura County Cmty. Coll. Dist., 743 F.2d 1310, 1319 \(9th Cir. 1984\)](#). Here, Plaintiff has not explained his delay and the addition of any claim may prejudice Defendants by necessitating further discovery. Additionally, Plaintiff may not add a claim to avoid the possibility of an adverse summary judgment ruling. [Acri v. International Ass'n of Machinists & Aerospace Workers, 781 F.2d 1393, 1398 \(9th Cir. 1986\)](#).