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**IN THE UNITED STATES DISTRICT COURT  
FOR THE EASTERN DISTRICT OF CALIFORNIA**

ENDURANCE AMERICAN SPECIALTY  
COMPANY,

CASE NO. CV F 10-1284 LJO BAM

Plaintiff,

**SUMMARY JUDGMENT DECISION**  
(Docs. 60, 62, 63, 69.)

vs.

LANCE-KASHIAN & COMPANY, et al.,

Defendants.

\_\_\_\_\_  
AND RELATED COUNTER-ACTION  
\_\_\_\_\_

**INTRODUCTION**

This insurance coverage action addresses allocation of costs, setting hourly rates, and selection of counsel to defend insureds and non-insureds in an underlying action. Plaintiff/counter-defendant Endurance American Specialty Insurance Company (“Endurance”) seeks summary judgment to the effect that it reasonably set and allocated defense costs for counsel selected by Endurance insureds defendants/counter-complainants Edward Kashian (“Mr. Kashian”), Jennifer Schuh (“Ms. Schuh”), and Lance-Kashian & Company (“Lance-Kashian”).<sup>1</sup> The insureds seeks summary judgment to the effect that Endurance’s reservation of rights entitled the insureds to select independent counsel to defend the

<sup>1</sup> Mr. Kashian, Ms. Schuh and Lance-Kashian will be referred to collectively as the “insureds.”

1 insureds in the underlying action and in turn to pay defense costs reasonably related to the insureds’  
2 defense and in amounts greater than what Endurance claims is reasonable. This Court considered the  
3 parties’ cross-summary judgment motions on the record without a hearing, pursuant to Local Rule  
4 230(g).<sup>2</sup> For the reasons discussed below, this Court GRANTS summary judgment to the effect that  
5 Endurance reasonably set and allocated defense costs for counsel to which it consented.

## 6 **BACKGROUND**

### 7 **The Insureds And Others**

8 Lance-Kashian is a California corporation with real estate interests in California. Mr. Kashian  
9 is the sole shareholder and chief executive officer of Lance-Kashian and is its former president. Ms.  
10 Schuh is Mr. Kashian’s daughter and former chief executive officer of Lance-Kashian.

11 Lance-Kashian is the general partner of River Park Properties III (“RPP III”), a non-party to this  
12 action. RPP III is the general partner of non-party Park 41 Limited Partnership (“Park 41”) and owns  
13 64 percent of Park 41. In his declaration, Mr. Kashian states that Lance-Kashian controls RPP III  
14 pursuant to RPP III’s partnership agreement.

15 At relevant times, non-party Gottschalks, Inc. (“Gottschalks”) was the sole limited partner of  
16 Park 41 and owned 36 percent of Park 41.

17 At relevant times, Libby Franson was the risk manager for Mr. Kashian’s companies, including  
18 Lance-Kashian and RPP III, oversaw insurance issues for the companies, and communicated with  
19 insurers, including Endurance.

### 20 **Prior Endurance Policy**

21 Endurance issued to the insureds and RPP III a Professional, Management, Employment  
22 Practices and Fiduciary Liability Insurance Policy (“prior policy”), effective during 2008. In her  
23 deposition, Ms. Franson testified that upon renewal of the prior policy in fall 2008, Mr. Kashian

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24  
25 <sup>2</sup> This Court carefully reviewed and considered the record, including all evidence, arguments, points and  
26 authorities, declarations, testimony, statements of undisputed facts and responses thereto, objections and other papers filed  
27 by the parties. Omission of reference to evidence, an argument, document, objection or paper is not to be construed to the  
28 effect that this Court did not consider the evidence, argument, document, objection or paper. This Court thoroughly reviewed,  
considered and applied the evidence it deemed admissible, material and appropriate for summary judgment. This Court does  
not rule on evidentiary matters in a summary judgment context, unless otherwise noted.

1 instructed Ms. Franson not to maintain RPP III and other entities as insureds on the renewed policy: “Mr.  
2 Kashian made a decision not to. He felt it was most important to have the general partner as an insured.”  
3 Ms. Franson noted a premium savings. Mr. Kashian testified that only he was authorized to omit RPP  
4 III from a renewed policy.

### 5 The Effective Endurance Policy

6 In late 2008, Endurance issued to the insureds a Professional, Management, Employment  
7 Practices and Fiduciary Liability Insurance Policy (“policy”), effective during 2009. Endurance notes  
8 that the policy “eliminated RPP III as an insured” and “expressly” provided coverage for Lance-Kashian,  
9 its subsidiaries, joint ventures and their directors, officers and employees. Endurance points out that  
10 RPP III is neither a subsidiary nor joint venture of a named insured under the policy.

11 The policy gives Endurance “the right and duty to defend any **Claim** against an **Insured**”<sup>3</sup> and  
12 provides that Claim Expenses incurred in the defense of a Claim are included in the policy’s \$2 million  
13 limits. The policy defines “**Claim Expenses**” as:

14 1. reasonable fees charged by any lawyer selected by mutual agreement between the  
15 **Company** and the **Insured**. However, if after a good faith attempt by the **Company**, the  
16 **Company** and the **Insured** cannot agree on the selection of the lawyer, the **Company**  
shall select the lawyer.

17 2. all other reasonable fees, costs and expenses resulting from the investigation and  
18 defense of a **Claim**, if incurred by the **Company** or by the **Insured** with the written  
consent of the **Company**.

19 Pursuant to the policy, Endurance’s determination “as to the reasonableness of **Claim Expenses**  
20 shall be conclusive on the **Insured**,” and “the **Insured** shall not, except at the **Insured’s** own cost, make  
21 any payment . . . or assume any obligation . . .”

22 The policy includes an “Allocation” provision (“allocation provision”), which provides:

23 If a **Claim** made against any **Insured** includes both covered and uncovered  
24 matters or is made against both an **Insured** and others not insured under this Policy, the  
25 **Insured** and the **Company** agree that there must be an allocation between insured and  
uninsured **Loss**. The **Insureds** and the **Company** shall use their best efforts to agree  
26 upon a fair and proper allocation between insured and uninsured Loss. However, *the*  
*Company shall not seek to allocate with respect to Claim Expenses and shall pay one*  
*hundred percent (100%) of Claim Expenses so long as a covered matter remains within*  
*the Claim.* (Italics added.)

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28 <sup>3</sup> Unless otherwise noted, bold text appears in the original policy text.

1 **Fireman’s Fund Policy**

2 The insureds purchased from Fireman’s Fund Insurance Company (“Fireman’s Fund”) a portfolio  
3 policy (“Fireman’s Fund policy”), which was effective during late 2009 and which covered RPP III.

4 **The Underlying Action**

5 On November 12, 2009 when the policy was in effect, Gottschalks, as debtor in a Delaware  
6 bankruptcy proceeding, filed an adversary proceeding (“underlying action”) against the insureds and RPP  
7 III to allege that the insureds and RPP III had wrongfully interfered with Gottschalks efforts to assign  
8 its limited partnership and leasehold interests in Park 41, which owned the Gottschalks corporate  
9 headquarters building in Fresno. Gottschalks’ Adversary Complaint (“Gottschalks complaint”) in the  
10 underlying action sought declaratory and injunctive relief, compensatory and punitive damages, and  
11 attorney fees and alleged claims for lease interference, breaches of lease agreement, covenant of good  
12 faith and fair dealing and fiduciary duty, and intentional and negligent interference with prospective  
13 economic advantage.<sup>4</sup>

14 More specifically, the Gottschalks’ complaint accused the insureds and RPP III of:

15 . . . scheming to misappropriate the value of the Debtor’s [Gottschalks’] interest in the  
16 partnership for less than its fair market value or improperly squeeze down the size of the  
17 Debtor’s interest for their own benefit. In furtherance of their scheme, Defendants have  
18 made material misrepresentations to potential buyers of the Debtor’s assets to dissuade  
19 them from purchasing the partnership interest and have made or threatened to make  
financial and other demands on the Debtor under the partnership agreement and the  
headquarters’ lease that are unreasonable and unjustified and designed to coerce the  
Debtor into forfeiting its partnership interest or dissuading potential assignees from  
acquiring such interest.

20 The Gottschalks complaint further accused the insureds and RPP III of engaging in acts “to harass the  
21 Debtor and disrupt its bankruptcy case.” In seeking punitive damages, the Gottschalks complaint alleged  
22 that the insureds and RPP III “acted oppressively, fraudulently, and maliciously in intentionally  
23 interfering with the Office Lease and Debtor’s efforts to assign [its partnership and leasehold interests]  
24 and in breaching or causing the breach of RPP III’s fiduciary duties to the Debtor.”

25 The Gottschalks complaint’s intentional interference with prospective economic advantage claim  
26 alleged that the insureds and RPP III “engaged in wrongful conduct by making intentional

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27 <sup>4</sup> The Gottschalks complaint alleged seven claims against the insureds and RPP III jointly and six claims  
28 against RPP III alone.

1 misrepresentations” to a potential buyer of Gottschalks’ partnership and leasehold interests which “were  
2 designed to interfere with or disrupt” Gottschalks’ offer to assign those interests. The claim further  
3 alleges that the insureds and RPP III “engaged in wrongful conduct by deliberately mismanaging the  
4 Office Building and failing to act in good faith with respect to” one of its tenants and that such conduct  
5 was “designed to interfere with or disrupt negotiations” between Gottschalks and a tenant over  
6 assignment of Gottschalks’ interests.

7 The Gottschalks’ complaint alternatively alleged that the insureds and RPP III’s interference with  
8 prospective economic advantage was “negligent.” The Gottschalks complaint’s intentional and negligent  
9 interference with prospective economic advantage claims sought damages “not less than \$2.0 million”  
10 regarding attempts to assign its interests and “not less than \$92,000 per month” in carrying costs for the  
11 office lease.

12 The insureds characterize the Gottschalks complaint to allege that the insureds and RPP III made  
13 unjustified capital calls on Gottschalks and withheld limited partnership distributions to Gottschalks to  
14 “unjustly enrich[]” the insureds and RPP III at Gottschalks’ expense. The Gottschalks’ complaint’s  
15 intentional interference with office lease claim alleged that the insureds and RPP III “caused Park 41 to  
16 breach the Office Lease and the implied covenant of good faith and fair dealing by having Park 41  
17 improperly account for the replacement of the roof membrane on the Office Building as an operating  
18 cost . . . and by illegitimately charging the Debtor the full pro-rata amount of the replacement of the roof  
19 membrane replacement.” The Gottschalks’ complaint further accused the insureds and RPP III of  
20 “deliberate mismanagement of the Office Building and failure to act in good faith with respect to and  
21 in breach of the Office Lease.”

22 The Gottschalks’ complaint alleged that the insureds and RPP III engaged in conduct with  
23 purposes of:

- 24 (i) coercing the Debtor into default under the Office Lease, thus triggering the Penalty  
25 Clause that reduces the Debtors LP Interest to 1%, (ii) driving away all potential  
26 assignees and forcing the Debtor to sell its assets for less than fair market rate, or (iii)  
otherwise improperly obtaining the value of Debtor’s property for themselves.

### 27 **Tender Of Defense**

28 Prior to the underlying action’s filing, the insureds and RPP III had retained Cozen O’Connor,

1 a large international law firm, Walter & Wilhelm Law Group (“Walter Wilhelm”), and Allen Matkins  
2 Leck Gambel Mallory & Natsis (“Allen Matkins”) to represent their collective interests in the  
3 Gottschalks’ bankruptcy. On November 17, 2009, the insureds informed Endurance of the underlying  
4 action and requested Endurance’s permission to use Cozen O’Connor to defend the insureds and RPP  
5 III in the underlying action.

6 The insureds and RPP III also tendered the underlying action to Fireman’s Fund for coverage  
7 under the Fireman’s Fund policy.

### 8 **Endurance’s Reservation Of Rights Letter**

9 Endurance responded with its December 30, 2009 reservation of rights letter (“ROR letter”)<sup>5</sup> by  
10 which Endurance noted that it “accepted coverage for the Underlying Lawsuit subject to its reservation  
11 of rights” and responded that Endurance “was entitled to select defense counsel for the Insureds.” The  
12 ROR letter observed that Cozen O’Connor’s rates “are substantially higher than Endurance’s generally  
13 accepted rates for counsel” and that Cozen O’Connor represented RPP III for which there was no  
14 coverage under the policy. The ROR letter continued:

15 Accordingly, Endurance will only consent to the Insureds’ proposed defense arrangement  
16 and retention of Cozen O’Connor at reduced hourly rates as follows: (1) maximum  
17 hourly rates for partners of \$350/hr; (2) maximum hourly rates for associates of \$250/hr;  
18 and (3) maximum hourly rates for paralegals of \$150/hr.

18 . . . RPP III is not an Insured under the policy and therefore no coverage is  
19 afforded under the Policy for the defense of RPP III. Endurance understands that Cozen  
20 O’Connor may also be defending RPP III in connection with the Adversary Proceeding.  
21 Thus, to the extent Endurance agrees to Cozen O’Connor’s defense of the Insureds in  
22 connection with the Adversary Proceeding, an allocation between Cozen O’Connor’s  
23 defense of the Insured parties and its defense of the non-insured RPP III will be  
24 necessary. Based on the allegations and legal theories set forth in the Adversary  
25 Proceeding, it appears that RPP III is the subject to the majority, if not all, of any  
26 potential liability arising out of the Adversary Proceeding. Thus, Endurance proposes  
27 an allocation of one-third of the defense costs incurred by Cozen O’Connor in defending  
28 the Adversary Proceeding to the Insured parties and two-thirds to the non-insured party  
RPP III.

24 Endurance characterizes the ROR letter to communicate that it was willing to forego its  
25 contractual right to select defense counsel and would consent to the insureds’ choice of counsel if  
26 Endurance:

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27  
28 <sup>5</sup> On December 14, 2009, prior to the ROR letter, the insureds filed their answer in the underlying action.

- 1 1. Reimbursed defense costs at hourly rates of \$350 for partners, \$250 for associates, and  
2 \$150 for paralegals; and
- 3 2. Paid only one-third of the attorneys fees of insureds’ choice of counsel because such  
4 counsel represented uninsured RPP III.

5 The ROR letter identified “actual and potential coverage defenses that are now known to  
6 Endurance” and stated:

7 . . . Section III.A.1. of the Management Liability Coverage Part of the Policy  
8 provides that Endurance shall not be liable to make any payment for Loss in connection  
9 with any Claim made against any Insured brought about or contributed to in fact by the  
10 *intentionally dishonest, fraudulent* or criminal act of any Insured as determined by a final  
11 adjudication in the underlying action. To the extent such conduct is determined by any  
12 final adjudication in the Adversary Proceeding, no coverage would be afforded for the  
13 Adversary Proceeding under the Policy. In addition, certain *intentional Wrongful Acts*  
14 allegedly committed by the Insureds may be uninsurable under California law pursuant  
15 to Cal. Ins. Code § 533, which precludes coverage for willful acts. See California  
16 Amplifier, Inc. v. RLI Ins. Co., 94 Cal. App. 4<sup>th</sup> 102 (2001). (Italics added.)

17 . . . Section III.A.2. of the Management Liability Coverage Part of the Policy  
18 provides that Endurance shall not be liable to make any payment for Loss in connection  
19 with any claim made against any Insured brought about or contributed to in fact by any  
20 profit, remuneration or financial advantage gained by any Insured to which such Insured  
21 is not legally entitled as determined by a final adjudication in the underlying action.

22 . . .

23 . . . Section III.P. of the Management Liability Coverage Part of the Policy  
24 provides that Endurance shall not be liable to make any payment for Loss in connection  
25 with the Insured’s rendering, or actual or alleged failure to render, services for others.  
26 To the extent that the Debtor seeks damages or loss arising from the Insureds rendering,  
27 or actual alleged failure to render, services for others, no coverage is afforded under the  
28 Policy for the Adversary Proceeding.

The insureds note that the ROR letter failed to mention California Civil Code section 2860  
29 (“section 2860”) which addresses “Conflict of Interest Between Insured and Insurer – Appointment of  
30 Independent Counsel” and failed to address otherwise the issue of independent counsel. The ROR letter  
31 stated:

32 Endurance understands that the Insureds wish to retain Cozen O’Connor to  
33 defend their interests in connection with the Adversary Proceeding because that firm has  
34 been representing the Insureds and RPP III in connection with the Debtor’s bankruptcy  
35 proceedings prior to the filing of the Adversary Proceeding. . . . Endurance will only  
36 consent to the Insureds’ proposed defense arrangement and retention of Cozen O’Connor  
37 at reduced hourly rates . . .

38 In a footnote, the ROR letter addressed Endurance’s “right to select” counsel:





1 Mr. Little's January 11, 2010 email stated:

2 Following up on our call last Monday, please let us know if there has been any  
3 further discussions regarding defense arrangements for this matter. We would like to  
4 make sure we are all on the same page regarding defense arrangements before this matter  
gets to [sic] far along.

5 Ms. Franson's January 11, 2010 email to Mr. Little stated:

6 There is another law firm involved in this case and that is Allen Matkins. My  
7 understanding is that they were the law firm that worked on the partnership agreement  
8 and the office lease for RPPIII (formerly RPPI) with Gottschalks and will probably be  
used as an expert witness versus defense counsel.

9 Mr. Little's subsequent January 11, 2010 email stated:

10 . . . Endurance is prepared to line up Delaware counsel for this matter if Cozen O'Connor  
11 is unable to lower its rates or Lance Kashian does not want to pay the difference between  
Cozen O'Connor's actual rates and the rates Endurance will pay.

12 . . .

13 Please let us know as soon as you have any communications regarding Cozen's rates.  
14 If a change in counsel is going to be needed, Endurance would like to make that change  
before the end of the week if possible.

15 Mr. Little's January 14, 2010 email stated: "Please let us know if there have been any  
16 developments regarding the defense arrangement for this matter." Ms. Franson's January 14, 2010 email  
17 responded:

18 Here is the information on the Allen Matkins attorneys. They are acting as counsel and  
19 expert witnesses, evidently. . . . Mr. Kashian seems hesitant to approach Cozen  
O'Connor regarding their rates, but he definitely wants to use them. . . .

20 Mr. Little's January 15, 2010 email responded:

21 Thank you for the information on Allen Matkins.

22 . . . if Cozen O'Connor refuses to defend this matter at lower rates but Mr. Kashian  
23 insists on using them, as discussed in our December 30<sup>th</sup> letter, Lance Kashian can pay  
24 the difference between Endurance's proposed hourly rates and the actual rates charged  
25 by Cozen O'Connor. Otherwise, Endurance is prepared to select different counsel to  
26 defend this matter at rates close to those proposed in our December 30<sup>th</sup> letter. Please  
keep us posted on the direction Mr. Kashian and Lance Kashian want to go with this as  
we would like to have mutually agreeable defense arrangements in place as soon as  
possible.

27 On January 19, 2010, Ms. Franson sent Mr. Little her email exchange with Mr. Kashian of the  
28 same day. Ms. Franson wrote Mr. Kashian:

1 Endurance needs to know today what we have decided regarding our Delaware  
2 representation. If we stay with Cozen O'Connor, we will be responsible for the  
3 difference in rates. My understanding is that we do want to stay with Cozen O'Connor,  
but I just wanted to confirm with you.

4 Mr. Kashian responded: "Libby I do not know – I have my hands full and I'm rtrying [sic] to settle this  
5 case – tell them to stay cool."

6 In forwarding these emails to Mr. Little, Ms. Franson wrote: "This is where I am with Mr.  
7 Kashian. Mike Wilhelm might be able to shed some light on what is going on with proceeding. Please  
8 feel free to contact him. Sorry I cannot be of more assistance at this time."

9 Mr. Kashian testified as to his "stay cool" comment:

10 Q. What did you mean by "tell them to stay cool"?

11 A. I don't know. I'm in the middle of a recession and four bankruptcies and I'm  
12 trying to get this thing settled and those guys are asking me, "Well, will you  
13 make an agreement, we'll pay for lawyers fees?" To me that's really, really out  
of line. You know, I've got my hands full.

14 Q. You have your hands full with the bankruptcies, the lawsuit –

15 A. This lawsuit, bankruptcies, the economy, and the rest of it, yes.

16 Q. And did you – was the insurance a distraction?

17 A. Yes. . . .

18 Mr. Little's January 19, 2010 email stated:

19 At this point, it appears that the Insureds would like to keep Cozen O'Connor as  
20 Delaware local counsel. As set forth in our prior correspondence, Endurance will  
21 reimburse covered defense costs at rates set forth in our December 30<sup>th</sup> letter (i.e.,  
22 maximum of \$350/hr for partners, \$250/hr for associates, and \$150/hr for paralegals),  
subject to the self-insured retention and the reservation of rights set forth in our  
December 30<sup>th</sup> letter.

### 23 *The Insureds' Defense Billings*

24 Ms. Franson's February 8, 2010 email to Mr. Little inquired into Endurance's approval of Walter  
25 Wilhelm's defense of the insureds:

26 Mike Wilhelm asked me if Endurance has approved him as one of the counsel we have  
27 retained to handle the Gottschalks matter and I really wasn't sure. Has he been  
approved? I had sent you his billing to date a few weeks ago. Please advice. [sic]

28 Mr. Little's February 8, 2010 email responded:

1 Mike [Mr. Wilhelm] is approved to serve as counsel for the Gottschalks matter  
2 at the rates you previously sent us (I believe \$350/hr).<sup>6</sup> In fact, based on the information  
3 we have received regarding the adversary proceeding, Endurance prefers that Mike  
4 primarily handle most of the litigation tasks to the extent possible. One of Endurance's  
5 general concerns with having multiple counsel is that they do not duplicate efforts. Our  
6 understanding is that Mike has been handling the depositions thus far and Endurance  
7 believes that this is an appropriate arrangement, provided that Cozen O'Connor is not  
8 also participating in the depositions. In general, please provide us with copies of the  
9 defense cost invoices that have been incurred in connection with the adversary  
10 proceeding as soon as they are available so that we can monitor the staffing of this matter  
11 and further discuss with you and/or Mike if Endurance has any questions regarding how  
12 the case is being staffed.

13 Ms. Franson's February 9, 2010 email inquired into billing procedures: "What is the procedure  
14 for submitting the attorney's invoices to Endurance for reimbursement of the portion of legal fees  
15 Endurance has agreed to?" Mr. Little's February 10, 2010 email responded:

16 Please send the attorneys' invoices to us and they will be reviewed for reimbursement.  
17 Once the Policy's \$100,000 retention is exhausted by covered defense costs (e.g., defense  
18 costs subject to the rates Endurance has agreed to reimburse and the allocation between  
19 covered and uncovered parties), Endurance will begin reimbursing covered defense costs  
20 on an as submitted basis, subject to Endurance's reservation of rights. At this point,  
21 please send us all invoices that Lance-Kashian believes should be applied towards the  
22 retention and/or otherwise reimbursed.

23 Ms. Franson testified:

24 Q. . . . and at the time he [Mr. Little] responded to you on February 10<sup>th</sup>, 2010  
25 there's still no response from the insureds concerning the defense arrangements,  
26 correct?

27 . . .

28 Ms. Franson: There was no response – I can't recall, I believe we may have had some  
conversations about what we're going to do there.

. . .

Q. But nothing was communicated at this time to Endurance?

A. Correct.

. . .

Q. Now, when Mr. Little advised you of the process for submitting invoices you  
responded by saying, "Thank you, Keith," correct?

A. Correct.

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<sup>6</sup> Endurance acknowledges that it agreed to Mr. Wilhelm's retention at \$350 an hour.

1 Q. You did not say “Thank you, Keith. But we don’t agree with Endurance’s  
2 position,” correct?

3 A. I did not say that.

4 Q. Okay. You didn’t say “Thank you, Keith. We still are trying to come to a  
5 resolution of the defense cost. We’ll get back to you shortly”?

6 A. I did not say that.

7 Q. Okay. You did not say Thank you, Keith. But we’re reserving all of our rights  
8 to contest your position”?

9 A. I did not write that here, no.

10 During March 9, 2010 to April 13, 2010, Ms. Franson sent Mr. Little six emails to submit no less  
11 than 15 invoices to Endurance for processing. Ms. Franson acknowledged that the emails included no  
12 “caveats” that the insureds expected Endurance to pay all defense fees. Mr. Little’s March 30, 2010  
13 email to Ms. Franson raised concerns over Allen Matkins’ role:

14 I was under the impression that Allen Matkins was serving as expert witness versus  
15 counsel. However, the Allen Matkins invoices received to date appear to be along the  
16 line of defense representation. Please provide a brief explanation regarding the different  
17 roles that Allen Matkins is involved in the litigation and how their efforts relate to Mike  
18 Wilhelm’s defense of the Insureds. Endurance is concerned that Allen Matkins’ invoices  
19 appear to be work beyond what we originally anticipated with respect to that firm’s role  
20 in the litigation.

21 Endurance notes that on its review of the invoices, it “realized” that Cozen O’Connor, Walter  
22 Wilhelm and Allen Matkins defended the insureds in the underlying action although the ROR letter did  
23 not consent to Allen Matkins’ as defense counsel. Mr. Little’s April 1, 2010 email to Ms. Franson  
24 expressed “concerns . . . regarding defense costs”:

25 First, Endurance did not consent to Allen Matkins serving as counsel for this matter as  
26 it was our understanding that Allen Matkins would only be retained as an expert witness  
27 and not as defense counsel. To be sure, Endurance was reluctant to agree to two separate  
28 firms defending this matter (i.e., Walter & Wilhelm Law Group and Cozen O’Connor)  
for fear that defense costs could become duplicative and excessive. It appears that those  
concerns were justified given the total defense costs that have apparently been incurred  
to date by Walter Wilhelm, Cozen O’Conor, and now the Allen Matkins firm. I will call  
Mike Wilhelm for further clarification on the roles that each firm is playing with respect  
to defending this matter. However, at this point, the cumulative invoices are troubling  
to say the least. In the meantime, Endurance will begin reviewing the invoices to  
determine if the amount of reasonable, covered defense costs exceed the Policy’s  
\$100,00 retention after applying the agreed rate cap and 1/3 allocation to the invoices (as  
well as any other necessary deductions).

Second, your March 31<sup>st</sup> email is the first time that we heard about a mediation that

1 apparently took place on March 30. Please recall that, pursuant to Section IX.C. of the  
2 Policy, the Insureds shall keep Endurance apprised of any material developments like a  
3 mediation. In addition, the Insureds shall not, except at the Insured's own cost, make any  
4 payment, admit any liability, settle any claims, or assume any obligation unless such  
5 settlement together with defense costs does not exceed the Policy's retention. To the  
6 extent that the Insureds contemplate seeking any reimbursement or contribution from  
Endurance towards any settlement, the Insureds must seek and obtain Endurance's  
consent prior to entering into such settlement. Given that Endurance was not advised of  
the mediation, Endurance must assume that the Insureds are currently contemplating a  
settlement at their own costs, if any.

7 The insureds characterize Mr. Little's April 1, 2010 email as Endurance's "first express objection to the  
8 retention of Allen Matkins as co-defense counsel."

9 During March 9, 2010 to February 22, 2011, Ms. Franson transmitted to Mr. Little invoices for  
10 third-party vendors LEG, LLC, Isdaner & Company, and Kolodny & Pressman. Endurance notes that  
11 the insureds had not sought Endurance's consent to retain such experts and that Endurance never  
12 consented to their retention.

13 Ms. Franson's April 12, 2010 email submitted invoices and stated: "My understanding is that  
14 Endurance has proposed an allocation of one-third of the defense costs to LK & Co. and two-thirds to  
15 RPPIII. **I also understand that LK&Co/RPPIII will be responsible for the hourly rates for the**  
16 **attorneys over and above the Endurance approved rates.**" (Bold added.) Ms. Franson declares:

17 By stating, "I also under that LK&Co/RPPIII will be responsible for the hourly rates for  
18 the attorneys over and above the Endurance approved rates," I was not indicating that the  
19 Insureds had agreed to any proposal, as Mr. Kashian had not so agreed, and I had no  
authority to make such an agreement. Rather, I was reciting what I understood  
Endurance's position was.

20 Endurance notes that after nearly \$1 million of defense billings, Ms. Franson's April 13, 2010  
21 email to Mr. Little suggested that Endurance should pay all defense costs:

22 I need to talk to you about what the insurance company is going to do regarding the costs  
23 and fees being incurred because this is going to become a key issue in getting this matter  
24 resolved. The defendants [insureds and RPP III] want to be able to charge the attorney  
25 fees that they have to pay back to the Park 41 partnership. That however means that  
26 Gottschalks are [sic] bearing 36% of those costs as the limited partner. **The insurance**  
**company should be covering these costs and attorney fees.** To the extent that they are  
being covered this sticking becomes a non-issue. I think that the rest of the issues can  
be worked through but the attorneys' fees issues could become a real obstacle. (Bold  
added.)

27 Endurance claims that on April 23, 2010, the insureds first explained their position that Endurance  
28

1 should pay all defense costs incurred by the insureds and RPP III.

2 Mr. Little's June 4, 2010 email to the insureds' defense counsel noted a rescheduled trial to  
3 August 2, 2010 to permit continuing settlement negotiations:

4 Given that the parties are reportedly close to settlement and Cozen O'Connor likely  
5 completed most of its trial preparation leading up to the previously scheduled May 21  
6 trial date, Endurance believes that the amount of trial preparation and other work  
7 incurred by your firms between now and August 2 should be kept to a minimum while  
8 the parties work toward finalizing a settlement. If you believe that significant work  
9 needs to be done between now and August 2, please let us know immediately.

10 Mr. Little's July 9, 2010 letter indicated that Endurance will issue a \$52,552.69 check which  
11 reflects "Endurance's deductions . . . based upon the hourly rate cap and one-third allocation between  
12 fees and expenses incurred on behalf of the Insureds and the non-insured River Park Properties III, LLP"  
13 and "deductions for fees and expenses incurred by firms and/or experts that Endurance did not consent  
14 to or appoint." Mr. Little's October 20, 2010 letter noted Endurance's \$16,014.77 check which reflected  
15 Endurance's deductions for defense allocation and non-consented to defense costs.

#### 14 **Settlement Of Underlying Action**

15 Endurance points out that from the underlying action's outset, the insureds engaged in settlement  
16 negotiations with Gottschalks. A January 2011 settlement of the underlying action was reached by  
17 which the insureds, RPP III and/or their affiliates received a \$1 million lease rejection payment. Neither  
18 the insureds nor RPP III made a payment in connection with the settlement.

#### 19 **Defense Costs Disagreement**

20 The parties disagree as to the terms of payment of defense costs and their allocation among the  
21 insureds and RPP III. Ms. Franson declares:

22 Defendants incurred at least \$1,557,295.95 in fees and costs in connection with  
23 the defense of the Adversary Proceeding. Of the \$1,557,295.95 incurred, Lance-Kashian  
24 & Co. paid \$618,251.70 to the law firm of Allen Matkins; \$475,000 to the law firm of  
25 Cozen O'Connor; \$124,777.00 to the law firm of Walter & Wilhelm Law Group; and  
26 \$144,133.18 directly to third-party vendors for a total of \$1,362,161.88. The foregoing  
27 payments made by Lance-Kashian & Co. were made pursuant to a joint defense  
28 arrangement whereby all Defendants to the Adversary Proceeding, including RPP III,  
were defended together due to the interrelationship of their interests. Endurance has paid  
\$70,101.34 of the \$1,557,295.95 in connection with the defense of the Adversary  
Proceeding.

In his declaration, Mr. Kashian states:

1 The roles of the three law firms retained to defend the Adversary Proceeding  
2 were well defined. Cozen & O'Connor is a well established national firm in Delaware  
3 with expertise in bankruptcy. It was responsible for appearing in matters before the  
4 Court and handling the aspects of the Adversary Proceeding requiring expertise in  
5 bankruptcy matters. Allen Matkins had previously handled real estate and partnership  
6 issues of Lance-Kashian & Co. Therefore, Allen Matkins was responsible for handling  
7 the aspects of the Adversary Proceeding requiring expertise in real estate and California  
8 partnership issues. Walter & Wilhelm is familiar with the business of Lance-Kashian &  
9 Co. and has represented it in California previously. . . . Partner Michael Wilhelm is  
10 familiar with, and knows, the principals of Lance-Kashian & Co. As a result, he served  
11 to shepherd Lance Kashian & Co. through the Adversary Proceeding and worked with  
12 Lance-Kashian & Co. in regards to all matters needing to be done at its offices. Once  
13 Cozen O'Connor and Allen Matkins were in place, Wilhelm's role was significantly  
14 limited.

9 At no time have Defendants accepted any proposal made by Endurance that a  
10 certain portion or percentage of the fees/costs in [sic] incurred in defense of the  
11 Adversary Proceeding be allocated among defendants in that action. This includes the  
12 proposal made in Endurance's December 30, 2009 reservation of rights letter in which  
13 Endurance proposed that two-thirds of the fees/costs in [sic] incurred in defense of the  
14 Adversary Proceeding be allocated to RPP III. Although we later made a  
15 counterproposal to Endurance regarding allocation between Lance-Kashian & Company,  
16 Jennifer Schuh and myself on the one hand and RPP III on the other, Endurance did not  
17 accept our counterproposal and no agreement has ever been reached.

14 Ms. Franson testified that she is not "aware of" Endurance selecting counsel for the insureds to  
15 defend the underlying action and is not "aware of any misrepresentation" of Endurance regarding  
16 issuance of the policy. Ms. Franson further testified that she understood that Endurance did not pay  
17 defense experts because "they were not previously approved . . . before the expenses were incurred."

18 Thomas Gibbs ("Mr. Gibbs"), an Allen Matkins attorney who defended the insureds in the  
19 underlying action, and Mr. Wilhelm both declare: "The allegations and issues in the Adversary  
20 Proceeding were such that virtually all of the defense fees and costs incurred in defending Defendants  
21 could not be separately identified from those incurred in defending RPP III."

### 22 **The Parties' Claims**

23 Endurance's operative complaint ("Endurance complaint") alleges three declaratory relief claims  
24 (collectively the "Endurance declaratory relief claims") that:

- 25 1. Endurance is obligated to pay only one-third of the attorney fees charged by Cozen  
26 O'Connor and Walter & Wilhelm to defend the underlying action at maximum hourly  
27 rates of \$350 for partners, \$250 for associates, and \$150 for paralegals;
- 28 2. The insureds are obligated to pay attorney fees they incurred without Endurance's

1 consent; and

2 3. The insureds have waived and/or are estopped to seek attorney fees which Endurance did  
3 not consent to pay.

4 The complaint alleges a fourth claim that the insureds “breached the covenant of good faith and fair  
5 dealing implicit in the contracts described herein by engaging in the aforementioned conduct.” This  
6 Court’s prior order limited the Endurance complaint’s reverse bad faith claim to the extent it is based  
7 on contract, not tort, and dismissed attorney fees and punitive damages claims.

8 The insureds proceed on their First Amended Counter-Claim (“insureds’ FACC”) to allege that  
9 Endurance sought to avoid “its key and primary contractual and legal obligations” to provide the  
10 insureds a complete defense against the underlying action. The insureds’ FACC alleges that Endurance  
11 raised coverage defenses to create an actual conflict of interest under section 2860 to require Endurance  
12 to allow the insureds to “control their own defense via their own selection of independent defense  
13 counsel to be funded by Endurance.”

14 The insureds’ FACC alleges:

15 1. A (first) breach of contract and (second) breach of the covenant of good faith and fair  
16 dealing claims that Endurance breached policy provisions to provide the insureds “a  
17 complete and independent defense against all claims” and to “pay all reasonable defense  
18 costs incurred by the insured[s]”;<sup>7</sup>

19 2. A (third) fraud in the inducement claim that “Endurance engaged in fraud to induce the  
20 insured[s] . . . to seemingly acquire the benefits of the insurance coverage purportedly  
21 provided under the Policy in exchange for premiums paid”;

22 3. A (fourth) declaratory relief claim that the insureds had “the right to control their own  
23 defense” in the underlying action “via independent counsel at the expense of Endurance,”  
24 pursuant to section 2860;

---

25  
26 <sup>7</sup> Endurance notes that “where there is no breach of contract there can be no valid bad faith claim.” “Absent  
27 an underlying contractual right, the implied covenant has nothing upon which to act as a supplement, and should not be  
28 endowed with an existence independent of its contractual underpinnings.” *Behnke v. State Farm General Ins. Co.*, 196  
Cal.App.4th 1443, 1470, 127 Cal.Rptr.3d 372 (2011) (internal quotations omitted).



- 1 4. A (fifth) declaratory relief claim that Endurance is unable to “unilaterally bind” the  
2 insureds to Endurance’s determinations “as to reasonableness of Claim Expenses” or  
3 “avoid its contractual obligation to pay reasonable and necessary defense expenses  
4 incurred by the insured[s] . . . to defend against all allegations and claims raised” in the  
5 underlying action;
- 6 5. A (sixth) declaratory relief claim that “Endurance remains bound by its obligations under  
7 the Policy’s ‘Allocation’ provision whereby Endurance ‘shall not seek to allocate with  
8 respect to the Claim Expenses and shall pay one hundred percent (100%) of Claim  
9 Expenses’ in relation to the defense costs and expenditures reasonably and necessarily  
10 incurred by the insured[s]”; and
- 11 6. A (seventh) declaratory relief claim that Endurance is not entitled to seek subrogation for  
12 amounts paid to the insureds in relation to the underlying action “because Endurance has  
13 not fully discharged its debt to its insureds.”

14 In addition to declaratory relief, the insureds’ FACC seeks recovery for the insureds’ “economic losses,”  
15 “loss of the insurance coverage and benefits,” and “loss of premiums.”

## 16 DISCUSSION

### 17 Summary Judgment Standards

18 Endurance seeks summary judgment on the Endurance declaratory relief claims and contends  
19 that such summary judgment further entitles Endurance to summary judgment on the insureds’ FACC  
20 claims.

21 The insureds seek summary judgment that:

- 22 1. “Endurance was not entitled to appoint or select its own chosen counsel” and that the  
23 insureds “at all times had the right to select and be represented by independent counsel”;
- 24 2. Endurance’s obligation to defend the insureds “has not been discharged by its payment”  
25 of 33 percent of the insureds’ defense costs and “Endurance is obligated to pay all  
26 defense costs”;
- 27 3. “Endurance was not entitled to make any unilateral determination(s) . . . as to what  
28 defense costs and expenses (“Claim Expenses”) it would pay,” including defense

1 counsel's hourly rates"; and

- 2 4. Endurance cannot seek subrogation against RPP III and/or Park 41 because Endurance  
3 breached its policy obligations and RPP III and/or Park 41 are not independent of the  
4 insureds to result in a subrogation claim against the insureds.

5 The insureds contend that such summary judgment in its favor defeats the Endurance complaint's claims  
6 and resolves the insureds' FACC claims, except the (third) fraud in inducement claim.

7 F.R.Civ.P. 56(a) permits a party to seek summary judgment "identifying each claim or defense  
8 – or the part of each claim or defense – on which summary judgment is sought." "A district court may  
9 dispose of a particular claim or defense by summary judgment when one of the parties is entitled to  
10 judgment as a matter of law on that claim or defense." *Beal Bank, SSB v. Pittorino*, 177 F.3d 65, 68 (1<sup>st</sup>  
11 Cir. 1999).

12 Summary judgment is appropriate when the movant shows "there is no genuine dispute as to any  
13 material fact and the movant is entitled to judgment as a matter of law." F.R.Civ.P. 56(a); *Matsushita*  
14 *Elec. Indus. v. Zenith Radio Corp.*, 475 U.S. 574, 587, 106 S.Ct. 1348, 1356 (1986); *T.W. Elec. Serv.,*  
15 *Inc. v. Pacific Elec. Contractors Ass'n*, 809 F.2d 626, 630 (9<sup>th</sup> Cir. 1987). The purpose of summary  
16 judgment is to "pierce the pleadings and assess the proof in order to see whether there is a genuine need  
17 for trial." *Matsushita Elec.*, 475 U.S. at 586, n. 11, 106 S.Ct. 1348; *International Union of Bricklayers*  
18 *v. Martin Jaska, Inc.*, 752 F.2d 1401, 1405 (9<sup>th</sup> Cir. 1985).

19 On summary judgment, a court must decide whether there is a "genuine issue as to any material  
20 fact," not weigh the evidence or determine the truth of contested matters. F.R.Civ.P. 56(a), (c); *Covey*  
21 *v. Hollydale Mobilehome Estates*, 116 F.3d 830, 834 (9<sup>th</sup> Cir. 1997); see *Adickes v. S.H. Kress & Co.*,  
22 398 U.S. 144, 157, 90 S.Ct. 1598 (1970); *Poller v. Columbia Broadcast System*, 368 U.S. 464, 467, 82  
23 S.Ct. 486 (1962); *Loehr v. Ventura County Community College Dist.*, 743 F.2d 1310, 1313 (9<sup>th</sup> Cir.  
24 1984). "Credibility determinations, the weighing of the evidence, and the drawing of legitimate  
25 inferences from the facts are jury functions, not those of a judge, whether he is ruling on a motion for  
26 summary judgment or for a directed verdict." *Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 255, 106  
27 S.Ct. 2505 (1986)

28 The evidence of the party opposing summary judgment is to be believed and all reasonable

1 inferences that may be drawn from the facts before the court must be drawn in favor of the opposing  
2 party. *Anderson*, 477 U.S. at 255, 106 S.Ct. 2505; *Matsushita*, 475 U.S. at 587, 106 S.Ct. 1348. The  
3 inquiry is “whether the evidence presents a sufficient disagreement to require submission to a jury or  
4 whether it is so one-sided that one party must prevail as a matter of law.” *Anderson*, 477 U.S. at 251-  
5 252, 106 S.Ct. 2505.

6 To carry its burden of production on summary judgment, a moving party “must either produce  
7 evidence negating an essential element of the nonmoving party’s claim or defense or show that the  
8 nonmoving party does not have enough evidence of an essential element to carry its ultimate burden of  
9 persuasion at trial.” *Nissan Fire & Marine Ins. Co. v. Fritz Companies, Inc.*, 210 F.3d 1099, 1102 (9<sup>th</sup>  
10 Cir. 2000); *see Soremekun v. Thrifty Payless, Inc.*, 509 F.3d 978, 984 (2007) (moving party is able to  
11 prevail “by pointing out that there is an absence of evidence to support the nonmoving party’s case”);  
12 *High Tech Gays v. Defense Indus. Sec. Clearance Office*, 895 F.2d 563, 574 (9<sup>th</sup> Cir. 1990). A  
13 “complete failure of proof concerning an essential element of the nonmoving party's case necessarily  
14 renders all other facts immaterial” to entitle the moving party to summary judgment. *Celotex Corp. v.*  
15 *Catrett*, 477 U.S. 317, 323, 106 S.Ct. 2548 (1986).

16 “[T]o carry its ultimate burden of persuasion on the motion, the moving party must persuade the  
17 court that there is no genuine issue of material fact.” *Nissan Fire*, 210 F.3d at 1102; *see High Tech*  
18 *Gays*, 895 F.2d at 574. “As to materiality, the substantive law will identify which facts are material.  
19 Only disputes over facts that might affect the outcome of the suit under the governing law will properly  
20 preclude the entry of summary judgment.” *Anderson*, 477 U.S. at 248, 106 S.Ct. 2505.

21 “If a moving party fails to carry its initial burden of production, the nonmoving party has no  
22 obligation to produce anything, even if the nonmoving party would have the ultimate burden of  
23 persuasion at trial.” *Nissan Fire*, 210 F.3d at 1102-1103; *see Adickes*, 398 U.S. at 160, 90 S.Ct. 1598.  
24 “If, however, a moving party carries its burden of production, the nonmoving party must produce  
25 evidence to support its claim or defense.” *Nissan Fire*, 210 F.3d at 1103; *see High Tech Gays*, 895 F.2d  
26 at 574. “If the nonmoving party fails to produce enough evidence to create a genuine issue of material  
27 fact, the moving party wins the motion for summary judgment.” *Nissan Fire*, 210 F.3d at 1103; *see*  
28 *Celotex Corp. v. Catrett*, 477 U.S. 317, 322, 106 S.Ct. 2548 (1986) (F.R.Civ.P. 56 “mandates the entry

1 of summary judgment, after adequate time for discovery and upon motion, against a party who fails to  
2 make the showing sufficient to establish the existence of an element essential to that party’s case, and  
3 on which that party will bear the burden of proof at trial.”)

4 “But if the nonmoving party produces enough evidence to create a genuine issue of material fact,  
5 the nonmoving party defeats the motion.” *Nissan Fire*, 210 F.3d at 1103; *see Celotex*, 477 U.S. at 322,  
6 106 S.Ct. 2548. “The amount of evidence necessary to raise a genuine issue of material fact is enough  
7 ‘to require a jury or judge to resolve the parties’ differing versions of the truth at trial.’” *Aydin Corp.*  
8 *v. Loral Corp.*, 718 F.2d 897, 902 (quoting *First Nat’l Bank v. Cities Service Co.*, 391 U.S. 253, 288-  
9 289, 88 S.Ct. 1575, 1592 (1968)). “The mere existence of a scintilla of evidence in support of the  
10 plaintiff’s position will be insufficient.” *Anderson*, 477 U.S. at 252, 106 S.Ct. 2505.

11 Under F.R.Civ.P. 56(g), a summary judgment/adjudication motion, interlocutory in character,  
12 may be rendered on the issue of liability alone. “In cases that involve . . . multiple causes of action,  
13 summary judgment may be proper as to some causes of action but not as to others, or as to some issues  
14 but not as to others, or as to some parties, but not as to others.” *Barker v. Norman*, 651 F.2d 1107, 1123  
15 (5<sup>th</sup> Cir. 1981); *see also Robi v. Five Platters, Inc.*, 918 F.2d 1439 (9<sup>th</sup> Cir. 1990); *Cheng v.*  
16 *Commissioner Internal Revenue Service*, 878 F.2d 306, 309 (9<sup>th</sup> Cir. 1989). A court “may grant  
17 summary adjudication as to specific issues if it will narrow the issues for trial.” *First Nat’l Ins. Co. v.*  
18 *F.D.I.C.*, 977 F.Supp. 1051, 1055 (S.D. Cal. 1977).

19 As discussed below, Endurance demonstrates that it is entitled to summary judgment to effect  
20 that Endurance reasonably set and allocated defense costs for counsel to which it consented.

### 21 Agreement As To Defense Arrangement

22 The parties dispute whether they reached agreement in accord with the ROR letter. Endurance  
23 argues that the insureds, by their words and conduct, accepted the ROR letter’s terms to serve as the  
24 parties’ agreement on defense costs. The insureds argue that the ROR letter was no more than an offer  
25 which they did not accept.

26 “A contract is either express or implied.” Cal. Civ. Code, § 1619. “An express contract is . . .  
27 stated in words.” Cal. Civ. Code, § 1620. “An implied contract is one, the existence and terms of which  
28 are manifested by conduct.” Cal. Civ. Code, § 1621. The “acceptance of the consideration offered with

1 a proposal, is an acceptance of the proposal.” Cal. Civ. Code, § 1584. “A voluntary acceptance of the  
2 benefit of a transaction is equivalent to a consent to all the obligations arising from it, so far as the facts  
3 are known, or ought to be known, to the persons accepting.” *Blaustein v. Burton*, 9 Cal.App.3d 161,  
4 181, 88 Cal.Rptr. 319 (1970).

5 Endurance contends that Endurance and the insureds “had both an express and implied contract  
6 concerning the defense arrangements.” Endurance relies on the ROR letter to the effect that Endurance  
7 agreed to forego its policy right to select defense counsel and consented to the insureds’ choice of  
8 counsel in exchange for Endurance paying one-third of defense costs at ROR letter reduced rates.  
9 Endurance notes that the insureds “were defended by their own counsel” to “evidence that the insureds  
10 voluntarily accepted the consideration offered by Endurance and benefitted” to signify the insureds’  
11 “acceptance of Endurance’s proposal in the ROR letter.”

12 Endurance attributes the insureds to have placed defense arrangements on the “back burner” and  
13 to have viewed the issue as a “distraction.” Endurance points to Mr. Kashian’s email response to Ms.  
14 Franson’s email inquiry about defense arrangements: “Libby I do not know – I have my hands full and  
15 I’m rtrying [sic] to settle this case – tell them to stay cool.” Endurance also points to Mr. Kashian’s  
16 testimony as to his “stay cool” comment:

17 Q. What did you mean by “tell them to stay cool”?

18 A. I don’t know. I’m in the middle of a recession and four bankruptcies and I’m  
19 trying to get this thing settled and those guys are asking me, “Well, will you  
20 make an agreement, we’ll pay for lawyers fees?” To me that’s really, really out  
of line. You know, I’ve got my hands full.

21 Q. You have your hands full with the bankruptcies, the lawsuit –

22 A. This lawsuit, bankruptcies, the economy, and the rest of it, yes.

23 Q. And did you – was the insurance a distraction?

24 A. Yes. . . .

25 As further evidence of the insureds’ acquiescence to the ROR letter’s defense arrangements,  
26 Endurance notes that Ms. Franson sent invoices to Mr. Little “without any caveats, objections, or  
27 reservations of rights.” Endurance resolves that Ms. Franson’s April 12, 2010 email “expressly  
28 acknowledged the terms of that agreement”: “My understanding is the Endurance has proposed an

1 allocation of one-third of the defense cost to LK & Co. and two-thirds to RPPIII. I also understand that  
2 LK&Co/RPPIII will be responsible for the hourly rates for the attorneys over and above the Endurance  
3 approved rates.”

4 Endurance concludes that the insureds accepted the ROR letter’s consideration of Endurance’s  
5 withholding selection of defense counsel in that the insureds:

- 6 1. Continued to have Cozen O’Connor and Walter Wilhelm defend them;
- 7 2. Allowed Cozen O’Connor and Walter Wilhelm to incur substantial defense costs;
- 8 3. Failed to respond substantively to the ROR letter’s defense arrangements until after  
9 incurring nearly \$1 million in defense costs;
- 10 4. Submitted invoices for defense costs consistent with the ROR letter; and
- 11 5. Lulled Endurance to believe there was no issue with defense arrangements.

12 The insureds contend that “there was no ‘meeting of the minds’ with respect to Endurance’s  
13 purported ‘offer.’” The insureds characterize the ROR letter as a “proposal indicating that [Endurance]  
14 wished to further negotiate regarding the allocation issue.” The insureds accuse Endurance of using Ms.  
15 Franson as an intermediary to “communicate” terms of its “offer” and to confirm that Mr. Kashian  
16 agreed to them. The insureds characterize Ms. Franson as unauthorized to enter into a defense costs  
17 agreement.

18 The insureds fault the absence of evidence that they objectively manifested their consent to the  
19 ROR letter’s defense arrangements. “Contract formation is governed by objective manifestations, not  
20 subjective intent of any individual involved. The test is what the outward manifestations of consent  
21 would lead a reasonable person to believe.” *Roth v. Malson*, 67 Cal.App.4th 552, 557, 79 Cal.Rptr.2d  
22 226 (1998). The insureds conclude there is no evidence of their acceptance of the ROR letter’s defense  
23 arrangements.

24 The insureds continue that their silence cannot be construed as acceptance of the ROR letter’s  
25 defense arrangements. “Silence in the face of an offer is not an acceptance, unless there is a relationship  
26 between the parties or a previous course of dealing pursuant to which silence would be understood as  
27 acceptance.” *Southern California Acoustics Co. v. C. v. Holder, Inc.*, 71 Cal.2d 719, 722. 79 Cal.Rptr.  
28 319 (1969). The insureds point to the absence of a relationship or previous course of dealing upon

1 which silence could support acceptance of the ROR letter’s defense arrangements.

2 The insureds also contend an agreement on defense arrangements fails for “lack of consideration”  
3 in that Endurance’s invocation of conduct-based coverage defenses created a conflict of interest to  
4 preclude Endurance’s selection of defense counsel. The insureds argue that Endurance’s foregoing to  
5 select defense counsel is not consideration in that Endurance was obligated to provide defense counsel.  
6 “A statutory or legal obligation to perform an act may not constitute consideration for a contract.”  
7 *O’Byrne v. Santa Monica-UCLA Medical Center*, 94 Cal.App.4th 797, 114 Cal.Rptr.2d 575 (2001).  
8 “Doing or promising to do what one already is legally bound to do cannot be consideration for a  
9 promise.” *Asmus v. Pacific Bell*, 23 Cal.4th 1, 32, 96 Cal.Rptr.2d 179 (2000).

10 As a starting point, this Court is called upon to ascertain what, if anything, Endurance and the  
11 insureds agreed upon. The record is clear that Endurance agreed to retention of Cozen O’Connor and  
12 Walter Wilhelm at ROR letter rates. The insureds agreed to Cozen O’Connor and Walter Wilhelm as  
13 defense counsel because they used them but claim that Endurance should pay higher amounts than what  
14 Endurance appears willing to pay. At a minimum, retention of Cozen O’Connor and Walter Wilhelm  
15 is not at issue; what Endurance should pay for their retention is.

16 Also at issue is whether Endurance agreed to retention of Allen Matkins as defense counsel.  
17 Endurance argues that the policy obligates it to pay only defense costs to which it consents, not defense  
18 costs incurred without Endurance’s consent. Endurance points to the policy provision that “the **Insured**  
19 shall not, except at the **Insured’s** own cost, make any payment . . . or assume any obligation.”  
20 Endurance notes that the policy obligates it to cover “Claim Expenses,” which the policy defines as  
21 “reasonable fees charged by any lawyer selected by mutual agreement between” Endurance and the  
22 insureds, and “other reasonable fees, costs and expenses resulting from the investigation and defense of  
23 a **Claim**, if incurred by the **Company** [Endurance] or by the **Insured[s]** *with written consent of the*  
24 *Company.*” (Italics added.)

25 “[I]t is only when the insured has requested and been denied a defense by the insurer that the  
26 insured may ignore the policy's provisions forbidding the incurring of defense costs without the insurer's  
27 prior consent, and under the compulsion of that refusal undertake his own defense at the insurer's  
28 expense.” *Gribaldo, Jacobs, Jones & Associates v. Agrippina Versicherungen A.*, 3 Cal.3d 434, 449,

1 91 Cal.Rptr. 6 (1970).

2 Endurance contends that given the insureds' insistence to use "their own lawyers," Endurance  
3 consented to defense costs incurred only by Cozen O'Connor and Walter Wilhelm pursuant to the ROR  
4 letter's one-third allocation and billing rates. Endurance concludes that since the insureds did not seek,  
5 and Endurance did not consent to, defense costs beyond those of Cozen O'Connor and Walter Wilhelm  
6 per ROR letter limitations, additional defense costs, including those of Allen Matkins and third-party  
7 vendors, are not "Claim Expenses" for which Endurance is responsible.

8 The insureds point to no meaningful evidence that Endurance consented to retention of Allen  
9 Matkins and third-party vendors. The insureds argue that Endurance created a conflict of interest to  
10 entitle them to independent counsel, including Allen Matkins. Putting aside the conflict of interest issue,  
11 this Court focuses immediately on the scope of Endurance consented to defense counsel. The record is  
12 clear that Endurance consented to retention of Cozen O'Connor and Walter Wilhelm only.<sup>8</sup> The insureds  
13 point to no writing whereby Endurance consented to Allen Matkins or the third-party vendors. Ms.  
14 Franson's January 11 and 14, 2010 emails mention Allen Matkins in the capacity of "expert witnesses."  
15 The insureds point to no specific request accepted by Endurance for Allen Matkins' retention. As such,  
16 the record reveals that Endurance consented to retention of Cozen O'Connor and Walter Wilhelm only.  
17 As such, Endurance obligated itself only to Cozen O'Connor and Walter Wilhelm.<sup>9</sup>

18 Turning to rates, the record is clear that Endurance committed itself to \$350/hour for partners,  
19 \$250/hour for associates, and \$150/hour for paralegals. The record is also clear that the insureds desired  
20 to use Cozen O'Connor but were no less than hesitant to approach Cozen O'Connor to accept  
21 Endurance's rates. Ms. Franson's January 14, 2010 email stated: "Mr. Kashian seems hesitant to  
22 approach Cozen O'Connor regarding their rates, but he definitely wants to use them." The insureds  
23 point to no writing whereby Endurance committed to rates other than the ROR letter rates. As such, the  
24 record is clear that Endurance committed itself to pay no more than the ROR letter rates. The issue  
25 whether it was required to pay rates submitted in invoices will be addressed below.

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26 <sup>8</sup> This issue of retention is separate from rates which will be addressed below.

27 <sup>9</sup> Moreover, the insureds fail to substantiate the need for Allen Matkins as a third defense firm despite its  
28 expertise in partnership law.



1 **Waiver And Estoppel**

2 Endurance argues that the insureds' conduct waived and/or estopped them to seek defense costs  
3 to which Endurance did not consent.

4 The equitable estoppel elements are: "(1) The party to be estopped has engaged in blameworthy  
5 or inequitable conduct; (2) that conduct caused or induced the other party to suffer some disadvantage;  
6 and (3) equitable considerations warrant the conclusion that the first party should not be permitted to  
7 exploit the disadvantage he has thus inflicted upon the second party." *City of Hollister v. Monterey Ins.*  
8 *Co.*, 165 Cal.App.4th 455, 488, 81 Cal.Rptr.3d 72 (2008). "Equitable estoppel is based upon the  
9 fundamental principle that 'one's conduct has induced another to take such a position that he will be  
10 injured if the first party is permitted to repudiate his acts.'" *Elliano v. Assurance Co. of America*, 3  
11 Cal.App.3d 446, 450-451, 83 Cal.Rptr. 509 (1970) (quoting *Bastanchury v. Times Mirror Co.*, 68  
12 Cal.App.2d 217, 240, 156 P.2d 488 (1945)). The doctrine of equitable estoppel "provides that a person  
13 may not deny the existence of a state of facts if he intentionally led another to believe a particular  
14 circumstance to be true and to rely upon such belief to his detriment." *Strong v. County of Santa Cruz*,  
15 15 Cal.3d 720, 725, 125 Cal.Rptr. 896 (1975). "Although equitable estoppel is generally a question of  
16 fact, it is a question of law when the facts are undisputed and only one reasonable conclusion can be  
17 drawn from them." *Mt. Holyoke Homes, LP v. California Coastal Com'n*, 167 Cal.App.4th 830, 840,  
18 84 Cal.Rptr.3d 452 (2008).

19 "Waiver is a voluntary relinquishment, expressly or impliedly, of a known right and depends  
20 upon the intention of one party only." *Elliano*, 3 Cal.App.3d at 450, 83 Cal.Rptr. 509 (1970). Waiver  
21 exists "when a party intentionally relinquishes a right or when that party's acts are so inconsistent with  
22 an intent to enforce the right as to induce a reasonable belief that such right has been relinquished." *Intel*  
23 *Corp. v. Hartford Acc. & Idem. Co.*, 952 F.2d 1551, 1559 (9<sup>th</sup> Cir. 1991). "The waiver may be either  
24 express, based on the words of the waiving party, or implied, based on conduct indicating an intent to  
25 relinquish the right." *Waller v. Truck Ins. Exchange, Inc.*, 11 Cal.4th 1, 31, 44 Cal.Rptr.2d 370 (1995).

26 Endurance argues that the insureds waived rights to seek defense arrangements beyond that  
27 indicated in the ROR letter because the insureds induced Endurance to believe that the ROR letter's  
28 defense arrangement was acceptable and to accept Cozen O'Connor and Walter Wilhelm as defense

1 counsel. Endurance notes that it detrimentally relied on the insureds given their failure to raise  
2 “objections or concerns” with the ROR letter’s conditions.

3 The insureds argue that Endurance experienced no detrimental reliance since it was obligated  
4 to provide independent defense counsel to the insureds after invoking conduct-based coverage defenses.  
5 The insureds point to the absence of their blameworthy or inequitable conduct in that the evidence shows  
6 that the insureds insisted that Endurance perform its obligations to provide independent counsel. The  
7 insureds argue that “there is nothing ‘blameworthy or inequitable’ about declining to immediately  
8 consider Endurance’s purported ‘offer’ to curtail its own contractually imposed defense obligations  
9 while the Insureds were endeavoring to defend against Gottschalks.” Turning to waiver, the insureds  
10 note the absence of their written waiver to independent counsel.

11 The record demonstrates that Endurance fails to establish equitable estoppel elements. The  
12 insureds’ conduct, although dilatory and unforthcoming, did not cause Endurance to suffer a necessary  
13 disadvantage for equitable estoppel to apply. As explained above, Endurance committed itself only to  
14 retention of Cozen O’Connor and Walter Wilhelm at ROR letter rates. Endurance has not been  
15 compelled to pay all defense costs. In fact, Endurance has prevented exploitation at the insureds’ hands  
16 by paying limited amounts and filing this action.

17 In addition, Endurance has failed to demonstrate necessary elements of the insureds’ waiver.  
18 There is no evidence that the insureds expressly waived policy rights. Factual issues arise whether the  
19 insureds impliedly waived policy rights. The record reveals that the insureds delayed in responding to  
20 the ROR letter and Mr. Little’s follow up inquiries. Such delay, although demonstrating brinkmanship,  
21 does not equate to intentional relinquishment of policy rights, especially considering that the insureds  
22 sought payment for all defense costs. In the end, Endurance fails to demonstrate that it is entitled to  
23 summary judgment that the insureds are estopped to pursue or waived rights to pursue defense costs.

24 **Conflict Of Interest**

25 ***Independent Counsel***

26 The insureds argue that the ROR’s letter’s raising conduct-based coverage defenses created a  
27 conflict of interest between the insureds and Endurance to entitle the insureds to immediate independent  
28 counsel.

1 The California Court of Appeal has explained the inception of a conflict of interest between  
2 insurer and insured arising from a claim of the insured’s intentional conduct:

3 Perhaps the most common situation in which a conflict of interest exists and  
4 independent or *Cumis* counsel<sup>10</sup> is required occurs when the insured's allegedly wrongful  
5 conduct could be found to be intentional, with coverage thus depending on the ultimate  
6 characterization of the insured's actions. Both the insured and the insurer, of course, share  
a common interest in defeating the claims. But if liability is found, their interests diverge  
in establishing the basis for that liability.

7 *Long v. Century Indem. Co.*, 163 Cal.App.4th 1460, 1471, 78 Cal.Rptr.3d 483 (2008); *see Foremost Ins.*  
8 *Co. v. Wilks*, 206 Cal.App.3d 251, 261, 253 Cal.Rptr. 596 (1988) (“If the reservation of rights arises  
9 because of coverage questions which depend upon the insured's own conduct, a conflict exists.”); *Purdy*  
10 *v. Pacific Automobile Ins. Co.*, 157 Cal.App.3d 59, 76, 203 Cal.Rptr. 524 (1984) (“when a conflict  
11 develops, the insurer cannot compel the insured to surrender control of the litigation, and must, if  
12 necessary, secure independent counsel for the insured”).

13 Section 2860(b) provides that “when an insurer reserves its rights on a given issue and the  
14 outcome of that coverage issue can be controlled by **counsel first retained by the insurer** for the  
15 defense of the claim, a conflict of interest may exist.” (Bold added.) “Civil Code section 2860,  
16 subdivision (b), tells us when a conflict may exist, i.e., when there is a reservation of rights and **first**  
17 **counsel chosen by the insurer can control the outcome of the coverage issue.**” *United States Fidelity*  
18 *& Guaranty Co. v. Superior Court*, 204 Cal.App.3d 1513, 1525, 252 Cal.Rptr. 320 (1988) (bold added).

19 “California law provides that in a conflict of interest situation, the insurer's desire to control  
20 exclusively the defense must yield to its obligation to defend the policyholder. Accordingly, the insurer's  
21 obligation to defend extends to paying the reasonable value of the legal services and costs performed  
22 by independent counsel selected by the insured.” *Previews, Inc. v. California Union Ins. Co.*, 640 F.2d  
23 1026, 1028 (9<sup>th</sup> Cir. 1981). However, to require independent counsel, the “conflict must be significant,  
24 not merely theoretical, actual, not merely potential.” *Dynamic Concepts, Inc. v. Truck Ins. Exchange*,

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25 <sup>10</sup> The term “*Cumis* counsel” derives from the holding of *San Diego Navy Federal Credit Union v. Cumis*  
26 *Ins.*, 162 Cal.App.3d 358, 208 Cal.Rptr. 494 (1984), which recognized the insurer's duty to appoint independent counsel for  
27 its insured under certain circumstances. The Legislature codified that duty in 1987 by enacting section 2860. (Stats.1987, ch.  
28 1498, § 4, p. 5779; *Long v. Century Indemnity*, 163 Cal.App.4th 1460, 1470, n. 6, 78 Cal.Rptr.3d 483 (2008).

1 61 Cal.App.4th 999, 1007, 71 Cal.Rptr.2d 882 (1998).

2 “The Legislature declined to adopt the absolutist view that insurer-appointed defense counsel will  
3 only offer token resistance to claims that fall outside a policy's coverage terms or limits or will steer the  
4 defense in a direction favorable to the insurer.” *Dynamic Concepts*, 61 Cal.App.4th at 1007, n. 5, 71  
5 Cal.Rptr.2d 882. “The mere fact that the insurer disputes coverage and is defending on a ‘reservation  
6 of rights’ basis does not preclude insurer-appointed counsel from providing a quality defense.” *Empls*  
7 *Ins. of Wausau v. Cal. Water Serv. Co.*, 2008 U.S. Dist. LEXIS 65433, at \*20 (N.D. Cal. 2008) (citing  
8 *Dynamic Concepts*, 61 Cal. App. 4th at 1007, 71 Cal. Rptr. 2d 882; *Golden Eagle Ins. Co. v. Foremost*  
9 *Ins Co.*, 20 Cal. App. 4th 1372, 1394, 25 Cal. Rptr. 2d 242 (1993)). “In the absence of dispute over  
10 some underlying fact, the existence of a conflict is a question of law for the trial judge to decide, not a  
11 jury question.” *Blanchard v. State Farm Fire & Casualty Co.*, 2 Cal.App.4th 345, 2 Cal.Rptr.2d 884  
12 (1991).

13 The insureds argue that since the Gottschalks complaint alleged the insureds’ intentional and  
14 negligent interference with prospective economic advantage, “an immediate conflict of interest was  
15 created when Endurance raised the intentional act exclusion and Insurance Code § 533 [insured’s willful  
16 act]<sup>11</sup> as coverage defenses.” The insureds contend that the ROR letter created an immediate conflict  
17 of interest in that “defense counsel would have been put into a position of having to develop a litigation  
18 strategy which would either favor the Defendants’ interests by minimizing exposure for non-covered  
19 harmful conduct towards Gottschalks or favor Endurance’s interests by minimizing exposure for covered  
20 harmful conduct towards Gottschalks.”

21 Endurance responds that no conflict of interest arose under section 2860(b) in the absence of the  
22 “tripartite relationship” (insurer retained defense counsel owing duties to insured and insurer) in that the  
23 insureds “first retained” their chosen, existing counsel in the Gottschalks bankruptcy and underlying  
24 action, and Endurance never selected different counsel. As such, Endurance notes that the insureds and  
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26 <sup>11</sup> California Insurance Code section 533 (“section 533”) provides an “insurer is not liable for a loss caused  
27 by the willful act of the insured . . .” Section 533 “reflects a fundamental public policy to deny insurance coverage for wilful  
28 wrongs” and “is an implied exclusionary clause which, by statute, must be read into all insurance policies.” *Downey Venture*  
*v. LMI Ins. Co.*, 66 Cal.App.4th 478, 499-500, 78 Cal.Rptr.2d 142 (1998).

1 their attorneys “could never be in a conflicted position vis a vis Endurance since their chosen lawyers  
2 had no attorney-client relationship with Endurance” and could not control the outcome of coverage  
3 issues on which Endurance reserved rights. Endurance continues that an “actual conflict of interest does  
4 not automatically arise simply because an insurer reserves rights on a coverage issue” in that an actual  
5 conflict arises when “defense counsel has acted contrary to the interests of the insured.”

6 This Court agrees with Endurance’s analysis that the insureds “cannot show that they did not  
7 have their own counsel or that they were entitled to independent counsel under § 2860.” A section  
8 2860(b) conflict did not arise in that the insureds’ chosen counsel did not control the outcome of the  
9 coverage issue. This Court’s evaluation in its prior order on the insureds’ motion to dismiss applies  
10 equally here:

11 The insureds’ attempt to transmute the ROR letter into an actual conflict of interest is  
12 unavailing, especially given that their chosen counsel represents them in the underlying  
13 action and the insureds do not claim that their chosen counsel act contrary to the  
14 insureds’ interests. At its essence, the insureds’ gripe is not about their counsel; it is  
15 about payment of defense counsel’s entire fees at rates above those generally accepted  
16 by Endurance. Moreover, the insureds fail to explain how their defense counsel are able  
17 to control the underlying action’s outcome to create an actual conflict of interest, despite  
18 the ROR letter’s reference to the intentional acts exclusion or Endurance’s failure to  
19 obtain a written waiver.

20 Given the absence of a section 2860(b) conflict of interest under the circumstances, the insureds are  
21 denied summary judgment that “Endurance was not entitled to appoint or select its own chosen counsel”  
22 and that the insureds “at all times had the right to select and be represented by independent counsel.”  
23 Effectively, the insureds were represented by independent counsel for conflict of interest purposes.

#### 24 *Waiver Of Right To Independent Counsel*

25 The insureds note that insurers are obligated “to advise their insureds of their right to  
26 independent counsel whenever their coverage position creates an actual conflict of interest triggering  
27 the right to independent counsel.” The insureds point to section 2860(a) which provides that if “a  
28 conflict of interest arises which creates a duty on the part of the insurer to provide independent counsel  
to the insured, the insurer shall provide independent counsel to represent the insured unless, at the time  
the **insured is informed** that a possible conflict may arise or does exist, the **insured expressly waives**,  
in writing the right to independent counsel.” (Bold added.)

The insureds fault Endurance’s failure to advise them of their right to independent counsel or that

1 Endurance had made a determination as to the insureds' right to independent counsel. The insureds  
2 further fault Endurance's position that it would select defense counsel unless the insureds accepted  
3 Endurance's defense arrangements. The insureds accuse Endurance of attempting to "control the  
4 defense and limit its liability exposure."

5 The insureds further contend that they did not waive their right to independent counsel pursuant  
6 to section 2860(e), which provides:

7 The insured may waive its right to select independent counsel by signing the  
8 following statement: "I have been advised and informed of my right to select  
9 independent counsel to represent me in this lawsuit. I have considered this matter fully  
and freely waive my right to select independent counsel at this time. I authorize my  
insurer to select a defense attorney to represent me in this lawsuit."

10 The insureds point to an absence of evidence of their knowing waiver of their right to independent  
11 counsel.

12 Endurance responds that the need to advise of independent counsel did not arise given that the  
13 insureds used their own chosen counsel and "no harm resulted from any lack of notice to the extent it  
14 was required." Endurance further faults the insureds' notion that Endurance attempted to control the  
15 insureds' defense in the underlying action given the absence of evidence that the insureds' defense  
16 counsel "acted any differently in their defense." Endurance points to the insureds' concessions that  
17 Endurance did not direct the insureds or defense counsel on how to litigate, depose witnesses or defend  
18 the underlying action or what motions to file or not file.

19 Again, Endurance is correct. In the absence of an actual conflict of interest, Endurance was not  
20 required to advise of independent counsel and secure a waiver. The insureds were defended effectively  
21 by independent counsel to render a section 2860(e) waiver superfluous.

22 **Allocation Of Defense Costs**

23 ***Total Defense***

24 The insureds contend that Endurance was not entitled to allocate unilaterally defense costs  
25 between the insureds, on one hand, and RPP III, on the other hand. The insureds argue that an insurer's  
26 attempt to limit payment of defense costs to covered claims on a "forward-going basis" breaches its  
27 defense duty as a "functional equivalent of a total denial."

28 The insureds point to *Buss v. Superior Court*, 16 Cal.4th 35, 49, 65 Cal.Rptr.2d 366 (1997),

1 where the California Supreme Court explained:

2 To defend meaningfully, the insurer must defend immediately. . . . To defend  
3 immediately, it must defend entirely. It cannot parse the claims, dividing those that are  
4 at least potentially covered from those that are not. To do so would be time consuming.  
5 It might also be futile: The “plasticity of modern pleading” . . . allows the transformation  
6 of claims that are at least potentially covered into claims that are not, and vice versa. The  
7 fact remains: As to the claims that are at least potentially covered, the insurer gives, and  
8 the insured gets, just what they bargained for, namely, the mounting and funding of a  
9 defense. But as to the claims that are not, the insurer may give, and the insured may get,  
10 more than they agreed, depending on whether defense of these claims necessitates any  
11 additional costs.

12 The insureds contend that an insurer may not allocate defense costs between an insured and non-  
13 insured “unless those defense costs are solely attributable to the defense of the non-insured party.” The  
14 Ninth Circuit Court of Appeals has explained:

15 In evaluating whether defense costs should be allocated between the corporation  
16 and the insured directors and officers, courts have adopted the “reasonably related” test.  
17 . . . Defense costs are thus covered by a D & O policy if they are reasonably related to  
18 the defense of the insured directors and officers, even though they may also have been  
19 useful in defense of the uninsured corporation.

20 *Safeway Stores, Inc. v. National Union Fire Ins. Co. of Pittsburgh*, 64 F.3d 1282, 1289 (9<sup>th</sup> Cir. 1995)  
21 (citations and internal quotations omitted).

22 The insureds argue that Endurance must pay all defense costs “reasonably related” to the  
23 insureds’ defense and “may not allocate defense costs between an insured and non-insured party  
24 benefitted by a joint defense except for defense costs solely attributable to the defense of the non-  
25 insured.” The insureds contend that generally the defense costs cannot be allocated to RPP III because  
26 Endurance’s invocation of conduct-based coverage defenses relinquished Endurance’s right to select  
27 counsel and entitled the insureds “to enter into a joint defense arrangement with RPP III, the cost of  
28 which was the responsibility of Endurance.” The insureds argue that the policy’s allocation provision  
does not relieve Endurance of its burden to demonstrate defense costs solely attributable to RPP III and  
that there is no evidence of defense costs allocated solely to RPP III. As a reminder, the allocation  
provision states:

If a **Claim** made against any **Insured** includes both covered and uncovered  
matters or is made against both an **Insured** and others not insured under this Policy, the  
**Insured** and the **Company** agree that there must be an allocation between insured and  
uninsured **Loss**. The **Insureds** and the **Company** shall use their best efforts to agree  
upon a fair and proper allocation between insured and uninsured **Loss**. However, *the*

1            *Company shall not seek to allocate with respect to **Claim Expenses** and shall pay one*  
2            *hundred percent (100%) of **Claim Expenses** so long as a covered matter remains within*  
3            *the **Claim**. (Italics added.)*

3            The insureds argue that the allocation provision’s third sentence is an “exception” to the preceding two  
4            sentences for “Claim Expenses” in that the third sentence qualifies the allocation provision by barring  
5            Endurance’s allocation of Claim Expenses and requiring Endurance to pay 100 percent of Claim  
6            Expenses. The insureds argue that the third sentence exception refers to Claims against insureds and  
7            non-insureds and that its promise “not to seek to allocate” applies to Claims against insureds and non-  
8            insureds. The insureds continue that the term Claim Expenses is not limited to an insured’s defense  
9            costs in that it includes “reasonable fees charged by any lawyer selected by mutual agreement” and “all  
10           other reasonable fees, costs and expenses resulting from the investigation and defense of a Claim,” a  
11           phrase which encompasses joint defense costs of an insured and non-insured. The insureds conclude  
12           that they are entitled to all costs “reasonably related” to their defense and that such costs cannot be  
13           separated from defense costs devoted to RPP III to render as “arbitrary” a “percentage-based going  
14           forward allocation.”

15           The insureds further argue that “Endurance has made no effort to show what defense costs, if any,  
16           are not ‘reasonably related’ to the costs of the Insureds’ defense.” The insureds note that of all the  
17           defense costs, only \$14,344 is “allocable solely to the defense of RPP III.”

18           Endurance responds that the policy does not require it defend an uninsured entity such as RPP  
19           III. “Although the duty to defend under California law is broad, it does not encompass the duty to defend  
20           persons who are not insured under the policy.” *Nakauchi v. Allstate Ins. Co.*, 119 Fed.Appx. 116, 117,  
21           2004 WL 2980664, \*1 (9<sup>th</sup> Cir. 2004); see *Alex Robertson Co. v. Imperial Cas. & Indem. Co.*, 8  
22           Cal.App.4th 338, 10 Cal.Rptr.2d 165, 168 (1992). Endurance points to Ms. Franson’s testimony to omit  
23           RPP III from the policy:

24           The Witness: I can’t really say exactly what Mr. Kashian was thinking, but he did not  
25           instruct me to add them.

26           Q.        And thus they were not added, River Park Properties III, as a named insured  
                 under [the policy]?

27           A.        Correct.  
28           Endurance challenges the insureds’ reliance on the “reasonably related” test in that cases applying



1 it “did not contain an allocation provision concerning payment of defense costs between insured and  
2 non-insured parties.” As such, Endurance argues that the policy’s allocation provision, not the  
3 “reasonably related” test governs “allocation of defense costs incurred by the Insureds and RPP III.”

4 Endurance characterizes the RPP III as the “primary target” of the Gottschalks complaint in that  
5 the Gottschalks complaint alleged six claims against RPP III alone, seven claims against the insureds  
6 and RPP III jointly, and none against the insureds alone. Endurance further notes that the Gottschalks  
7 complaint focused on RPP III as the general partner with Gottschalks in Park 41.

8 Endurance concludes that the policy’s allocation provision and Claim Expenses definition  
9 “clearly provide that Endurance shall only be responsible for defense costs incurred by Insureds, even  
10 where . . . the Insureds and non-insured parties are co-defendants in a Claim.”

11 There is agreement that RPP III is not an insured under the policy. This Court agrees with  
12 Endurance that the “reasonably related” does not apply given the allocation provision which this Court  
13 must apply under the circumstances. The “Claim” at issue is the Gottschalks complaint which includes  
14 claims against the insureds and RPP III jointly and RPP III alone to result in a “Claim” that “is made  
15 both against an Insured and others not insured.” As such, the allocation provision provides that  
16 Endurance and the insureds “agree that there must be an allocation between insured and uninsured  
17 **Loss.**”<sup>12</sup> The allocation provision mandates an allocation under the circumstances here.

18 The allocation also obligates Endurance and the insureds to “use their best efforts to agree upon  
19 a fair and proper allocation between insured and uninsured **Loss.**” The record reveals that Endurance  
20 committed its best efforts to reach an allocation agreement, starting with the ROR letter and continuing  
21 with Mr. Little’s dogged efforts through numerous emails. The same cannot be said for the insureds.  
22 The inferences from the record are that the insureds devoted substantial efforts to attempt to settle the  
23 underlying action and decided to address allocation and insurance matters later. There is no evidence  
24 that the insureds used “best efforts” to agree to an allocation.

25 Furthermore, this Court is not persuaded by the insureds’ interpretation of the allocation

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26  
27 <sup>12</sup> The policy defines Loss as: “1. **Damages** in excess of the self-insured retention that the **Insured** is  
28 obligated to pay; and 2. **Claim Expenses** in excess of the self-insured retention, whether incurred by the **Company** or by  
the **Insured.**”

1 provision's third sentence. The third sentence does not obligate Endurance to pay RPP III's Claim  
2 Expenses. It obligates Endurance to pay 100 percent of Claim Expenses attributable to the insureds.  
3 In other words, when an insured and non-insured are subject to the same Claim, Endurance must pay all  
4 Claim Expenses for defense of the insured. Allocation of defense costs was in order and could have  
5 been accomplished if the insureds had counsel separate from RPP III. The insureds, apparently for  
6 strategy and cost-savings reasons, chose not to and clung to a joint defense arrangement with RPP III  
7 which pre-existed the ROR letter and Endurance's allocation communications. In short, Endurance was  
8 entitled to invoke the allocation provision.

9 With the ROR letter, Endurance advocated a one-third allocation to the insureds given that  
10 Gottschalks complaint attributed to RPP III "the majority, if not all, of any potential liability." The  
11 insureds offer nothing meaningful to challenge Endurance's allocation, except their defense counsels'  
12 overbroad declarations that the insureds' and RPP III's defense costs "could not be separately identified."  
13 Nothing in the record reveals that Endurance's one-third allocation to the insureds was unreasonable or  
14 out of line with the insureds' potential liability.

### 15 *Ambiguity*

16 The insureds argue that at a minimum, the policy's allocation provision is ambiguous in that a  
17 reasonable interpretation of the third sentence's promise not to allocate "applies to defense costs  
18 reasonably related to the insureds' defense and which may also incidently benefit a non-insured but are  
19 not capable of being solely allocated to such non-insured." The insureds argue that the policy's "Claim  
20 Expenses" definition "does not exclude defense costs which benefit a non-insured codefendant."

21 As this Court evaluated directly above, the allocation provision is not ambiguous under the  
22 present circumstances.

### 23 Reasonableness Of Defense Costs

#### 24 *Unconscionability*

25 The insureds characterize as unconscionable the policy provision that Endurance's determination  
26 "as to the reasonableness of **Claim Expenses** shall be conclusive on the **Insured.**"

27 "[U]nconscionability has generally been recognized to include an absence of meaningful choice  
28 on the part of one of the parties together with contract terms which are unreasonably favorable to the

1 other party.” *Nunes Turfgrass, Inc. v. Vaughan-Jacklin Seed Co.*, 200 Cal.App.3d 1518, 1534, 246  
2 Cal.Rptr. 823 (1988).

3 Unconscionability has substantive and procedural elements. *See American Software, Inc. v. Ali*,  
4 46 Cal.App.4th 1386, 1391, 54 Cal.Rptr.2d 477 (1996). “In California, a contract or clause is  
5 unenforceable if it is both procedurally and substantively unconscionable.” *Ting v. AT&T*, 319 F.3d  
6 1126, 1148 (9<sup>th</sup> Cir. 2003), *cert. denied*, 540 U.S. 811, 124 S.Ct. 53 (2003).

7 “Substantive unconscionability focuses on the actual terms of the agreement, while procedural  
8 unconscionability focuses on the manner in which the contract was negotiated and the circumstances of  
9 the parties.” *American Software*, 46 Cal.App.4th at 1391, 54 Cal.Rptr.2d 477. The general requirement  
10 is “a showing of both substantive and procedural unconscionability at the time the contract is made.”  
11 *American Software*, 46 Cal.App.4th at 1391, 54 Cal.Rptr.2d 477.

12 Indication of procedural unconscionability includes “oppression, arising from inequality of  
13 bargaining power and the absence of real negotiation or a meaningful choice” and “surprise, resulting  
14 from hiding the disputed term in a prolix document.” *Vance v. Villa Park Mobilehome Estates*, 36 Cal.  
15 App.4th 698, 709, 42 Cal.Rptr.2d 723 (1995). “A contract is procedurally unconscionable if it is a  
16 contract of adhesion, i.e., a standardized contract, drafted by the party of superior bargaining strength,  
17 that relegates to the subscribing party only the opportunity to adhere to the contract or reject it.” *Ting*,  
18 319 F.3d at 1149.

19 Substantive unconscionability arises from contract terms so one-sided as to “*shock the*  
20 *conscience.*” *California Grocers Assn. v. Bank of America*, 22 Cal.App.4th 205, 214, 27 Cal.Rptr.2d  
21 396 (1994) (italics in original). Substantive unconscionability “refers to an overly harsh allocation of  
22 risks or costs which is not justified by the circumstances under which the contract was made.” *Ellis v.*  
23 *McKinnon Broadcasting Co.*, 18 Cal.App.4th 1796, 1803, 23 Cal.Rptr.2d 80 (1993).

24 The California Court of Appeal has explained further:

25 With a concept as nebulous as “unconscionability” it is important that courts not be thrust  
26 in the paternalistic role of intervening to change contractual terms that the parties have  
27 agreed to merely because the court believes the terms are unreasonable. The terms must  
28 shock the conscience.

The critical juncture for determining whether a contract is unconscionable is the  
moment when it is entered into by both parties – not whether it is unconscionable in light

1 of subsequent events. (Civ. Code, § 1670.5.) Unconscionability is ultimately a question  
2 of law for the court.

3 *American Software*, 46 Cal.App.4th at 1392, 54 Cal.Rptr.2d 477.

4 The insureds characterize the policy as an adhesion contract “offered to potential policyholders  
5 on a ‘take it or leave it’ basis.” The insureds argue that the determination of reasonableness provision  
6 is substantively unconscionable in allowing Endurance to made unilateral determinations as to  
7 reasonableness of defense costs without reference to justification for or circumstances surrounding  
8 defense costs or industry standards and without recourse to dispute Endurance’s determination. The  
9 insureds further fault Endurance’s failure to offer binding arbitration to resolve the defense costs dispute  
10 pursuant to section 2860(c).

11 Endurance responds that the “reasonable” determination clause is “plain and unambiguous,” not  
12 unconscionable. “[W]e do not rewrite any provision of any contract, [including an insurance policy],  
13 for any purpose.” *Certain Underwriters at Lloyd's of London v. Superior Court*, 24 Cal.4th 945, 968  
14 103 Cal.Rptr.2d 672 (2001). Endurance characterizes the insureds as “sophisticated” with a “dedicated  
15 risk manager” and broker and notes the insureds’ ability to negotiate policy endorsements. Endurance  
16 continues that the insureds’ reliance on section 2860(c) arbitration is misplaced in that section 2860(c)  
17 provides that it “does not invalidate other different or additional policy provisions pertaining to  
18 attorney’s fees or providing methods of settlement of disputes concerning those fees.”

19 Under the present circumstances, the “reasonable” determination clause is not unconscionable.  
20 There is no conscience shocking that an insurer would seek to control defense costs and limit them to  
21 a reasonable range. Moreover, the insureds are sophisticated in business and demonstrated adeptness  
22 in addressing their insurance needs, including utilizing a full-time risk manager and broker and selecting  
23 policy endorsements. The insureds bargained for various policies year-to-year, including the Fireman’s  
24 Fund policy. The insureds fail to raise factual issues as to unconscionability and to demonstrate  
25 applicability of section 2860(c).

26 ***Unilateral Determination – Objective Reasonableness***

27 The insureds accuse Endurance of “unilateral application” of the policy’s provision of  
28 Endurance’s determination “as to reasonableness” of defense costs. The insureds argue that Endurance

1 lacks evidence of objective reasonableness of its \$70,101.34 payment toward \$1,457,295.95 defense  
2 costs in excess of the insureds' \$100,000 self-insured retention. The insureds argue that the defense  
3 costs were "commercially reasonable" given the complexity of legal issues involving several areas of  
4 law, the need for California and Delaware counsel, and O'Melveny & Myers, one of the country's largest  
5 law firms, serving as opposing counsel.

6 As a reminder, the policy defines Claim Expenses as "reasonable fees charged by any lawyer  
7 selected by mutual agreement" between Endurance and the insureds. The record reflects that Endurance  
8 and the insureds reached a mutual agreement as to selection of Walter Wilhelm and Cozen O'Connor  
9 in that Endurance expressly agreed to their selection and the insureds used the two firms. There was no  
10 mutual agreement as to Allen Matkins or third-party vendors to alleviate Endurance's responsibility for  
11 their fees.

12 The policy further provides that Endurance's determination "as to the reasonableness" of defense  
13 costs "shall be conclusive" on the insureds. Endurance agreed to rates of \$350/hour for partners,  
14 \$250/hour for associates and \$150/hour for paralegals. The record reflects that Walter Wilhelm accepted  
15 such rates to reflect their reasonableness as to that firm. As to Cozen O'Connor, the record reflects that  
16 it commanded more than the Endurance rates. However, the insureds fail to demonstrate that Endurance  
17 was precluded legally to set the rates it would pay or that they were objectively unreasonable, especially  
18 considering that Walter Wilhelm accepted the Endurance rates.

19 Moreover, section 2860(c) provides

20 The insurer's obligation to pay fees to independent counsel selected by the insured is  
21 limited to the rates which are actually paid by the insurer to attorneys retained by it in the  
22 ordinary course of business in the defense of similar actions in the community where the  
claim arose or is being defended.

23 The insureds offer no evidence that Cozen O'Connor charged ordinary course of business insurance  
24 defense rates. The inferences from the record are that Cozen O'Connor did not treat the underlying  
25 action as an insurance matter with applicable billing rates and charged rates in keeping with its stature  
26 as a large international law firm.

27 The record further reflects that the insureds had several options:

28 1. Accept Endurance's selection of counsel who accepted Endurance's rates so that the

1 insureds would not need to pay out of pocket above the \$100,000 self-insured retention;

2 2. Negotiate with Cozen O'Connor to accept the Endurance rates; or

3 3. Pay Cozen O'Connor the difference between the Endurance rates and Cozen O'Connor's  
4 billed rates.

5 The insureds chose the third option. Such choice does not translate to Endurance's objective  
6 unreasonableness.

7 **Subrogation**

8 The insureds contend that Endurance is precluded to pursue subrogation claims against RPP III  
9 and Park 41. Endurance counters that it "is subrogated to the Insureds' rights to indemnification from  
10 RPP III to the extent Endurance is obligated to make any payments to the Insureds as reimbursement for  
11 their defense costs."

12 "In the insurance context, subrogation takes the form of an insurer's right to be put in the position  
13 of the insured for a loss that the insurer has both insured and paid." *State Farm General Ins. Co. v. Wells*  
14 *Fargo Bank, N.A.*, 143 Cal.App.4th 1098, 1106, 49 Cal.Rptr.3d 785 (2006). "When an insurance  
15 company pays out a claim on a property insurance policy, the insurance company is subrogated to the  
16 rights of its insured against any wrongdoer who is liable to the insured for the insured's damages." *State*  
17 *Farm*, 143 Cal.App.4th at 1106, 49 Cal.Rptr.3d 785. "An insurer does not have an independent or  
18 automatic right of subrogation in all situations" and has the "burden to establish that it can stand in the  
19 shoes of its insured." *Rokeby-Johnson v. Aquatronics International, Inc.*, 159 Cal.App.3d 1076, 1085,  
20 206 Cal.Rptr. 232 (1984).

21 "While the insurer by subrogation steps into the shoes of the insured, that substitute position is  
22 qualified by a number of equitable principles. For example, an insurer cannot bring a subrogation action  
23 against its own insured." *State Farm*, 143 Cal.App.4th at 1106, 49 Cal.Rptr.3d 785; *see St. Paul Fire*  
24 *& Marine Ins. Co. v. Murray Plumbing & Heating*, 65 Cal.App.3d 66, 76, 135 Cal.Rptr. 120 (1976)  
25 ("No right of subrogation can arise in favor of an insurer against its own insured since, by definition,  
26 subrogation exists only with respect to rights of the insurer against third persons to whom the insurer  
27 owes no duty."); *Truck Ins. Exchange v. County of Los Angeles*, 95 Cal.App.4th 13, 21, 115 Cal.Rptr.2d  
28 179 (2002) (an insurer that has issued a liability policy to the tortfeasor responsible for causing the

1 insured's loss cannot enforce subrogation rights).

2           The insureds argue that an insurer is unable to seek subrogation from third-parties if doing so  
3 shifts the loss back to the insured. *See Longoria v. Hengehold Motor Co.*, 142 Cal.App.3d 1059, 1061-  
4 1062, 191 Cal.Rptr. 439 (1983) (insurer's subrogation action against vehicle owner barred where vehicle  
5 owner would be in position to recover from insured which "[i]n effect, the insured would be covering  
6 his own loss, despite the insurer's having accepted premiums to do so. This inequitable result  
7 contravenes public policy.")

8           The insureds argue that their "substantive financial interests" in RPP III and Park 41 prevent  
9 Endurance's subrogation claims against RPP III and Park 41 which would allow Endurance to recover  
10 from the insureds "for the same loss in contravention of equitable principles and public policy." The  
11 insureds note that "an insurer has a right of subrogation against a contractual indemnitor who  
12 indemnified the same loss only if the indemnitor caused the loss paid by the insurer." *Truck Ins.*  
13 *Exchange*, 95 Cal.App.4th at 25, 115 Cal.Rptr.2d 179. The insureds conclude that Endurance cannot  
14 seek subrogation from RPP III and/or Park 41 "as they were codefendants and entities controlled by the  
15 insureds, not separate parties which independently caused Gottschalks' purported losses." The insureds  
16 further challenge the absence of evidence that RPP III caused Gottschalks' alleged damages.

17           Endurance responds that RPP III should indemnify the insureds' defense costs under the RPP III  
18 limited partnership agreement, which provides that RPP III is obligated to indemnify Lance-Kashian for  
19 "liability or damage incurred by reasons of any act performed or omitted, to be performed by [Lance-  
20 Kashian] in connection with the Business of the Partnership, including attorney fees incurred by [Lance-  
21 Kashian] in connection with the defense of any action based on any such act or omission, which attorney  
22 fees may be paid as incurred, including all such liabilities as permitted by law." Endurance concludes  
23 that "subrogation is not precluded from a contractual indemnitor such as RPP III because RPP III  
24 participated in causing the loss."

25           Endurance notes that the underlying action pursued claims against Lance-Kashian as to its  
26 conduct related to RPP III but Lance-Kashian has not sought indemnity from RPP III. Endurance points  
27 to the policy's subrogation provision:

28                           In the event of any payment under this Policy, the **Company** shall be subrogated

1 to all the **Insured's** rights of recovery therefore against any person or organization. The  
2 **Insured** shall execute and deliver instruments and papers and do whatever else is  
necessary to secure such rights and the **Insured** shall do nothing to prejudice such rights.

3 Endurance concludes that it “is subrogated to the insureds’ rights to indemnification from RPP III to the  
4 extent Endurance is obligated to make any payments to the insureds.”<sup>13</sup> Endurance characterizes the  
5 insureds’ interest in RPP III as “a minority ownership” given that Lance-Kashian owns 1.29 percent of  
6 RPP III.

7 Endurance fails to meet its burden that it is entitled to subrogation from RPP III and Park 41.  
8 Endurance merely points to an indemnity provision in a limited partnership agreement and fails to  
9 demonstrate how it entitles Endurance to subrogation. The insureds have an interest in RPP III to raise  
10 no less than an issue that Endurance attempts to shift the loss back to the insureds.

11 Moreover, an Endurance subrogation claim would contradict its position on allocation in which  
12 Endurance no less than insinuated that RPP III was the primary target of the Gottschalks complaint and  
13 that RPP III’s alleged wrongs and potential liability were independent of the insureds to warrant  
14 allocation of defense costs. In other words, as to allocation, Endurance took the position the insureds,  
15 on one hand, and RPP III, on the other hand, had distinct potential liability to Gottschalks to negate  
16 grounds for subrogation. This Court agrees with the insureds that Endurance lacks necessary evidence  
17 to invoke subrogation. As such, the insureds are entitled to summary judgment that Endurance is  
18 precluded to pursue subrogation claims against RPP III and Park 41.

### 19 Other Insurance

20 The policy includes an “Other Insurance” provision which provides:

21 All amounts payable under this Policy shall be specifically excess of, and shall  
22 not contribute with, any other valid and collectible insurance available to the Insured  
23 whether such insurance is stated to be primary, pro rata, contributory, excess, contingent  
or otherwise, unless such other insurance is specifically excess of this Policy. This  
Policy shall not be subject to the terms of any other insurance policy.

24 Endurance argues that the other insurance provision renders its policy excess to the \$1 million  
25 available to the insureds under the Fireman’s Fund policy.

26 The insureds characterize Endurance as the “primary insurer” with a “duty to defend . . . until

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27 <sup>13</sup> Endurance further faults the insureds’ failure to secure Lance-Kashian’s indemnity rights to comply with  
28 the policy’s cooperation provision.



1 the conclusion of the underlying lawsuit or until the insurer can establish conclusively that there is no  
2 potential for coverage and therefore no duty to defend.” *Amato v. Mercury Casualty Co.*, 53 Cal.App.4th  
3 825, 832, 61 Cal.Rptr.2d 909 (1997). The insureds fault Endurance’s reliance on the Fireman Fund  
4 policy in that the “fact that one insurer may owe a duty to provide a defense will not excuse a second  
5 insurer's failure to honor its separate and independent contractual obligation to defend.” *Emerald Bay  
6 Community Ass'n v. Golden Eagle Ins. Corp.*, 130 Cal.App.4th 1078, 1089, 31 Cal.Rptr.3d 43 (2005).

7 The insureds further note that “other insurance” clauses apply only when concurrent insurers  
8 cover the same risk and that Endurance fails to demonstrate the Endurance and Fireman’s Fund policies  
9 “covered the same risks.” The insureds conclude that Endurance “other insurance” remedy is to pay the  
10 insureds’ defense costs and seek reimbursement from Fireman’s Fund.

11 Endurance fails to explain application of the other insurance provision policy other than to  
12 mention the Fireman’s Fund policy and the insureds’ attempt to invoke coverage under it. The insureds  
13 raise valid points, especially as to the different risks covered by the Endurance and Fireman’s Fund  
14 policies. Without more from Endurance, this Court surmises that Endurance does not meaningfully  
15 contend that its policy is excess. Moreover, the Endurance complaint fails to raise the excess issue.

#### 16 CONCLUSION AND ORDER

17 For the reasons discussed above, this Court GRANTS summary judgment to the effect that:

- 18 1. The insureds effectively utilized independent counsel;
- 19 2. Endurance properly allocated defense costs and set reasonable rates;
- 20 3. Endurance is obligated to pay only one-third of the attorney fees charged by Cozen  
21 O’Connor and Walter Wilhelm to defend the underlying action at maximum hourly rates  
22 of \$350 for partners, \$250 for associates, and \$150 for paralegals;
- 23 4. Endurance is not obligated to pay other defense costs in the absence of its consent; and
- 24 5. Endurance is precluded to seek subrogation against RPP III and Park 41.

25 This Court concludes that such summary judgment is conclusive effectively on all the parties’  
26 respective claims and grounds for summary judgment. If the parties disagree, each side, no later than  
27 November 15, 2011, may file up to a 10-page statement to identify remaining claims and to explain why  
28 they remain for disposition. Based on such statements, this Court will determine whether to enter

1 judgment or maintain this action for disposition of remaining claims.

2 IT IS SO ORDERED.

3 **Dated: November 8, 2011**

**/s/ Lawrence J. O'Neill**  
UNITED STATES DISTRICT JUDGE

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