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**UNITED STATES DISTRICT COURT  
EASTERN DISTRICT OF CALIFORNIA**

MIMI PEREZ-FALCON,	)	Case No.: 1:11-cv-01645 - AWI - JLT
	)	
Plaintiff,	)	ORDER DENYING PLAINTIFF’S MOTION TO
	)	REOPEN DISCOVERY AND DENYING LEAVE
v.	)	TO FILE AN AMENDED COMPLAINT
	)	
SYNAGRO WEST, LLC; and DOES 1 through 10, inclusive,	)	(Doc. 29)
	)	
Defendant.	)	
	)	

Mimi Perez-Falcon (“Plaintiff”) seeks to amend the scheduling order to reopen discovery and file an amended complaint. (Doc. 29). Synagro West, LLC (“Defendant” or “Synagro West”) opposes the motion. (Doc. 32). On March 25, 2013, the Court heard the arguments of counsel on the motion. For the reasons set forth below, Plaintiff’s motion to amend the scheduling order is **DENIED**.

**I. Relevant Procedural History**

Plaintiff initiated this action by filing a complaint against Defendant on September 27, 2011. (Doc. 1). Plaintiff alleges her employment with Defendant was wrongfully terminated because she complained about sexual harassment. *Id.* at 3. Accordingly, Plaintiff asserts Defendant is liable for wrongful termination in violation of the California Fair Employment and Housing Act and public policy related to retaliation for complaints. Further, Plaintiff asserts she was involved in “disputes with her supervisor concerning violations of defendant’s permits relating to clean air standards and solid

1 waste disposal standards.” *Id.* at 4. Thus, Plaintiff contends she was also wrongfully terminated “in  
2 violation of public policy relating to complaints about solid waste disposal and violations of permits,  
3 statutes, and regulations.” *Id.* (emphasis omitted). Finally, Plaintiff asserts Defendant failed to pay her  
4 earnings through her termination date in a timely manner, in violation of Cal. Labor Code § 201. *Id.* at  
5 5. Defendant filed its answer to the complaint on January 6, 2012. (Doc. 14).

6 On February 29, 2012, the Court held a conference and issued its scheduling order setting forth  
7 the deadlines governing the proceeding. (Doc. 17). Specifically, the Court ordered “[a]ny motion or  
8 stipulation to amend a pleading SHALL be filed no later than **June 1, 2012.**” *Id.* at 2 (emphasis in  
9 original). Also, the Court ordered discovery pertaining to non-experts be completed on or before  
10 December 17, 2012, and discovery related to experts be completed on or before February 8, 2013. *Id.*

11 On February 22, 2013, Plaintiff filed the motion to amend now before the Court, seeking an  
12 order to reopen discovery (1) “to allow Plaintiff to name witnesses and discover matters relating to  
13 other employees who have been treated similarly to Plaintiff” [and] (2) allow discovery “relating to the  
14 relationship between the parent entity and subsidiaries including discovery relevant to punitive  
15 damages.” (Doc. 29 at 1). In addition, Plaintiff seeks to “fil[e] an amended complaint in this matter  
16 adding the parent entity, Synagro Technologies, Inc.,” because the “entity may have employed a policy  
17 of terminating employees who complain about illegalities and noncompliance with environmental  
18 regulations. *Id.*

19 Defendant filed its opposition to the motion on March 11, 2013 (Doc. 32), to which Plaintiff  
20 filed a reply on March 18, 2013. (Doc. 35).

## 21 **II. Scheduling Orders**

22 Districts courts must enter scheduling orders in actions to “limit the time to join other parties,  
23 amend the pleadings, complete discovery, and file motions.” Fed. R. Civ. P. 16(b)(3). In addition,  
24 scheduling orders may “modify the timing of disclosures” and “modify the extent of discovery.” *Id.*  
25 Once entered by the court, a scheduling order “controls the course of the action unless the court  
26 modifies it.” Fed. R. Civ. P. 16(d). Scheduling orders are intended to alleviate case management  
27 problems. *Johnson v. Mammoth Recreations, Inc.*, 975 F.2d 604, 610 (9th Cir. 1992). As such, a  
28 scheduling order is “the heart of case management.” *Koplove v. Ford Motor Co.*, 795 F.2d 15, 18 (3rd

1 Cir. 1986).

2 Further, scheduling orders are “not a frivolous piece of paper, idly entered, which can be  
3 cavalierly disregarded by counsel without peril.” *Johnson*, 975 F.2d at 610 (quoting *Gestetner Corp. v.*  
4 *Case Equip. Co.*, 108 F.R.D. 138, 141 (D. Maine 1985)). Good cause must be shown for modification  
5 of the scheduling order. Fed. R. Civ. P. 16(b)(4). The Ninth Circuit explained:

6 Rule 16(b)’s “good cause” standard primarily considers the diligence of the party  
7 seeking the amendment. The district court may modify the pretrial schedule if it cannot  
8 reasonably be met despite the diligence of the party seeking the extension. Moreover,  
9 carelessness is not compatible with a finding of diligence and offers no reason for a  
10 grant of relief. Although the existence of a degree of prejudice to the party opposing the  
11 modification might supply additional reasons to deny a motion, the focus of the inquiry  
12 is upon the moving party’s reasons for modification. If that party was not diligent, the  
13 inquiry should end.

14 *Johnson*, 975 F.2d at 609 (internal quotation marks and citations omitted). Therefore, parties must  
15 “diligently attempt to adhere to the schedule throughout the course of the litigation.” *Jackson v.*  
16 *Laureate, Inc.*, 186 F.R.D. 605, 607 (E.D. Cal. 1999). The party requesting modification of a  
17 scheduling order has the burden to demonstrate:

18 (1) that she was diligent in assisting the Court in creating a workable Rule 16 order, (2)  
19 that her noncompliance with a Rule 16 deadline occurred or will occur, notwithstanding  
20 her efforts to comply, because of the development of matters which could not have been  
21 reasonably foreseen or anticipated at the time of the Rule 16 scheduling conference, and  
22 (3) that she was diligent in seeking amendment of the Rule 16 order, once it become  
23 apparent that she could not comply with the order.

24 *Id.* at 608 (internal citations omitted).

### 25 **III. Discussion and Analysis**

26 The Scheduling Order set forth a pleading amendment deadline of June 1, 2012. (Doc. 17 at 2).  
27 The current motion was not filed until February 22, 2013. (Doc. 29) Thus, Plaintiff is required to  
28 demonstrate good cause under Rule 16 for filing an amended pleading out-of-time. *See Coleman v.*  
*Quaker Oats Co.*, 232 F.3d 1271, 1294 (9th Cir. 2000) (explaining the question of whether the liberal  
amendment standard of Rule 15(a) or the good cause standard of Rule 16(b) applies to a motion for  
leave to amend a complaint depends on whether a deadline set in a Rule 16(b) scheduling order has  
expired). Likewise, Plaintiff must demonstrate good cause under Rule 16 to re-open discovery, as the  
deadline of December 17, 2012, has expired. *See Johnson*, 975 F.2d at 609. Accordingly, the Court

1 examines Plaintiff's diligence to determine whether amendment of the scheduling order is proper.

2 A. Diligence in conducting discovery

3 Plaintiff asserts her attorney "received a phone call from Anthony Chaney, a former Synagro  
4 employee from Philadelphia, Pennsylvania," after the discovery deadline passed in the case.<sup>1</sup> (Doc. 30  
5 at 1). Discussing the case filed by Mr. Chaney in Pennsylvania, counsel learned "the same individuals  
6 were involved with both parties prior to [their] terminations." *Id.* at 3. Specifically, Plaintiff reports  
7 Mr. Chaney complained about compliance at the Philadelphia plant to Ann Marie Hoffmaster, and that  
8 Ms. Hoffmaster "was involved in Plaintiff's termination." *Id.* at 2. Also, Plaintiff asserts "Diana Floyd  
9 is involved in every termination at Synagro," including her own and the terminations of Mr. Chaney  
10 and his co-plaintiff, Christopher Kennedy. *Id.* at 3.

11 Because the Philadelphia Plant was operated by Philadelphia Biosolids, a subsidiary of Synagro  
12 Technologies, Inc., Plaintiff asserts "[t]his raises the issue of the potential for a company-wide policy of  
13 terminating employees who raise issues regarding compliance with the laws (or simply complain about  
14 anything)." (Doc. 30 at 2-3). Thus, Plaintiff requests that the Court re-open discovery on the following  
15 issues:

- 16 1) the interrelationships between the entities involved with Synagro, including Plaintiff's  
17 former employer (current defendant Synagro West, LLC) and the employer for Anthony  
Chaney (and potentially others),
- 18 2) this would include financial documents for punitive damages purposes as it now appears  
19 a company-wide policy may exist,
- 20 3) complaints made by employees of other Synagro entities about compliance issues,[and]
- 21 4) to discover whether adverse actions were suffered by said employees[.]

(Doc. 30 at 4).

22 In response, Defendant asserts Plaintiff was not diligent in pursuing discovery in the action, but  
23 "waited approximately six months (from when the Court issued its Scheduling Order, which began the  
24 discovery period) to serve her first set of written discovery on Defendant." (Doc. 32 at 3). Defendant  
25 observes, "Plaintiff waited to notice her first (and only) deposition nine months after the Court issued a  
26 Scheduling Order for December 17, 2012 (which was the last day allowed to complete discovery)." *Id.*

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27  
28 <sup>1</sup> Although Plaintiff's counsel was unsure of the date on which he received a call from Mr. Chaney, at the hearing  
he asserted the call was received "sometime in mid-January."

1 According to Defendant, “given that Plaintiff’s complaint is based on employment retaliation/wrongful  
2 termination, she had to have known that determining whether the employer engaged in a pattern and  
3 practice of the alleged retaliation/wrongful termination would be crucial to the preparation of her case  
4 regardless of the lawsuit in Philadelphia.” *Id.* at 6-7.

5 The Court agrees the corporate structure of Synagro West was relevant to Plaintiff’s claims  
6 from the beginning of the action, as was the corporate structure of Synagro Technologies. Plaintiff  
7 could have pursued discovery regarding Defendant’s corporate structure and its parent company during  
8 the nine months of discovery between the entry of the Scheduling Order and the close of discovery.  
9 Plaintiff’s counsel, Mr. Rumph, acknowledged at the hearing that he could have requested information  
10 the relationship between Synagro West and its parent company, Synagro Technologies, Inc., but  
11 asserted he was not interested in such discovery because Defendant had admitted to employing  
12 Plaintiff. In taking this position, apparently, Plaintiff was interested in imposing liability on *an*  
13 employer rather than *all* employers. Moreover, counsel believed the evidence was so strong in favor of  
14 Plaintiff’s claims that most discovery was unneeded. However, since receiving information regarding  
15 the similar claims asserted by Mr. Chaney and Mr. Kennedy, seemingly, Plaintiff now believes Synagro  
16 West and Synagro Technologies were joint employers of Plaintiff, and Synagro West is enforcing a  
17 policy promulgated by Synagro Technologies to terminate any employee who complains about  
18 compliance issues. (*See* Doc. 30 at 3).

19 The only discovery identified by Plaintiff regarding the corporate structure of Defendant came  
20 at the sole deposition, held on the last day of discovery. Plaintiff questioned Jackie Linton, the former  
21 Vice President of Human Resources, “about the various entities of Synagro during her deposition” but  
22 asserts Ms. Linton failed to provide a “real answer to the issue of the interrelationship between these  
23 entities.” (Doc. 30 at 3; *see also* Doc. 30-4 at 4-5). Ms. Linton testified she was not familiar with the  
24 divisions within Synagro, but that “[t]here were lots of different companies that were part of the  
25 Synagro Corporation.” *Id.* at 4. In addition, Ms. Linton reported “all” employee personnel files were  
26 maintained in Houston, where she worked. *Id.* at 5. Now dissatisfied with this information, Plaintiff  
27 seeks further discovery regarding Synagro’s entities. Importantly, this limited discovery is inconsistent  
28 with a finding of “diligence.” Because Plaintiff waited until the eleventh hour to conduct a deposition,

1 she bore the risk that new information would be discovered on the last day of the discovery period, and  
2 that she would be unable to pursue follow-up.

3         Indeed, the fact that Synagro West was a subsidiary of Synagro Technologies was not a fact that  
4 was unknown to Plaintiff. At the hearing, counsel admitted knowing of the parent company but  
5 insisted this fact had no pertinence in light of the fact Synagro West admitted to being Plaintiff's  
6 employer. However, the fact that Plaintiff made a tactical decision to forego discovery as to the  
7 interrelationship between these entities—and, indeed, the opportunity to inquire of Synagro West as to  
8 the source of the human resources policies and customs—is a fact not lost on the Court.

9         On the other hand, it is not clear whether the claims of Mr. Chaney and Mr. Kennedy could  
10 have been discovered by Plaintiff prior to the close of discovery. Counsel has explained that their  
11 claims did not arise until summer 2012 and their complaint was not filed until November 2012.  
12 Nevertheless, information regarding the interrelationships between the entities involved with Synagro,"  
13 the source of Synagro West's human resources policies and customs and "financial documents for  
14 punitive damages" was clearly discoverable prior to any knowledge about the case initiated by Mr.  
15 Chaney and Mr. Kennedy.

16         Moreover, despite Plaintiff's current position that "Evidence of how others are treated is  
17 significant and is admissible," discovery of the Chaney/Kennedy lawsuit does not make this evidence  
18 pertinent; it was *always* pertinent. Heyne v. Caruso, 69 F.3d 1475, 1479-1481 (9th Cir. 1995)(" It is  
19 clear that an employer's conduct tending to demonstrate hostility towards a certain group is both  
20 relevant and admissible where the employer's general hostility towards that group is the true reason  
21 behind firing an employee who is a member of that group.") Nevertheless, Plaintiff failed to seek  
22 discovery of any others who suffered similarly to her as a result of Synagro West's actions. Why,  
23 exactly, this "me too" evidence is interesting to Plaintiff only now because she discovered  
24 Chaney/Kennedy have filed a lawsuit against Synagro Technologies—but this information was not  
25 interesting to Plaintiff is if concerned Synagro West's direct employees, is not explained to the Court's  
26 satisfaction.

27         Because Plaintiff fails to show she acted with diligence in pursuing discovery in the time  
28 permitted under the Court's Scheduling order, the request to re-open discovery is **DENIED**. *See*

1 *Jackson*, 186 F.R.D. at 607.

2 B. Leave to amend the Complaint

3 Even if the Court were to conclude Plaintiff demonstrated diligence in the course of discovery,  
4 Plaintiff has failed to demonstrate amendment of the complaint is proper under Rule 15. Granting or  
5 denying leave to amend a complaint under Rule 15 is in the discretion of the Court, *Swanson v. United*  
6 *States Forest Service*, 87 F.3d 339, 343 (9th Cir. 1996), though leave should be “freely given when  
7 justice so requires.” Fed. R. Civ. P. 15(a)(2). There is no abuse of discretion “in denying a motion to  
8 amend where the movant presents no new facts but only new theories and provides no satisfactory  
9 explanation for his failure to fully develop his contentions originally.” *Bonin v. Calderon*, 59 F.3d 815,  
10 845 (9th Cir. 1995); *see also Allen v. City of Beverly Hills*, 911 F.2d 367, 374 (9th Cir. 1990).

11 Leave to amend should not be granted where “amendment would cause prejudice to the  
12 opposing party, is sought in bad faith, is futile, or creates undue delay.” *Madeja v. Olympic Packers*,  
13 310 F.3d 628, 636 (9th Cir. 2002) (citing *Yakima Indian Nation v. Wash. Dep’t of Revenue*, 176 F.3d  
14 1241, 1246 (9th Cir. 1999)). Consequently, under Rule 15(a), there are several factors a court may  
15 consider in deciding whether to grant leave to amend a complaint: (1) whether the plaintiff has  
16 previously amended his complaint, (2) undue delay, (3) bad faith, (4) futility of amendment, and (5)  
17 prejudice to the opposing party. *Foman v. Davis*, 371 U.S. 178, 182 (1962); *Loehr v. Ventura County*  
18 *Cnty. Coll. Dist.*, 743 F.2d 1310, 1319 (9th Cir. 1984). These factors are not of equal weight; prejudice  
19 to the opposing party has long been held to be the most crucial factor in determining whether to grant  
20 leave to amend. *Eminence Capital, LLC v. Aspeon, Inc.*, 316 F.3d 1048, 1052 (9th Cir. 2003) (“As this  
21 circuit and others have held, it is the consideration of prejudice to the opposing party that carries the  
22 greatest weight”); *Jackson v. Bank of Hawaii*, 902 F.2d 1385, 1387 (9th Cir. 1990); *Howey v. United*  
23 *States*, 481 F.2d 1187, 1190 (9th Cir. 1973).

24 *I. Prior amendments*

25 The Court’s discretion to deny an amendment is “particularly broad” where a plaintiff has  
26 previously amended his complaint. *Allen*, 911 F.2d at 373; *Fidelity Fin. Corp. v. Fed. Home Loan*  
27 *Bank*, 79 F.3d 1432, 1438 (9th Cir. 1986). Here, Plaintiff has not amended her complaint previously.  
28 Accordingly, this factor does not weigh against amendment.

1                   2.       *Undue delay*

2           By itself, undue delay may be insufficient to prevent the Court from granting leave to amend  
3 pleadings. *Howey*, 482 F.2d at 1191; *DCD Programs, Ltd. v. Leighton*, 833 F.2d 183, 186 (9th Cir.  
4 1986). However, in combination with other factors, delay may be sufficient to deny amendment. *Hurn*  
5 *v. Ret. Fund Trust of Plumbing*, 648 F.2d 1252, 1254 (9th Cir. 1981). Evaluating undue delay, the  
6 Court considers “whether the moving party knew or should have known the facts and theories raised by  
7 the amendment in the original pleading.” *Jackson*, 902 F.2d at 1388; *see also Eminence Capital*, 316  
8 F.3d at 1052. In addition, the Court should examine whether “permitting an amendment would . . .  
9 produce an undue delay in the litigation.” *Id.* at 1387.

10           Here, Plaintiff admitted having knowledge of a parent entity, but made a tactical decision not to  
11 conduct discovery related to the relationship between Synagro West and the parent entity and became  
12 interested in this information only after learning of the case filed by Mr. Chaney in Pennsylvania. In  
13 addition, filing the amended complaint identifying Synagro Technologies as a defendant would require  
14 the entire case to be rescheduled. Undoubtedly, re-opening discovery would cause significant delay in  
15 the action, indeed, likely by at least 9 to 12 from the date the case is rescheduled—which would not be  
16 for many months from now. *See, e.g., Zivkovic v. S. Cal. Edison Co.*, 302 F.3d 1080, 1087 (9th Cir.  
17 2002) (affirming the district court’s denial of motion to amend pleadings where additional causes of  
18 action would require additional discovery, prejudicing defendant and delaying proceedings); *Solomon*  
19 *v. N. Am. Life and Cas. Ins. Co.*, 151 F.3d 1132, 1139 (9th Cir. 1998) (holding the district court did not  
20 abuse its discretion in denying the plaintiff’s motion to amend on grounds of undue delay and prejudice  
21 where the motion “would have required re-opening discovery, thus delaying the proceedings”).  
22 Consequently, this factor weighs against granting Plaintiff leave to file an amended complaint.

23                   3.       *Bad faith*

24           There is no evidence that Plaintiff has acted in bad faith in seeking to amend the complaint to  
25 add Synagro Technologies as a defendant. Thus, this factor does not weigh against an amendment.

26                   4.       *Futility of amendment*

27           “Futility of amendment can, by itself, justify the denial of a motion for leave to amend.” *Bonin*,  
28 59 F.3d at 845; *see also Miller v. Rykoff-Sexton*, 845 F.2d 209, 214 (9th Cir. 1988) (“A motion for



1 leave to amend may be denied if it appears to be futile or legally insufficient”). Frequently, futility  
2 means “it was not factually possible for [the] plaintiff to amend the complaint so as to satisfy the  
3 standing requirement.” *Allen*, 911 F.2d at 373. Similarly, a motion for leave to amend is futile if it can  
4 be defeated on a motion for summary judgment. *Gabrielson v. Montgomery Ward & Co.*, 785 F.2d  
5 762, 766 (9th Cir. 1986). In addition, futility may be found where new claims are duplicative of  
6 existing claims or patently frivolous, or both. *See Bonin*, 59 F.3d at 846.

7 In this case, it does not appear that amendment would be futile, because Plaintiff has identified  
8 evidence supporting her allegation that Synagro Technologies was an employer under the definition of  
9 Cal. Gov’t Code § 12926. Accordingly, the Court cannot conclude Plaintiff’s proposed amendment is  
10 futile, and this factor does not weigh against amendment

11 5. *Prejudice to the opposing party*

12 The most critical factor in determining whether to grant leave to amend is prejudice to the  
13 opposing party. *Eminence Capital*, 316 F.3d at 1052 (“Prejudice is the touchstone of the inquiry under  
14 rule 15(a)”) (internal quotes omitted). The burden of showing prejudice is on the party opposing an  
15 amendment to the complaint. *DCD Programs*, 833 F.2d at 187; *Beeck v. Aquaslide ‘N’ Dive Corp.*,  
16 562 F.2d 537, 540 (9th Cir. 1977). Prejudice must be substantial to justify denial of leave to amend.  
17 *Morongo Band of Mission Indians v. Rose*, 893 F.2d 1074, 1079 (9th Cir. 1990). Under Rule 15(a),  
18 there is a presumption in favor of granting leave to amend where prejudice is not shown. *Eminence*  
19 *Capital*, 316 F.3d at 1052.

20 Importantly, the re-opening discovery of related to Synagro Technologies would prejudice  
21 Defendant. *See, e.g., Zivkovic*, 302 F.3d at 1087 (observing “[t]he requirement of additional discovery  
22 would have prejudiced [the defendant]” if leave to amend a complaint was granted); *Lockheed Martin*  
23 *Corp. v. Network Solutions Inc.*, 194 F.3d 980, 986 (9th Cir. 1999) (“[a] need to reopen discovery and  
24 therefore delay the proceedings supports a district court’s finding of prejudice”). In addition, as  
25 Defendant argues, “allowing Plaintiff to add a new party 18 months after initiation of the lawsuit and 6  
26 months prior to trial would be highly prejudicial to Synagro Technologies, Inc.” (Doc. 32 at 8-9) (citing  
27 *DCD Programs*, 833 F.2d at 187; *Becherer v. Merrill Lynch, Pierce, Fenner & Smith, Inc.*, 43 F.3d  
28 1054, 1069 (6th Cir. 1995)). Given the prejudice to both Defendant and Synagro Technologies—

1 caused by the significant passage of time from the date of the underlying events--this factor weighs  
2 against granting Plaintiff leave to file an amended complaint.

3 **IV. Conclusion**

4 Here, Plaintiff has failed to demonstrate she diligently pursued discovery in the time allotted.  
5 This finding ends the Court's inquiry of whether to grant leave to amend the scheduling order, either to  
6 re-open discovery or file an amended complaint. *See Johnson*, 975 F.2d at 609 (explaining "the inquiry  
7 should end" for a lack of diligence); *see also Zivkovic v. S. Cal. Edison Co.*, 302 F.3d 1080, 1087 (9th  
8 Cir. 2002) (affirming denial of motion to modify schedule where the plaintiff failed to "demonstrate  
9 diligence in complying with the dates set by the district court"). However, even if Plaintiff  
10 demonstrated good cause to amend the scheduling order, Plaintiff has failed to demonstrate an  
11 amendment is proper under Rule 15 given the undue delay and prejudice that would result. Recently,  
12 this Court observed: "Federal Rule of Civil Procedure 15 is not so broad was to reward a party for  
13 undue delay in seeking discovery." *Gerawan Farming, Inc. v. Rehrig Pac. Co.*, 2013 U.S. Dist. LEXIS  
14 31835, at \*20 (E.D. Cal. Mar. 7, 2013).

15 On the other hand, given the amount of time until trial, the Court will grant Defendant leave to  
16 take the depositions of Messrs. Chaney and Kennedy, if they choose. Their choice to take these  
17 depositions is without prejudice to their later decision to move to exclude these witnesses at trial.

18 **ORDER**

19 Based upon the foregoing, **IT IS HEREBY ORDERED:**

- 20 1. Plaintiff's motion to reopen discovery and file an amended complaint (Doc. 29) is  
21 **DENIED**;
- 22 2. Defendant is **GRANTED** 60 days leave to take the depositions of Messrs. Chaney and  
23 Kennedy.

24  
25 IT IS SO ORDERED.

26 Dated: March 26, 2013

/s/ Jennifer L. Thurston  
UNITED STATES MAGISTRATE JUDGE