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UNITED STATES DISTRICT COURT  
EASTERN DISTRICT OF CALIFORNIA

LINDA K. DESROSIERS  
  
Plaintiff,  
  
v.  
  
THE HARTFORD aka HARTFORD  
FIRE INS. CO., HARTFORD  
FINANCIAL SERVICES GROUP, INC.,  
and DOES 1 through 20, inclusive,  
  
Defendants.

No. 2:09-cv-2057-MCE-GGH

**MEMORANDUM AND ORDER**

Through this lawsuit, Plaintiff Linda DesRosiers (“Plaintiff”) asserts that her former employer, Defendants The Harford (also known as Hartford Fire Ins. Co. and Hartford Financial Services Group, Inc., hereinafter collectively referred to as “Hartford” or “Defendants”) failed to facilitate her ability to work as a Nurse Case Manager by reasonably accommodating her longstanding physical disability (chronic fecal incontinence). Plaintiff’s complaint, originally filed in the Superior Court of the State of California in and for the County of Sacramento, was removed by Defendants to this Court on grounds of diversity of citizenship pursuant to 28 U.S.C. §1332 and 1441(b).  
  
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1 Defendants now move for summary judgment, or alternatively for summary adjudication  
2 of issues. They argue that each of Plaintiff's five causes of action, all of which are  
3 asserted under the auspices of California's Fair Employment and Housing Act, California  
4 Government Code § 12900, et seq. ("FEHA") fail because Plaintiff cannot establish  
5 various essential prerequisites for the FEHA claims at issue. Defendants further assert  
6 that Plaintiff also has not demonstrated any entitlement to punitive damages under the  
7 circumstances of this case. As set forth below, the Court concludes that multiple issues  
8 of material fact preclude summary adjudication as to any of Plaintiff's causes of action,  
9 and with regard to the availability of punitive damages in this matter.

## 10 11 **BACKGROUND<sup>1</sup>**

12  
13 On April 10, 2006, Plaintiff, a registered nurse, commenced employment with  
14 Hartford as a Nurse Case Manager ("NCM") in its Workers' Compensation ("WC") unit in  
15 Rancho Cordova, California. The WC unit is located on the second floor of a three-  
16 story building leased by Hartford, and is configured with approximately nine rows of  
17 cubicles and a file storage area where injured workers' medical files are kept. Kay Boyd,  
18 a Team Leader with Hartford, was entrusted with overseeing NCMs in the Rancho  
19 Cordova unit and was Plaintiff's immediate supervisor.

20 As an NCM, Plaintiff worked together with claims handlers, injured workers, and  
21 medical providers in assessing appropriate treatment and whether and when an injured  
22 worker can eventually return to work. Plaintiff claims that prior to being hired, Ms. Boyd  
23 told her that Hartford would be transitioning to a "remote" system within a year that would  
24 allow telephone nurses to work from home.

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26 <sup>1</sup> The Court recognizes that the defense has submitted substantial objections to much of the  
27 evidence cited to by Plaintiff in opposition to its request for summary judgment. To the extent this  
28 background section cites to evidence that was subject to those objections, the objections are overruled.  
The Court need not specifically rule on evidence not relied upon in this Memorandum and Order and does  
not do so.

1 According to Plaintiff, the option of working remotely was appealing to her  
2 because of her medical condition. In 1990, Plaintiff suffered a sphincter injury during  
3 childbirth that resulted in chronic fecal incontinence and limited bowel movement control.  
4 Further nerve damage occurred as a result of an unsuccessful surgical repair in 1997.  
5 According to Plaintiff, her symptoms are unpredictable and exacerbated by stress.  
6 Plaintiff's condition, particularly when combined with any clean-up delay, allegedly put  
7 her at risk of developing vaginitis and urinary tract infections. Plaintiff nonetheless did  
8 not use adult diapers or other incontinence protection products, did not regularly take  
9 any prescribed medication, and was not seeing a specialist during the time she worked  
10 for Hartford. Instead, the prophylactic measures she took consisted primarily of lining  
11 her underwear with baby diapers. See Pl.'s Dep. 306:17-310:15.<sup>2</sup>

12 It is undisputed that Plaintiff did not disclose her condition to anyone at Hartford  
13 before she was hired. Plaintiff claims she believed that she could manage the problem  
14 herself, especially given the fact that she had lived with the condition for many years and  
15 had managed to stay working. She also hoped to eventually work from home as Kay  
16 Boyd had indicated. In July of 2006, however, about three months after she was hired,  
17 Plaintiff decided she had to request certain accommodations. According to Plaintiff, her  
18 cubicle in the second floor WC unit was some 93 feet from the doors leading to the  
19 second floor restroom, and approximately 180 feet from the restroom itself. Plaintiff felt  
20 that distance, along with the lack of privacy in the restroom itself, prevented her from  
21 quickly and effectively remedying any fecal incident. Plaintiff therefore disclosed her  
22 disability to Ms. Boyd, explaining that she needed immediate access to a restroom along  
23 with privacy in order to properly clean up after any incident. Plaintiff also requested that  
24 she be permitted to work from home since that would address both her proximity and  
25 privacy needs.

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28 <sup>2</sup> Complete deposition transcripts have been provided to the Court and will be cited to by page and  
line number throughout this Memorandum and Order.

1           Once Plaintiff's accommodation requests were made, Boyd contacted Robert  
2 Hughes, Hartford's Regional Vice President for Worker's Compensation, and the  
3 individual ultimately responsible for determining what accommodations could be made.  
4 Shelley Kelley, an Employee Relations ("ER") Consultant with Hartford, sent Ms. Boyd a  
5 Job Modification Request form ("JMR") to be submitted by Plaintiff.

6           On or about July 31, 2006, Plaintiff's treating physician, J. B. Humphrey, M.D,  
7 submitted a JMR to Hartford describing her condition as chronic anal incontinence,  
8 secondary to surgery and an unsuccessful attempted surgical repair that caused  
9 uncontrollable diarrheal bowel movement. Dr. Humphrey concluded that the condition  
10 affected Plaintiff's ability to work, and requested that she be provided "immediate access  
11 to toilet facility – private, within 15 ft." or work from home where she can have immediate  
12 access to toilet and freely clean up overflow." See Ex. 33, ECF No. 52-1, p. 95.<sup>3</sup>

13           Thereafter, on September 1, 2006, John W. Roberts, M.D., another of Plaintiff's treating  
14 doctors, sent a letter to update Hartford on Plaintiff's condition and suggested  
15 accommodations. Dr. Roberts described Plaintiff as having a loss of anal sphincter tone,  
16 discernible both objectively and subjectively, that frequently caused incontinence. He  
17 stated the condition was accompanied by irritable bowel syndrome and made worse by  
18 anxiety over the possibility of soiling herself in public. Dr. Roberts supported the  
19 accommodations already requested by Dr. Humphrey, stating that Plaintiff needed either  
20 a private office with attached restroom facility or the ability to work from home with ready  
21 access to a toilet. Dr. Roberts also recommended a less stressful work situation.

22 Ex. 52, ECF No. 52-3, p. 79.

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27 <sup>3</sup> The exhibits to depositions taken in this matter are numbered sequentially and have been  
28 attached by both parties to their respective Compendia of Evidence. For ease of reference, the Electronic  
Case Filing ("ECF") reference and exhibit page reference will be used throughout this Memorandum and  
Order with respect to those exhibits.

1 Plaintiff's JMR as submitted by Dr. Humphrey, along with Dr. Roberts' follow-up  
2 letter, were reviewed by Dr. Edward Berman, a Corporate Medical Adviser for Hartford  
3 entrusted with determining, by way of an independent review of the medical information  
4 submitted to him, whether an employee's medical condition substantiates the requested  
5 accommodation, or whether some other job modification is indicated. On September 28,  
6 2006, Dr. Berman sent an email indicating that after reviewing the medical records and  
7 discussing the case with Plaintiff's treating physicians, he believed the medical  
8 documentation submitted supported Plaintiff's request for either a private office with  
9 attached restroom facility or work from home to facilitate ready bathroom access, as well  
10 as a less stressful job situation.

11 Significantly, however, Dr. Berman's conclusion that the accommodations  
12 requested by Plaintiff were justified from a medical standpoint did not mean that they  
13 were reasonable under the circumstances and could be granted. Instead, after Berman  
14 submitted his findings, Plaintiff's supervisors, along with Hartford management, had to  
15 make an additional determination as to whether the requested accommodations, or  
16 some alternative thereto, could be reasonably granted. This interactive process,  
17 designed to identify accommodations which could address Plaintiff's needs, commenced  
18 in July of 2006 and allegedly continued until the end of Plaintiff's employment in May of  
19 2007. It is undisputed that during this time period Plaintiff had various conversations  
20 with Boyd, Kelley, Hughes and others at Hartford regarding her disability and potential  
21 accommodations to address that disability, some of which were oral and some of which  
22 were documented in email correspondence.

23 On November 9, 2006, Plaintiff was informed that her "telecommuting" request  
24 was denied. No reasons for that rejection, which came some five months after her  
25 request was initially made in July, were given and, according to Plaintiff, no other  
26 accommodations were offered. Plaintiff claims her alternative requests for privacy and  
27 for immediate proximity or access to a restroom were not addressed at all. ECF  
28 No. 52-4, p. 115.

1 Kelley nonetheless admitted that as of December 14, 2006, her records showed that  
2 Hartford considered the case involving Plaintiff's accommodations to be essentially  
3 "closed" even if talk continued about what could be done. Kelley Dep., 108:6-109:1.

4 Subsequently, on January 30, 2007, Plaintiff emailed Shelley Kelley in ER and  
5 told her that her request was not simply about "telecommuting." Instead, she asked for a  
6 "decision about whether or not accommodations will be considered and if not, the  
7 reasons why." Ex. 8, ECF No. 52, pp. 78-79. On February 5, 2007, Kelley replied to  
8 Plaintiff and again indicated only that working from home was not reasonable from a  
9 business perspective. Id. at p. 77. That same day, Plaintiff claims her supervisor, Kay  
10 Boyd, told her that her evaluation ratings had decreased and that she would need to do  
11 monthly evaluations as to Plaintiff's job performance, a development that Plaintiff viewed  
12 as retaliatory and intimidating. Ex. 45, ECF No. 52-3, p. 61; Pl.'s Decl., ¶ 12. Then, on  
13 February 8, 2007, Kelley acknowledged that a private office with attached restroom had  
14 been requested, but told Plaintiff her request was not reasonable because Hartford's  
15 facilities did not provide such an option. Id. Hartford's decision in that regard came  
16 some seven months after Plaintiff initially requested that particular accommodation.  
17 Plaintiff claims that no alternatives to Plaintiff's request for ready restroom access, or for  
18 stress reduction, were offered. When Plaintiff continued to request further explanation,  
19 she was referred to Regional Vice President Hughes.

20 On February 16, 2007, Plaintiff emailed Hughes with the following query:

21 Why would an office with bathroom not be reasonable? Is  
22 the cost? Limitations with what can be done here in the  
23 office? Other?  
OR  
Why can't my position be done remotely?

24 Ex. 34, ECF No. 52-1, p. 98.

25 On February 19, 2007, Hughes wrote back to Plaintiff and told her that the  
26 requested accommodation of an office with a restroom was rejected because of  
27 excessive cost.

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1 He indicated he believed that costs for such a retrofit could approach \$100,000, and  
2 believed that other employees could be “distracted” by Plaintiff receiving such a  
3 substantially improved working space. With respect to working from home, Hughes  
4 stated that “[a] foundation to our business model’s success is having nurses co-located  
5 with claims’ professionals,” and explained that the ease of such collaboration “improves  
6 our efficiency, productivity and claim outcomes.” Ex. 35, ECF No. 52-1, p. 103. In fact,  
7 Hughes told Plaintiff that there was “no precedent for any nurse case manager working  
8 remotely from home in the WC organization.” Id.

9 Hughes later admitted that he never obtained any actual cost estimates for  
10 construction of a private office and adjoining restroom for Plaintiff, and that the \$100,000  
11 figure he offered was not based on any cost or build-out analysis. Hughes Dep., 56:8-  
12 57:8, 64:10-18. Hartford does claim, however, that it required NCMs like Plaintiff to have  
13 access to the most current medical information available in each injured workers’ claim  
14 file. During the time period when Plaintiff’s accommodations were considered in 2006  
15 and 2007, some, but not all, medical information could be accessed by computer.  
16 According to Hartford, however, much information, including certain correspondence and  
17 reports, existed only in paper “hard copy” form that was stored primarily in physical files  
18 within the WC unit. Decl. of Paula Beland, ECF No. 45-10, ¶ 3; Decl. of Robert Hughes,  
19 ECF No. 45-12, ¶ 4. Hartford therefore claims it reasonably required attendance to be  
20 an essential job function for NCMs given this limitation. In fact, no NCM for Hartford  
21 worked remotely in 2006 or 2007. Defs.’ Undisputed Fact (“UF”) No. 41. The Electronic  
22 Data Management (“EDM”) system that put the infrastructure in place to allow Hartford  
23 NCMs to work from home was not completed until approximately August 4, 2009, well  
24 after Plaintiff’s tenure with the company ended, and not until some \$6 million had been  
25 expended in rolling out the EDM program. Id. at UF Nos. 44, 45.

26 On February 23, 2007, after Hughes had rejected both working from home and  
27 the construction of a private office with adjoining bathroom, Plaintiff wrote again to  
28 Hughes asking for additional accommodations.

1 She requested that fewer files be assigned to her for handling, that she be allowed time  
2 away from her desk in the event of a fecal emergency, and that she be given closer  
3 parking to afford easier access. Plaintiff also asked Hughes for “any other  
4 accommodation ideas.” Ex 11, ECF No. 52, p. 89. When Hughes forwarded Plaintiff’s  
5 email to Shelley Kelly in ER, he included the following message:

6 Shelley,

7 This needs to stop. How firm a message can be sent that all  
8 decisions are final and no further accommodations will be  
9 made? I’m at the point where I want to stop the part time  
FMLA [Family Medical Leave Act] as well. Please review and  
advise. Thanks, Robert

10 Ex. 10, ECF No. 52, p. 86.<sup>4</sup>

11 Hughes claims he was frustrated both because he felt that he was having to  
12 answer the same inquiries from Plaintiff on multiple occasions, and because he believed  
13 she should have mentioned any other potential accommodations she wanted initially  
14 rather than on a cumulative basis as the interactive process continued. As Hughes  
15 testified, “[w]e communicated the decision on the accommodations she requested and  
16 then four new ones came up in the same week.” Hughes Dep.; 160:1-9. Kelley, for her  
17 part, claims she immediately told Hughes by telephone that Hartford was required to  
18 continue to engage in an interactive process with Plaintiff irrespective of whether he was  
19 frustrated. Kelly Dep., 132:7-16.

20 On February 23, 2007, Hughes advised Plaintiff by email that any additional job  
21 modifications had to be formally requested through a new MJR, despite the fact, as  
22 discussed above, that Plaintiff’s doctors had already submitted two such forms in July  
23 and September of 2006. Ex. 12, ECF No. 52, p. 91. That same day, Shelley Kelley  
24 advised Hughes to stop communicating with Plaintiff by email unless she complied with  
25 Hartford’s request in that regard. Ex. 11, ECF No. 52, p. 88.

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27 <sup>4</sup> According to Shelley Kelley, Plaintiff was not in fact on FMLA but instead had been on short-term  
28 disability as a result of a car accident and had returned to work on a shortened-hour basis. Kelley testified  
she let Hughes know he was wrong about the FMLA issue. Kelley Dep., 136:19-25.



1 Kelley also told Hughes that while Plaintiff wanted to communicate on a more informal  
2 basis, “we have to keep her tied into the appropriate process.” Ex. 13, ECF No. 52,  
3 p. 93. Hughes accordingly sent the following note to Plaintiff:

4           You are requesting several new job modifications that were  
5           not previously requested. Your medical provider must submit  
6           medical documentation that substantiates any job  
7           accommodation requests. These requests must go through  
8           our Job Modification Process to ensure that proper  
          documentation and medical review is provided. To request  
          these new accommodations, you must initiate the Job  
          Modification Forms again.

9 Ex. 16, ECF No. 52, p. 104.

10           Plaintiff claims she perceived this directive as an effort to thwart the interactive  
11 process. She replied to Hughes on February 26, 2007, with the following plea:

12           My condition/disability is lifetime, as previously documented.  
13           My provider and I have submitted all requested  
14           documentation to your office back East and your physician  
15           has verified my disability. It takes management for me to get  
16           through every day. This whole process has been time  
17           consuming for my physician, and myself. In addition, it is  
          embarrassing and difficult for me. I really don't see how  
          starting this process all over again is reasonable or  
          necessary. Can you please just consider what I am  
          requesting, based on the information I have already provided.

18 Id.

19           Hughes, after requesting input from Hughes on how to respond to Plaintiff,  
20 advised her to “[p]lease discontinue your direct requests to me as the answer will not  
21 change. Id., see also Exs. 14-15, ECF No. 52, pp. 96, 100-01. Plaintiff states that  
22 following this interchange, she feared that Hartford had no intention of working with her  
23 in order to reach accommodations that would keep her employed. See Pl.’s Decl., ¶ 31.

24           Then, on February 28, 2007, Boyd met with Plaintiff and told her that she would  
25 not be allowed to leave the office as a shower was available on the first floor.

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1 Boyd also told Plaintiff she could ask her doctor for a handicapped placard to use for  
2 parking, that she would be required to carry as many files as the other NCMs, and that  
3 she would need to make up time taken away from her desk to attend to bathroom needs  
4 that same day. In a second meeting, also on February 28, 2007, Plaintiff alleges that  
5 Boyd told her that Hughes would understand if she “would be happier somewhere else.”  
6 Pl.’s Decl., ¶ 33; Ex. 45, ECF No. 52-3, pp. 63-64

7 Although Plaintiff’s treating physician, Dr. Roberts, submitted an additional JMR  
8 form on March 19, 2007, that indicated no improvement was expected and that Plaintiff  
9 “needs immediate bathroom access or about 15 [feet],” Hartford’s Medical Consultant,  
10 Dr. Berman, concluded on March 29, 2007, that “the medical documentation presented  
11 does not substantiate any of the requested limitations or modifications.” See Ex. 89,  
12 ECF No. 52-4, pp. 66, 72. Inexplicably, that denial was based on the same information  
13 that he had previously relied upon to conclude in October of 2007 that Plaintiff’s medical  
14 condition substantiated the accommodations she requested. Berman Dep., 112:10-21.

15 On April 3, 2007, Plaintiff personally met in person with Kay Boyd and Boyd’s  
16 immediate supervisor, Medical Program Manager Trenton Koch. Shelley Kelley  
17 participated by telephone. Plaintiff claims that Kelley told her that Berman had changed  
18 his recommendation because he knew that Hartford could not accommodate Plaintiff’s  
19 requests, even though it was Hughes, not Berman, who had to decide whether the  
20 requested accommodations were reasonable. Ex. 45, ECF No. 52-3, p. 67; Pl.’s Decl.,  
21 ¶ 37. Plaintiff states Kelley reiterated that the private office/bathroom and work from  
22 home requests were denied, and that it was not up to the Hartford to come up with  
23 recommendations or to reconfigure its business model. *Id.* Plaintiff also claims Boyd  
24 told her, given the 16 year period she had lived with her disability, that Plaintiff should  
25 have known before taking the Hartford position if the job would accommodate her  
26 condition. *Id.* at p. 68.

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1 According to Plaintiff, the only accommodations mentioned were the use of a shower on  
2 the first floor, the use of a locker adjacent to that shower to store extra clothing and  
3 supplies, the use of another work station on the second floor that Plaintiff had already  
4 rejected as too “central” to afford any privacy whatsoever, and the ability to take up to  
5 30-45 minutes away from her desk to clean up if she made up the time the same day.<sup>5</sup>  
6 Otherwise, Plaintiff claims she was told that Hartford’s decisions were “final.” Ex. 20,  
7 ECF No. 52, p. 111. These same accommodations were also documented in an email  
8 from Shelley Kelley to Robert Hughes, summarizing the April 3, 2007, meeting. Ex. 19,  
9 ECF No. 52, p. 108. That email made it clear that Hartford considered the interactive  
10 process finished:

11 I informed Linda that these decisions that these decisions  
12 have been made by you and they are final... We also  
13 reminded Linda that she was aware of the confines of this job  
14 when she took the job and that she had this physical  
15 condition at that time. We have not changed our  
16 requirements during that time and for the foreseeable future,  
17 we do not plan on changing them. The onus [is] on Linda to  
18 decide if she can work within these confines. We also  
19 advised Linda that you consider this conversation finished.

20 Id.

21 Plaintiff nonetheless insists that she repeatedly told Hartford that a shower on the  
22 first floor would not work as long as she was required to work on the second. As she  
23 reiterated in an April 17, 2007, email requesting reconsideration of Hartford’s position,  
24 any such proposal could not

25 reasonably accommodate me since I am on the second floor.  
26 I must walk past many people and either get onto the  
27 elevator, or take a flight of stairs as my loose liquid stool  
28 seeps out uncontrollably with every step... The distance to  
the shower on the first floor makes it impossible for me to use  
it.

Ex. 20, ECF No. 52, p. 113.

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<sup>5</sup> This was also documented in Kelley’s email documenting the meeting. PUF 27.

1 Plaintiff added that without even a door latch on the shower stalls, there was no privacy  
2 in the first floor restroom, and that the thought of others seeing her while in the process  
3 of cleaning up was “very stressful, degrading, and humiliating.” Id., see also Pl.’s Decl.,  
4 ¶ 38.

5 While Plaintiff claims a position on the first floor adjacent to the restroom would  
6 have been a reasonable accommodation, particularly if the restroom was modified to  
7 provide reasonable privacy and security, she claims that option was never offered. Pl.’s  
8 Decl., Ex. 20, DUF 31. When she asked about relocating her cubicle to the first floor,  
9 Hughes rejected that accommodation on several grounds, First, such a move would  
10 have separated Plaintiff from the other claims professionals” which Hughes explained  
11 was “core to [Hartford’s] business model.” Hughes Dep. 194:20-195:2. Second, in the  
12 event of such a move, Hughes testified he would have had to rent Plaintiff’s cubicle from  
13 another Hartford subsidiary, which he felt posed a “budgetary constraint.” Id. at 195:3-6  
14 Hughes conceded however, that assuming that additional rent obligation would not have  
15 been a “huge factor.” Id. at 198:19-25. Third, security concerns were cited given  
16 Hartford’s security protocols designed to protect WC claimant’s confidential medical  
17 information. The WC unit was located in a secured area separated from other areas of  
18 the building by a locked security door with entry limited by access card. Medical files or  
19 correspondence were not permitted outside that area. Defs.’ UF No. 37. A locked cart  
20 to move files back and forth between floors, however, could possibly have obviated  
21 Hartford’s security concerns. See Koch Dep., 74:22-75:23.

22 Hartford points to Plaintiff’s admission that she had accidents at home, even when  
23 within 20 feet of a restroom, as evidence that moving Plaintiff closer to bathroom  
24 facilities at work would not have prevented Plaintiff’s fecal incontinence episodes. See  
25 DUF 60. Shelley Kelley nonetheless understood that size and scope of any accident  
26 was mitigated by being close to a restroom. Plaintiff told Kelley that quick access to a  
27 facility helped to keep a relatively minor mess from turning into a “stinking disaster.”  
28 Kelley Dep., 80:10-14.

1 Plaintiff's April 17, 2007, reconsideration request was rejected in short order.  
2 Trenton Koch wrote to Hughes on April 18, 2007, both in response to Plaintiff's request  
3 and regarding the previous April 3, 2007, meeting. He stated:

4 We made it very clear to her that we have made all the  
5 accommodations we can and that she must now make the  
6 decision if she can work within our abilities and operational  
7 model. We also made it very clear that without a change in  
her condition or diagnosis the issue has been reviewed twice  
now and that it is considered closed.

8 Ex. 21, ECF No. 52, p. 116; see also Koch Dep., 116:20-117:13.

9 On May 3, 2007, after Dr. Roberts had again written to Dr. Berman asking that  
10 additional accommodations be made, Hughes scheduled another personal meeting with  
11 Plaintiff, with Shelley Kelley participating by telephone. Plaintiff reiterated her concerns  
12 about adequate privacy in the first floor restroom, and Hughes offered in response to put  
13 a lock in the first floor shower area. When Plaintiff also expressed embarrassment about  
14 having to walk past co-workers with soiled clothing on the way to the restroom, Hughes  
15 suggested she keep a long garment at her cubicle, like a trench coat, for use in the  
16 event of a fecal episode. He also offered to get a hook or coat rack for Plaintiff to store  
17 the garment in her cubicle. Plaintiff was offended by Hughes' garment suggestions and  
18 felt it was yet another way of pushing her out. Exs. 24-25; ECF No. 52, pp. 120-22; Pl.'s  
19 Dep., 213:11-214:4. Hughes reportedly went so far as to end the meeting by telling  
20 Plaintiff that while he was glad to keep her as an employee, he would understand "if she  
21 would be more comfortable taking a job somewhere else." Ex. 56, 24, 45.

22 After Hughes queried Plaintiff about why she had not responded to the  
23 suggestions he made at the aforementioned May 3, 2007, meeting, Plaintiff sent an  
24 email on May 30, 2007, again requesting that Hartford reconsider some of the  
25 accommodations she suggested and rejected Hartford's own proposals, which she  
26 explained failed to adequately address her condition. Plaintiff told Hughes that working  
27 under the conditions she faced "interferes with my ability to concentrate, communicate  
28 and do my job." Ex. 25, ECF No. 52, p. 122.

1 On June 27, 2007, Kelley called Plaintiff and told her that she had had exhausted  
2 her allotment of personal time off credits (“PTO”) for absence and would have to report  
3 further absences as unexcused (“PTU”). Kelley warned Plaintiff that PTO had limits and  
4 that if she exceeded those limits she would face termination. Ex. 45, ECF No. 52-3,  
5 p. 73; Pl.’s Decl., ¶ 44. According to Plaintiff, this call was very upsetting and “caused  
6 multiple diarrheal incontinent attacks.” *Id.* Then, on July 2, 2013, Kay Boyd tried to  
7 interest Plaintiff in taking a job elsewhere. Plaintiff told Boyd that she had still not  
8 received a response to her email of May 30, 2007. Pl.’s Decl., ¶ 45. The following day,  
9 Ms. Boyd initiated a disciplinary plan against Plaintiff on grounds that her scores as an  
10 NCM were slipping, that she had used up all her accrued PTO time and, in addition, had  
11 four PTU occurrences. Ex. 27, ECF No. 52, p. 127.

12 On July 12, 2007, Plaintiff submitted a letter of resignation, effective July 31,  
13 2007, to Robert Hughes, citing Hartford’s refusal to adequately accommodate her  
14 disability. Plaintiff stated in part as follows:

15 I am, understandably, disappointed and quite shocked that a  
16 company, such as The Hartford, refuses to offer reasonable  
17 accommodations to keep a valued nurse/employee with more  
18 than 16 years of case management experience. Despite my  
19 exhausting, numerous requests for accommodations, nothing  
20 reasonable has been offered. In fact, my last [May 30, 2007]  
21 letter to you requesting continued communication for these  
22 efforts was never even acknowledged, or responded to, by  
23 you.

24 ...

25 The Hartford has forced me out, denied me reasonable  
26 accommodations, and has refused to engage in any real  
27 discussions of my needs. My patient requests and my  
28 doctor’s explanations have been met with insults and  
stonewalling....

Ex. 63, ECF No. 45-6, pp. 56-57.

Although Plaintiff had originally planned on continuing work through the end of  
July 2007, she states that when she came to work the day after her resignation, she felt  
could not continue due to the mistreatment and humiliation she had endured. Therefore,  
she decided to immediately terminate her employment.



1 If the moving party meets its initial responsibility, the burden then shifts to the  
2 opposing party to establish that a genuine issue as to any material fact actually does  
3 exist. Matsushita Elec. Indus. Co. v. Zenith Radio Corp., 475 U.S. 574, 585-87 (1986);  
4 First Nat'l Bank v. Cities Serv. Co., 391 U.S. 253, 288-89 (1968).

5 In attempting to establish the existence of this factual dispute, the opposing party  
6 must tender evidence of specific facts in the form of affidavits, and/or admissible  
7 discovery material, in support of its contention that the dispute exists. Fed. R. Civ. P.  
8 56(c). The opposing party must demonstrate that the fact in contention is material, i.e., a  
9 fact that might affect the outcome of the suit under the governing law, and that the  
10 dispute is genuine, i.e., the evidence is such that a reasonable jury could return a verdict  
11 for the nonmoving party. Anderson v. Liberty Lobby, Inc., 477 U.S. 242, 248, 251-52  
12 (1986); Owens v. Local No. 169, Assoc. of W. Pulp and Paper Workers, 971 F.2d 347,  
13 355 (9th Cir. 1987). Stated another way, “before the evidence is left to the jury, there is  
14 a preliminary question for the judge, not whether there is literally no evidence, but  
15 whether there is any upon which a jury could properly proceed to find a verdict for the  
16 party producing it, upon whom the onus of proof is imposed.” Anderson, 477 U.S. at 251  
17 (quoting Improvement Co. v. Munson, 81 U.S. 442, 448 (1871)). As the Supreme Court  
18 explained, “[w]hen the moving party has carried its burden under Rule 56(c), its  
19 opponent must do more than simply show that there is some metaphysical doubt as to  
20 the material facts . . . . Where the record taken as a whole could not lead a rational trier  
21 of fact to find for the nonmoving party, there is no ‘genuine issue for trial.’” Matsushita,  
22 475 U.S. at 586-87.

23 In resolving a summary judgment motion, the evidence of the opposing party is to  
24 be believed, and all reasonable inferences that may be drawn from the facts placed  
25 before the court must be drawn in favor of the opposing party. Anderson, 477 U.S. at  
26 255. Nevertheless, inferences are not drawn out of the air, and it is the opposing party’s  
27 obligation to produce a factual predicate from which the inference may be drawn.

28 ///



1 Richards v. Nielsen Freight Lines, 602 F. Supp. 1224, 1244-45 (E.D. Cal. 1985), aff'd,  
2 810 F.2d 898 (9th Cir. 1987).

### 4 ANALYSIS

5  
6 Hartford argues that Plaintiff has not stated viable claims under FEHA  
7 because she failed to establish the prerequisites for the various causes of action she  
8 asserts under California's anti-discrimination laws. Certain of those requirements are  
9 common to several of Plaintiff's individual claims. Defendants move for summary  
10 adjudication, for example, as to both Plaintiff's claims for disability discrimination, failure  
11 to accommodate and failure to engage in an interactive process with respect to  
12 accommodation (Plaintiff's First, Second and Third Causes of Action, respectively) on  
13 grounds that Plaintiff has not established that she is a "qualified individual" entitled to  
14 protection as to those claims. Defendants further claim that because "reasonable  
15 accommodations" were afforded to Plaintiff in response to her disability, she also cannot  
16 prevail as to either her failure to accommodate or interactive process claims. Similarly,  
17 common to both Plaintiff's discrimination and retaliation claims (her First and Fourth  
18 Causes of Action) is the requirement that Plaintiff be subjected to an adverse  
19 employment action, which Defendants assert she has not established. The defense  
20 also maintains that they have established as a matter of law that they did engage in an  
21 interactive process and that they cannot be liable for failing to prevent and remedy  
22 discrimination. Finally, with respect to Plaintiff's punitive damages, Defendants assert  
23 that claim also has no merit both because no officer, director or managing action of  
24 Hartford engaged in any of the allegedly wrongful conduct at issue, and because Plaintiff  
25 cannot prove the oppression, fraud or malice essential to any claim for exemplary  
26 damages in any event. Each of Defendants' assertions in favor of summary adjudication  
27 as to Plaintiff's various claims will now be addressed.

28 ///

1                   **A. Qualified Individual**

2

3                   Under the provisions of FEHA, the term “qualified individual” means a person with

4 a disability who can, either with or without reasonable accommodations, perform the

5 essential duties of his or her job. Green v. State of California, 42 Cal. 4th 254, 262

6 (2007). In moving for summary judgment, the defense offers two arguments with

7 respect to this prerequisite for liability on Plaintiff’s claims of disability discrimination,

8 failure to accommodate and failure to engage in an interactive process towards

9 accommodation. Defendants first argue that Plaintiff, in essence, had no disability at all

10 because she was able to perform the essential functions of her job without any

11 accommodation. While it is true that Plaintiff testified she continued to work since her

12 failed surgical repair despite her disability, that does not mean she did so without

13 difficulty. The record is replete with descriptions of the supplies and extra clothing

14 Plaintiff had to bring with her in the event an incontinence episode occurred, and Plaintiff

15 unequivocally told Hartford her disability is “lifetime” and that “[i]t takes management for

16 me to get through every day.” Ex. 16, ECF No. 52, p. 104. As indicated above, despite

17 Defendants’ apparent contention to the contrary, the term “qualified individual” does not

18 rule out a disabled individual able to perform the essential duties of his position even

19 without accommodation. Instead, the key requirement is that the individual suffers from

20 a disability that “limits an individual’s ability to participate in major activities” in the sense

21 that the handicap makes the achievement of such activities “unusually difficult.”

22 Colmenares v. Braemar Country Club, Inc., 29 Cal. 4th 1019, 1025 (2003).

23                   Plaintiff unquestionably has a disability that makes major activities “unusually

24 difficult,” to say the least. She suffers from uncontrolled fecal seepage and incontinence

25 that can afflict her at any moment. The fact that Plaintiff could generally do her job with

26 careful planning does not obviate either her disability or her status as a qualified

27 individual.

28                   ///

1 Defendant's argument that it "had no legal duty to accommodate" because Plaintiff could  
2 do her job without accommodation therefore fails since it is undisputed that her disability  
3 made it harder for her to do so. That is all that is required under FEHA for Plaintiff to be  
4 a qualified individual.

5 In their second argument, the defense takes an entirely difficult tack in arguing  
6 that Plaintiff cannot meet the basic prerequisites for being considered a qualified  
7 individual in any event if the accommodations she requires impinge upon the essential  
8 functions of an NCM. In short, Defendants maintain that if the only effective  
9 accommodations for Plaintiff would be to dispense with such essential duties as working  
10 with other claims professionals in the office and maintaining a minimum case load, then  
11 such accommodations are per se unreasonable. As discussed below with respect to the  
12 reasonableness of any potential accommodations, however, any such issue necessarily  
13 entails weighing a plethora of factual concerns that cannot be adjudicated by way of  
14 summary judgment.

## 15 16 **B. Reasonable Accommodations**

17  
18 Defendants argue that because they "offered several accommodations and  
19 rejected only those that were not reasonable, Plaintiff's claims fail as a matter of law."  
20 Defs.' Opening Points and Authorities, 17:15-16. Hartford largely focuses on Plaintiff's  
21 request for an office with private bathroom, and her request to work from home as  
22 examples of requests that were clearly unreasonable. As the papers make clear,  
23 however, and as the preceding factual discussion amply demonstrates, this case  
24 involves numerous accommodation requests, and the consideration of numerous factors  
25 (which run the gamut from security and collaboration to privacy and proximity) that raise  
26 numerous triable issues not amendable to determination as a matter of law through  
27 summary judgment.

28 ///

1 Plaintiff's request for an office closer to the restrooms on the first floor is but one  
2 example. Just what changes to the configuration of the restroom to accommodate  
3 Plaintiff's privacy concerns were reasonable all raise matters that must be left to the trier  
4 of fact. The same holds true for whether Hartford could reasonably be required to make  
5 various changes to its security protocols for confidential patient information that would  
6 have included moving patient data from its secured location on the second floor to the  
7 first floor (through use of a locked cart, for instance).

8 How close Plaintiff needed to be to a restroom and what features the restroom  
9 had to afford in order to reasonably accommodate her incontinence is also an area of  
10 sharp dispute. Hartford argues that because Plaintiff admitted to having accidents at  
11 home at distances closer to a restroom than any desk at Hartford, no accommodation it  
12 could have offered would have been reasonable. Plaintiff countered by pointing out that  
13 proximity prevented a relatively minor incident from becoming a "stinking disaster" so  
14 that distance in fact was the crucial factor. Just what desks were available outside  
15 Hartford's WC unit, and whether placement at those desks would have been reasonable  
16 from a cost and/or collaboration standpoint, is also in dispute.

17 While the Court could cite to numerous other disputed issues with respect to  
18 whether the accommodations sought or provided were reasonable, even a cursory  
19 review of the facts of this matter shows that the whole issue abounds with factual  
20 dispute. The defense's request for summary adjudication as to the reasonableness of  
21 any accommodations necessarily fails.

### 22 23 **C. Interactive Process**

24  
25 Under FEHA, an employee is required to "engage in a timely, good faith,  
26 interactive process... to determine effective reasonable accommodations... in response  
27 to [an employee's] request for reasonable accommodation..." Cal. Gov't Code  
28 § 12940(n).

1 This process requires an employer to explore alternatives that may accommodate its  
2 employee's disability. Wysinger v. Automobile Club of So. Cal., 157 Cal. App.4th 413  
3 424 (2007). An employee need only give notice of his or her disability and potential  
4 need for accommodation in order to trigger the employer's duty to engage in this  
5 cooperative, interactive process. See Prilliman v. United Airlines, 53 Cal. App. 4th 935,  
6 950-51 (1997).

7 Defendants' initial argument is that because it provided a reasonable  
8 accommodation, Plaintiff cannot assert any valid claim for failure to engage in the  
9 interactive process. Defs.' Opening Points and Authorities, 18:20-21. Defendants  
10 reiterate that same argument in their reply papers. Reply, 7:10-13. Because the Court  
11 finds triable issues with respect to whether reasonable accommodations were made as  
12 set forth above, the fundamental basis for Defendants' summary adjudication request as  
13 to the interactive process would appear lacking.

14 A closer examination of the merits of the interactive process claim is no more  
15 helpful to the defense. An employer like Hartford cannot prevail on summary judgment if  
16 there is any "genuine dispute as to whether the employer engaged in good faith in the  
17 interactive process." See Barnett v. U.S. Air, 228 F.3d 1105, 1116 (9th Cir. 2000) (en  
18 banc). In addition, a plaintiff is "required to produce 'very little' direct evidence of an  
19 employer's discriminatory intent to move past summary judgment." Morgan v. Regents  
20 of Univ. of Cal., 88 Cal. App. 4th 52, 69 (2000).

21 Here, as set forth above, Hartford's decision-maker in this matter, Robert Hughes,  
22 sent Shelley Kelley an email on February 23, 2007 demanding that any further  
23 interactive process stop and reiterating both the finality of his decisions and the fact that  
24 no further accommodations will be made. Ex. 10, ECF No. 52, p. 86. On April 3, 2007,  
25 HR representative Shelley Kelley wrote Hughes and told him that the "onus is on  
26 [Plaintiff] to decide if she can work within [Hartford's] confines ... we have not changed  
27 our requirements ... and for the foreseeable future, we do not plan on changing them..."  
28 Ex. 19, ECF No. 52, p. 108.

1 Additionally, as outlined in the factual background section of this Memorandum and  
2 Order, it took as long as seven months for Defendants to respond to some of Plaintiff's  
3 accommodation requests. Finally, in making suggestions like Hughes' questionable  
4 proposal that Plaintiff should keep a long trench coat at her work cubicle so she could  
5 cover up before rushing to the restroom, also raises triable issues as to whether Hartford  
6 even intended to offer reasonable accommodations.

7 The Court agrees that Plaintiff is also responsible for participating in good faith in  
8 the interactive process. The Court recognizes that there are issues here with respect to  
9 whether Plaintiff herself took proper responsibility for mitigating the severity of her  
10 episodes.<sup>6</sup> Nonetheless, on summary judgment, all reasonable inferences must be  
11 drawn in favor of the opposing party, here Plaintiff (Anderson, 477 U.S. at 255) and the  
12 evidence as presented is certainly susceptible to a conclusion that Hartford failed to act  
13 in good faith in pursuing the interactive process. Summary adjudication as to that issue  
14 accordingly cannot be granted.

#### 15 16 **D. Adverse Employment Action**

17  
18 Defendants properly point out that an adverse employment action is a  
19 prerequisite both for establishing a viable disability discrimination claim (Plaintiff's First  
20 Cause of Action) and for stating an actionable claim based on retaliation (Plaintiff's Fifth  
21 Cause of Action). See King v. United Parcel Service, 152 Cal. App. 4th 426 (the  
22 existence of an adverse employment action a necessary element of employment  
23 discrimination claim); Miller v. Dept. of Corr., 36 Cal. 4<sup>th</sup> 446, 472 (2005) (adverse action  
24 also needed for retaliation).

25 ///

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26 <sup>6</sup> As indicated above, Plaintiff admitted that she only lined her underwear with baby diapers, did  
27 not use adult diapers or other incontinence protection products, did not take any medication, and was not  
28 seeing a specialist. Pl.'s Dep. 306:17-310:15.. Defendants' medical expert, gastroenterologist Thomas  
Hargrave, M.D., felt these mitigation efforts were grossly inadequate on Plaintiff's part. Decl. of Thomas  
Hargrave, ¶¶ 3-6.

1 The Defendants contend that because Plaintiff herself resigned when the  
2 interactive process was still allegedly ongoing, there can be no adverse employment  
3 action. Plaintiff, on the other hand, argues that the protracted accommodation process,  
4 as well as the insufficiency of the measures that were offered and the way she was  
5 treated throughout the process, in fact turned her resignation into a constructive  
6 discharge since she asserts she had no choice but to leave Hartford's employ under  
7 those circumstances.

8 In order to prove a constructive discharge, Plaintiff must show that Hartford "either  
9 intentionally created or knowingly permitted working conditions that were so intolerable  
10 or aggravated at the time of the employee's resignation that a reasonable employee  
11 would realize that a reasonable person in the employee's position would be compelled to  
12 resign." Turner v. Anheuser-Busch, Inc., 7 Cal. 4th 1238, 1251 (1994).

13 Again, whether or not Hartford's handling of her accommodation requests  
14 rendered Plaintiff's employment so untenable as to force her resignation and constitute a  
15 constructive discharge presents factual questions far beyond the purview of a motion for  
16 summary judgment. As indicated above, a number of events and or circumstances have  
17 to be weighed in determining whether any constructive termination may have occurred,  
18 including the content of certain emails from Hartford, disciplinary action instituted by  
19 Hartford on the heels of Plaintiff's efforts to secure needed accommodations (incidents  
20 occurring on February 5, 2007, and June 27, 2007, respectively<sup>7</sup>), statements from both  
21 Hughes and Boyd inferring that she should look for employment elsewhere, and the fact  
22 that Plaintiff claims her incontinence problems were exacerbated by stress associated  
23 with an accommodation process that had lasted nearly a year.

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27 \_\_\_\_\_  
28 <sup>7</sup> These disciplinary issues also raise triable issues of fact as to whether Plaintiff was in fact  
subjected to retaliation for pursuing the accommodations she requested.

1                   **E. Failure to Prevent and Remedy Discrimination**

2  
3           Defendants’ argument for summary adjudication as to Plaintiff’s Fifth Cause of  
4 Action, for failure to prevent and remedy discrimination, rests on the argument that  
5 “[b]ecause Plaintiff cannot establish that unlawful discrimination or retaliation occurred,  
6 her claim for failure to prevent discrimination must be dismissed as a matter of law.” See  
7 Defs.’ Opening Points and Authorities, 24:23-26. Because the Court has in fact  
8 concluded otherwise, that argument fails. Defendants also argue that because they had  
9 anti-discrimination and anti-retaliation policies in effect, they cannot be liable for failure to  
10 prevent “even if discrimination and/or retaliation had occurred.” Id. at 24:28-25:3. The  
11 Court also rejects that contention. As Plaintiff points out, a policy manual cannot  
12 become a free pass for unlawful conduct in the event Defendants chose to ignore its  
13 strictures.

14  
15                   **F. Entitlement to Punitive Damages**

16  
17           Under California law, the entitlement to punitive damages against an employer  
18 like Hartford hinges on proof, by clear and convincing evidence, that an “officer, director  
19 or managing agent” of the company perpetrated or knowingly ratified conduct amounting  
20 to malice oppression or fraud. Cal. Civ. Code § 3294(b); College Hospital Inc. v. Sup.  
21 Ct., 8 Cal. 4th 704, 723 (1994). Defendants here argue that under the circumstances of  
22 the present case, neither the “officer, director or managing agent” or the requirement that  
23 the conduct entail “malice, oppression or fraud” can be established. Therefore, they  
24 urge the Court to find punitive damages unavailable as a matter of law.

25           With respect to the first prong, Defendants argue that Robert Hughes, the final  
26 decision-maker with respect to accommodating Plaintiff, has never been an officer or  
27 director of Hartford. According to the defense, Hughes can only potentially qualify for  
28 inclusion under § 3294 if Plaintiff can show he is a “managing agent” for Hartford.



1 To do that, Defendants argue that Plaintiff must show Hughes was a corporate  
2 employee with “substantial independent authority and judgment in [his] decision making  
3 so that [his] decisions ultimately determine corporate policy.” White v. Ultramar, Inc., 21  
4 Cal. 4th 563, 566-67 (1999).

5 In an attempt to avoid the moniker of “managing agent,” Hartford describes  
6 Hughes as a mid-level manager who supervised only about 100 employees, a small  
7 fraction of Hartford’s 29,000 employees nationwide. Defs.’ UF 113-117, 141.  
8 Defendants maintain that Hartford’s corporate policies are developed and authorized by  
9 its home office executives in Hartford, Connecticut. Id. at 110.

10 Whether or not an employee qualifies as a “managing agent” is not as simple as  
11 Defendants would lead the Court to believe. The California Supreme Court’s decision in  
12 White v. Ultramar recognizes that managing agent status “does not depend on [the]  
13 employee[’s] managerial level, but on the extent to which they exercise substantial  
14 discretionary authority over decisions that ultimately determine corporate policy.” White,  
15 21 Cal. 4th at 576-77. The requisite discretionary authority over “policy” includes,  
16 according to White, “decisions that resulted in an ‘ad hoc formulation of policy.’” Id. at  
17 571. Significantly, Robert Hughes’ territory included operations in five states, Alaska,  
18 Washington, Oregon, California and Hawaii. Hughes Dep. 14:15-15:19.

19 Whether or not Hughes exercised ad hoc authority over Hartford policy requires a  
20 factual inquiry not suitable for summary judgment. The White court is in accord,  
21 reasoning that “[t]he scope of a corporate discretion and authority under our test is ... a  
22 question of fact for decision on a case-by-case basis.” Id. at 567. Consequently,  
23 Hartford cannot qualify for summary adjudication under a managing agent rationale.

24 With respect to the second prerequisite for a potential award of punitive damages,  
25 whether or not Defendants acted with “oppression, fraud, or malice,” Hartford fails to  
26 carry the day as to that argument either, largely for the reasons already stated in this  
27 Memorandum and Order. Malice is defined as “despicable conduct which is carried on  
28 by the defendant with a willful and conscious disregard of the rights or safety of others.”


1 Cal. Civ. Code § 3294(c)(1). Conduct in knowing violation of the law may satisfy the  
2 requisite showing for punitive damages. See, e.g., Flyer's Body Shop v. Tigor Title Ins.  
3 Co., 185 Cal. App. 3d 1149, 1154 (1986). Here, there are factual disputes about  
4 whether Hartford engaged in the interactive process in good faith, retaliated against  
5 Plaintiff for attempting to secure reasonable accommodations, and facilitated an  
6 environment that left Plaintiff no choice but to resign, thereby constructively terminating  
7 her employ. Summary adjudication as to Plaintiff's punitive damages claim would  
8 therefore be improper.

9  
10 **CONCLUSION**

11  
12 For all the foregoing reasons, Defendants' Motion for Summary Judgment, or  
13 Alternatively for Partial Summary Judgment (ECF No. 42) is DENIED in its entirety.

14 IT IS SO ORDERED.

15 Dated: September 24, 2013

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19 MORRISON C. ENGLAND, JR., CHIEF JUDGE  
20 UNITED STATES DISTRICT COURT  
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