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United States District Court  
For the Northern District of California

UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA

LAUREN TARLECKI, et al., individually and  
on behalf of a class of similarly situated  
employees,

No. C 05-1777 MHP

Plaintiffs,

**MEMORANDUM & ORDER**

v.

**Re: Final Approval of Settlement and  
Award of Attorneys' Fees and Costs**

BEBE STORES, INC.,

Defendant.

Lead plaintiff Lauren Tarlecki and twenty-one other named plaintiffs, individually and on behalf of a class of similarly situated employees, brought this action against defendant bebe Stores, Inc., alleging violations of the Fair Labor Standards Act (FLSA), 29 U.S.C. § 201 *et seq.* and similar state statutes. On January 25, 2008, the court approved a preliminary settlement. Now before the court is plaintiffs' fourth motion for final approval of settlement terms, attorneys' fees, costs and incentive awards. Having considered the parties' arguments and submissions, the court enters the following memorandum and order.

**BACKGROUND**

Plaintiffs represent a class of all female, hourly paid, non-management store employees who worked in a sales or support positions at one or more of bebe's stores in one of several states or Puerto Rico, during the class period, and who claim they were required or pressured by bebe to

1 purchase and/or wear bebe clothing or accessories without receiving reimbursement for their  
2 purchases. *See* Docket No. 76 (Prelim. Approval Order) at 1-2.

3 Defendant bebe Stores, Inc., a California corporation, owns and operates over two hundred  
4 clothing stores across the nation. *See* Docket. No. 12, Exh. 1 (Complaint) ¶ 7. This action  
5 commenced on April 28, 2005, when named plaintiff Lauren Tarlecki, seeking to represent a  
6 national class, brought suit under the federal Fair Labor Standards Act. The parties engaged in  
7 mediation, pursuant to the court’s request, and subsequently agreed to the terms of a settlement. The  
8 parties subsequently filed three motions for final approval of settlement and award of attorneys’  
9 fees. On May 14, 2009, the court rejected the third motion for final settlement approval and  
10 attorneys’ fees. Docket No. 95. On July 20, 2009, the parties filed a joint statement discussing ways  
11 to address the court’s concerns. The court filed an order on August 3, 2009, requesting additional  
12 submissions. In response, plaintiff filed the instant motion with supporting documents. Now before  
13 the court is plaintiffs’ fourth motion for approval of the settlement and award of attorneys’ fees.

14 The parties identified 11,586 current and former employees who may have had claims in the  
15 present action and mailed them a court-approved notice. *See* Docket No. 81 (First Myette Dec.) ¶ 8.  
16 In order to submit a claim, and become part of the class, a notice recipient had to affirm that she  
17 “believe[d] that [she] was required by bebe policy or by bebe manager(s) to purchase and wear to  
18 work bebe clothing and/or apparel.” *See* Docket No. 76 (Claim Form) at 3. Absent this affirmative  
19 opt-in procedure, an individual receiving notice would not qualify as a member of the class, which  
20 was defined as “all . . . employees who claim they were required to purchase . . . bebe clothing.” *See*  
21 *id.* (Prelim. Approval Order) at 1-2. 2,017 individuals submitted claim forms, two of which objected  
22 to the terms of the settlement.<sup>1</sup> *See* Docket No. 81 (First Myette Dec.) ¶ 13. To exclude themselves  
23 from the preclusive effects of the settlement under state law, notice recipients were required to  
24 affirmatively opt-out of the class. Eighty-five did so. *Id.* ¶ 12. Class members claimed \$231,283 in  
25 cash and \$105,032.40 in gift cards, according to the terms of the settlement, for a total of  
26 \$336,315.40.<sup>2</sup> *Id.* ¶ 8.

1 In this motion for final approval of settlement, plaintiffs’ counsel requests \$290,000 for costs  
2 and fees, an incentive award of \$4,000 to plaintiff Tarlecki, and \$400 each for the twenty-one other  
3 named plaintiffs. *See* Docket No. 102 (Mot.) ¶ 2.

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5 LEGAL STANDARDS

6 I. Settlement Fairness

7 Federal Rule of Civil Procedure 23(e) requires the court to determine whether a final  
8 settlement binding upon class members is “fair, reasonable, and adequate.” Fed. R. Civ. P. 23(e)(2).  
9 “It is the settlement taken as a whole, rather than the individual component parts, that must be  
10 examined for overall fairness.” *Hanlon v. Chrysler Corp.*, 150 F.3d 1011, 1026 (9th Cir. 1998). The  
11 settlement may not be the product of collusion among the negotiating parties. *In re Mego Fin. Corp.*  
12 *Sec. Litig.*, 213 F.3d 454, 458 (9th Cir. 2000).

13 II. Reasonable Attorneys’ Fees

14 Federal Rule of Civil Procedure 23(h) provides that “[i]n a certified class action, the court  
15 may award reasonable attorneys’ fees and nontaxable costs that are authorized by law or by the  
16 parties’ agreement.” Fed. R. Civ. P. 23(h). In common fund settlements where the fees are deducted  
17 from the common fund, the approval of the settlement agreement as a whole does not depend on the  
18 quantum of the fees. *Staton v. Boeing Co.*, 327 F.3d at 938, 972 (9th Cir. 2003). If, on the other  
19 hand, the parties negotiate the fees independently of the amount recovered by the class, the court  
20 must consider the reasonableness of the fees, as well as the complex incentives giving rise to the  
21 agreement, as part of its evaluation of the settlement’s adequacy and fairness. *Id.*

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23 DISCUSSION

24 In its evaluation of the settlement terms, the court may consider some or all of the following  
25 factors: the strength of plaintiffs’ case; the risk, expense, complexity, and likely duration of further  
26 litigation; the risk of maintaining class action status throughout the trial; the amount offered in  
27 settlement; the extent of discovery completed, and the stage of the proceedings; the experience and  
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1 views of counsel; the presence of a governmental participant; and the reaction of the class members  
2 to the proposed settlement. *Rodriguez v. West Publ'g Corp.*, 563 F.3d 948, 963 (9th Cir. 2009);  
3 *accord Staton*, 327 F.3d at 959. The list is not exhaustive, and the importance of the specific factors  
4 varies from case to case. *See Officers for Justice v. Civil Serv. Comm'n of San Francisco*, 688 F.2d  
5 615, 625 (9th Cir. 1982).

6 In the present action, the adequacy and fairness of the settlement have been in doubt because  
7 of the low number of claim forms submitted relative to the potential size of the class and the  
8 manifest disconnect between the requested attorneys' fees and the actual amount recovered by the  
9 class. Each are discussed below.

10 I. Low Response Rate

11 The court expressed concern about the low response rate—approximately eighteen  
12 percent—by the class. It is possible that the low level of participation in this case signals the relative  
13 weakness of the underlying claim. Class members may not have been willing to aver under penalty  
14 of perjury that they were required to purchase or wear bebe merchandise. The relatively transitory  
15 nature of retail clothing employees suggests that an additional round of notices would do little to  
16 help compensate those who were damaged by defendant's practices. Because of the low likelihood  
17 of success of additional notice procedures, the court finds that the imposition of an additional notice  
18 requirement to be unwarranted.

19 II. Reasonableness of Attorneys' Fees

20 In response to the court's concerns, the parties appeared to have at least discussed the  
21 possibility of reducing attorneys' fees to \$150,000, rather than the \$290,000 (including costs)  
22 initially requested. In any event, the 2,017 class members will recover a total of \$336,315.40 in cash  
23 and gift cards. Plaintiffs' counsel has now made it clear that counsel still hopes to obtain the entire  
24 \$290,000 as a fee award; this represents approximately 86.2% of the total amount recovered by the  
25 class. Plaintiffs' counsel argues that the attorneys' fees request is appropriately compared to the  
26 amount the class could have recovered if all 11,586 individuals who received notice had returned  
27 claim forms. According to plaintiffs' counsel's calculations, the total amount made available to the  
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1 class was \$1,357,654 in cash. Thus, counsel’s fees would have amounted only to a modest 21.3% of  
2 the fund made available to the class.

3 Class counsel relies on *Williams v. MGM-Pathe Communs. Co.*, 129 F.3d 1026 (9th Cir.  
4 1997), in arguing that the court must award fees relative to the potential, rather than the actually  
5 claimed, benefit secured for the class, even if the unclaimed benefits revert back to the defendant.  
6 *Williams* was a common fund case in which the parties had agreed on a total settlement value against  
7 which all claims could be lodged, including the counsel’s own claim for fees. *Id.* at 1027. As a  
8 result, in *Williams*, class members had incentive to oppose the proposed attorneys’ fees, whereas in  
9 the present action, any reduction in attorneys’ fees would leave class recovery unchanged.

10 In determining attorneys’ fees, “the district court has discretion . . . to choose either the  
11 percentage-of-the-fund or the lodestar method” to determine what constitutes a reasonable fee.  
12 *Vizcaino v. Microsoft Corp.*, 290 F.3d 1043, 1047 (9th Cir. 2002). Courts usually apply the  
13 percentage method but then use the lodestar method to cross-check the reasonableness of the  
14 percentage to be awarded. *See, e.g., Vizcaino*, 290 F.3d at 1047, 1050; *Glass v. UBS Fin. Servs.,*  
15 *Inc.*, 2009 WL 306120, at \*2 (9th Cir. Feb. 9, 2009) (applying and discussing the percentage  
16 method).

17 Plaintiffs’ counsel has acknowledged this court’s concern about awarding attorneys’ fees in  
18 an amount nearly as high as the amount plaintiffs themselves will recover under the settlement. In  
19 the parties’ Joint Statement Regarding Final Approval of Settlement, dated July 20, 2009, plaintiffs’  
20 counsel suggested a fee award of \$150,000, in addition to actual costs, in order to potentially satisfy  
21 this court’s concerns with the proposed attorneys’ fee amount. *See* Docket No. 98 (Joint Statement)  
22 at 7 n.3 (“While Plaintiffs’ counsel do not believe that any reduction in fees is necessary as stated  
23 herein, in the event that this court wishes to make a reduction of the fees paid to Plaintiffs’ counsel,  
24 counsel suggests that a fee award of \$150,000, in addition to actual costs, may satisfy this court’s  
25 concerns.”).

1           A.     Percentage Method

2           In the Ninth Circuit, the “benchmark” percentage for the fee award should be 25 percent.  
3 *Paul, Johnson, Alston & Hunt v. Grauly*, 886 F.2d at 268, 272 (9th Cir. 1989). This percentage may  
4 be adjusted up or down as warranted by the circumstances of the case. *Paul, Johnson*, 886 F.2d at  
5 272. “Selection of the benchmark or any other rate must be supported by findings that take into  
6 account all of the circumstances of the case.” *Vizcaino*, 290 F.3d at 1048.

7           The Ninth Circuit has set forth a non-exhaustive list of factors which may be relevant to the  
8 district court’s determination of the percentage ultimately awarded: (1) the results achieved; (2) the  
9 risk of litigation; (3) the skill required and quality of work; (4) the contingent nature of the fee and  
10 the financial burden carried by the plaintiffs; and (5) awards made in similar cases. *See Vizcaino*,  
11 290 F.3d at 1048-50.

12           Plaintiffs’ counsel achieved positive results for the class by settling to plaintiffs’ benefit a  
13 case which may have been weak on the merits. The rapidity with which the matter was settled may  
14 also play a role in determining an appropriate fee award. *See In re Twinlab Corp. Sec. Litig.*, 187 F.  
15 Supp. 2d 80, 88 (E.D.N.Y. 2003) (awarding 12% fee considering lack of extensive motion practice,  
16 appeals or discovery). Similar to *In re Twinlab*, this case lacked extensive motion practice and was  
17 settled early in the litigation process. Early settlement is, of course, to be encouraged. The court  
18 weighs this consideration in the balance but nevertheless finds a downward departure from the  
19 twenty-five percent benchmark figure to be warranted.

20           Additional factors present in this case weigh in favor of departing from the benchmark  
21 percentage. As noted, the merits of the case are uncertain. After four years, less than one fifth of the  
22 expected number of individuals actually opted into the class, denoting that counsel’s estimates were  
23 unduly optimistic, that class members did not feel they were wronged, or that class members did not  
24 value the benefit high enough to warrant filing a claim. In *Yeagley v. Wells Fargo & Co.*, this court  
25 found that “to award class counsel the same fee regardless of the claim participation rate . . . would  
26 reduce the incentive in future cases for class counsel to create a settlement which actually addresses  
27 the needs of the class.” *Yeagley v. Wells Fargo & Co.*, 2008 WL 171083 (N.D. Cal. 2008) (Breyer,  
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1 J.). On the other hand, given the difficulties confronting plaintiffs’ counsel, there was some risk in  
2 taking on this case.

3 Because of the rapid settlement of the case, the small recovery of class members relative to  
4 potential class recovery, and the potential lack of merits of the underlying action, the court finds a  
5 reduction from the standard 25% recovery rate is necessary. The court also finds that the suggested  
6 award of \$150,000 may be too stingy. Guided by the principle that a fee award must be reasonable  
7 under the circumstances, the court awards plaintiffs’ counsel \$200,000.

8 B. Lodestar Cross-Check

9 The “lodestar is the product of reasonable hours times a reasonable rate.” *City of Burlington*  
10 *v. Dague*, 505 U.S. 557, 559 (1992) (citations omitted). The Supreme Court has established a  
11 “strong presumption” that lodestar fees are reasonable. *Id.* at 562. Plaintiffs’ attorney bears the  
12 burden of submitting detailed records documenting “the hours worked and rates claimed.” *Hensley*,  
13 461 U.S. at 434. The court may reduce those hours if the documentation is inadequate, the  
14 submitted hours are duplicative or inefficient, or the requested fees appear excessive or otherwise  
15 unnecessary. *Id.*; *see also Chalmers v. Los Angeles*, 796 F.2d 1205, 1210 (9th Cir. 1986).

16 The four lead plaintiffs’ attorneys’ normal fees range from \$275 to \$400 per hour. *See*  
17 Docket No. 82 at 14. Plaintiffs’ attorneys Stephen P. Connor and Anne-Marie E. Sargent, whose  
18 fees are \$350 per hour and \$275 per hour respectively, spent 389 hours on this case, totaling  
19 \$117,115.85 in fees. Plaintiffs’ attorney Gary Lynch, whose fee is \$400 per hour, spent 453.95  
20 hours on this case for a total of \$181,580.00. *See* Mot., Exh. 1. Adding these fees together, the  
21 lodestar fee calculation totals \$298,695.85. Plaintiffs’ counsel claim they are owed fees to date in  
22 the amount of \$309,797.50.

23 An award of \$200,000 is less than the lodestar amount. As described above, the nature of  
24 this case warrants a reduction in the overall fee calculation. Based on the work that was actually  
25 done in this case, the court finds that work in the amount of \$200,000 is, or should have been,  
26 sufficient to accomplish what plaintiffs’ counsel accomplished.

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1 III. Reimbursement of Litigation-Related Expenses

2 Plaintiffs' counsel request costs in the amount of \$30,245.37. A review of the proceedings in  
3 this action does not suggest any irregularities in that amount. Accordingly, the court awards full  
4 costs' to plaintiffs' counsel.

5 IV. Incentive Awards

6 Plaintiffs' counsel requests incentive awards of \$4,000 to lead plaintiff Lauren Tarlecki and  
7 \$400 each to the other 21 named plaintiffs in this case, totaling \$12,400 for all named plaintiffs  
8 including Tarlecki. A court has the discretion to award incentive fees to named class representatives  
9 in a class action suit. *Van Vranken v. Atl. Richfield Co.*, 901 F.Supp. 294, 299 (N.D. Cal. 1995)  
10 (Williams, J). When determining incentive awards, courts may consider a variety of factors,  
11 including risks to class representatives in commencing the suit, personal difficulty encountered by  
12 class representatives, the amount of time and effort spent by class representatives, and the personal  
13 benefit enjoyed by representatives as a result of the litigation. *Id.* Although this litigation resolved  
14 quickly, some incentive award for the named plaintiffs is warranted and the court concludes the  
15 proposed amounts are reasonable. Therefore, lead plaintiff Lauren Tarlecki shall receive an award  
16 of \$4,000 and each other named plaintiff shall receive a \$400 award.

17 V. Cy Pres

18 In the present circumstances, the court disapproves of the potential reversion to defendant of  
19 the funds representing reduced attorneys' fees. Defendant has agreed to pay to a *cy pres* fund the  
20 difference between the agreed \$290,000 cap on attorneys' fees and costs and those actually awarded.  
21 The court has awarded less than the \$290,000 in fees and costs requested by plaintiffs' counsel.  
22 Accordingly, the parties being unable to agree on the donee, the court instructs that the remaining  
23 balance shall be donated to the Volunteer Legal Services Program of the Bar Association of San  
24 Francisco.

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1 CONCLUSION

2 Plaintiffs' instant motion for final approval of the settlement agreement, and award of  
3 attorneys' fees, costs and incentive awards is GRANTED. Plaintiffs' counsel shall be awarded  
4 attorneys' fees in the amount of \$200,000 and costs in the amount of \$30,245.37. Named plaintiffs  
5 shall be awarded \$400 each except for lead plaintiff Lauren Tarlecki, who is awarded \$4,000. The  
6 residual amount, i.e., the difference between the \$290,000 in attorneys' fees, costs and incentive fees  
7 agreed between the parties and the actual amount awarded, or \$47,354.63, shall be awarded to the  
8 Volunteer Legal Services Program of the Bar Association of San Francisco.

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10 IT IS SO ORDERED.

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12 Dated: November 3, 2009

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15 MARILYN HALL PATEL  
16 United States District Court Judge  
17 Northern District of California  
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**ENDNOTES**

1. Kristine Hoppe, who is a plaintiff in a state court suit against bebe, has renewed her objection to elements of the settlement. *See* Docket No. 99. Hoppe does not, however, dispute that she opted out of the class. Since she is not a class member, she has no standing to object to the settlement. *See* Fed. R. Civ. P. 23(e)(5); *Glass v. UBS Fin. Servs., Inc.*, 2007 WL 221862, at \*8 (N.D. Cal. Jan. 26, 2007) (Chesney, J.).

2. Of course, one dollar of gift card credit does not have the same value as one dollar in cash, as evidenced by the fact that the majority of class members who returned claim forms chose the latter despite the twenty percent premium on the former.