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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA

ANDREA NAKAGAWA,  
Plaintiff,

No. C-06-2066 SI (EMC)

v.

THE REGENTS OF THE UNIVERSITY OF  
CALIFORNIA,  
Defendant.

**NOTICE OF SETTLEMENT  
CONFERENCE AND SETTLEMENT  
CONFERENCE ORDER**

TO ALL PARTIES AND COUNSEL OF RECORD:

The above matter was referred to Magistrate Judge Edward M. Chen for settlement purposes.

You are hereby notified that a settlement conference is scheduled for **September 9, 2008, at 9:30 a.m.**, Courtroom C, 15th Floor, Federal Building, 450 Golden Gate Avenue, San Francisco, California 94102. Any questions regarding scheduling of the settlement conference should be directed to Judge Chen's secretary, Leni Doyle, at (415) 522-4050.

◆ **Settlement Conference statements shall be lodged by hard copy only with Judge Chen's Chambers by 3:00 p.m., September 5, 2008. Statements shall not be electronically filed.**

It is the responsibility of counsel to ensure that whatever discovery is needed for all sides to evaluate the case for settlement purposes is completed by the date of the settlement conference. Counsel shall cooperate in providing discovery informally and expeditiously.

**Lead trial counsel** shall appear at the settlement conference **with the parties**. Any party who is not a natural person shall be represented by the person or persons not directly involved in the

1 events which gave rise to the litigation but with **full authority** to negotiate a settlement. A person  
2 who needs to call another person not present before agreeing to any settlement does not have **full**  
3 **authority. Full authority means authority to accept the last demand or counter-offer by the**  
4 **other party, not what the party thinks the case is worth.** If a party is a governmental entity, its  
5 governing body shall designate one of its members or a senior executive to appear at the settlement  
6 conference with authority to participate in the settlement conference and, if a tentative settlement  
7 agreement is reached, to recommend the agreement to the governmental entity for its approval. **An**  
8 **insured party shall appear with a representative of the carrier with full authority to negotiate**  
9 **up to the limits of coverage.** The Court shall be notified immediately if the carrier declines to  
10 attend. **Personal attendance of a party representative** will rarely be excused by the Court, and  
11 then only upon separate written application demonstrating substantial hardship served on opposing  
12 counsel and lodged as early as the basis for the hardship is known but no later than the settlement  
13 conference statement.

14 No later than September 4, 2008, the parties shall meet and confer to discuss who will attend  
15 and ensure compliance with this Order regarding full authority. If there is a dispute regarding  
16 attendance, the parties shall fax a letter to the Court at facsimile number (415) 522-4200, briefly  
17 describing the dispute.

18 Each party shall prepare a settlement conference statement, which must be lodged (not faxed)  
19 with the Magistrate Judge's chambers and served upon opposing counsel by September 5, 2008.  
20 The settlement conference statement shall be submitted on 3-hole punched paper. The settlement  
21 conference statement should **not** be filed with the Clerk of the Court. In order to encourage candid  
22 discussion of the case with the Court, any party may submit a confidential supplemental settlement  
23 letter to the Court not to exceed three (3) pages. The contents of this supplemental confidential  
24 settlement letter will not be disclosed to the other parties.

25 The settlement conference statement shall not exceed ten (10) pages of text and twenty (20)  
26 pages of exhibits and shall include the following:

- 27 1. A brief statement of the facts of the case.
- 28

1           2.       A brief statement of the claims and defenses including, but not limited to, statutory or  
2 other grounds upon which the claims are founded, and a **candid** evaluation of the parties' likelihood  
3 of prevailing on the claims and defenses. The more candid the parties are, the more productive the  
4 conference will be. As noted above, a supplemental confidential settlement letter containing such a  
5 candid evaluation may be submitted.

6           3.       A list of the key facts in dispute and a brief statement of the **specific** evidence  
7 relevant to a determination of those facts.

8           4.       A summary of the proceedings to date and any pending motions.

9           5.       An estimate of the out of pocket expenses, attorney's fees and time to be expended  
10 for further discovery, pretrial and trial.

11          6.       The relief sought, including an itemization of damages. If plaintiff seeks attorney's  
12 fees and costs, plaintiff's counsel shall be prepared at the conference to provide sufficient  
13 information to enable the fee claim to be evaluated for purposes of settlement.

14          7.       The party's position on settlement, including present demands and offers and a  
15 history of past settlement discussions.

16          8.       Who will be attending with full authority.

17               Settlement conference statements **may** be submitted on CD-ROM with hypertext links to  
18 exhibits. Otherwise, the portion of exhibits on which the party relies shall be highlighted.

19               It is not unusual for the conference to last three (3) or more hours. Parties should be  
20 prepared to devote the entire day to the conference if necessary. Parties are encouraged to  
21 participate and frankly discuss their case. Statements they make during the conference will not be  
22 admissible at trial in the event the case does not settle. The parties should be prepared to discuss  
23 such issues as:

24           1.       Their settlement objectives.

25           2.       Any impediments to settlement they perceive.

26           3.       Whether they have enough information to discuss settlement. If not, what additional  
27 information is needed.

28           4.       The possibility of a creative resolution of the dispute.


1           Because the settlement conference will likely involve some assessment of claims, defenses  
2 and relief in the case, the parties should have available at the conference documents, exhibits, and  
3 other items essential to that assessment not already attached as exhibits to the settlement conference  
4 statement.

5           Any request to continue the settlement conference shall state the reason therefor and be  
6 submitted in writing as soon as possible after consultation with the opposing party but well in  
7 advance of the scheduled conference date. Submission of such request shall be filed with the Court;  
8 a courtesy copy is acceptable at facsimile number (415) 522-4200.

9           The parties shall notify chambers immediately at (415) 522-4050 if this case settles prior to  
10 the date set for settlement conference. Counsel shall provide a copy of this order to each party who  
11 will participate in the conference.

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13           IT IS SO ORDERED.

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15           Dated: September 2, 2008

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19           EDWARD M. CHEN  
20           United States Magistrate Judge