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7 **UNITED STATES DISTRICT COURT**
8 **NORTHERN DISTRICT OF CALIFORNIA**
9 **SAN FRANCISCO DIVISION**

10
11 PENTAIR THERMAL MANAGEMENT,
12 LLC, formerly known as TYCO THERMAL
CONTROLS, LLC,

13 Plaintiff and Counter-defendant,

14 v.

15 ROWE INDUSTRIES, INC.,

16 Defendant and Counter-claimant.

Case No. 06-cv-07164 NC
Case No. 10-cv-01606 NC

**FINDINGS OF FACT AND
CONCLUSIONS OF LAW AFTER
BENCH TRIAL**

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18 This case arises from a \$7.2 million cleanup of polychlorinated biphenyl (PCB)
19 contamination at an industrial property in Redwood City, California. It is undisputed that
20 the soil and facilities at 2201 Bay Road were polluted with PCBs, a chemical known to
21 cause cancer. The trial pitted Pentair, the current owner of the site, against Rowe, the
22 successor to an operator of an electrical transformer manufacturing business at the site.¹
23 Two central questions are presented. First, whether Rowe, or someone else, should be
24 responsible for environmental remediation of the contamination. Second, if Rowe is liable,
25 whether Tyco's remediation costs were both necessary and compliant with the National
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27 ¹ On January 30, 2013, the parties stipulated that Tyco Thermal Controls, LLC's name be amended
28 to Pentair Thermal Management, LLC, formerly known as Tyco Thermal Controls, LLC. Dkt. No.
534. For the purposes of this order, Pentair Thermal Management, LLC will be referred to as Tyco.

1 Contingency Plan (NCP). Before trial, Tyco reduced the amount of money it was seeking
2 for its completed cleanup to approximately \$3.9 million. The Court finds that Tyco
3 established at trial that Rowe is responsible for the PCB contamination at the site and that
4 Tyco's reduced costs were both necessary and compliant.

5 **I. BACKGROUND**

6 **A. Judges**

7 This case has seen many judges. When Tyco filed its complaint in November of 2006
8 the case was assigned to Judge Jeremy Fogel. Dkt. No. 2.² In September 2011, the case
9 was reassigned to Judge Sandra Brown Armstrong. Dkt. No. 347. Then, in July 2012, the
10 parties consented to the jurisdiction of this Court, and the case was transferred for trial.
11 Dkt. Nos. 437, 438.

12 **B. Parties and the Complaints**

13 On November 17, 2006, Tyco filed Case No. 06-cv-07164 against defendants
14 Redwood Industrials, Roland Lampert, Audrey Lampert, Laverne E. Doolittle, Deceased;
15 Emile K. Doolittle, Deceased; Masha Lampert, Deceased; Morris M. Grupp, Deceased; and
16 Anna M. Grupp, Deceased (collectively, Redwood); Carlisle Companies, Inc.; Carlisle
17 Corporation and Tensolite Company, sued erroneously as Tensolite Insulated Wire Pacific
18 Division, Inc.; and Tensolite Insulated Wire Company, (collectively, Carlisle); and
19 Coleman Cable & Wire Company, Pacific Transformer Company, Hill Magnetics, Inc.,
20 and Hill Industries, Inc. Dkt. No. 1. The initial complaint sought recovery of costs
21 associated with investigation and cleanup, contribution, and declaratory relief under the
22 Comprehensive Environmental Response, Compensation and Liability Act of 1980, as
23 amended by the Superfund Amendments and Reauthorization Act of 1986 (CERCLA), 42
24 U.S.C. § 9601; the Resources Conservation and Recovery Act (RCRA), 42 U.S.C.
25 §§ 6901-6972; the Declaratory Relief Act, 28 U.S.C. § 2201; and California state law. *Id.*

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28 ² Unless otherwise indicated, all docket references are to the docket in Case No. 06-cv-07164.

1 On January 15, 2007, Tyco filed a first amended complaint adding Rowe as a
2 defendant and alleging eight claims for relief including: (1) recovery of response costs
3 under CERCLA, 42 U.S.C. § 9607(a); (2) contribution under CERCLA § 113(f), 42 U.S.C.
4 § 9613(f)(1); (3) relief under RCRA, 42 U.S.C. §§ 6901- 6972; (4) declaratory relief under
5 federal law; (5) response costs under the Hazardous Substance Account Act (HSAA), Cal.
6 Health & Safety Code § 25300, *et seq.*; (6) comparative equitable indemnity under state
7 law; (7) declaratory relief under state law; and (8) attorney's fees under Cal. Civ. P.
8 § 1021.5. Dkt. No. 4.

9 Rowe brought a counter-claim against Tyco on April 2, 2007, in which it alleged that
10 Tyco is a responsible party under CERCLA, 42 U.S.C. § 9607. Dkt. No. 19 at 24. Rowe
11 sought a declaration of Tyco's liability for present and future costs, and in the event that
12 Rowe was found liable, contribution from Tyco, under CERCLA, 42 U.S.C. § 9613. *Id.* at
13 24-25. Rowe also claimed that because any liability assigned to it would arise merely
14 because of the actions of its predecessors-in-interest and not from any actively negligent or
15 culpable conduct on its part, that it was entitled to equitable indemnification or contribution
16 from Tyco. *Id.* at 26.

17 On October 29, 2009, Tyco moved for leave to file a second amended complaint, to
18 add claims against Rowe under California law for continuing nuisance and continuing
19 trespass, and to dismiss voluntarily and without prejudice its RCRA claim in order to
20 comply with RCRA's pre-litigation notice requirement. Dkt. No. 82. On December 14,
21 2009, the Court granted Tyco's motion to withdraw the RCRA claim without prejudice, but
22 denied its request to add additional claims. Dkt. No. 101. Tyco's first amended complaint,
23 absent the RCRA claim, remained the operative pleading. *Id.* On March 2, 2010, Tyco
24 again moved to amend its pleading to allege a RCRA claim against Rowe. Dkt. No. 164.
25 The Court denied that motion, concluding that the proposed amendment would not cure
26 Tyco's failure to comply with RCRA's jurisdictional notice requirement. Dkt. No. 180.

27 On April 14, 2010, Tyco filed Case No. 10-cv-01606, alleging a RCRA claim against
28 Rowe. On May 4, 2010, the Court related Case No. 06-7164 and Case No. 10-cv-01606.

1 Dkt. No. 185. Rowe moved to dismiss, and the Court granted Rowe’s motion, but allowed
2 Tyco leave to amend. Dkt. No. 233. Subsequently, the Court granted Rowe’s motion for
3 summary judgment, and denied Tyco relief under RCRA. Dkt. No. 344.

4 **C. Redwood and Carlisle Settlements**

5 In January 2010, Redwood and Carlisle settled with Tyco for \$275,000 and
6 \$150,000, respectively. Joint Pre-Trial Conference Statement at 8, Dkt. No. 391. In
7 August 2010, the Court granted the motions for approval of settlement. Dkt. No. 233. In
8 his order granting the motions for approval of settlement, Judge Fogel expressly
9 determined that any liability for Tyco’s CERCLA claims would be allocated under the
10 proportionate share method set forth in the Uniform Comparative Fault Act (UCFA), rather
11 than the pro tanto, or dollar-for-dollar, approach. Dkt. No. 233 at 11.

12 **D. Rulings on Evidence**

13 **1. July 9, 2012 Order on Motions in Limine**

14 In anticipation of trial before Judge Armstrong, the parties filed numerous motions in
15 limine. On July 9, 2012, the Court denied Tyco’s motion in limine to exclude evidence of
16 the unsigned release agreement between settling defendant Redwood Industrials and
17 Rowe’s predecessor, Coleman Cable & Wire Company. Dkt. No. 434. In so ruling, the
18 Court “d[id] not relieve Rowe of its obligation to establish a proper foundation for the
19 admission of the Release Agreement at trial,” nor “deprive Tyco of its right to object to
20 such evidence.” *Id.* at 6. The Court denied Tyco’s motion in limine to preclude Rowe
21 from calling two expert witnesses, Gabriel Sabadell, Ph.D., and Richard Richter, Ph.D.,
22 P.E., to testify about their opinions that the PCB contamination was caused by railroad
23 activities on the site. *Id.* The Court denied Rowe’s motion in limine to exclude records
24 showing shipments from Monsanto to Hill. *Id.* Finally, the Court granted Rowe’s motion
25 in limine to exclude Tyco’s undisclosed expert witnesses, Carmen Santos and Steve
26 Armann, both employed by the EPA, as well as Leonard Long of SCS Engineers, and
27 George Reid of GRE & Associates, because Tyco had failed to disclose them as experts in
28 accordance with Federal Rule of Civil Procedure 26(a)(2). *See* Dkt. No. 428.

1 **2. September 28, 2012 Order on Motions in Limine**

2 After the case was reassigned, the parties brought additional motions in limine and
3 Rowe moved to strike one of Tyco’s proposed trial witnesses. Tyco untimely disclosed trial
4 witness, Mara Feeney, and the Court granted Rowe’s motion to strike. Dkt. No. 480.
5 Ruling on the motions in limine, the Court: (1) denied Rowe’s motion to exclude all
6 evidence of Tyco’s damages related to the demolition and removal of the building;
7 (2) denied Rowe’s motion to admit the Redwood-Coleman release into evidence without
8 calling the authenticating witness to testify; (3) granted Tyco’s motion to exclude evidence
9 that Rowe is not the successor-in-interest to the Hill Magnetics, Hill Industries, and Pacific
10 Transformer entities; and (4) denied Tyco’s motion to exclude evidence that liability for
11 harm caused by Hill Magnetics could be apportioned to non-party Energy Systems, Inc.
12 *See* Dkt. No. 482.

13 In order to admit the Redwood-Coleman release, the Court found that Rowe must
14 establish a proper foundation for its admission and that Tyco must be given the opportunity
15 to cross-examine the authenticating witness, Marshall Small, Senior Counsel with
16 Morrison & Foerster, in order to develop the factual record regarding the release. *Id.* at 8-
17 9. As to Rowe’s status as successor-in-interest, the Court found that Judge Fogel’s
18 previous ruling that “Rowe is the successor-in-interest to Coleman and in turn the
19 successor-in-interest to Hill Industries, Hill Magnetics, and Pacific Transformer” precluded
20 Rowe from introducing contrary evidence at trial. Dkt. No. 482 at 10 (citing Dkt. No. 180
21 at 2 n.2).

22 **3. Exclusion of Evidence at Trial**

23 At trial, Rowe moved to admit the unsigned release agreement between Redwood
24 and Coleman, under which Rowe argued that Redwood agreed to indemnify it for any
25 claims for damages arising out of its use of the Property. *See* Dkt. No. 391. at 18. Tyco
26 objected to its admission and objected to the designated deposition testimony of Marshall
27 Small as hearsay and as lacking personal knowledge. Dkt. No. 529; Tr. 1209:15-16.

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1 That the release is unsigned does not render it inadmissible, but the Court ruled that
2 Rowe had failed to authenticate the release through the deposition testimony of Small or
3 otherwise. Tr. 1184:16-20, 1213:4-7. The Court had explicitly required that Small testify
4 in person to authenticate the release and allow Tyco the opportunity to cross-examine in
5 order to develop a factual record about the release. Tr. 1187:22-1188:3. Despite this order,
6 Rowe did not produce Small as a witness at trial. Tr. 1212:20-25. The Court sustained
7 Tyco's hearsay objections, Tr. 1213:8-17, and excluded the release under Federal Rule of
8 Evidence 901(b) for failure to authenticate the document. Tr. 1213:4-7, 1218:8-12.

9 **E. Trial**

10 This Court held an eight-day bench trial from January 22, 2013 through January 31,
11 2013. Tyco seeks to recover costs it incurred cleaning up PCBs at the site where Rowe's
12 predecessors had manufactured PCB-containing electrical transformers between 1966 and
13 1970. Rowe contends that the PCB contamination originated from other sources, including
14 Tyco's manufacturing of 44 Wire, railroad operations, and paint in the building.

15 **F. Post-Trial Briefing**

16 After the close of evidence, the Court permitted the parties to submit additional
17 briefing regarding (1) amendments to their proposed findings of fact and conclusions of law
18 based on the evidence presented at trial, (2) apportionment and contribution,
19 (3) prejudgment interest, and (4) Rowe's motion for judgment on partial findings. *See* Tr.
20 1538:5-20, 1539:21-23. The parties filed their initial briefs on these matters on February
21 15, 2013 and their oppositions on February 22, 2013. *See* Dkt. Nos. 544, 545, 546, 547,
22 549, 550, 551.

23 **1. Rowe's motion to strike**

24 Rowe moved to strike Tyco's post-trial proposed findings of fact and conclusions of
25 law, or in the alternative to be permitted further briefing, arguing that they amounted to a
26 "closing argument brief." Dkt. No. 548. The Court denied Rowe's motion, finding that
27 Tyco's submission was in accordance with Court orders, and that Rowe failed to show
28 good cause for filing its motion. Dkt. No. 552.

1 contamination requiring remediation after supplemental soil sampling); Ex. 121A (showing
2 facility use during Hill Magnetics' operations at the site) (attached).

3 Redwood purchased the site in 1955. *Id.* From approximately 1955 to 1962
4 Redwood leased the site to Sequoia Process Corporation. *Id.* From approximately
5 November 1962 to 1973, Redwood leased the site to Tensolite Insulated Pacific Division,
6 Inc. (predecessor to Carlisle). *Id.* On June 23, 1965, Tensolite subleased the site to Hill
7 Industries, Inc., which later changed its name to Hill Magnetics, Inc. Ex. 3. Coleman Cable
8 & Wire Company, Rowe's predecessor, purchased Hill Magnetics, Inc. in 1968. Dkt. No.
9 391 at 7. Shortly thereafter, Coleman Cable & Wire changed the name of Hill Magnetics to
10 Pacific Transformer. *Id.* The Court found, and Rowe later stipulated, that Rowe Industries,
11 Inc. is the successor-in-interest to Coleman Cable & Wire Co., Hill Industries, Inc., Hill
12 Magnetics, Inc., and Pacific Transformer. Dkt. 180; Dkt. No. 391 at 8. On March 28, 1973,
13 Raychem Corporation purchased the site. Ex. 5. Tyco purchased Raychem in 1999. Tr. at
14 652:2-3.

15 **B. Site Operations**

16 **1. Hill**

17 Hill subleased the site on or about June 23, 1965. Ex. 3. Hill Magnetics was engaged
18 in the manufacture of electrical transformers prior to mid-1966 or early 1967. Ex. 815
19 (Potter Depo.), 13:15-25. In mid-1966 or early 1967, Orin Potter was put in charge of
20 running the facility, which he ran until May 1968, when he ceased working for Hill. Ex.
21 815 at 15:4-15. When Potter began working at Hill, the company employed twenty-seven
22 people. Ex. 815 at 14:9-13, 128:15-16.

23 Prior to Potter joining Hill Magnetics, the company had been run by Max Hill. Ex.
24 815 at 14:9-13, 128:15-16. Max Hill's operations at the site were observed by Potter to be
25 not "clean," and he was known to be a "schlock operator." Ex. 815 at 14:9-13, 128:15-16.
26 When Potter started at Hill Magnetics, he barred Max Hill from working on the facility
27 floor. Ex. 815 at 54:25-56:9.

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1 perform adjustments to the transformers. Ex. 815 at 22:3-24:20. The workers would then
2 dry their arms with rags and throw the rags away. Ex. 815 at 22:3-24:20.

3 Potter left Hill in May 1968. As of that time, Hill's operations had grown to 127
4 employees. Ex. 815 at 123:18-25. Hill continued to manufacture electrical transformers
5 until sometime in late 1970, when it ceased its operations. (Deposition of James Herring
6 (Dkt. 395-2), 10:3-7, 17-23, 17-23-18:12, 28:15-30:24); Ex. 118; Ex. 4; Ex. 523 at
7 0000001-0000002, 0000092; Ex. 8; Ex. 516.

8 **b. Hill's use of PCBs**

9 Records from Monsanto show that it sold large amounts of PCB fluids to Hill
10 between 1965 and 1970. *See generally*, Ex. 6; Tr. 66:24-89:1. Monsanto sold PCB fluids
11 under the trade name "Askarels." Tr. 217:23-218:4. Askarels are a mixture of PCBs and
12 trichlorobenzenes ("TCBs"). Tr. 218:8-19. Askarels were also marketed under the trade
13 names "Interteen" and "Pyranol." Tr. 218:23-24.

14 A Monsanto "Sales Summary" from December 1965 indicates that 10,000 pounds of
15 "Trans. Pyranol" was sold to Hill Magnetics. Ex. 6 at B-27; Tr. 83:1-13. Another
16 Monsanto Sales Summary from December 1966 indicates that 5,400 pounds of
17 "Transformer Pyranol" was sold to Hill Magnetics. Ex. 6 at B-28; Tr. 83:14-84:6. But, this
18 same document indicates that "sales last year" of Pyranol to Hill totaled 4,050 pounds. Ex.
19 6 at B-28; Tr. 84:3-6. Sales summaries indicate that Monsanto sold approximately 46,000
20 pounds of "Trans. Pyranol" to Hill in 1967. Ex. 6 at B-32 (1968 sales record indicating
21 "total sales last year" were 45,585); Tr. 85:13-86:3; *see also* Ex. 6 at B-29 (showing 1967
22 sales month-by-month of Pyranol totaling to 46,000 pounds of Trans Pyranol sold)); Tr.
23 84:7-84:25.

24 Records from 1968 indicate that Monsanto sold 226,000 pounds of "Bulk
25 Transformer Askarels" to Hill Magnetics, located in Redwood City, California, Ex. 6 at B-
26 1; Tr. 81:2-10, which was comprised of 55,268 pounds of Interteen PPO, Ex. 6 at B-30; Tr.
27 85:1-1, 150,748 pounds of Interteen 70-30, Ex. 6 at B-31; Tr. 85:12-18, and 19,935 pounds
28 of Pyranol, Ex. 6 at B-32; Tr. 85:19-86:3. "Customer Sales Reports" from 1969 indicate

1 that Monsanto sold 97,800 pounds of Askarels to Pacific Transformers in Redwood City;
2 48,800 pounds of Interteen PPO in February and 49,000 pounds of Interteen 70-30 in
3 November. Ex. 6 at B-33, B-34, B-36; Tr. 86:5-25. A customer sales report dated
4 December 1970 indicates that Monsanto sold 49,700 pounds of Interteen 70-30 to Pacific
5 Transformers in Redwood City, California. Ex. 6 at B-36; Tr. 87:1-25.

6 A record from June 4, 1968 indicates that Monsanto shipped 43,810 pounds of
7 Interteen PPO, in 65 drums, to Hill Magnetics at 2201 Bay Road, Redwood City, California.
8 Ex. 6 at B-9; Tr. 71:9-72:21. Another record from 1970 indicates that Monsanto sent
9 100,000 pounds of Interteen 70-30 to Pacific Transformers in Redwood City, California by
10 tank car. Ex. 6 at B-22; Tr. 77:14-79:13. A record from February of 1970 indicates that
11 Monsanto made a shipment by tank car to Pacific Transformers at 2201 Bay Road,
12 Redwood City, California. Ex. 6 at B-23; Tr. 88:19-89:17.

13 The Askarels Hill purchased from Monsanto contained Aroclor 1254 and 1260. Tr.
14 241:15-25. Aroclor 1254 and 1260 were detected in the soil at the site, Tr. 242:9-11, in
15 paint inside building, Tr. 243:6-8, in the concrete in the building, Tr. 243:9-10, and in the
16 walls, ceiling, and rafters of the building. Tr. 243:20- 244: 2.

17 Dielectric fluids used in the manufacture of electrical transformers are the only type
18 of PCB-containing fluid that includes TCBs. Tr. 694:25-695:7. Contaminated soil samples
19 from the site revealed that where PCBs were detected, so were TCBs. Tr. 695:11-18.

20 **c. Spills during the manufacture of transformers**

21 Potter placed an “X” on a diagram of the facility showing where Hill’s Askarel
22 transformer manufacturing operations primarily took place. Ex. 121A. The highest
23 detection of PCBs within the facility—a paint sample which registered 141,000 mg/kg and
24 a concrete sample, which registered 9000 mg/kg—closely correspond with the “X” drawn
25 by Potter. *Compare* Ex. 513, figure 1 *with* Ex. 121A; *see also* Tr. 437:6-440:13. Samples
26 detecting high levels of contamination in the concrete at the facility were concentrated in
27 the center of the facility towards the back and overlapped with Potter’s location of Hill’s
28 operations. *Compare* Ex. 204, Fig. 7 *with* Ex. 121A; *see also* Tr. 442:1-20.

1 In PCB transformer manufacturing operations, it is typical that some material would
2 be released to the facility. Tr. 245:23-247:8. Rowe's expert witness, Gabriel Sabadell,
3 Ph.D., testified that half of a coffee cup of Askarels spilled on the ground could result in
4 contamination findings of a thousand milligrams per kilogram. Tr. 1120:21-1121:1. A few
5 drops on the ground could result in contamination in the hundreds. Tr. 1121:2-6.

6 Tyco's expert, Eric Butler, Ph.D., was accepted as expert on forensic analysis of PCB
7 contamination. Tr. 692:1-2. Butler performed a survey on PCB-fluid transformer
8 manufacturing facilities nationwide. Tr. 698:2-701:7. Of the thirteen transformer facilities
9 for which he could obtain information, all thirteen were associated with PCB
10 contamination. Tr. 701:12-20. Butler concluded that the PCB contamination at the site was
11 most likely associated with PCB transformer making. Tr. 694:7-13.

12 Tyco's expert, Thomas Delfino, was accepted as an expert in chemistry and for
13 opinions as to causation and investigation that are within the field of his expertise. Tr.
14 210:24-15. Delfino concluded that there is a connection between the types of Askarels used
15 by Hill and the PCB detections in the facility, and that the handling, storage, and use of
16 Askarels by Hill resulted in the release of PCBs. Tr. 245:23-247:8, 363:20-22.

17 **d. Hill's use of the railroad**

18 The highest concentrations of PCBs in the soil are north of the building and
19 concentrated behind the railroad-loading ramp. Tr. 237:9-238-2; Ex. 204 at TTC 22767.
20 Monsanto records establish that in 1970, Monsanto shipped at least 100,000 pounds of
21 liquid PCBs to Hill by tank car. Ex. 6 at B-22; Tr. 38:25-40:25. Hill promoted itself in
22 1968 as offering customers "railroad siding convenience," which confirms its use of the
23 railroad. Ex. 116.

24 **2. Raychem**

25 Raychem purchased the site on or about March 28, 1973. Ex. 5. Raychem did not
26 operate at the site prior to the acquisition. (Deposition of Paul Cook (Dkt. 454) at 54:16-
27 20). Paul Cook testified in his deposition that, at the time that Raychem acquired the site,
28 he was its president and CEO and that he did not know the site had been used for electrical

1 transformer manufactures, that any hazardous substances had been used on the property, or
2 that PCBs specifically had been used in manufacturing operations there. Dkt. No. 454 at
3 63:4-8, 64:5-9, 65:8-18. But, Cook also testified that he became aware of the health hazards
4 of PCBs in the 1960s, and that, as president, he would evaluate written reports on potential
5 property acquisitions prepared by Raychem's facilities team. Dkt. No. 515-1 at 32:19-25,
6 37:10-21. These reports were broad and were likely to include the previous use and
7 operations, if any, of the potential acquisition. Dkt. No. 515-1 at 35:23-36:13. At least
8 once when acquiring a property, Raychem conducted soil tests for hazardous materials and
9 to evaluate the stability of the ground in the event of an earthquake. Dkt. No. 515-1 at 39:8-
10 21. Thus, it may be inferred that Raychem was likely to have known that transformers were
11 manufactured on the site and that PCBs were involved in that process.

12 **a. Raychem's products**

13 Raychem manufactured at the site a PCB-containing product known as "44 Wire" for
14 approximately three years between 1973 and 1976. Tr. 543:7-16, 567:10-20, 568:11-16,
15 1138:21-24, 1139:9-12. Raychem operated its 44 Wire production process twenty-four
16 hours per day, five to seven days per week. Tr. 546:25-547:17, 568:17-569:7.

17 The process of making 44 Wire involved melting solid plastic pellets, which
18 contained Viscol, a PCB-containing substitute for Monsanto's Aroclor 1254. Tr. 235:2-
19 254:4, 535:15-23, 540:2-22, 560:11-561:9, 1144:24-1146:1. During the extrusion process,
20 bleed scrap would fall on the ground, and water from cooling troughs into which the 44
21 Wire was submerged would spill; the bleed scrap as well as the mops and rags used to clean
22 up water spills would be thrown into the garbage at the site. Tr. 545:20-546:9, 562:18-21,
23 563:8-567:5, 1152:6-1153:10, 1154:11-1156:15. The 44 Wire was extruded near the back
24 of the building, near the loading dock. Exs. 711A, 711B. The location of the extrusion
25 process aligns with the contaminated location inside the building. *Compare* Ex. 204 with
26 Exs. 711A, 711B.

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1 The pellets were manufactured in Menlo Park, California, Tr. 536:23-537:6, but
2 Raychem stored thousands of pounds of pellets at the site. Tr. 543:7-16, 567:10-20,
3 568:11-16, 1138:21-24, 1139:9-12.

4 **b. Raychem's use of the railroad**

5 Stephen Andrus, who owns property adjacent to the site, Dkt. No. 546 at 13 n.2,
6 testified that, in the late 1970s, he observed plastic pellets being delivered to Raychem by
7 rail car and off-loaded at the loading dock. Tr. 1235:8-1236:16. Plastic pellets were found
8 in the ground, in the right-of-way, behind the property. Tr. 975:12-16; 1118:11-14.

9 **3. Other potential sources of contamination**

10 **a. Railroad operations**

11 PCB contamination around railroads is primarily associated with electrical commuter
12 trains, which used PCB-containing electrical transformers to power their cars. Tr. 703:3-24.
13 PCBs are also associated with hydraulic braking fluids and air brake systems, both of which
14 have been used in trains. Tr. 1029:2-8. Waste oil and herbicides may also contain PCBs
15 and can be associated with railroads. Tr. 1028:14-19.

16 No evidence was admitted that the railroad operations near the site involved
17 electrical commuter trains or rails. Tr. 704:11-705:14. No evidence was admitted that any
18 railroad used PCBs in the rail spur behind the site, or of what equipment was used by a
19 railroad, or how PCBs are or were released by a railroad. Tr. 1046:22-1047:11.

20 **b. Flooding**

21 Heavy rains have been known to flood the railroad easement and loading dock. Ex.
22 807. The area next to the building, along the railroad tracks, would frequently flood during
23 winter storms. Ex. 808. Portions of the building would also often be flooded. *Id.* Samples
24 taken from the sub-slab, as well as the slab, showed water migration. Tr. 1110:25-1112:18.

25 **c. Paint**

26 Aroclor 1254 and 1260 were detected in paint inside the building. Tr. 243:6-8. The
27 highest detected concentration of PCB contamination within the facility was 141,000 mg/kg
28 in the paint. Tr. 437:6-440:13. Monsanto manufactured 99 percent of the PCBs used in

1 paints. Tr. 1045:16-19. Monsanto stopped selling paint containing PCBs in 1971. Tr.
2 259:23-260:4. Tyco's predecessor painted the building on the site. Tr. 1101:2-16, 1105:1-
3 1106:4. As of 1973, the floor was not painted. Tr. 534:13-24, 555:14-16.

4 **4. Tyco's response to contamination**

5 **a. Time of response**

6 In August 2004, Earth Tech, Inc. prepared a Phase I Environmental Site Assessment
7 of the site on behalf of Tyco which recommended further assessment based on the industrial
8 history of the site. Ex. 505. In June 2005, Earth Tech prepared a Phase II Environmental
9 Site Assessment of the site for Tyco, at which time PCB contamination above EPA
10 screening levels was at the site. Ex. 175.

11 **b. Regulatory interactions**

12 On or about July 22, 2006, Tyco submitted a Request for Oversight of a Brownfield
13 site to the Regional Water Quality Control Board (the "Water Board") requesting that the
14 agency take oversight of the assessment and remediation of the site. Ex. 188. On or about
15 October 4, 2007, the Water Board sent a letter to Tyco requiring the submission of a
16 technical report. Ex. 527. On or about December 2007, Tyco, through Margaret Peischl,
17 submitted a site Investigation Work Plan which proposed additional investigation to the
18 Water Board. Ex. 15; Tr. 384:19-385:16.

19 After submitting the work plan, Tyco undertook further sampling as described in the
20 work plan. Tr. 385:17-20. The further investigation revealed that there were PCBs in soil
21 of about five feet to eight feet in depth that exceeded the acceptable levels for total PCBs.
22 Tr. 387:2-9. Peischl concluded that PCB concentrations were sufficient to warrant further
23 evaluation and recommended that a formal evaluation be made as to remedial options for
24 the site, and that a groundwater sampling plan be conducted. Tr. 387:10-17. On or about
25 April 30, 2008, Peischl submitted a site investigation report to the Water Board showing the
26 results of the investigation work, along with recommendations for further work. Ex. 502;
27 Tr. 386:2-13, 388:5-11.

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1 On August 8, 2008, the Water Board concurred with the recommendations and asked
2 that a feasibility study and groundwater sampling plan be prepared. Ex. 85; Tr. 388:13-
3 389:12. Peischl submitted the groundwater monitoring plan as requested on October 30,
4 2008, and it was approved. Exs. 70, 86; Tr. 390:10-391:2.

5 Peischl also prepared a feasibility study as requested by the Water Board. Tr. 392:12-
6 14, 394:3-4; Ex. 14. Peischl weighed three remedial alternatives in preparing the study. Tr.
7 394:5-14; Ex. 14 at 10723-27. She evaluated the following alternatives: no action, surface
8 capping, and excavation. Tr. 394:25-395:4. She determined that taking no action was not
9 appropriate because there was PCB contamination above screening levels at the site. Tr.
10 395:9-20. She recommended the use of alternative three—excavation—as it removed the
11 contaminants from the site and was protective of human health and the environment. Tr.
12 396:10-13. Peischl submitted the feasibility study to the Water Board on December 15,
13 2008. Ex. 14; Tr. 396:20-23. On January 28, 2009, the Water Board approved the
14 feasibility study and required Tyco to submit a remedial action work plan. Ex. 83; Tr.
15 397:2-398:3.

16 **c. Public participation**

17 In April 2009, Peischl prepared an approved fact sheet that notified the public of site
18 cleanup oversight. The document was approved by the Water Board and circulated to the
19 public. Ex. 200; Tr. 399:21-400:12.

20 Peischl prepared a draft remedial action plan and submitted it to the Water Board on
21 May 29, 2009. Ex. 17; Tr. 403:15-24. In the remedial action plan, Peischl evaluated the
22 various alternatives for the site: no action, capping, excavation, and concluded that
23 excavation was the preferred alternative. Tr. 403:25-404:24. Peischl concluded that
24 excavation was preferred to capping as it limited the risk due to the need for continued
25 monitoring and maintenance. Tr. 404:23-405:14; Ex. 14 at 24, Item 4.3. In making her
26 determination, she also considered that regulators and the public generally favored source
27 removal. Tr. 405:18-407:14, 407:16-408:1; Ex. 14 at 23, Items 4.2.8, 4.2.9. The remedial
28 action plan proposed excavation boundaries, but specifically contemplated that further

1 testing would be done in order to delineate the exact boundaries. Tr. 408:21-409:18; Ex. 14
2 at 23-24.

3 In June 2009, Peischl prepared a second public notice, which was approved by the
4 Water Board and circulated to the public, providing notice of a July 22, 2009 public
5 meeting regarding the remedial action plan. Tr. 410:3-16; Ex. 522. On July 22, 2009, a
6 public meeting was held to discuss the remedial action plan. Tr. 411:11-13; Ex. 145.

7 On July 31, 2009, Rowe submitted a report to the Water Board objecting to the
8 remedial action plan, and advocating that a cap remedy be used instead of an excavation
9 remedy. Ex. 530. In response the Water Board stated that there was “uncertainty” in
10 carrying out the long term monitoring and tracking activity that would have been required at
11 the site if capping were used. Tr. 527:9-528:8; Ex. 531. No member of the public who was
12 not a defendant to this litigation has objected to the proposed remedy of excavating the
13 contamination and removing it from the community. Tr. 525:25-526:3, 590:13-16.

14 On September 15, 2009, Peischl prepared a cost addendum to the feasibility study.
15 Ex. 18; Tr. 414:3-20. The addendum estimated the comparative costs of excavation and
16 capping to be within the same order of magnitude. Ex. 18 at 3; Tr. 415:8-416:7.

17 On October 6, 2009, the Water Board approved the remedial action plan and required
18 Tyco to submit a remedial design/remedial action work plan for the selected remedy. Tr.
19 416:10-23; Tr. Ex. 503. Peischl prepared the requested remedial design/remedial action
20 work plan and submitted it to the Water Board on November 30, 2009. Ex. 22; Tr. 417:13-
21 25. The Water Board approved the remedial design/action plan on January 20, 2010. Ex.
22 90; Tr. 418:10-419:10.

23 Tyco performed further testing as called for in the pre-excavation sampling plan set
24 forth in the remedial design/remedial action work plan. Ex. 90 at Appx. C; Tr. 419:15-
25 420:11. The subsequent testing revealed PCBs in additional areas at the site, which led to a
26 recommended increase in the areas to be excavated. Ex. 13 at Fig. 4, Fig. 6; Tr. 422:12-
27 423:5.

28 //

1 Tyco met with EPA representatives regarding the site in May 2010. Tr. 428:5-16. As
2 requested by the EPA, Peischl prepared a PCB Clean Up Notification and Work Plan in
3 June 14, 2010. Ex. 75; Tr. 429:2-13. On October 5, 2010, Peischl prepared an addendum
4 to the PCB Clean Up Notification and Work Plan responding to follow-up questions from
5 the EPA. Ex. 77; Tr. 430:1-431:1.

6 On December 14, 2010, Spence Leslie, Tyco's Director of International Trade
7 Compliance and internal project leader for this site cleanup, circulated a written update to
8 neighbors on the status of the project. Ex. 219; Tr. 593:5-20.

9 On January 4, 2011, the EPA provided a conditional approval of the work plan,
10 contingent on the preparation of an additional sampling and analysis plan. Ex. 27
11 (Conditions of Approval, Section C(2)); Tr. 431:10-18. In February 2011, Peischl prepared
12 the sampling and analysis plan as requested by the EPA. This involved additional sampling
13 and investigation beyond what had previously been performed. Ex. 42; Tr. 432:8-20.

14 On August 5, 2011, Leslie circulated another written update to neighbors of the status
15 of the project. Ex. 147; Tr. 598:11-599:3.

16 On January 26, 2012, the EPA conditionally approved the sampling and analysis plan.
17 Ex. 53; Tr. 433:2-15. Tyco submitted an addendum to the sampling and analysis plan on
18 February 9, 2012, making modifications as requested by the EPA. Ex. 244; Tr. 434:3-19).

19 In May 2012, Tyco circulated a public notice, which was approved by the Water
20 Board, updating the community on the remediation. Ex. 259; Tr. 436:5-17. The notice was
21 also circulated, along with another status update, to neighbors by Leslie. Tr. 602:23-
22 603:10; Ex. 157.

23 As additional PCB contamination was discovered during the investigation process, an
24 expanded excavation area was proposed. Ex. 204, Fig. 9; Tr. 442:22-443:10. Peischl
25 submitted a Supplemental Site Investigation report on May 4, 2012. Ex. 204; Tr. 440:14-
26 24. On May 24, 2012, the EPA approved a proposed barrier design aspect of the project.
27 Ex. 258. In the summer of 2012, Tyco performed the excavation as described in the

28 //

1 remedial action plan as modified by the increased excavation area described in the
2 Supplemental Site Investigation Report. Tr. 455:5-456:4.

3 Two amendments were made to the project as it was described in the remedial action
4 plan and Supplemental Site Investigation Plan. Both amendments were made with the
5 participation and approval of the EPA. Tr. 605:11-606:2; Ex. 271 (EPA approval of
6 Amendment #1); Tr. 606:20-607:21; Ex. 277 (EPA approval of Amendment #2)). The first
7 amendment was required because PCB contamination was along the northern boundary,
8 found at 8 feet below the surface where groundwater is present. Tr. 459:1-8. Tyco
9 completed the excavation at that depth and backfilled the excavation as planned; however, it
10 restricted the use of the footprint of this area, and labeled it a “multimedia cap.” Tr. 459:8-
11 12; Ex. 298 at TTC 36426. The second amendment was in an area along a different
12 property boundary where PCB concentration was found at 8 feet, but where Tyco was
13 unable to excavate as an adjacent building stood right up to the property boundary. Tr.
14 459:23-460:19. To address the infeasibility of excavating this precise location, Tyco
15 similarly “capped” the area. Tr. 460:8-19; Ex. 298 at TTC 36426.

16 After the remediation was performed, a remedial action completion report was
17 submitted to the EPA and the Water Board. Ex. 287; Tr. 462:15-462:10. In November
18 2012, the Water Board issued an Explanation of Significant Differences that discussed the
19 amendments to the plan. Tyco circulated it to the public. Tr. 462:17-463:16; Ex. 295.
20 Tyco has recorded a restrictive covenant on the property due to the contamination. Tr.
21 613:14-614:8. The EPA has advised that it would review the remedial action completion
22 report and respond. Tr. 612:14-613:8; Ex. 294. It has not yet confirmed that it will not
23 require further remediation. Tr. 613:14-614:8.

24 **IV. CONCLUSIONS OF LAW**

25 **A. The Court Denies Rowe’s Rule 52(c) Motion.**

26 At the close of evidence, Rowe moved for judgment on partial findings under Federal
27 Rule of Civil Procedure 52(c). Dkt. No. 544. Specifically, Rowe argued that Tyco’s
28 remediation of the site did not meet the requirements of CERCLA, which necessitated

1 finding Rowe not liable for any portion of the remediation process. Dkt. No. 544 at 8.
2 Rowe argued that Tyco’s two amendments to the final selected remedy were fundamental
3 changes to the remediation plan, which required public comment, and by failing to comply
4 with this procedural requirement, Tyco’s remediation was not CERCLA-quality. Dkt. No.
5 544 at 9. Rowe also argued that Tyco’s method of remediation—specifically excavation—
6 was not cost-effective, and thus neither NCP-compliant nor CERCLA-quality. Dkt. No.
7 544 at 12. Rowe contends that because the total price-tag for the remediation was \$7.2
8 million, but only \$3.9 million was NCP-compliant according to Tyco’s expert, that the
9 process was not cost-effective. Dkt. No. 544 at 15.

10 Judgment on partial findings should be granted only where a party has been fully
11 heard on an issue that is dispositive to the success of its claim or defense, and the court has
12 found against it. *Id.* The court may enter judgment on partial findings “at any time that it
13 can appropriately make a dispositive finding of fact on the evidence.” Fed. R. Civ. P. 52(c)
14 (advisory committee notes on 1991 amendment).

15 In moving for judgment on partial findings, Rowe argues that Tyco is not entitled to
16 have inferences drawn in its favor, as would be the case under Federal Rule of Civil
17 Procedure 50. The Court agrees. “In deciding whether to enter judgment on partial findings
18 under Rule 52(c), the district court is not required to draw any inferences in favor of the
19 non-moving party; rather, the district court may make findings in accordance with its own
20 view of the evidence.” *Ritchie v. United States*, 451 F.3d 1019, 1022-23 (9th Cir. 2006).
21 “[T]he standard for entering judgment as a matter of law differs” from the standard for
22 entering judgment under Rule 52(c).” *Id.* at 1023 n.7.

23 Having made the findings of fact described in detail above regarding the
24 effectiveness, cost, and quality of Tyco’s remediation, the Court declines to enter judgment
25 in favor of Rowe under Rule 52(c). Rather, as described in detail below, the Court
26 concludes that Rowe is liable and that Tyco’s remediation is NCP-compliant.

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1 **B. Rowe Is Liable Under CERCLA for Tyco’s NCP-Compliant Response Costs.**

2 In order for a private party to recover cleanup costs under 42 U.S.C. § 9607(a), the
3 plaintiff must make a prima facie showing that (1) the property at issue is a “facility” as
4 defined in 42 U.S.C. § 9601(9); (2) a “release” or “threatened release” of a “hazardous
5 substance” has occurred; (3) the “release” or “threatened release” has caused the plaintiff to
6 incur response costs that were “necessary” and “consistent with the [NCP]”; and (4) the
7 defendants are in one of four classes of persons subject to liability under § 9607(a). *Carson*
8 *Harbor Vill., Ltd. v. Cnty. of Los Angeles*, 433 F.3d 1260, 1265 (9th Cir. 2006).

9 The first two elements are uncontested. First, the site is a facility, as defined by
10 CERCLA. 42 U.S.C. § 9601(9) (defining a facility as “any site or area where a hazardous
11 substance has been deposited, stored, disposed of, or placed, or otherwise come to be
12 located”). Courts have interpreted the term facility broadly; “in order to show that an area
13 is a facility, the plaintiff need only show that a hazardous substance under CERCLA is
14 placed there or has otherwise come to be located there.” *3550 Stevens Creek Assocs. v.*
15 *Barclays Bank of California*, 915 F.2d 1355, 1360 n.10 (9th Cir. 1990) (internal citations
16 and quotation marks omitted) (collecting cases).

17 Second, there was a release of a hazardous substance. A “release” is defined as “any
18 spilling, leaking, pumping, pouring, emitting, emptying, discharging, injecting, escaping,
19 leaching, dumping, or disposing into the environment.” 42 U.S.C. § 9601(22). Both Tyco
20 and Rowe have put forth evidence that PCBs were found in and around the building at 2201
21 Bay Road. Significant PCB contamination has been found throughout the building and the
22 site, in the soil, the ceiling, rafters, walls, and concrete slab. *See, e.g.*, Exs. 53, 204. PCBs
23 are a “hazardous substance.” 40 C.F.R. § 302.4; *see* 42 U.S.C. § 9601(14)(B). Tyco has
24 satisfied the first and second elements to recover response costs under CERCLA.

25 //

1 The Court therefore turns to whether (1) Tyco incurred costs necessary and consistent
2 with the NCP,³ and (2) whether Rowe is one of the classes of persons subject to liability
3 under 42 U.S.C. § 9607(a).

4 **1. Tyco’s response actions complied with the NCP.**

5 Tyco has demonstrated that it incurred costs for investigating, characterizing, and
6 remediating the site, which total \$3,970,126. In order to recover these costs under
7 CERCLA, Tyco must show that they are necessary and consistent with the NCP. 42 U.S.C.
8 § 9607(a)(3)(B); *Carson Harbor*, 433 F.3d at 1265 (“Private parties have the burden of
9 proving that cleanup costs associated with remedial actions are consistent with the National
10 Contingency Plan to recover those cleanup costs under CERCLA.”).

11 **a. Tyco’s response actions were necessary.**

12 Costs are “necessary” under the NCP when the remedy is cost-effective and the
13 response cost is tied to the actual cleanup of hazardous releases. 40 C.F.R.
14 § 300.430(f)(1)(ii)(D); *Young v. United States*, 394 F.3d 858, 863 (10th Cir. 2005)
15 (“[R]ecognized costs cannot be deemed ‘necessary’ to the containment and cleanup of
16 hazardous releases absent some nexus between the alleged response cost and an actual
17 effort to respond to environmental contamination.”) (collecting cases).

18 **i. Tyco’s response actions were cost-effective.**

19 A remedial action is “cost-effective if its costs are proportional to its overall
20 effectiveness.” 40 C.F.R. § 300.430(f)(1)(ii)(D). Overall effectiveness is measured by
21 evaluating the “long-term effectiveness and permanence, reduction of toxicity, mobility, or
22 volume through treatment, and short-term effectiveness” of the remedy. *Id.* The cost-
23 effectiveness of a remedy is evaluated when the remedy is selected. 40 C.F.R.
24 § 300.430(f)(1)(ii)(D).

25
26 ³ Although Rowe argues that the “cause” of the costs incurred was for business advantage, the
27 plaintiff’s motive for cleaning up the property is irrelevant as long as there was a threat to human
28 health and safety, and the response action addresses that threat. *Carson Harbor*, 270 F.3d at 872.
The Court addresses Rowe’s contentions regarding Tyco’s motives in more depth when considering
equitable factors in Part IV.D.

1 “By requiring a cost-effective response, the [NCP] does not mandate the cheapest
2 possible response. Instead, courts have held that more expensive options were cost-
3 effective when the added expense bought additional environmental benefit.” *AmeriPride*
4 *Servs., Inc. v. Valley Indus. Serv., Inc.*, Case No. S-00-cv-113 LKK (JF), 2011 WL
5 1833179, *16 (E.D. Cal. May 12, 2011) (citing *Franklin Cnty. Convention Facilities Auth.*
6 *v. Am. Premier Underwriters, Inc.*, 240 F.3d 534, 546 (6th Cir. 2001)). For example, the
7 Sixth Circuit examined the cost-effectiveness of a party’s plan to remove contamination
8 from a landfill and to encapsulate any remainder that could not be excavated. *Franklin*
9 *Cnty.*, 240 F.3d at 546. Capping alone would have been less expensive than the chosen
10 method of excavating the contaminated area. *Id.* Nevertheless, the Sixth Circuit concluded
11 that the higher cost was “insignificant when compared to the benefits . . . achieved in terms
12 of permanence and reduction of mobility and volume to remove as much of the
13 contamination as possible” and determined that the remediation was cost-effective. *Id.*

14 When considering which remedy to select, Tyco initially projected that the cost of
15 excavation would be \$2.6 million and the cost of capping would be \$1.7 million. Ex. 18 at
16 3, Tr. 415:6-416:7. In choosing to excavate the PCB contamination from the site, Tyco
17 considered that the “primary concern at the site was to remove the contaminants from the
18 site” and that the costs for both remedies were of “the same order of magnitude.” Tr. 416:2-
19 4. The Water Board found that excavation would “provide[] a permanent remedy for the
20 site” and “eliminate[] the potential for exposures to PCB’s at the site.” Tr. 528:2-4, 527:17-
21 18. Conversely, a cap would require “leaving the contamination in place,” “permanent
22 monitoring of the site, tracking land use at the site, and ensuring that any future activities at
23 the site do not result in exposure to the underlying contamination.” Tr. 527:19-25.

24 Given CERCLA’s policy goals of effecting permanent environmental cleanups and
25 encouraging private parties to undertake remedial work, the Court places great weight on
26 the long-term effectiveness and reduction of toxicity factors. Tyco chose a permanent
27 remedial option, which, necessarily, has a long-term effect and significantly reduces the
28 toxicity of the environment. Just as in *Franklin County*, the benefit of Tyco’s plan is that it

1 removed as much contamination as possible, which contributed to the permanence of the
2 remediation and a reduction in the mobility and volume of the contamination.

3 Furthermore, because CERCLA mandates that the cost-effectiveness of the remedy
4 must be evaluated when it is selected, the fact that the cost of excavating the site eventually
5 exceeded Tyco's initial estimate does not factor into the Court's analysis of proportionality.
6 40 C.F.R. § 300.430(f)(1)(ii)(D) ("Each remedial action *selected* shall be cost-effective.")
7 (emphasis added); *United States v. Kramer*, 913 F. Supp. 848, 867 (D.N.J. 1995) (finding
8 that the NCP requires evaluation of the cost-effectiveness of competing remedies, but the
9 NCP does not require that the actual items of response cost be cost-effective). When the
10 costs of excavation are weighed against the benefits of the remedy, the Court finds the costs
11 proportional. Therefore, Tyco's remedy is cost-effective.

12 **ii. Tyco's response costs were closely tied to cleanup of the site.**

13 "[C]osts cannot be deemed necessary to the containment and cleanup of hazardous
14 releases absent some nexus between the alleged response cost and an actual effort to
15 respond to environmental contamination." *Young*, 394 F.3d at 863. Circuit courts have
16 generally concluded that "a response cost is only necessary if the cost is closely tied to the
17 actual cleanup of hazardous releases." *Id.* (emphasis in original); *Ellis v. Gallatin Steel Co.*,
18 390 F.3d 461, 482, 2004 WL 2382166, *17 (6th Cir. Oct. 26, 2004) (explaining only work
19 that is "closely tied" to the actual cleanup of contaminated property may constitute a
20 necessary response cost); *Black Horse Lane Assoc., L.P. v. Dow Chem. Corp.*, 228 F.3d
21 275, 297 (3d Cir. 2000) (holding response costs were not necessary because they did not
22 pertain to a remedial or removal action on the contaminated property); *Gussack Realty Co.*
23 *v. Xerox Corp.*, 224 F.3d 85, 92 (2d Cir. 2000) (explaining a necessary cost of response
24 must be incurred in remedying a site); *Amoco Oil Co. v. Borden, Inc.*, 889 F.2d 664, 669-70
25 (5th Cir. 1989) (explaining that "[t]o justifiably incur response costs, one necessarily must
26 have acted to contain a release threatening the public health or the environment.").

27 *Sealy Connecticut, Inc. v. Litton Indus., Inc.* presents an illustrative example, with
28 facts almost identical to the case at hand. 93 F. Supp. 2d 177 (D. Conn. 2000). In *Sealy*,

1 the plaintiffs purchased a manufacturing facility that had contamination on the site and
2 beneath the concrete floor. *Id.* at 181. Plaintiff had decided to demolish the building prior
3 to examining other feasible alternatives. *Id.* at 185. Because the demolition was not
4 necessary to remediate the property, the costs associated with the demolition were excluded
5 from recovery. *Id.* at 188-89. Plaintiff did recover, however, the costs it incurred to
6 “remove the underground storage tanks that furthered the remediation effort.” *Id.* at 189.

7 Here, Tyco has already reduced the costs it seeks to recover from Rowe to what it
8 spent cleaning up the contamination. The reduction from \$7.2 million to \$3.9 million
9 reflects a deduction of costs that were deemed unnecessary or unrelated to the cleanup
10 effort, as determined by Tyco’s expert, Stephen Johnson. *See Ex. 298.* Johnson testified as
11 an NCP compliance expert and provided evidence at trial of the method used for
12 determining if a cost is necessary. He reviewed a total of \$7,215,542 in costs incurred by
13 Tyco, and excluded a total of \$3,245,416 in costs as not being necessary response costs,
14 including approximately \$700,000 in litigation costs, approximately \$2.3 million in building
15 demolition and hazardous substance abatement, and \$370,000 in non-remedial demolition
16 of asphalt. Tr. 798:17-799:7. He concluded that Tyco incurred a total of \$3,970,126 in
17 costs that related to excavating the site and treating groundwater. Tr. 830:14-16; Ex. 298.⁴
18 Finding the witness credible and the method consistent with the case law, the Court finds
19 that Johnson has correctly identified and included only necessary costs that are closely tied
20 to the actual cleanup efforts in his calculation of Tyco’s response cost of \$3,970,126.

21 Rowe suggested in its briefs and at trial that the Court should look to the entire cost of
22 the project and find that Tyco has not complied with the NCP requirements because only
23 about 55% of the entire costs were NCP-compliant. This argument is unpersuasive for two
24 reasons. First, CERCLA only allows for recovery of response costs that are necessary and
25 compliant with the NCP. 42 U.S.C. § 9607(a)(4)(B). As discussed above, the requirement
26

27 ⁴ Johnson also opined that Tyco incurred \$55,906 in pre-judgment interest calculated from the date
28 of the filing of the initial complaint in this matter. Tr. 830:17-831:13; Ex. 298. The Court
addresses Tyco’s claim for prejudgment interest in Part IV.F.

1 that the remediation be consistent with the NCP as a whole refers only to those recoverable
2 (i.e., necessary) costs, and thus the Court need only analyze those costs that fall within the
3 criteria described in the NCP. Second, courts routinely exclude those costs that are not
4 necessary from their analysis, and then determine if the remaining response costs were also
5 consisted with the NCP and thus recoverable. *See, e.g., Washington State Dept. of Transp.*
6 *v. Washington Natural Gas Co., PacifiCorp*, 59 F.3d 793, 802 (9th Cir. 1995) (finding
7 district court’s failure to review a percentage of the total response costs for NCP
8 compliance harmless error because it was inconsistent with the NCP).

9 **b. Tyco’s response actions were consistent with the NCP.**

10 Costs are “consistent with the NCP” if the action, when evaluated as a whole, is in
11 “substantial compliance” with the procedures outlined therein and “results in a CERCLA-
12 quality cleanup.” 40 C.F.R. § 300.700(c)(3)(i). A CERCLA-quality cleanup is one that
13 substantially complies with the NCP. *Franklin Cnty.*, 240 F.3d at 543. The NCP imposes
14 three main procedural requirements: (1) opportunity for public comment and participation,
15 (2) a remedial site investigation, and (3) the preparation of a feasibility study. 40 C.F.R.
16 § 300.700(c)(5)(vii)-(viii), (c)(6). Only the first is at issue.

17 In interpreting the “as a whole” and “substantial compliance” provisions, courts have
18 noted that, in 1990, the EPA changed this language from the former, stricter standard. This
19 change was meant to create a more flexible standard in order to encourage private parties to
20 clean up hazardous sites without fear of failing to meet all of the NCP criteria. 55 Fed. Reg.
21 8666-01, 8792-94; *Waste Mgmt. of Alameda Cnty., Inc. v. East Bay Reg’l Park Dist.*, 135 F.
22 Supp. 2d 1071, 1100 (N.D. Cal. 2001). Evaluating a remedial action as a whole reflects
23 CERCLA’s preference for a holistic rather than “a checklist approach,” because the latter
24 could “defeat cost recovery for meritorious cleanup actions based on a mere technical
25 failure by the private party.” *Carson Harbor Vill., Ltd. v. Unocal Corp.*, 287 F. Supp. 2d
26 1118, 1160 (C.D. Cal. 2003) *aff’d sub nom. Carson Harbor Vill., Ltd. v. Cnty. of Los*
27 *Angeles*, 433 F.3d 1260 (9th Cir. 2006) (quoting 55 Fed. Reg. 8666-01, 8793).

28 //

1 **i. The public participated in developing the remedial plan.**

2 Public participation in a remedial action requires two procedures. First, in developing
3 a remedial action plan before fieldwork begins, the party shall interview local officials,
4 community residents, or other interested or affected parties to learn their concerns.

5 40 C.F.R. § 300.430(c)(2). The party must also prepare formal community relations plans
6 and establish at least one local “information repository.” 40 C.F.R. § 300.430(c)(2)(ii).

7 Second, after a remediation plan is chosen, the party must publish a notice of the plan in a
8 local newspaper, provide an opportunity for submission of comments on the proposed plan,
9 provide an opportunity for a public meeting, make a transcript of the meeting available to
10 the public, and prepare a written summary of significant comments and responses to those
11 comments. 40 C.F.R. § 300.430(f)(3).

12 Tyco has satisfied the two main procedural requirements for public participation.

13 First, it sought the assistance of local community officials, namely the Water Board, to
14 assess and remediate the site. Second, Tyco notified the public and held a hearing regarding
15 its plans for the site. In April 2009, Tyco prepared a fact sheet about the cleanup of the site,
16 which the Water Board approved and circulated to the public. After a preferred remediation
17 plan had been selected, Tyco sent a second public notice, which was also approved by the
18 Water Board, and which provided notice of the July 22, 2009 meeting regarding the chosen
19 remedial action. On July 22, 2009, a public meeting was held to discuss Tyco’s remedial
20 action plan. The draft remediation plan thus became the “record of decision,” which
21 described Tyco’s plan for cleaning up the site. Ex. 17; Tr. 411:11-13; Ex. 145; 40 C.F.R. §
22 300.430(f)(5)(ii) (Once a remedy has been selected, “all facts, analyses of facts, and site-
23 specific policy determinations considered in the course of carrying out activities in this
24 section shall be documented, as appropriate, in a record of decision.”).

25 In addition, Tyco took additional steps throughout the remediation process, to ensure
26 that the public was kept up-to-date. It sent status updates to neighbors of the site in
27 December 2010, August 2011, and May 2012. Tyco sent a public notice, approved by the
28 Water Board, updating the entire community on the remediation of the site in May 2012.

1 Yet, Tyco made two amendments to its remediation plan in August and September of 2012.
2 Exs. 271, 277. These amendments were sent to the EPA and the Water Board, Exs. 268,
3 271, 275, 277; however, the public did not have an opportunity to comment on the
4 amendments. Instead, in November 2012, after the remediation was complete, Tyco
5 circulated to the public the Water Board’s Explanation of Significant Differences, which
6 discussed the changes to the plan that had occurred during the cleanup.

7 **ii. Tyco alerted the public to changes in the remedial action.**

8 Significant changes to the remedy after the record of decision has been made must be
9 explained and publicized. 42 U.S.C. § 9617(c), (d). The NCP preamble, 55 Fed. Reg.
10 8666-01, 8772, is the guideline used by the EPA to determine what level of public comment
11 is required for changes to a record of decision. “Significant changes” are those that have a
12 significant effect on the scope, performance, or cost of the preferred remediation method
13 and require public notice through an Explanation of Significant Differences. 40 C.F.R.
14 § 300.435(c)(2)(i); *see also* “Guide to Addressing Pre-ROD and Post-ROD Changes, EPA,
15 Office of Solid Waste and Emergency Response,” Publication: 9355.3-02FS-04 (April
16 1991). Examples of a significant change include “when sampling during the remedial
17 design phase indicates the need to increase the volume of waste material to be removed” or
18 when new a technology or method is chosen to achieve the objective of the remedial plan,
19 such as treating contaminated groundwater by carbon adsorption instead of air stripping.
20 55 Fed. Reg. 8666-01, 8772. A “fundamental change” to the performance, scope, or cost of
21 the remediation requires an amendment to the plan and renewed public participation.
22 40 C.F.R. § 300.435(c)(2)(ii).

23 Few cases have delineated the distinctions between a significant and a fundamental
24 change. Courts that have addressed the issue have focused on the definitions of
25 “fundamental” and “basic”; describing a fundamental change as “so drastic that the essence
26 of the remedy—its basic features— . . . the very core or definition of what the remedy is”
27 has been changed. *United States v. NCR Corp.*, Case No. 10-cv-910, 2012 WL 5879106, *5

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1 (E.D. Wis. Nov 21, 2012) (finding a sixty-two percent increase in remediation costs not a
2 fundamental change, but a significant change).

3 In *In re Atlantic Richfield Co.*, 8 E.A.D. 394 (1999), the Environmental Appeals
4 Board of the Environmental Protection Agency explicitly rejected a “numerical standard,”
5 based on an increase in the volume of hazardous waste to be removed, for distinguishing a
6 fundamental change from a significant change to a remedial plan. 1999 WL 504706, *16.
7 Instead, the Board determined that the characterization of a change as significant or
8 fundamental is “site-specific” and noted that it was “particularly disinclined” to characterize
9 a change as fundamental “with the benefit of hindsight” “where no request was ever made
10 at the time . . . to characterize a particular alleged or proposed change as ‘fundamental.’”
11 *Id.* In reviewing and affirming the regional EPA’s site-specific decision not to characterize
12 a change as fundamental, the Board found that the nature of the contamination and the plan
13 to excavate and remove the hazardous waste remained the same, and that the locations
14 required to be excavated and backfilled remained the same, but were slightly “expanded.”
15 In short, “[t]he . . . cleanup proceeded almost exactly as contemplated in the ROD—there
16 was simply more contamination than expected.” *Id.* at *17.

17 Similarly, in *United States v. BASF-Inmont Corp.*, 819 F. Supp. 601, 609-10 (E.D.
18 Mich. 1993), *aff’d*, 52 F.3d 326 (6th Cir. 1995), the district court held that a change in the
19 remedial action at issue—the choice to conduct on-site incineration of hazardous substances
20 instead of off-site—was not a fundamental change and did not require an amendment to the
21 record of decision. The court concluded that the incineration of materials was “basic” to the
22 remedial plan. *Id.* at 609. But, looking to the “cost, performance, and scope” of the
23 remedial action as directed by the EPA, the court found that the cost estimates were not
24 altered because the estimates for maintaining the original cleanup plan were rapidly
25 increasing; that the amount of material being incinerated was not altered; and, because the
26 rates for destruction of hazardous materials remained constant, that the performance was not
27 altered. *Id.* In concluding that the change to on-site versus off-site incineration was not
28 fundamental, the court also noted that the record of decision at issue conditioned disposal of

1 the materials on the availability of compliant facilities and specifically provided for
2 revisions based on limited availability. *Id.*

3 Here, the subsequent adjustments to Tyco’s remediation plan fit squarely within the
4 examples of significant differences described in *Atlantic Richfield, NCR*, and *BASF-Inmont*.
5 First, as the court held in *NCR*, an increase in cost—even a significant one—alone does not
6 indicate a fundamental change. Rather, a fundamental change goes to the basic nature of
7 the remedy. Thus, the fact that the response ultimately cost more than Rowe originally
8 argued was necessary does not fundamentally change the action. Second, as in *Atlantic*
9 *Richfield*, the discovery of more hazardous material to be cleaned up also does not make a
10 change fundamental. Tyco’s remedial action plan conditioned the “lateral and vertical
11 extent of the proposed excavation area” on the results of additional sampling, which was
12 what lead to additional excavation, just as in *BASF-Inmont*. Thus, the fact that there may
13 have been more contamination at the site that required an additional area to be excavated
14 does not render the cleanup fundamentally changed. And finally, that total excavation of
15 the entire site was not feasible, and thus portions of the site were eventually capped, also
16 does not fundamentally change the plan. As in *BASF-Inmont*, the performance of the
17 plan—namely mitigating the effects of PCB contamination—was not altered, the costs were
18 rising for excavation and thus capping did not alter the costs, and the scope remained the
19 same, as the site as a whole was rendered safe. Furthermore, the EPA approved the
20 amendments based on unanticipated, site-specific challenges that made excavating the
21 entire contaminated area infeasible. No requests were made to characterize the change as
22 fundamental or to reopen the plan to public comment. The Court is “particularly
23 disinclined” to do so in hindsight. *Atlantic Richfield*, 1999 WL 504706, *16.

24 But even if capping of areas along the property boundary when further excavation
25 became infeasible is considered a fundamental change, ultimately, only the “costs of
26 response” must be consistent with the NCP. 42 U.S.C. § 9607 (a)(4)(B) (emphasis added);
27 40 C.F.R. § 300.700(c)(2) (“Responsible parties shall be liable for necessary costs . . .
28 consistent with the NCP”). The Ninth Circuit has not addressed this issue, but both the

1 Eighth Circuit and the Tenth Circuit have held that “[t]he plain language of the statute
2 speaks of costs rather than actions,” and even where actions may be inconsistent with the
3 NCP, consistent costs are recoverable. *United States v. Burlington N. R.R. Co.*, 200 F.3d
4 679, 695 (10th Cir. 1999).

5 The Eighth Circuit held that even where the Minnesota Pollution Control Agency
6 acted arbitrarily and capriciously by pursuing an “untried, high-risk, high-cost remedy;
7 failed to adequately study the nature and extent of the contamination problem in advance;
8 and failed to monitor . . . and modify the remedy when the unevaluated problem turned out
9 to be greater than anticipated,” that the state could recover costs that were consistent with
10 the NCP. *Minnesota v. Kalman W. Abrams Metals, Inc.*, 155 F.3d 1019, 1025 (8th Cir.
11 1998). Similarly, the Tenth Circuit held that the EPA’s failure to amend the record of
12 decision and seek public comment on the fundamental change to remove solidified tar heels
13 from rail cars by hand, rather than pump liquid sludge, and incinerate, rather than recycle,
14 the tar heels, which resulted in half of the hazardous waste being incinerated—a remedy
15 specifically rejected during the selection phase—and a 61 percent increase in cost, that the
16 EPA could still recover the NCP-compliant costs it incurred. *Burlington N. R.R. Co.*, 200
17 F.3d at 694, 695.

18 “[P]roof that . . . remedial actions were inconsistent with the [NCP] is not a complete
19 defense to liability for the cost of remediating a site.” *Id.* at 695. The Tenth Circuit
20 analogized the difference between actions and costs to “the difference between breach and
21 damage under tort law.” *Id.* Where a party proves “a breach of a duty to follow proper
22 administrative procedures,” he “must further prove that the breach resulted in damages.”
23 *Id.* “Damages in this case are *costs* that are inconsistent with the [NCP].” *Id.* (emphasis in
24 original). Here, even if Tyco’s decision to cap the portions of the site that could not safely
25 be excavated is considered a fundamental change, Rowe must still prove that the change
26 resulted in avoidable and unnecessary costs. It has not. The Court concludes that Tyco’s
27 response costs of \$3,970,126 were both necessary and consistent with the NCP.

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1 **2. Rowe is a responsible party subject to liability.**

2 CERCLA imposes strict liability for environmental contamination on “any person
3 who at the time of disposal of any hazardous substance owned or operated any facility at
4 which the hazardous substances were disposed of.” 42 U.S.C. § 9607(a); *Burlington*
5 *Northern & Santa Fe Ry. Co. v. United States*, 556 U.S. 599, 609 (2009). A “person” is
6 defined as including a firm, corporation, or commercial entity. 42 U.S.C. § 9601(21). The
7 term “disposal” means “the discharge, deposit, injection, dumping, spilling, leaking, or
8 placing of any solid waste or hazardous waste into or on any land or water so that such solid
9 waste or hazardous waste or any constituent thereof may enter the environment”
10 42 U.S.C. § 6903. Under CERCLA, potentially responsible parties are liable for “necessary
11 costs of response incurred by any other person consistent with the national contingency
12 plan.” 42 U.S.C. § 9607(a)(4)(B). CERCLA liability can be found solely on circumstantial
13 evidence. *Franklin Cnty.*, 240 F.3d at 547.

14 Here, Tyco has presented evidence that Rowe’s predecessors-in-interest operated a
15 manufacturing business from 1966 to 1970 that used significant quantities of PCBs. It is
16 uncontested that there was a “release,” defined as “any spilling, leaking, pumping, pouring,
17 emitting, emptying, discharging, injecting, escaping, leaching, dumping, or disposing into
18 the environment.” 42 U.S.C. § 9601(22). Significant PCB contamination has been found
19 throughout the site, in the soil and concrete slab, as well as in the building. *See, e.g.*, Exs.
20 53, 204. It is also uncontested that Rowe is the successor-in-interest to Hill Magnetics. Hill
21 used the two types of Aroclor found to have contaminated the site. Accordingly, Rowe is
22 liable under CERCLA.

23 **C. Apportionment Is Not Appropriate.**

24 Although CERCLA imposes a “strict liability standard,” it does not mandate “joint
25 and several” liability in all cases. *Burlington Northern*, 556 U.S. at 613. “CERCLA
26 defendants seeking to avoid joint and several liability bear the burden of proving that a
27 reasonable basis for apportionment exists.” *Id.* at 614. When deciding whether to apportion
28 costs, a court looks to whether the harm is divisible and whether the apportionment is

1 reasonable. *Id.* at 614-15 (“When two or more causes produce a single, indivisible harm,
2 ‘courts have refused to make an arbitrary apportionment for its own sake, and each of the
3 causes is charged with responsibility for the entire harm.’”) (quoting Restatement (Second)
4 of Torts § 433A). “Apportionment is improper ‘where either cause would have been
5 sufficient in itself to bring about the result, as in the case of merging fires which burn a
6 building.’” *United States v. NCR Corp.*, 688 F.3d 833, 839 (7th Cir. 2012) (quoting
7 Restatement of Torts § 433A(2), cmt. i).

8 The possibility of apportionment is a matter of law for the court to decide.

9 Restatement (Second) of Torts § 434. In making its legal conclusion, however, the court
10 must consider facts such as “who contributed to that pollution, how the pollutant presents
11 itself in the environment after discharge, and similar questions.” *NCR Corp.*, 688 F.3d at
12 838. Evidence supporting divisibility must be concrete and specific. *United States v.*
13 *Hercules, Inc.*, 247 F.3d 706, 718 (8th Cir. 2001).

14 When determining whether harm is divisible under CERCLA, the Ninth Circuit looks
15 to “the contamination traceable to each defendant.” *United States v. Burlington Northern*,
16 520 F.3d 918, 939 (9th Cir. 2008), *overruled on other grounds by Burlington Northern*, 556
17 U.S. 599. “Distinct harms are those that may properly be regarded as separate injuries,” and
18 may be differentiated, for example, “based on geographical considerations, such as where a
19 site consists of non-contiguous areas of soil contamination, or separate and distinct
20 subterranean plumes of groundwater contamination,” *Hercules, Inc.*, 247 F.3d at 717-18
21 (internal citations and quotation marks omitted), or based on different hazardous substances,
22 *Burlington Northern*, 520 F.3d at 943. A single harm also may be “divisible because it is
23 possible to discern the degree to which different parties contributed to the damage,” by
24 looking to, for example, relative quantities of hazardous materials discharged. *Hercules*,
25 247 F.3d at 718; *see also In re Bell Petroleum Servs., Inc.*, 3 F.3d 889, 903 (5th Cir. 1993)
26 (holding volume apportionment reasonable where only one hazardous substance was
27 detected, each potentially responsible party operated at mutually exclusive times, and there

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1 was sufficient evidence to make a reasonable and rational approximation of each
2 defendant's contribution to the contamination).

3 Rowe argues for apportionment based on the fact that several potentially responsible
4 parties, each of whom used PCBs, operated at the site at different times and exclusive of
5 one another. Rowe points to Raychem's 44 Wire operations, the railroad, itself, and an
6 orphan share of PCB contamination without any known source. Dkt. No. 546 at 11-18.
7 Based on the square-footage of the site that the four potentially responsible parties each
8 used, and differentiating between building use and land use, Rowe argues that only 30
9 percent of the costs of remediation should be apportioned to it. *Id.* at 18-20.

10 Tyco argues that Rowe is 100 percent liable for the costs of remediating the site
11 because the only PCB contamination found at the site corresponds exactly to the chemical
12 signature of the PCBs used by Rowe's predecessors. Dkt. No. 549 at 8-9. Tyco asserts that
13 Rowe has failed to put forth any evidence that the railroad or other "orphan share"
14 contributed to PCB contamination. Regarding Raychem's production of 44 Wire, Tyco
15 points to the fact that the extrusion process would not have resulted in the two types of PCB
16 contamination found at the site, Aroclor 1254 and 1260, and even assuming 44 Wire did
17 contaminate the site, Raychem used only 3.7 percent of the weight of PCBs Hill used. Dkt.
18 No. 549 15-16.

19 Considering the facts of this case—the type of PCB contamination, namely Aroclor
20 1254 and 1260, the potentially responsible parties who used PCBs at the site, the time each
21 operated on the site, and the fact that Tyco does not seek to recover costs associated with
22 demolishing the building—the Court concludes that apportionment is not appropriate. This
23 is a "single harm" type of case, where one hazardous substance was remediated, PCBs
24 called Aroclor 1254 and 1260. The PCBs Monsanto shipped to Hill contained Aroclor 1254
25 and 1260. In addition, Tyco has shown that dielectric fluids of the type used in
26 transformers by Hill are the only PCB use on site that mixes PCBs and TCBs together, and
27 the contamination at the site contains both TCBs and PCBs. Rowe has not proved that any
28 other potentially responsible party contributed to the volume of the two types of Aroclor

1 present at the site, nor proved that dividing the site by square-footage can reasonably
2 approximate the harm caused by each potentially responsible party.

3 Moreover, where “a chemical is harmful when it surpasses a certain amount” and
4 contamination surpassing the amount determined safe for human health is traceable to one
5 defendant, apportionment is not appropriate, irrespective of whether other defendants may
6 have also contributed to further contamination of the facility. *NCR Corp.*, 688 F.3d at 839-
7 41 (holding that defendant responsible for 6-9% of contamination was nevertheless liable
8 for entire clean up because its “discharge of PCB was sufficient to create a condition that is
9 hazardous to human health under EPA guidelines” and defendant failed to refute contention
10 that its PCB discharge alone required approximately the same remedial measures). Here,
11 Rowe’s expert witness, Sabadell, testified that half a coffee cup of Askarels spilled on the
12 ground could result in contamination findings of a thousand milligrams per kilogram and
13 that a few drops on the ground could result in contamination in the hundreds. Tr. 1120:21-
14 1121:6. Evidence indicates that Askarels did indeed drip onto the ground during Hill’s
15 transformer operations. The environmental screening level for PCBs, above which
16 contamination must be addressed, is 0.74 mg/kg. Tr. 384:4-9, 440:10. Because Rowe’s
17 contamination alone surpassed the EPA limits for health and human safety, apportionment
18 is not appropriate, irrespective of whether Tyco also contributed to the contamination.

19 Two flames started this contaminating “fire.” Rowe has not established a reasonable
20 basis for dividing the harm or apportioning the liability. It is jointly and severally liable.

21 **D. Rowe Is Entitled to Some Equitable Contribution.**

22 The concept of apportionment is “distinct from contribution or allocation of
23 damages.” *Hercules*, 247 F.3d at 718. Where there is no reasonable basis for dividing
24 causation, equitable factors—such as the “Gore factors”⁵—may nevertheless have an impact
25 on the damages each jointly and severally liable, potentially responsible party incurs. *Id.* at

26 ⁵ “[N]amed after a failed attempt to amend CERCLA[,] Congress rejected the amendment that
27 would have listed the Gore factors as the basis for allocating liability. The trial court is therefore
28 not limited to the Gore factors.” *Boeing Co. v. Cascade Corp.*, 207 F.3d 1177, 1187 (9th Cir.
2000).

1 718-19. “Any person may seek contribution from any other person who is liable or
2 potentially liable under section 9607(a),” and “the court may allocate response costs among
3 liable parties using such equitable factors as the court determines are appropriate.”
4 42 U.S.C. § 9613(f)(1).

5 **1. Rowe is not entitled to contribution from Tyco.**

6 Rowe argues that Tyco should bear some of the costs of remediation because it
7 operated at the site for decades before it attempted to clean up the PCB contamination, and
8 that the entire cleanup was motivated by Tyco’s desire to maximize its profits when selling
9 the site. As long as there was a threat to human health and safety, such as the release of
10 hazardous materials, and the response action addresses that threat, a plaintiff’s motive for
11 cleaning up the property is irrelevant. *Carson Harbor*, 270 F.3d at 872. Rather, “[t]he
12 statutory limitation to necessary costs of cleaning up” is a sufficient “check on the
13 temptation to improve one’s property and charge the expense of improvement to someone
14 else.” *G.J. Leasing Co., Inc. v. Union Elec. Co.*, 54 F.3d 379, 386 (7th Cir. 1995). As
15 discussed in detail above, Tyco’s costs were necessary, meaning they were cost-effective
16 and limited to those costs closely tied to cleaning up the PCB contamination at the site. The
17 Court therefore rejects this basis for contribution.

18 Rowe also asserts that Tyco should contribute based on the fact that Hill operated a
19 failing business, while Raychem profited from its 44 Wire operations. First, the Court fails
20 to see how an unprofitable polluter should pay any less than a profitable one. Second, the
21 Court has already declined to apportion damages based on Raychem’s production of 44
22 Wire; Rowe cannot reargue the point under contribution.

23 Next, Rowe asserts that it should be credited with already having contributed the
24 \$90,000 Redwood paid Raychem in 1973 when Raychem purchased the site, and that to
25 exclude this contribution, which Rowe calculates as \$466,000 in today’s dollars, would
26 allow Tyco to recover doubly. The Court excluded the release under Federal Rule of
27 Evidence 901(b) for failure to authenticate properly the document. Tr. 1213:4-7, 1218:8-
28 12. Accordingly, because Rowe has no evidence that such a release existed, let alone that

1 it was for the specific purpose of remediating the site, it is not an adequate basis for
2 contribution.

3 **2. Equity entitles Rowe to contribution from the settlement agreements.**

4 Lastly, Rowe argues that its liability should be reduced by the amounts that Tyco
5 received from its settlement agreements with Redwood and Carlisle. Rowe argues that
6 Carlisle's and Redwood's share of liability should be no less than the settlement amounts.
7 Tyco contends that Rowe has failed to establish any basis for assigning proportional
8 liability to Redwood or Carlisle.

9 Judge Fogel previously held that if the settlements of Redwood and Carlisle would
10 contribute to the costs owed by other liable parties, such as Rowe, then the settlement
11 amounts would be applied under the proportional share method of the Uniform
12 Comparative Fault Act. Section 6 of the Act states that a "claim of the releasing person
13 against other persons is reduced by the amount of the released person's equitable share of
14 the obligation." Unif. Comparative Fault Act § 6. A released party's equitable share is
15 based on findings of the amount of damages each claimant is entitled to recover and the
16 percentage of the total fault allocated to each released party. *Id.* § 2(a). To determine the
17 percentage of fault, the Court "consider[s] both the nature of the conduct of each party at
18 fault and the extent of the causal relation between the conduct and the damages claimed."
19 *Id.* § 2(b).

20 Tyco's claims against Redwood and Carlisle were based on the fact that Carlisle was
21 the former sublessor and alleged guarantor of Hill. FAC ¶¶ 2-7. Redwood owned the site
22 from the late 1950s and leased it to Carlisle from 1962 until mid-1973, when it was sold to
23 Raychem. Although CERCLA imposes strict liability for environmental contamination on
24 "any person who at the time of disposal of any hazardous substance owned or operated any
25 facility at which the hazardous substances were disposed of," 42 U.S.C. § 9607(a);
26 *Burlington Northern*, 556 U.S. at 609, the conduct of Carlisle and Redwood and the causal
27 connection between that conduct and the release of PCBs at the site will determine their
28 percentage of fault.

1 No evidence has been admitted that Carlisle or Redwood caused the release of PCBs.
2 Rowe has introduced evidence that Carlisle subleased to Hill, Ex. 689, and that Redwood
3 owned the site and leased the property to several tenants before eventually selling it to
4 Raychem, *see* Exs. 601, 602, 603, 630, 684, but none of this evidence establishes a causal
5 connection between these companies and the contamination. Rowe, in its Opposition to
6 Tyco's Motion for Settlement Approval, argued that Carlisle and Redwood both knew of
7 the nature of Hill's operations, and profited from the lease agreements on the site, and that
8 therefore, Carlisle, Redwood, and Rowe should each bear equal portions of the liability.
9 Dkt. No. 217 at 4. In its post-trial brief, however, Rowe presents no evidence that would
10 allow the Court to determine the percentage of liability to attribute to Redwood and
11 Carlisle. Dkt. No. 546 at 31. The evidence demonstrates merely that they owned or
12 subleased the property to Hill, which operated a business that used PCBs. No evidence
13 demonstrates that Carlisle or Redwood knew that their tenants were polluting; indeed, at the
14 time of the releases in evidence, PCBs were not thought to be harmful. Furthermore, while
15 it is likely that Carlisle knew that Hill manufactured electrical transformers, no evidence
16 was presented that Redwood knew anything of Hill's operations. Beyond the contractual
17 relationship tying Carlisle and Redwood to the site and to Hill, the evidence simply does not
18 establish a causal relationship between Carlisle's and Redwood's conduct and the release of
19 PCBs.

20 Rowe also argues that Redwood is liable for the PCB contamination caused by
21 railroad operations and flooding of the rail spur, because Lampert was the general partner of
22 both Redwood and the railroad. Dkt. No. 556 at 18-19. This argument overlooks the fact
23 that no evidence was admitted that establishes the use of PCBs by this railroad at this site.
24 As the record stands, if the Court were to assign a percentage of fault to Carlisle and
25 Redwood, it would be arbitrary. This the Court will not do.

26 Nevertheless, given CERCLA's strong policy for preventing double recovery, the
27 Court finds that it would be equitable to reduce Rowe's liability for Tyco's NCP-compliant
28 response costs by the amount that Tyco already received from its settlements with Carlisle

1 and Redwood. *See Boeing*, 207 F.3d at 1189-90 (noting that equity requires a plaintiff not
2 to recover twice—one via settlement and once via litigation—for the same response costs).
3 Tyco received \$425,000 from its settlements with Redwood and Carlisle for the
4 contamination of PCBs on the site. Dkt. No. 233. Tyco spent \$3,970,126 in response costs
5 that were necessary and consistent with the NCP. Accordingly, Tyco may recover
6 \$3,545,126 from Rowe.

7 **E. Declaratory Judgment**

8 Tyco seeks a declaration that its response action was NCP compliant. Dkt. No. 514 at
9 8. In an action for recovery of costs under CERCLA, “the court shall enter a declaratory
10 judgment on liability for response costs or damages that will be binding on any subsequent
11 action or actions to recover further response costs or damages.” 42 U.S.C. § 9613(g)(2). A
12 claim for declaratory relief under CERCLA is ripe when hazardous substances have been
13 disposed of and plaintiff has spent “some money responding to an environmental hazard.”
14 *City of Colton v. Am. Promotional Events, Inc.-W.*, 614 F.3d 998, 1005 (9th Cir. 2010).
15 “[I]f a plaintiff successfully establishes liability for the response costs sought in the initial
16 cost-recovery action, it is entitled to a declaratory judgment on present liability that will be
17 binding on future cost-recovery actions.” *Colton*, 614 F.3d at 1007. “The costs and time
18 involved in relitigating issues as complex as these where new costs are incurred would be
19 massive and wasteful. Declaratory relief allocating future costs is therefore consistent with
20 the broader purposes of CERCLA.” *Boeing Co.*, 207 F.3d at 1191. “[I]t is not necessary to
21 determine the nature and amount of future response costs prior to awarding a declaratory
22 judgment.” *United Alloys, Inc. v. Baker*, 797 F. Supp. 2d 974, 1003-04 (C.D. Cal. 2011)
23 (allocating two-thirds of any future NCP-compliant response costs to defendant where
24 defendant was jointly and severally liable under § 9607 but entitled to one-third
25 contribution from plaintiff under § 9613).

26 Although the Court does not need to determine the amount of future response costs,
27 or even make a finding that they will occur, the Court notes that, at the very least, the cap
28 will require monitoring for thirty years. Johnson’s calculation of Tyco’s necessary response

1 costs does not include projections for the cost of monitoring the cap. Dkt. No. 298. Thus,
2 declaratory judgment will facilitate allocating these future costs and prevent complex and
3 duplicative litigation.

4 As discussed in Part IV.B.1., Tyco's response costs were necessary and consistent
5 with the NCP. Rowe is jointly and severally liable. Apportionment is not appropriate for
6 this case. Rowe is entitled, however, to contribution in the form of a reduction in its
7 liability in the amount of Carlisle's and Redwood's settlement amounts. This is a one-time
8 contribution, however; it is based only in equity and CERCLA's policy against double
9 recovery, and it does not reflect any assignment of proportional liability assigned to Carlisle
10 and Redwood. Accordingly, Rowe is 100 percent responsible for any future NCP-
11 compliant response costs Tyco incurs.

12 **F. Tyco Is Entitled to an Award of Prejudgment Interest.**

13 CERCLA allows an award of interest on amounts recoverable under 42 U.S.C.
14 § 9607(a). "Such interest shall accrue from the later of (i) the date payment of a specified
15 amount is demanded in writing, or (ii) the date of the expenditure concerned." *Id.* The
16 Ninth Circuit has not addressed how specific a plaintiff's demand for damages needs to be
17 in order to recoup prejudgment interest. Several circuits have opined that CERCLA does
18 not require a plaintiff to demand an exact dollar amount; rather plaintiff's demand must
19 only give defendants "full knowledge of their contaminating activities which gave rise to
20 the response costs." *K.C.1986 Ltd. P'ship v. Reade Mfg.*, 472 F.3d 1009, 1019 (8th Cir.
21 2007) (holding that the district court did not abuse its discretion in awarding prejudgment
22 interest where demand did not specify the amount sought from each third-party defendant);
23 *Bell Petroleum*, 3 F.3d at 908 (holding that "[a]lthough the complaint does not specify an
24 exact amount . . . it constitutes a sufficient written demand for payment" and awarding
25 prejudgment interest from the date of the complaint); *Bancamerica Comm. Corp. v. Mosher*
26 *Steel of Kansas, Inc.*, 100 F.3d 792, 801, *amended by* 103 F.3d 80 (10th Cir. 1996) (holding
27 that the district court abused its discretion by refusing to grant an award of prejudgment
28 interest where plaintiff's complaint alleged it was seeking reimbursement plus interest for

1 response costs in excess of \$1 million); *but see United States v. Consolidation Coal Co.*,
2 345 F.3d 409, 416 (6th Cir. 2003) (holding that a third-party complaint seeking a total
3 response cost of \$47 million from 59 defendants was insufficiently specific as to each
4 defendant to satisfy the statutory prerequisite for an award of prejudgment interest).

5 Both the Eighth and Tenth Circuits have affirmed awards of prejudgment interest
6 where some dollar figure was alleged in the complaint. *See K.C. 1986 Ltd. P'ship v. Reade*
7 *Mfg.*, Case No. 02-cv-00853 NKL, 2005 WL 6124841, *2-*3 (W.D. Mo. Apr. 4, 2005),
8 *aff'd in part, rev'd in part, and remanded sub nom. K.C.1986 Ltd. P'ship v. Reade Mfg.*,
9 472 F.3d 1009 (8th Cir. 2007) (finding that plaintiff made multiple demands for specific
10 dollar amounts which reflected either the entire amount or a significant portion of the
11 response costs it had actually incurred, as well as figures for prejudgment interest);
12 *Bancamerica*, 100 F.3d at 801 (plaintiff alleged response costs in excess of \$1 million in the
13 complaint). The Fifth Circuit has taken a more expansive approach and held that a
14 complaint that does not specify a dollar amount is sufficient to satisfy § 9607(a). *Bell*
15 *Petroleum*, 3 F.3d at 908.

16 On the one hand, the statute states unequivocally that interest accrues from the date a
17 “specified amount is demanded in writing”; on the other hand, “denying an award of
18 prejudgment interest [for failure to specify a dollar amount] would effectively penalize a
19 party who timely paid under the statute, and could provide a windfall to a party who either
20 attempted to frustrate or delay attainment of CERCLA’s goals.” *Dow Chem. Co. v. Sinclair*
21 *Oil Corp.*, 3 F. Supp. 2d 1252, 1254 (D. Wyo. 1998). Furthermore, CERCLA requires
22 substantial compliance, not a checklist approach, because the latter could “defeat cost
23 recovery for meritorious cleanup actions based on a mere technical failure by the private
24 party.” *Carson Harbor*, 287 F. Supp. 2d at 1160 (C.D. Cal. 2003) (internal citation and
25 quotation marks omitted).

26 Here, Rowe was served with a copy of the First Amended Complaint, the first
27 complaint that named it as a defendant, on about January 26, 2007. Stipulation Extending
28 Rowe’s Time to Respond at 1, Dkt. No. 12. Therefore, the prejudgment interest at issue

1 here is \$54,872.72. Dkt. No. 298. The First Amended Complaint requested “all necessary
2 Response Costs incurred by Plaintiff in responding to the released Hazardous Substances”
3 under 42 U.S.C. § 9607(a). Dkt. No. 4 at 9. Although Tyco defines “Response Costs” in
4 paragraph 27 of the First Amended Complaint, it did not include a dollar amount in its
5 pleading. Dkt. No. 4; *see also* Tyco’s Original Complaint at 7-8, Dkt. No. 1 (seeking
6 “Response Costs”). Tyco did publish estimates in its remedial plans, giving Rowe an idea
7 of its potential liability. Tyco did not present Rowe with a specific demand for its actual
8 response costs, however, until it produced the report of its expert, Johnson, in December
9 2012. Ex. 298.

10 Nevertheless, in light of CERCLA’s holistic and substantial compliance approach to
11 the procedural aspects of remediation, and its overarching and firm policy to encourage
12 parties to clean up environmental pollution, the Court awards Tyco prejudgment interest in
13 the amount of \$54,872.72. Tyco should not be penalized for its responsiveness.

14 **G. Tyco’s State Law Claims Fail.**

15 Tyco also brought claims against Rowe under California’s Hazardous Substance
16 Account Act (“HSAA”), and sought equitable indemnification, declaratory relief, and
17 attorneys’ fees under California law. Dkt. No. 4 at 11-14. “Similar to CERCLA,
18 California’s HSAA provides for civil actions for indemnity and contribution and expressly
19 incorporates CERCLA’s liability standards and defenses.” *Adobe Lumber, Inc. v. Hellman*,
20 658 F. Supp. 2d 1188, 1192-93 (E.D. Cal. 2009); *see Castaic Lake Water Agency v.*
21 *Whittaker Corp.*, 272 F. Supp. 2d 1053, 1084 (C.D. Cal. 2003) (“HSAA create[s] a scheme
22 that is identical to CERCLA with respect to who is liable.”); *Goe Eng’g Co., Inc. v.*
23 *Physicians Formula Cosmetics, Inc.*, Case No. 94-3576, 1997 WL 889278, at *23 (C.D.
24 Cal. June 4, 1997) (“California’s [HSAA] imposes essentially the same standards of
25 liability as CERCLA.”). Important to this case, however, the “HSAA does not impose
26 liability for acts that occurred prior to January 1, 1982, if those acts did not violate existing
27 federal laws at the time they occurred.” Cal. Health & Saf. Code § 25366(a). This would
28 preclude recovery for contamination that occurred before 1976 when PCBs were first

1 regulated under the Toxic Substances Control Act of 1976. *See* 41 C.F.R. § 14133 (1976
2 PCB regulations); 40 C.F.R. § 761.

3 Rowe’s predecessors stopped operating at the site in 1970. PCBs were not yet then
4 regulated. Accordingly, the HSAA does not impose liability for Hill’s contamination. In
5 addition, CERCLA precludes recovery for the same response costs under two statutory
6 frameworks. 42 U.S.C. § 9614(b) (“Any person who receives compensation for removal
7 costs or damages or claims [under CERCLA] shall be precluded from recovering
8 compensation for the same removal costs or damages or claims pursuant to any other State
9 or Federal law.”). For these reasons, Tyco’s state law claims fail.

10 **V. CONCLUSION**

11 In remediating the site, Tyco incurred response costs that were necessary and
12 consistent with the NCP. Rowe is jointly and severally liable for the contamination at the
13 site caused by its predecessors-in-interest. Apportionment is not appropriate in this case,
14 and the Court declares that Rowe is liable for 100 percent of the response costs in this
15 action as well as all future, NCP-compliant costs Tyco may incur remediating PCB
16 contamination at 2201 Bay Road, Redwood City, California. Accordingly, Rowe is liable
17 to Tyco for \$3,970,126.

18 Nevertheless, Tyco may not double recover, and so Rowe’s liability for the costs
19 Tyco has already incurred is reduced by the amount of Tyco’s settlements with Carlisle and
20 Redwood, which total \$425,000. Tyco is also entitled to an award of prejudgment interest
21 in the amount of \$54,872.72. In total, Tyco is entitled to recover \$3,599,998.72 from Rowe.
22 The Court will enter judgment against Rowe in this total amount and terminate the case.

23 IT IS SO ORDERED.

24 Date: March 31, 2013

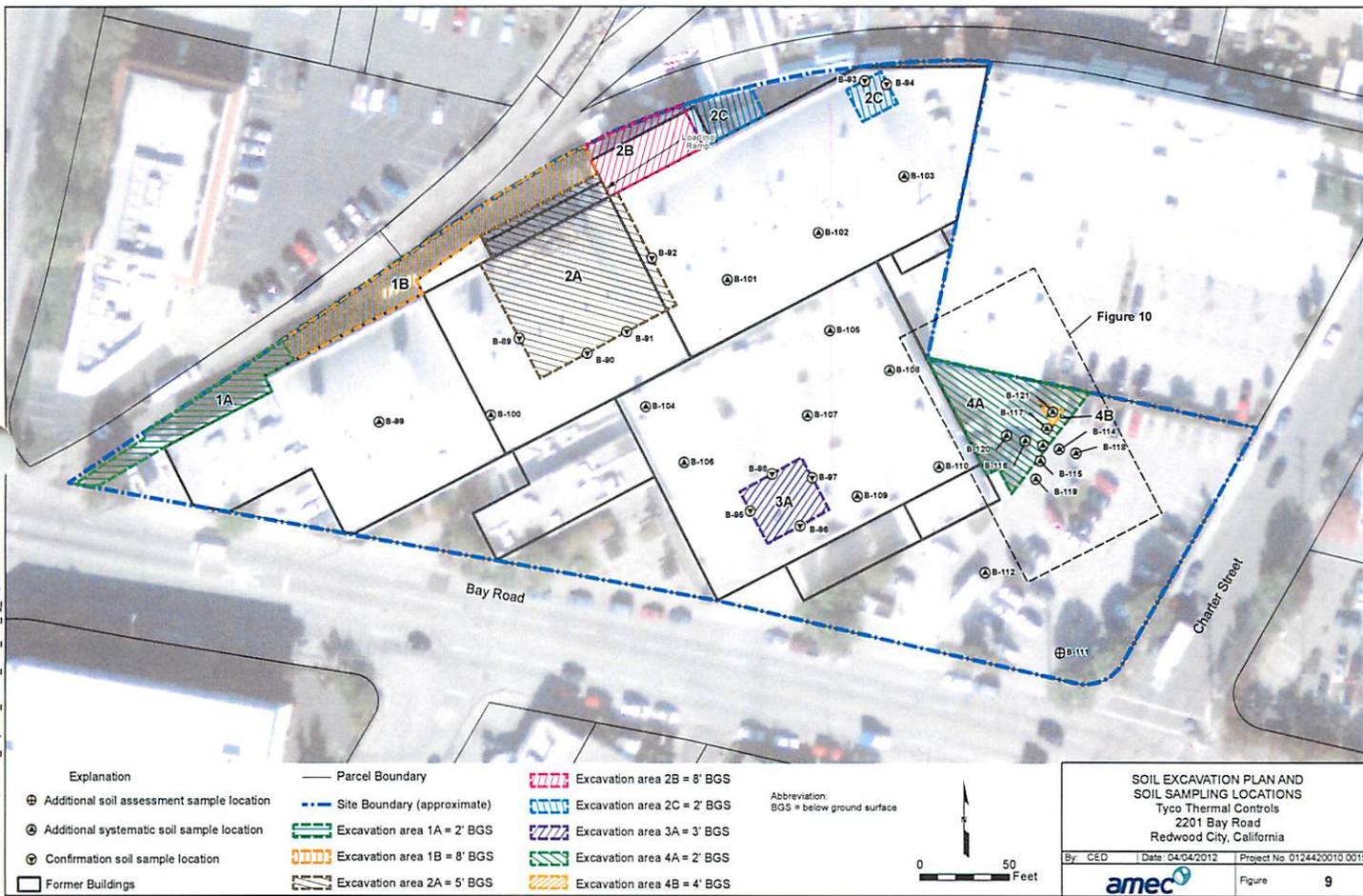
25 
Nathanael M. Cousins
United States Magistrate Judge

Case Number:

PLTF EXHIBIT
NO. 304

Date
Admitted: _____

By: _____
Lili M. Harrell, Deputy Clerk



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Case Number:

PLTF EXHIBIT

NO. 121A

Date

Admitted: _____

By: _____

Lili M. Harrell, Deputy Clerk

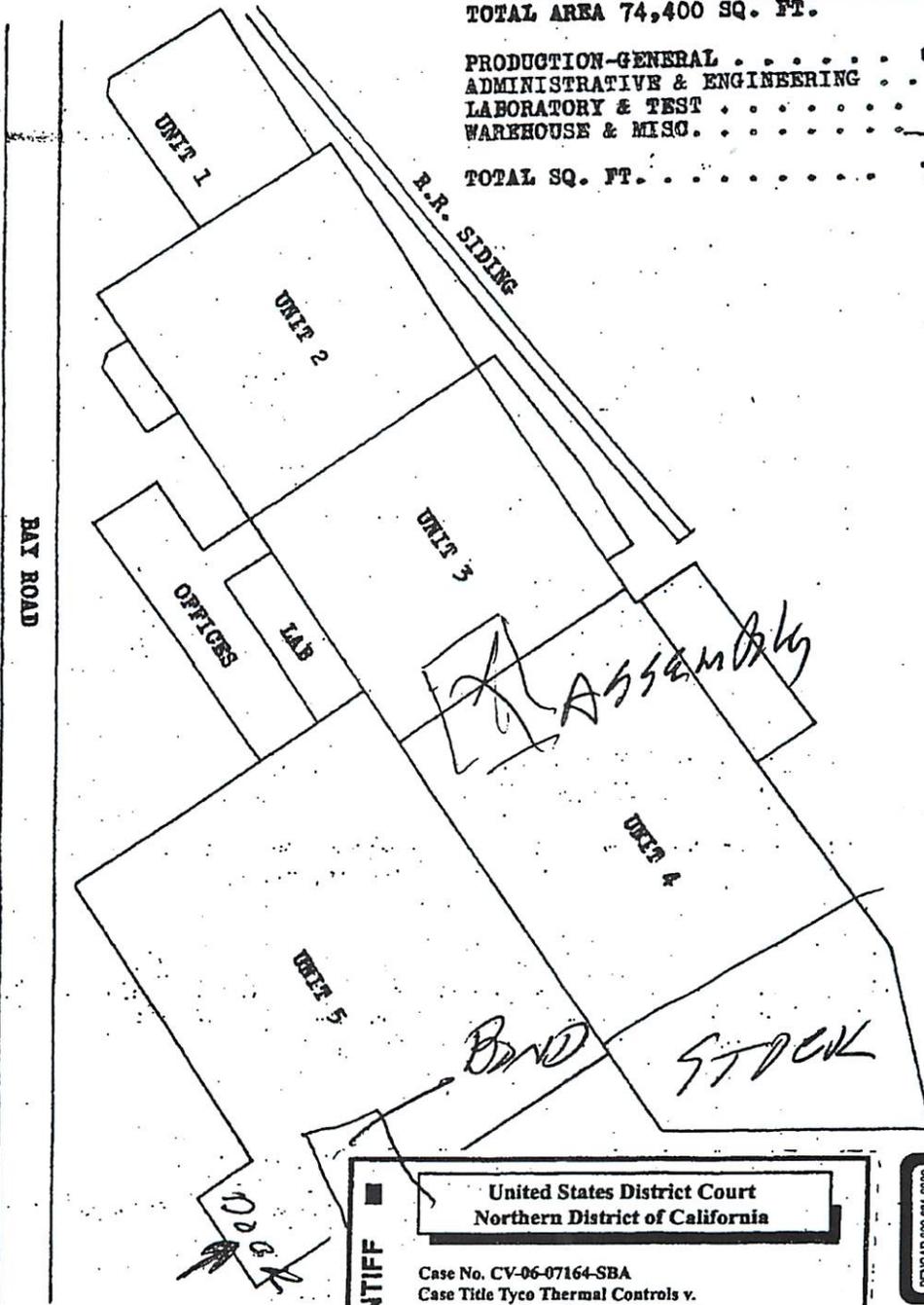


HILL MAGNETICS

PLOT PLAN
TOTAL AREA 74,400 SQ. FT.

PRODUCTION-GENERAL	62,700
ADMINISTRATIVE & ENGINEERING	5,400
LABORATORY & TEST	3,000
WAREHOUSE & MISC.	3,300

TOTAL SQ. FT. 74,400



PLAINTIFF

United States District Court
Northern District of California

Case No. CV-06-07164-SBA
Case Title Tyco Thermal Controls v.
Redwood Industrials, et al.

Exhibit No. 121A

Date Entered _____

By: _____
Richard W. Wieling, Clerk
Deputy Clerk

EXHIBIT

121-A

Potter

PERIOD 800-611-6989

TTC 22163