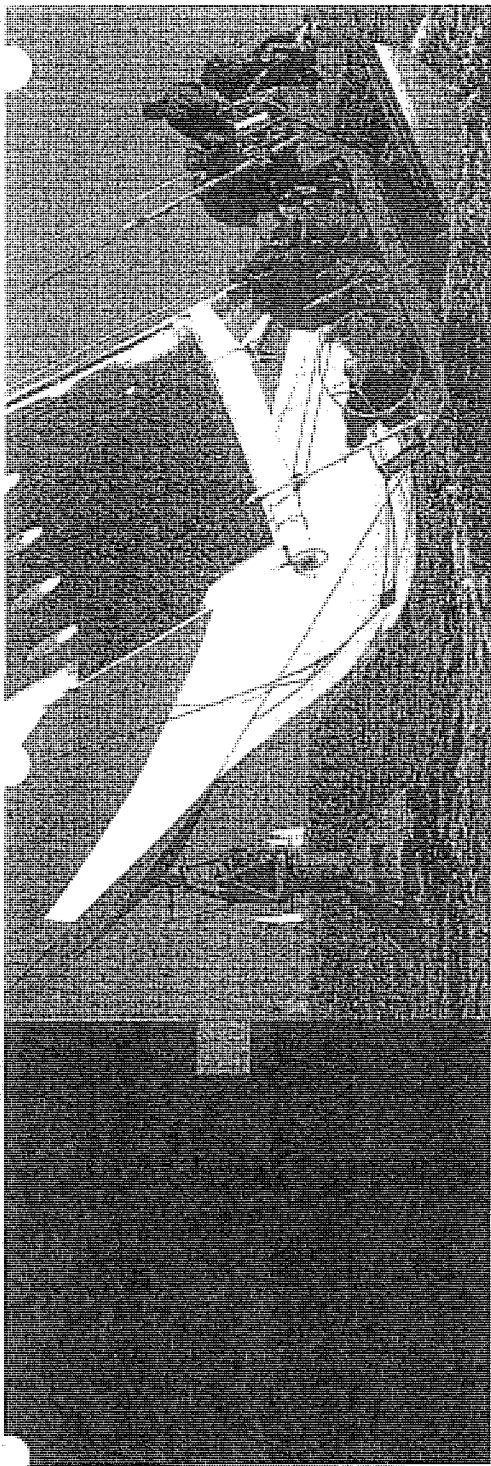


EXHIBIT 36



**Safe Passage:
Winning Customers and Markets From
Oracle-PeopleSoft-J.D. Edwards**

January 20, 2004

CONFIDENTIAL

EXHIBIT
595



THE BEST-RUN BUSINESSES RUN SAP

HIGHLY CONFIDENTIAL INFORMATION - ATTORNEYS' EYES ONLY

SAP-OR 00299495

UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA
Case #: 07-cv-01658-PJH
PLNTF EXHIBIT NO. 0024
Date Admitted: _____
By: _____
Nichole Heuerman, Deputy Clerk

Analyst Support

"We knew that you would make a move...but not like this. Great strategy, great acquisition, toast to you."

"This is a great option for mid-market companies...you will see some traction on this."

Bruce Richardson and Jim Sheppard, AMR

"Brilliant strategy. TomorrowNow was a great acquisition. Congratulations."

Barry Wilderman, Meta Group

"Oracle did not see this coming. Their strategy is like Project Green all over again. You put them into a tough spot to rationalize their strategy and position."

"Acquiring TomorrowNow was a great move. The increase in customers based on our calls/ independently looking at them as an alternative for support has been dramatic over the past three weeks. The strategy on migration and maintenance is solid and very well thought through."

Yvonne Genovese and Lee Geishecker, Gartner



THE BEST-RUN BUSINESSES RUN SAP

Reaction to Oracle's Project Fusion

Q: "This strategy is very similar to what Microsoft did with Project Green - which they have recently backed away from. Why would you not learn from market history?"

- Gartner Analyst

A: "Because we are not Microsoft - we know applications and they don't. We know that we can do it."

- John Wookey, SVP Application Development

"The real question is where do you [PSFT customers] want to be in 2008 with your business and your products."

Joshua Greenbaum, EAC



THE REST-RUM BUSINESSES RUN SAP

SAP Preempts Oracle in the Media

"In one of the first skirmishes, SAP AG is rolling out a plan to woo PeopleSoft users...ivary of Oracle's plans. Oracle, meanwhile, formally launched its effort..."

David Bank, Wall Street Journal

"Even as...Larry Ellison was reassuring customers, SAP was laying plans to lure those customers away."

Akwell Parker, The Philadelphia Inquirer

"Larry Ellison...real goal is for those customers to migrate to 'Project Fusion'...SAP, too, can promise support and a migration vision."

Demir Barlas, Line56

"Ellison took shots at his prime competitor...deriding SAP's software as proprietary...To that, SAP officials say hogwash"

Carolyn April, VARBusiness



THE BEST-RUN BUSINESSES RUN SAP

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The Situation

- ORCL announces “Fusion” application strategy with no architecture or details
- In addition, ORCL promises continued support and innovation for five product lines
- Therefore, uncertainty remains among customers
- Eventually, every ORCL customer must migrate to the “Fusion” product
- ORCL-forced disruption extends SAP’s leadership opportunity



THE BEST-RUN BUSINESSES RUN SAP

The Goal

Convert approximately 50% of the PeopleSoft and J.D. Edwards customer installations to SAP (100% of shared customers)

- Disrupt Oracle's ability to pay for the acquisition out of cash flow
- Shrink their share of the application market
- Discredit their efforts to create a next-generation application platform



The Safe Passage Strategy

Initially focus on our largest joint SAP-PeopleSoft customers in the US

- Syndicate in Europe and Asia within next 3-4 weeks
- Second wave to target legacy JDE customers in the mid-market
- At any time, any customer can choose to become a "joint customer" ...

Customer care is the entry point for the discussion

- "Adopt" our clients' PeopleSoft and J.D. Edwards installations
- Provide terms that support clients' migration on their time scale

Nurture the customer into a migration discussion

- NetWeaver to extend current investments
- Create a customer focus on platform advances and business process innovation

Maintain our Leadership positioning and message

- Educate analysts and press with to gain their support and undermine Oracle's story

Execute aggressively in the Field

- Engage with top clients and partners
- Support Account Teams with a drumbeat of sales messages, materials, and expert resources



THE BEST-BUY FOR BUSINESSES FROM SAP

Our Offering

SAP will offer full product maintenance and support for all PeopleSoft and J.D. Edwards products, and provide that support through TomorrowNow, the leading third party support provider to the PeopleSoft/JDE installed base.

Product

Standard mySAP ERP user license with 17% maintenance

Promotional Offer

Upgrade existing PeopleSoft/JD Edwards licenses to MySAP ERP licenses, which include:

- PeopleSoft/JDE maintenance
- SAP NetWeaver use rights
- PeopleSoft product maintenance which includes access to PeopleSoft migration and integration packages and tools when available

Additionally, Partner Community to provide the local, hands-on tools, services and experience in successful upgrades to SAP solutions

Terms

- Standard mySAP ERP terms and conditions
- Based on previous PSFT investments as a contribution toward the SAP license(s) as per the same terms and conditions of the R/3 Upgrades (conversion credit)
- Standard discounts apply
- Normal annual maintenance due upon contract completion, prior to PSFT conversion credit



YINSE 德系企业 - 国际领先 软件服务提供商 SAP

Service Offerings for PSFT* Customers

SAP Standard Services*

Maintain

Active Global Support and advanced Services for SAP Standard 17%

Integrate

Plug and play connectivity for smooth integration of PeopleSoft with SAP (CRM, SCM, MDM)

Migrate

Outfit for migration tools and services for PeopleSoft master data and outstanding items

Customer Benefits

Investment Protection

- Service Portfolio
- Safe Passage
- Interoperability
- Optimization of Support
- Save of Service Spendings

Business Innovation

- Incremental Deployment
- Increased Value
- Functional Enhancements
- Composite Applications
- Innovative Solutions

Take Control of Your Future

- Higher Efficiency
- Reduced TCO
- Optimized Processes
- Trusted advisor
- Reliability

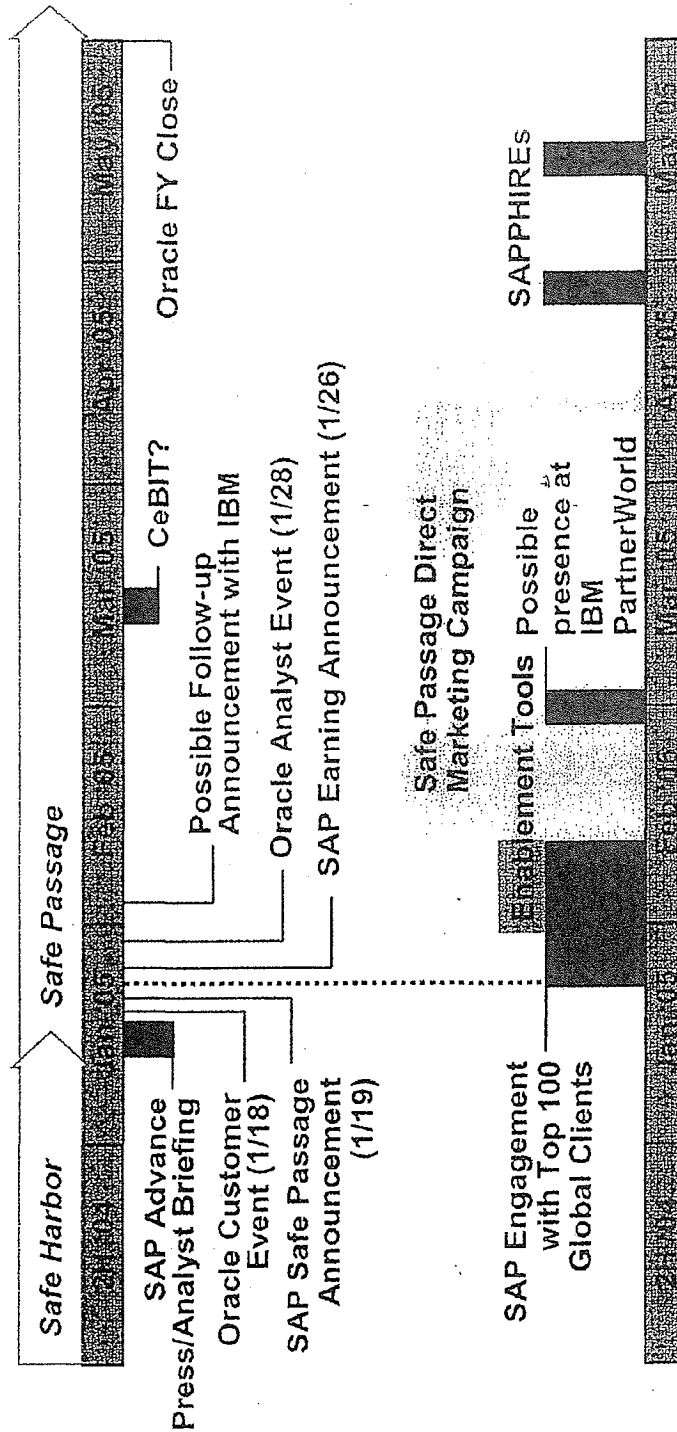
* Including PSFT Enterprise; PSFT EnterpriseOne; PSFT World



THE BEST-RUN BUSINESSES RUN SAP

Timeline

Our **Safe Passage** timeline is a continuation of the **Safe Harbor** program, now phased to drive aggressive execution that keeps Oracle in a reactive, defensive mode



THE BEST-BY-BUSINESSES RUN SAP

Target Segments and Tailored Propositions

Target Segment	Current Situation	SAP Competitive Goals	SAP Tailored Offerings
Global Fortune 1000 (General)	Shared SAP/PSFT/ ORCL accounts	<ul style="list-style-type: none"> Establish ESA roadmaps Negate Oracle "FUD" about SAP platform direction 	<ul style="list-style-type: none"> ESA strategy and migration plan NetWeaver-led shared services strategy
Global Manufacturing Leaders			
Mid-market Manufacturing Value Chains (OneWorld XE Installed Base, Select PSFT)	JDE heavily penetrated installed base; Loyal AS/400 – iSeries users	<ul style="list-style-type: none"> Plan to migrate to SAP in 18-36 months 	<ul style="list-style-type: none"> Vertical GTM programs with PSFT's strongest partners (e.g., IBM in Life Sciences) For Discrete Mfgs industry segments, SAP support for XE, coupled with "simulated pilot" capabilities, migration planning resources, and preferential licensing For Process Mfgs industry segments, introduce SAP Asset Management bundled with SAP Support for XE and SAP NetWeaver to enable 3-way lifecycle management (asset owners, operators, 3rd-party maintenance) Leverage IBM routes to markets and incentives

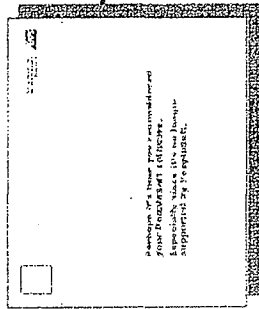
Other Focused Targets include Project/Service Industries, Local/State Government and Select Regions (e.g. ANZ) and Products (HCM)



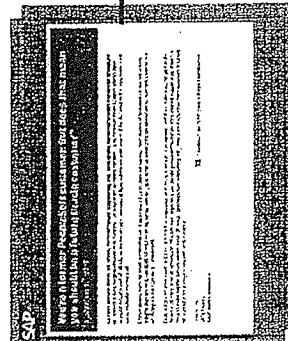
THE BEST-BUILT BUSINESSES RUN SAP

Marketing Program

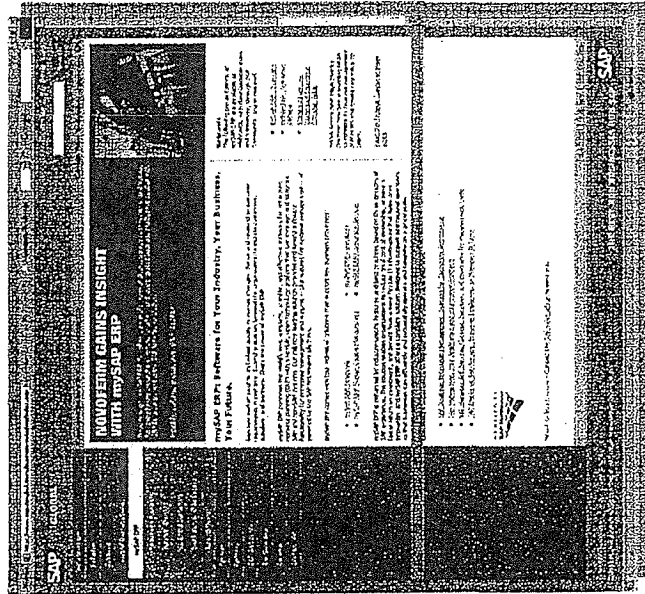
Direct Mail



Email



Landing Page



Outbound
Telemarketing



THE BEST-BURN BUSINESSES BUY SAP

Field Enablement

Address: https://entportal.wdf.sap.corp:1443/...
 Links: AT&T Wireless, My Yahoo!, SAP.com, United.com, SAP-570, SAP-570

SALES AND MARKETING INITIATIVE

Competitive Intelligence PSFT/IDE

Valuable Offer for SAP Customers Running PeopleSoft and JD Edwards Solutions:

- SAP has defined a clear roadmap for migration to best-in-class business software, as well as a services-oriented platform to drive business innovation via next-generation applications like mySAP ERP. Customers transitioning to mySAP solutions will receive a **conversion credit**.
- Customers will gain the immediate integration benefits from SAP NetWeaver which will allow them to extend the life of their existing investments in PeopleSoft and JD Edwards.
- SAP, through its newly announced acquisition of TomorrowNow, will assume responsibility for maintenance, service, and support issues across customers' SAP and PeopleSoft/JD Edwards environments.
- A complimentary **2-Day Technical Migration Analysis** will be offered for PeopleSoft and JD Edwards customers.
- AR/Selling Tools:** Prepare for customer meetings with the **Sale Passage Press Release** and **a list of FAQs**.

Customer References:

- Many companies have transitioned from their existing business software solutions to SAP to provide them a more distinct competitive advantage. Reference these SAP successes when competing against PeopleSoft, JD Edwards, and Oracle. Reference **Success Stories**, are also included if available. View in slide show to access the links to these additional documents. For additional information on customer references, please contact your local customer reference program.

Press/Analyst Information:

- Find a complete overview of all important press releases since the first offering from Oracle in a **PeopleSoft Oracle Timeline**.
- Understand how the market is responding to this buyout and how it views SAP as the leader, providing strong solutions in this era of market consolidation by reading the press coverage. Much has been written on the success and features of acquisitions and, most importantly, the disruption caused to customers.
- What are the key questions and answers related to mergers and acquisitions in the software industry and read the latest **analyst coverage** and **press articles** about Oracle's hostile takeover of PeopleSoft.



THE BUSINESS OF THE SAP

Field Enablement



File Edit View Favorites Tools Help

Search Favorites Media

On Hand for Announcement

- > Press Release
- > Press Call Transcript
- > Conversion Credit Program
- > Analyst Briefs
- > Press Quotes
- > FAQ for Field (8 pages)
- > FAQ for MDs
- > 6 SAP/PSFT Customer References
- > 9 SAP/JDE Customer References
- > 5 SAP/ORCL Customer References
- > ORCL/PSFT Timeline & Analysis (54 pages)
- > Battlecards for PSFT E, E1, World and Oracle
- > Project Fusion First Take Analysis
- > www.sap.com landing page

Coming Next Week

- > Target Account Lists and Profiles
- > Sales Scripts / Talking Points
- > Email letter templates
- > Customer Success stories
- > Sales Discussion Guides
- > TomorrowNow profile
- > Tele scripts
- > Analyst Briefs
- > Customer-facing PowerPoint's
- > Further Project Fusion analysis
- > Updated Sales Guides reflecting Project Fusion realities
- > Sales Success Stories
- > www.sap.com updates
- > Weekly email push

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What are the key questions and answers related to mergers and acquisitions in the software industry and read the latest analyst coverage and executive studies about Oracle's hostile takeover of Peoplesoft.

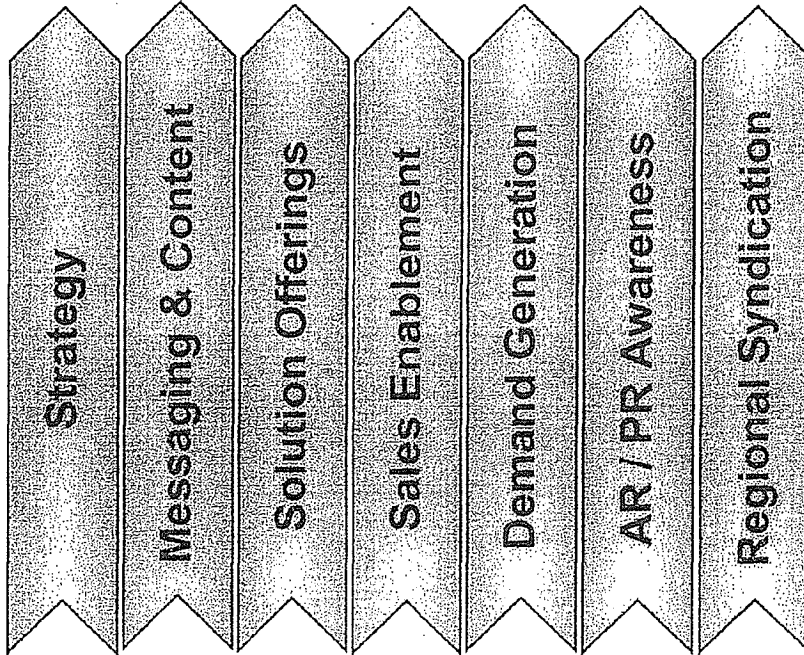
Local intranet



THE BEST-BUSINESSES RUN SAP

Project Management

Global Marketing providing program management
 Integrated Offering (NetWeaver + mySAP ERP + Support) managed
 by joint team

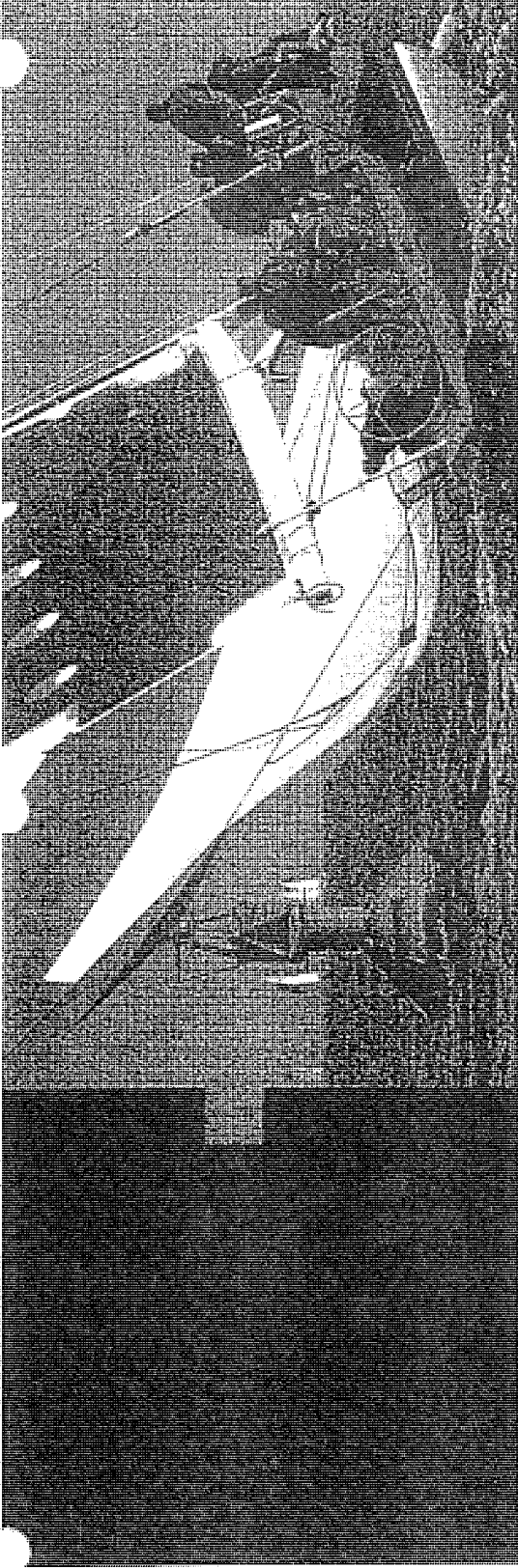


Safe Passage Global Program Development Dashboard

Item	Item Name	Item Description	Item Status	Item Date	Item Owner
1	Lead Update	17 January 2007, 7:00 PM CET	KT		
2	Lead Update	17 January 2007, 7:00 PM CET	KT		
3	Lead Update	17 January 2007, 7:00 PM CET	KT		
4	Lead Update	17 January 2007, 7:00 PM CET	KT		
5	Lead Update	17 January 2007, 7:00 PM CET	KT		
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19	Lead Update	17 January 2007, 7:00 PM CET	KT		
20	Lead Update	17 January 2007, 7:00 PM CET	KT		



THE BEST-BUSINESS SOLUTIONS



Safe Passage:
Winning Customers and Markets From
Oracle-PeopleSoft-J.D. Edwards

Appendix



THE BEST-RUN BUSINESSES RUN SAP

Safe Passage Launch Team

Project Team	Lead/Support
Management Steering Committee	<ul style="list-style-type: none"> ▪ Leo Apotheker, Chair ▪ Shai Agassi ▪ Gerhard Oswald ▪ Marty Homilish
Program Management Team	<ul style="list-style-type: none"> ▪ David Bradley ▪ Martin Breuer ▪ Peter Graf ▪ Anne McCarthy ▪ Greg McStravick ▪ Susan Popper ▪ Thomas Ziemen
Project Oversight Office	<ul style="list-style-type: none"> ▪ Global Marketing/Scott Lutz ▪ NA Sales & Marketing/Mike Wendell
Offering & Messaging	<ul style="list-style-type: none"> ▪ Scott Lutz ▪ Mike Wendell ▪ Thomas Ziemen ▪ Peter Graf ▪ Thomas Baur ▪ Costanza Tedesco ▪ Bill Wohl
Sales & Marketing Execution	<ul style="list-style-type: none"> ▪ Mike Wendell ▪ Steve Mann ▪ Chris Clarke ▪ Thomas Ziemen ▪ Thomas Baur ▪ Denise Leo ▪ Ori Inbar ▪ Greg Peay
AR / PR Execution	<ul style="list-style-type: none"> ▪ Bill Wohl ▪ Chris Clarke ▪ Rick Stockton



THE BEST-BORN BUSINESSES RUN SAP

Field Syndication

Field Syndication	
1/18	1/19
Announcement FMT briefing (a.m.) MD information (a.m.) Briefing RSO and ERP/NW RBO's (a.m./p.m.)	Offer Brief Customer References SRL Brief Scenario Migration & Integration Briefs

Regional prime contacts:
(ERP / Netweaver)

- NA - Mike Wendell
- APA / JP - Simon Dale
- EMEA - Phillip Booth
- GERPI - Thomas Baur / Markus Thurner

Global Alignment Team :

- NA - Keith Peterson / Mike Wendell (Pilot)
- AGS - Thomas Ziemien
- BSG - Uwe Simon
- Legal - Jochen Scholten
- GERPI - Thomas Baur / Markus Turner

Information sharing :

SMI / ERP Homepage



THE BEST-RUN BUSINESSES RUN SAP

Sales Enablement & Execution Deliverables

Deliverable	File Name	Department/Owner	Deliverable Owner
Offer Overview in SMI	1/18	Offer Messaging and Details- S. Lutz	C. Clarke/M. Lewin
AE FAQs	1/18	Content- M. Wendell	C. Clarke/M. Lewin
Customer References	1/19	NW- O. Inbar ERP- TBD	C. Clarke/B. Pleibel
Scenario Migration and Integration Briefs	1/19	One Voice Editing- J. Kalfel	D. Frauenfeld
Fact Sheet	1/19	IDC Analysis- S. Mann	S. Mann
Sales Response Line Briefing	1/26	Offer Messaging and Details- S. Lutz	O. Wagner
Sales Briefing Webcasts	1/26		M. Wendell
Top 50 Customer Profiles	1/26	Top 50 List- M. Wendell	K. Peterson
Sales Script (Talking Points)	1/26	Offer Messaging and Details- S. Lutz	M. Wendell
Thank You Letter	1/26	Offer Messaging and Details- S. Lutz	D. Leo
Full Sales Kit (Sales Discussion Guide, Competitive Guide, Customer Successes)	2/3	All of the above	E. Sander



THE BEST-IN-BREED BUSINESS RUN SAP



SAP SAFE PASSAGE PROGRAM

FREQUENTLY ASKED QUESTIONS

What is the Offer?

What is the complete offer and benefits to the customer?

MY SAP ERP License Upgrade for PeopleSoft customers includes:

- Standard mySAP ERP user license
- Standard SAP NetWeaver user license (included in mySAP license)
- PeopleSoft/JDE product maintenance support via TomorrowNow which includes access to migration and integration packages and tools when available
- SAP and their partners are ready to provide the local, hands-on best, service and experience in successful upgrades to SAP solutions

What are the terms of this offer?

This is being provided in conjunction with a mySAP conversion. A customer will license a mySAP ERP or other solution under standard SAP terms and conditions. SAP will provide a mySAP license on your PeopleSoft investment consistent with the SAP license(s) as per the terms and conditions of the PS upgrade policy.

What is SAP's Safe Passage Campaign?

What is SAP's key message with the Safe Passage Campaign and who are we targeting?

Safe Passage is for SAP clients with active investments in PeopleSoft products (EnterpriseOne, World) at the corporate and/or plant/division level. The main message we want to convey is that we are offering a safe passage to SAP solutions for our current customers along with SAP NetWeaver integration infrastructure and a clear roadmap for software migration to mySAP ERP, regardless of whether you are running an SAP solution or solution from PeopleSoft/JDE.

What is TomorrowNow and why is SAP buying this company?

What is SAP buying?

SAP is acquiring the full business of TomorrowNow, a Bryan, Texas company that specializes in providing third-party maintenance and software support services for the PeopleSoft customer base. SAP will acquire the full business of TomorrowNow and will provide valuable support services for these customers.

Why is this important to PSFT or JDE customers?

This acquisition provides a stable maintenance and support offering for SAP customers forming solutions from PeopleSoft and JDEwards (JDE) with a flexible roadmap for the future that includes SAP applications, technology and maintenance services.

SAP Company Confidential. Internal Use Only
FAQ: SAP Safe Passage Campaign.1



THE BEST-VALUE BUSINESSES FROM SAP

Delivery & Syndication Plan

US Launch Plan				Syndication Plan			
1/19	1/26	2/7	2/27	March	April	May	June
Announcement							
	Offer Brief						
	Customer References						
	SRL Brief						
	Scenario Migration & Integration Briefs						
Sales Execution & Enablement							
	Sales Webcasts						
	Customer Profiles/Sales Script						Regional Syndication
							Regional Syndication
							Segmented Offer Updates
Direct Marketing							
	Tele scripts						SAPPHIRE
	Direct Mail/e-mail/Landing Page						
	Targeted Lists						



THE BEST-BORN BUSINESSES RUN SAP

PSFT predefined Migration Packages

Migration Package

- Extraction Tool
- Migration Repository
- Upload Tool
- Business Process Mapping
- Knowledge Ware
- Go-Live Check

SAP Value Proposition

- Global delivery capabilities
- Integrated Services
- Standardized Offering
- Integrated Quality Control
- Risk Mitigation
- Reduced Time-to-Value
- Reduced TCO; up to 75% reduction of implementation time

Scope of Migration Package

PSFT HR Migration Package	Employee Master Data HR Org Master data Payroll/Compensation Time Management People Development
PSFT FI/CO Migration Package	General Ledger Data Financial/Physical Assets Data Customer Master Data Supplier Master Data
PSFT Core Logistics Migration Package	Material Master Pricing/Conditions
PSFT E1 & World Core ERP Migration Package	Customer master Supplier Master Material Master General Ledger



THE BEST-BUSINESS RUN SAP

PSFT predefined Integration Packages

Integration Package

Prebuild Adapters
Portal & Web Services
Configured Messagebroker
Business Process Mapping
Knowledge Ware
Go-Live Check

SAP Value Proposition

- Global delivery capabilities
- Integrated Services
- Standardized Offering
- Integrated Quality Control
- Risk Mitigation
- Reduced Time-to-Value
- Reduced TCO: up to 50% reduction of implementation time

Scope of Integration Package

PSFT Connectors for Biz Objects

- Customer Orders
- Purchase Orders
- Production Orders
- Business Intelligence
- Financial Data
- Project Management Systems (xRPM)
- Portals
- Advanced Planning Systems (APO)
- Sales Force Automation
- Marketing
- Service Management

PSFT E1 & World Connectors for Biz Obj.

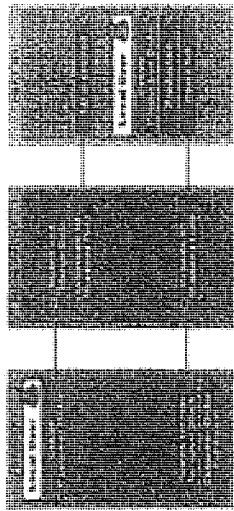
- Customer Orders
- Purchase Orders
- Production Orders
- Routings/BOMs
- Business Intelligence
- Financial Data
- Advanced Planning Systems
- Portals
- Business Intelligence



THE BEST-RUN BUSINESSES RUN SAP

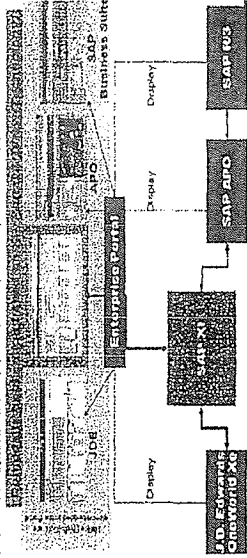
Integration & Migration Reference Cases

PSFT E1 Integration with mySAP CRM



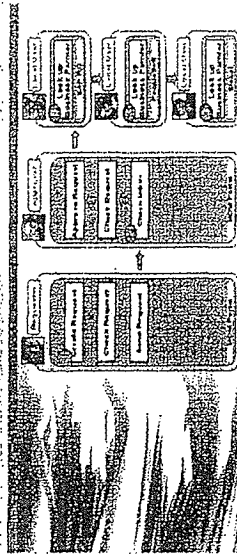
mySAP CRM Order Entry System for PSFT Manufacturing

PSFT E1 Integration with mySAP SCM



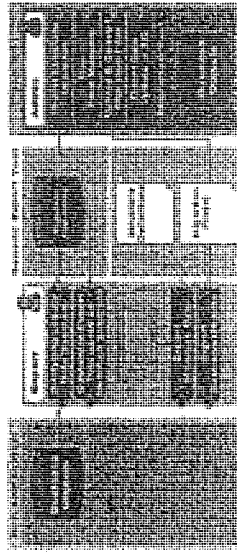
Cross System ATP check leveraging SAP NetWeaver

PSFT Integration with mySAP MDM



Central creation and Harmonization of PSFT Masterdata with mySAP ERP

PSFT Migration to mySAP ERP



Plug & Play Migration Packages for PSFT solutions (e.g. HCM)



THE BEST-FROM BUSINESSES RUN SAP