

EXHIBIT 37

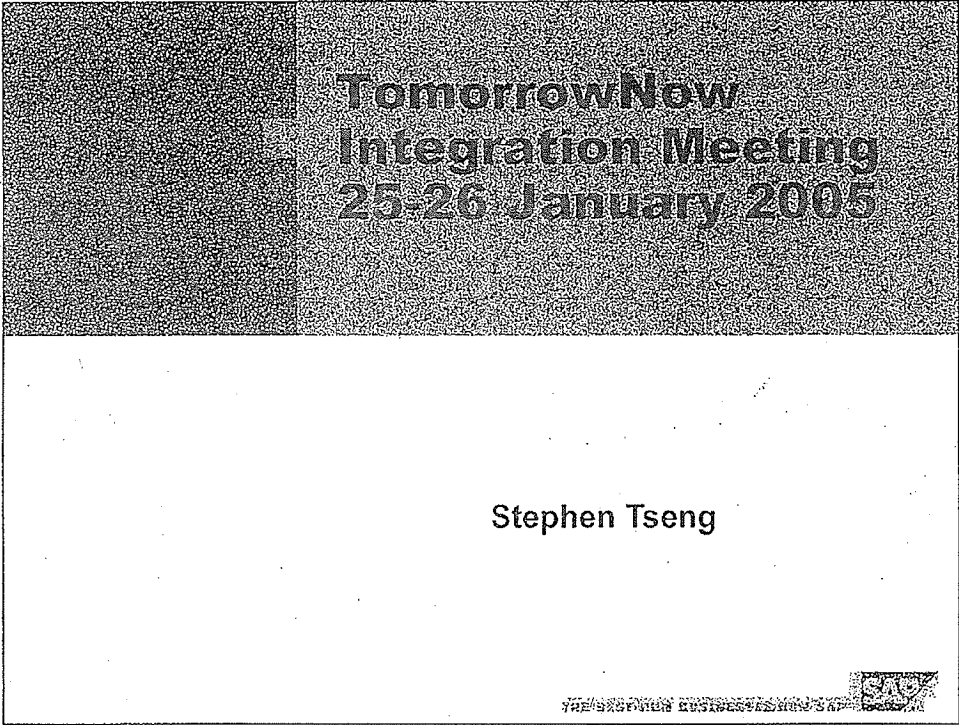


EXHIBIT NO. 455
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SAP-OR00009794

UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA
Case #: 07-cv-01658-PJH
PLNTF EXHIBIT NO. 0161
Date Admitted: _____
By: _____
Nichole Heuerman, Deputy Clerk

Participants

SAP:

- * Stephen Tseng
- * Thomas Ziemen
- * Uwe Wieditz

TomorrowNow:

- * Andrew Nelson: ex-CEO; Responsible for Support Operations (Bryan, TX)
- * Seth Ravin: ex-President; Responsible for Business Development & Sales (Pleasanton, CA)
- * Others: as needed from TomorrowNow Management team in Bryan, TX

Participants

- **Thomas Ziemen**
Vice President Service Solution Management,
representing Gerd Oswald as member of SAP's executive
board responsible for Service & Support and IT
- **Uwe Wieditz**
Vice President AGS Product Support (Installed Base
Maintenance and Support)
- **Stephen Tseng**
Director AGS Solution Support Americas,
nominated to join the TNow Management Team as
SAP's representative and key contact for the Field and
Service & Support organization

Introduction

- On behalf of Gerd Oswald, member of SAP's executive board responsible for Service & Support, welcome to the SAP community and eco-system
- Merger presents a huge opportunity for us
- Facing an exiting adventure with the unprecedented launch of our Safe Passage offering which surprised the analysts and especially ORACLE
- Battle for the 12.500 PSFT customers has just started
- TNow will serve as major cornerstone of our Go-to-market strategy as our key Service-delivery unit
- Scale, build-up and prepare the organization accordingly
- Let's do it Together Now !!!

Objective and Deliverables from Meeting

- Define a detailed working version of TomorrowNow Business and Operation Plan (all functions)
- Define and Request approval for Hiring Program globally from Gerd Oswald based on plan
- Define Support Operations Integration Plan (Process, Infrastructure and Service Integration)
- Identify IT Requirements to provide Transparency between SAP and TomorrowNow for Pipeline and Reporting
- Educate and Align TomorrowNow's understanding of SAP Services and Support Philosophy and Execution



Sync Points with Ken Oswald

Tuesday, 25 January 2005

18:30 - 19:00 CET

Wednesday, 26 January 2005

18:30 - 19:00 CET

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SAP-OR00009799

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Agenda for Tuesday, 25 January 2006 - Morning

Day 1 - Morning - TomorrowNow Infrastructure Overview and SAP Services Overview

- | | |
|-------------|--|
| 08:30-08:45 | Agenda Overview and Introduction |
| 08:45-09:30 | TomorrowNow Sales and Pipeline Management Process and Infrastructure (A. Nelson/ S. Ravin) |
| 09:30-10:30 | Working Session: Reporting and Contract Management Process and Infrastructure Requirements |
| 10:30-10:45 | Coffee Break |
| 10:45-11:30 | SAP Services and Support Organization, Methodology and Philosophy (Tseng/Wieditz) |
| 11:30-12:00 | Review IT and Sales Management findings with Gerd ✓ |
| 12:00-12:45 | Lunch |

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712-439-1116 BUSINESS PROCESS

Agenda for Tuesday, 25 January - Afternoon

Day 1 - Afternoon - SAP Strategy and Planning for TomorrowNow

- | | |
|-------------|--|
| 12:45-13:45 | TomorrowNow Support Methodology and Process (A. Nelson) |
| 13:45-15:00 | SAP Safe Passage Proposal (10%/17% offering) (Ziemen) |
| 15:00-16:00 | TomorrowNow Review of Business Opportunity for PSFT/JDEC Support Maintenance (Ravin) |
| 16:00-16:15 | Coffee Break |
| 16:15-17:30 | Working Session: Define Short and Long Term Business Plan (Lead: Ziemen, Participants: All) |
| 17:30-19:00 | Working Session: Define Hiring Plan and Headcount Proposal (Location, Profile, Recruitment) (Lead: Tseng, Participants: All) |
| 19:00-??? | Working Dinner to Prepare Proposal to Gerd Oswald Approval of Business Plan and Headcount (Lead: Tseng, Participants: All) |

Agenda Wednesday, 25 January 2005

Day 2 - Morning - Knowledge Transfer and Alignment

- 07:30-08:45 Review with Gerd and others (HR?) for approval (material will be provide to Gerd by morning in Walldorf) (Tseng/Ziemen/Wieditz)
- 08:45-10:00 Working Session: Support Operations Alignment Planning (Lead: Tseng, Participants: All)
- 10:00-10:15 Coffee Break
- 10:15-11:30 Define Knowledge Transfer Plan for TomorrowNow on SAP Processes and Methodology (All)
- 11:30-12:00 Lunch and Update to Gerd on Support Operations Alignment

Day 2 - Afternoon - Wrap-Up and Detailed Planning for Execution

- 12:00-14:00 Working Session: Draft Detailed Project Plan for each of Working Sessions (Participants: ALL)
- 14:00-14:15 Coffee Break
- 14:15-16:00 Working Session: Continuation from earlier working session (Participants: ALL)
- 18:30-21:00 SAP/TomorrowNow Team Dinner (Location: TBD)

**Tomorrow Now
Integration Meeting
25-26 January 2005**

**Appendix:
Action Items/Open Issues
Next Steps**

Key Deliverables from the Workshop

- **Service Portfolio / Offering**
 - Maintenance Strategy, Consulting Services, Hosting Services
- **Revised Business plan for 2005+**
 - by Product Line and Line of Service
- **Operational Model**
 - Organization Structure
 - Process Models (e.g. Request Mgmt., Notes DB, Change Mgmt.)
 - Engagement & Collaboration Models
- **IT infrastructure Concept (CRM, Service, Backoffice)**
- **Ressource plan**
 - Locations, Headcounts, Skill sets,
 - Global Hiring Program
- **Investment plan**
 - Capital increase

Action Items: Maintenance Strategy

- **PSFT Maintenance Strategy**
 - PSFT Release Strategy: Major/Minor Releases
 - PSFT release and maintenance planning (esp. end of dates)
- **Required Infos prior to signing a contract**
 - modules, database, OS, degree of modification
 - Customer evaluation, Risk assessment
- **SAP's maintenance strategy for PSFT**
 - Target date for terminating PSFT maintenance: 2010 + x
 - Adopt 5-1-2 concept
 - Adaption of TNow concept (10 years offering)

Agenda Items: Revised Business Plan

- **Key Assumptions**
 - Targeted Customer segments
 - ...
- **Scenario Planning**
 - Conservative, most likely, aggressive
- **Revenue and Cost Planning**

Business Planning Overview

Key Assumptions

- Average Deal Size:
10% model -> 75 kUSD
17% model: -> 127,5 kUSD
- Deal Split: 30/70 -> on average
100 kUSD per Customer

Revised Service Revenue Planning

Cumulated Service Revenue 2005 - 2012 in kUSD	9.417,2
Cumulated Service Revenue 2005 - 2012 in kEUR	7.080,6

TomomomNow, Inc. DCF-Valuation Profit and Loss Statement	Actuals 2002 kUSD	Actuals 2003 kUSD	Actuals 2004 kUSD	Forecast 2005 kUSD	Forecast 2006 kUSD	Forecast 2007 kUSD	Forecast 2008 kUSD	Forecast 2009 kUSD	Forecast 2010 kUSD	Forecast 2011 kUSD	Forecast 2012 kUSD
Consulting Revenue				5,029.5	8,550.1	12,825.2	15,390.2	18,468.3	20,315.1	22,346.6	23,240.5
Total Revenue	461.5	1,513.0	2,247.1	5,029.5	8,550.1	12,825.2	15,390.2	18,468.3	20,315.1	22,346.6	23,240.5
Direct Wages and related Costs Indirect Costs											
Total Cost of Services	-330.8	-1,023.4	-1,250.4	-2,514.7	-4,275.1	-6,412.6	-7,387.3	-8,580.1	-9,345.0	-10,056.0	-10,458.2
Gross Profit	130.7	489.5	1,396.7	2,514.7	4,275.1	6,412.6	8,002.9	9,788.2	10,970.2	12,290.6	12,782.3
Sales and Marketing				-1,809.4	-2,736.0	-3,975.8	-4,617.1	-5,540.5	-6,094.5	-6,704.0	-4,648.1
Depreciation and Amortization				-165.0	-355.7	-611.7	-790.9	-793.9	-714.1	-657.0	-620.8
Other operating Expenses				-754.4	-1,282.5	-1,785.5	-2,003.7	-2,215.2	-2,437.8	-2,458.1	-2,324.0
Operating Expenses	-289.7	-846.0	-1,301.3	-2,578.9	-4,374.2	-6,383.1	-7,408.7	-8,550.6	-9,246.5	-9,819.1	-7,593.0
Operating Income	-159.0	-156.4	95.4	-14.1	-99.2	29.5	594.2	1,237.6	1,723.7	2,471.5	5,189.3
Interest Income				10.1	17.0	23.9	32.5	44.6	59.1	74.2	63.8
Interest Expense											
Income before Income Tax	-169.7	-174.4	87.7	-4.1	-82.1	53.5	626.7	1,282.6	1,782.8	2,545.7	5,253.2
Income Taxes			-35.1	1.6	32.9	-21.4	-259.7	-513.0	-713.1	-1,018.3	-2,191.3
Net Income	-169.7	-174.4	52.6	-2.4	-49.3	32.1	367.0	769.5	1,069.7	1,527.4	3,061.9

Financial Information Provided by TomomomNow Management

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Operations

Support Model

- TomorrowNow offers a limited support policy covering legislative/regulatory updates and "critical issue" fixes to small end user bases in less complex environments
- Support fees are 50% of the PeopleSoft support price (9 to 10% of license fees)
- TomorrowNow's sales model focuses on identifying customers with mature and stable systems, primarily PSFT 7.x customers, with a very limited history with PSFT 8.x customers (a much more complex solution)
- Pitched as "insurance policy" support - provide the basic support to keep existing systems current, low level of interaction, depth of knowledge of customers when engagement occurs (which is not frequent)
- Leading edge customers (i.e. Schwab) are not the type of customer TomorrowNow can service, average deal sizes are \$50,000, (reflecting initial customer license fees of approximately \$1 million)

Method of Delivery

- Access to Peoplesoft system is based on a DEMO system non-production copy (install with environment characteristics like customer) which works for stable environments (will not work for newer version or recently implemented modules)
- TomorrowNow functions as an independent contractor under the customer license agreement, the liability of providing system access is pushed onto the Peoplesoft customer

TomorrowNow, Inc. - Company Overview

Company Facts

Headquarters: Bryan, Texas
 Status: Private
 Website: www.tomorrownow.com
 Chairman: Andrew Nelson
 Number of Employees: 33
 2004 Revenue: \$2.65 million
 Operating Income: \$95,400
 2004 Operating Margin: 3.5%

Business Description

TomorrowNow, Inc. is a professional services firm that provides critical support services to organizations using PeopleSoft Enterprise application software for Human Capital Management, Financials and Supply Chain Management, and Student Administration.

TomorrowNow Support Services provides tax and regulatory updates, 24x7 around-the-clock product support, and product fixes to organizations using PeopleSoft Inc.'s products.

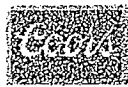
TomorrowNow serves the support needs of 54 organizations operating in the United States and Canada.

Founded in 1999.

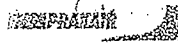
Customers



NEW STATE UNIVERSITY



BEAR STEARNS



SAFEWAY

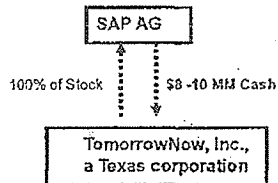


SWOT Acquisition Analysis

<p>Very short time to market for offering and announcing service change</p> <ul style="list-style-type: none"> No in-flight model makes sense to its segment of customers This company has two years of experience building a maintenance and support model Targetable and matured PSE releases and limiting the complexity of the service appears to be successful model <p style="text-align: right; font-size: 2em; font-weight: bold;">S</p>	<ul style="list-style-type: none"> Management is not sophisticated Customers have been offered at least 2 support terms (including upgrade) Safety focused (US/Canada market) Edwards support practices (not factoring in Oracle/Now has limited experience supporting PSE's customer) The bulk of tomorrow/Now customers are outside Austin, Texas The tomorrow/now model is not unique - a similar model could be replicated by another company <p style="text-align: right; font-size: 2em; font-weight: bold;">W</p>
<ul style="list-style-type: none"> Oracle deal assumptions are challenged by the support model (adding support to one's team for a reaction from customers is a distraction) Oracle's deal challenges to tomorrow/Now's ability to provide day-to-day work support with adding Oracle to also serve its customers - a difficult situation for Oracle There is a level of critical mass with expertise, delivery and full support model (PSEs already heavily reliant on adding new headcount) <p style="text-align: right; font-size: 2em; font-weight: bold;">O</p>	<ul style="list-style-type: none"> The access rights to the production software is very likely to be challenged by Oracle and its operations issues may be a serious point of Oracle challenge (i.e. on-site production issue and the form of delivery of regulatory updates may be subject to Oracle challenge) The Oracle/Now cost models at odds with SAP maintenance model (this conflict will create issues among PSE and SAP customers) It's unclear if the Oracle model is appealing to the broad PSE customer base or the PSE customer base (Oracle most successfully converted to SAP) <p style="text-align: right; font-size: 2em; font-weight: bold;">T</p>

Acquisition Structure, Due Diligence and Indemnities

Acquisition Structure



Due Diligence

All offers would be non-binding and subject to complete due diligence, areas of primary concern and focus include:

Legal

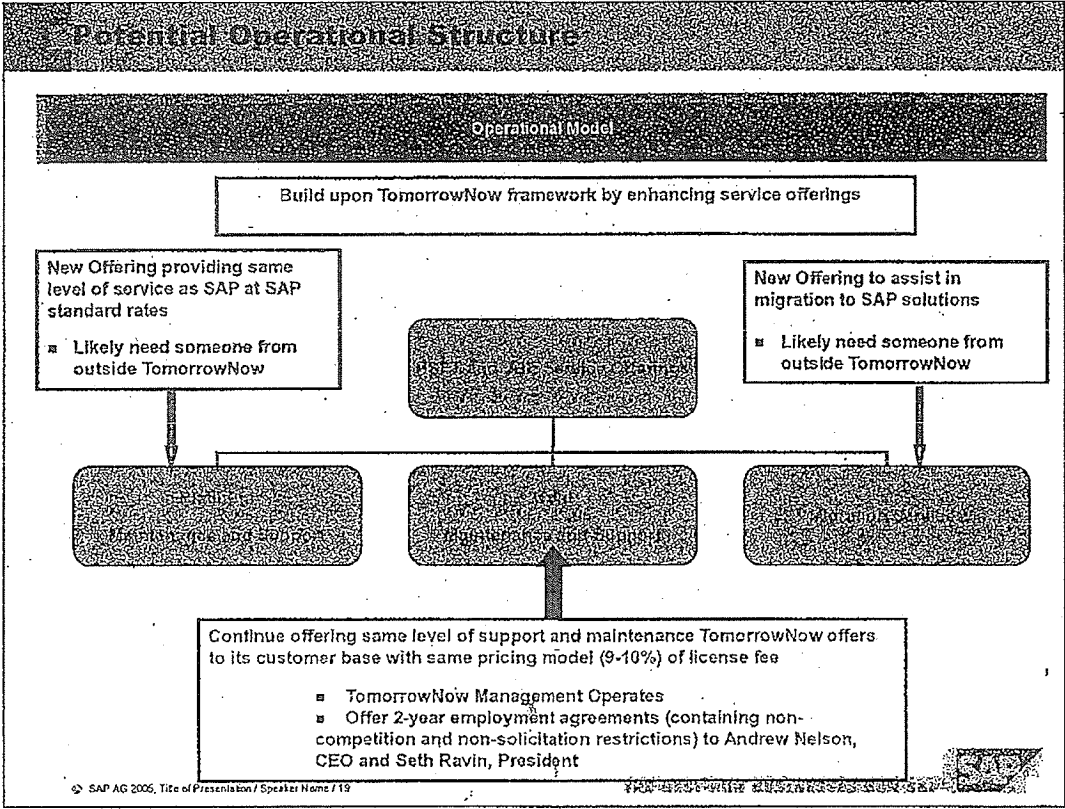
A full and complete assessment of the legality of the service model and the method of delivery by internal and external counsel.

Financial

A full assessment of the financial results, accounting practices and internal controls, including a financial integration assessment and Sarbanes-Oxley internal control and reporting issues.

HR

A full assessment of the skills, salaries and benefits offered by the Company.



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**TomorrowNow
Integration Meeting**

Brief Update Jan 26

Thomas Ziemer / Stephen Tseng

Organization and Infrastructure

■ Organization

■ Support Organization

- ◆ Management and Support Teams should be kept as is
- ◆ Deep Knowledge and Expertise on PSFT Enterprise to be extended to PSFT Enterprise One and PSFT World
- ◆ Locations/Facilities can be scaled up

■ Sales Organization

- ◆ TNow's Sales Organization should be kept as separate virtually integrated SAP US Sales Team
- ◆ Lead generation must be driven by joint pipeline owned by SAP Americas

■ Infrastructure

■ Salesforce.com subscription for Contact Management

- ◆ Should be integrated in SAP CRM Solution

■ Lotus Domino based Solution for Customer, Pipeline and Contracts

- ◆ Should be integrated in SAP CRM Solution

■ Lotus Domino based Solution for Service Automation

- ◆ Workflow with e-mail generation and automatic message routing to be kept

TNow Service Offering Programs

3 Service Programs offered

- Program 1:
Launched Mid 02, only for Retired releases (7.0x, 7.5x), PSFT limited maintenance, TNow additional offering (e.g. regulatory updates)
- Program 2:
Launched Mid 03, only for Retired releases (7.0x, 7.5x), TNow only offering for 50% of regular PSFT maintenance fee
- Program 3:
Launched Mid 04, for all PSFT full supported 8.x releases (up to 8.9), TNow offering for 50% lower fees, "essential fixes" only, Upgrade events
- Program 3 for J.D. Edwards:
Launched End 04, for XE, 8.x and World customers, like program for PSFT

Key Figures

- Supporting 54 customers today (only mature systems in stable production mode)
- Receiving approximately 6 messages per customer and year (less than 700 in 2,5 years)
- Only 10% of calls related to PSFT Tools/Technology, covered via work-arounds

Know Service Processes in Detail

- **Client Onboarding**
 - Support Portal Setup
 - Build Vendor-based Software and Support Library
 - Acquire/Process Client Software (codeline accuracy, License Validation)
 - Installing, Fix-/Data-Mastering the Baseline Environment
- **Proactive Tax and Regulatory R&D (Critical Support) & Retrofits (Extended Support)**
 - Proactive Research, Issue Validation and Scoping Changes
 - Development and Testing
 - Fix Packaging and Delivery (CD, Web Publishing, Client Experience)
- **Reactive 24x7 Case Support (Problem Resolution)**
 - Client-branded website for reporting case
 - Support Response Router (SRR)
 - Blackberry-enabled SSR and SAS secure websites
- **Platform Certification Testing**
- **Upgrade Support**

■ Customer base for TNow Maintenance Services

- 54 existing TNow customers, 200 planned for 2005 including JDE, up to 800 in 2009
- 2000 joint SAP/PSFT customer as primary focus, 300 covered in 2005
- Overall 500 customers in 2005
 - ◆ Scenario 1: 2000 customers in 2009 (2,5x original TNow planning)
 - ◆ Scenario 2: 4000 customers in 2009 (5x original TNow planning)

■ Planning assumptions

- PeopleSoft Enterprise (20 FTE per 100 customers)
 - ◆ 15:1 customers per Primary Support Engineer, 7 PSE per 100
 - ◆ 7,5:1 customers per Development Support Engineer, 13 DSE per 100
- PeopleSoft Enterprise One and World (30 FTE per 100 customers)
 - ◆ 10:1 customers per PSE (in 2005/2006), 10 PSE per 100
 - ◆ 5:1 customers per DSE (in 2005/2006), 20 DSE per 100
 - ◆ Assuming PeopleSoft Enterprise planning ratios for 2009

Business and Resource Planning (2)

- **Resource (FTE) calculation (Scenario 1, Scenario 2 doubles)**
 - Support 300/2005, 600/2006 PSFT Enterprise customers
 - ◆ 60 FTE in 2005, 120 FTE in 2006
 - Support 200/2005, 400/2006 PSFT Enterprise One and World customers
 - ◆ 60 FTE in 2005, 120 FTE in 2006
 - Overall 137 employees in 2005, 270 in 2006, ..., 450 in 2009
- **Hiring Plan**
 - Assuming 5-6 month ramp-up time for new hires
 - **Program 2005:**
 - ◆ Existing: 47 (30 PSE/DSE), incl. management, sales, IT and administration
 - ◆ Hiring 90 people, 35 PSFT and 55 JDE, till end of march 2005
 - ◆ Staff needs to be productive by Oct 1 2005
 - **Program 2006:**
 - ◆ Hiring additional 133 people (incl. management, IT, administration) till end of september 2005
 - ◆ Staff needs to be productive ba april 1 2006

■ Primary and Development Support Locations

■ Americas (120+)

- ◆ Extend Bryan Support and Development and keep existing Remote Support Locations => 50+
- ◆ Build up Atlanta and Dallas Support Center => 30+
- ◆ Build up Denver JDE Development => 20+
- ◆ Build/Extend Pleasanton Support and Development Center (eventually move to Palo Alto) => 20+

■ Europe (60+)

- ◆ Build Amsterdam Support Center => 15+
- ◆ Build Madrid Support Center => 15+
- ◆ Build Dublin Support Center => 15+
- ◆ Build UK Support Center => 15+

■ Asia (60+)

- ◆ Build Singapore Support Center => 15+
- ◆ Build Bangalore Support Center => 30+
- ◆ Build Sidney Support Center => 15+