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 13 Ulrike Willimon, the United States of America, Hon. Michael B. Mukasey, and Hon. William P.
 Greene, Jr.

14 UNITED STATES DISTRICT COURT
 15 NORTHERN DISTRICT OF CALIFORNIA
 16 SAN FRANCISCO

17	VETERANS FOR COMMON SENSE and)	No. C 07-3758-SC
18	VETERANS UNITED FOR TRUTH,)	
19	Plaintiffs,)	DEFENDANTS' PRETRIAL
20	v.)	STATEMENT
21	Hon. JAMES B. PEAKE, Secretary of)	Date: April 21, 2008
22	Veterans Affairs, <i>et al.</i> ,)	Time: 9:00 a.m.
23	Defendants.)	Courtroom: 1
24)	
25)	

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 28 Defendants' Pretrial Statement (No. C 07-3758-SC)

1 At the initial hearing in this matter, the Court directed that a pretrial statement be
2 submitted on April 14, 2008. Transcript of April 5 Hearing on Plaintiffs' Motion for Preliminary
3 Injunction at 616:19-617:5. Defendants address the scope of the cognizable issues presented in
4 this case, a summary of the record so far relating to these issues, and what defendants submit the
5 evidence at the remainder of the evidentiary hearing will show. A list of expected witnesses and
6 exhibits follows. Finally, because there have been repeated motions for reconsideration of
7 discovery orders and motions to compel production of certain categories of documents, a
8 summary of the document production process is set forth.

9 **ISSUES PRESENTED**

10 **I. Jurisdictional Doctrines Limiting the Scope of the Case**

11 The issues before the Court are far narrower than plaintiffs' lengthy complaint and
12 expansive discovery requests suggest. As the Court has recognized, its jurisdiction is
13 circumscribed by a number of constitutional and statutory considerations that preclude this Court
14 both from entertaining many of plaintiffs' claims, and from providing the sweeping remedies
15 they seek. The record created thus far, and further evidence will show, that the concerns
16 regarding the nature of plaintiffs' claims expressed by the Court in its January 10, 2008 Order
17 denying the motion to dismiss in part are well-founded. Plaintiffs seek to have this Court rewrite
18 regulations over which it has no jurisdiction, determine the accuracy of individual benefits
19 decisions in violation of Congress's express prohibition, and make the kind of managerial,
20 medical, and policy decisions entrusted by the Constitution to the Political Branches. In effect,
21 plaintiffs ask this Court to administer the programs of the second largest Cabinet-level agency, a
22 task for which Congress and the Executive Branch are better suited.

23 **A. The Limited Waiver of Sovereign Immunity** 24 **Does Not Cover Many of Plaintiffs' Claims**

25 This Court lacks jurisdiction to entertain the kind of "broad programmatic attack" on
26 VA's operations that plaintiffs have tried to mount. See Norton v. S. Utah Wilderness Alliance,
27 542 U.S. 55, 64 (2004). Instead, this Court has jurisdiction only over final agency actions, see

1 January 10 Order at 10:19-20, which even when specifically requested to do so by the Court,
2 plaintiffs have so far been unable to identify with the requisite specificity. Id. at 11:4-9 (noting
3 that plaintiffs will face higher standard of proof after pleading stage). To date, plaintiffs have
4 challenged, among other things: the number of medical professionals VA employs; employees’
5 workloads; the location and hours of operation of particular medical facilities; the training
6 programs VA provides to its employees; the number of work credits an employee can receive for
7 completing particular tasks; and even the decision whether to offer individual or group therapy to
8 patients with PTSD. These are not the kind of challenges for which Congress has waived
9 sovereign immunity.

10 Plaintiffs’ proposed order, which requires VA to make unspecified “system-wide” policy
11 changes and subjects VA to this Court’s contempt power in the event that VA does not or cannot
12 comply as swiftly as plaintiffs would like,¹ (see Plaintiffs’ Proposed Order Granting Injunctive
13 and Declaratory Relief, Docket Entry 166), bears out the concerns that animated the Supreme
14 Court’s admonition in Norton that courts lack jurisdiction to enter general orders: such authority
15 would improperly “inject[] the judge into day-to-day agency management.” See Norton, 542
16 U.S. at 67. Congress has permitted courts to compel only “discrete agency action[s] that it is
17 required to take.” Id. at 64 (emphasis in original); see also ACLU v. Nat’l Security Agency, 493
18 F.3d 644, 679 (6th Cir. 2007) (declining to review “generalized practice”).

19 With respect to plaintiffs’ challenges to VA’s health care system, the only issue for this
20 Court is whether VA fails to provide health care to veterans that Congress insisted be
21 mandatory.² Plaintiffs have identified no other “relevant statute” whose violation “forms the

22
23 ¹ Notably, plaintiffs’ proposed injunction does not even purport to contain specific
24 reference to all of the allegedly illegal practices that it would enjoin, instead referring to the
25 allegations set forth in plaintiffs’ 73-page complaint. Proposed Injunction at A.3 (referring
26 reader to Paragraph 31 of plaintiff’s Complaint, which in turn refers to “various other illegal
27 practices and procedures. . .”).

28 ² Although defendants discuss the scope of the Court’s decision not to dismiss plaintiffs’
complaint in its entirety, they continue to maintain that the Court lacks jurisdiction over all of

1 legal basis for their complaint.” See Lujan v. Nat’l Wildlife Fed’n, 497 U.S. 871, 883 (1990); see
2 also Norton (noting that APA “empowers a court only to compel an agency to perform a
3 ministerial or non-discretionary act”) (internal quotations omitted). With respect to plaintiffs’
4 challenges to VA’s benefits adjudication system, plaintiffs have so far failed to identify any final
5 agency actions or discrete actions the agency is required to take aside from individual benefits
6 determinations, which fall outside this Court’s jurisdiction. See 38 U.S.C. § 511.

7 Moreover, plaintiffs cannot “challenge an entire program by simply identifying specific
8 allegedly-improper final agency actions within that program.” Sierra Club v. Peterson, 228 F.3d
9 559, 567 (5th Cir. 2000).³ Therefore, even if plaintiffs finally identify some challenged final
10 agency action, such as an agency decision unreasonably delayed, their claims and the
11 accompanying relief must be limited to that action. Id. Their attempt to force VA to overhaul its
12 entire benefits systems under penalty of contempt must fail. See Lujan, 497 U.S. at 891
13 (“wholesale improvements” must be sought “in the offices of the Department or the halls of
14 Congress, where programmatic improvements are normally made”).

15 _____
16 plaintiffs’ claims.

17 ³ Contrary to plaintiffs’ allegation, the evidence will show that the U.S. Court of Appeals
18 for Veterans Claims can effect system-wide change by issuing precedential opinions in the
19 context of individual appeals. See Part III at 14, infra; see also Collaro v. West, 136 F.3d 1304
20 (Fed. Cir. 1998) (upholding CAVC jurisdiction to consider challenge to constitutionality of
21 circular issued by VA Central Office). On this ground, defendants respectfully request that the
22 Court reconsider its decision that the other requirement for waiver of sovereign immunity – no
23 adequate alternate remedy – is met in this case. See MTD Order at 14-20. Moreover, the fact
24 that plaintiffs – advocacy organizations that do not themselves assist veterans in the claims
25 adjudication process – cannot bring their own claims before the CAVC does not render the
26 CAVC an inadequate forum for veterans’ claims. Plaintiffs’ claims are only derivative of their
27 veteran members’ claims. See Rockford League of Women Voters v. United States Nuclear
Regulatory Comm’n, 679 F.2d 1218, 1221 (7th Cir. 1982). “[T]he question whether [a] litigant
is a ‘proper party to request an adjudication of a particular issue’ is one within the power of
Congress to determine.” Sierra Club v. Morton, 405 U.S. 727, 732 n.3 (1972). Congress has
done so by permitting the CAVC to review only claims by individual veterans, not by
organizations. See 38 U.S.C. § 7252(a). Deference should be accorded to that legislative choice.
Sierra Club, 405 U.S. at 740.

1 **B. Plaintiffs Mount a Collateral Attack on VA**
2 **Regulations Which the Court Cannot Adjudicate**

3 The scope of this Court’s jurisdiction is further limited by 38 U.S.C. § 502, which
4 prevents district courts from reviewing challenges to VA’s regulations. See MTD Order at
5 14:14-16. Plaintiffs’ assertion that they do not seek to challenge regulations rings hollow in light
6 of their many allegations that inescapably require review of regulations. Plaintiffs challenge,
7 among other things:

- 8 • that although veterans can seek review of clinical decisions through an informal
9 process conducted by medical professionals, they cannot seek formal adjudication
10 of medical decisions before the Board of Veterans Appeals. See 38 C.F.R.
11 § 20.101(b).
- 12 • that a veteran must establish credible evidence that an in-service stressor occurred
13 which triggered his PTSD before he is eligible for a determination that his PTSD
14 is service-connected. See 38 C.F.R. § 3.304(f).
- 15 • that a veteran’s disability claim is treated as abandoned if the requested evidence
16 is not submitted within one year. See 38 C.F.R. § 3.109(a), 3.158.
- 17 • the “rating schedule” used to assign disability ratings to veterans for calculation of
18 disability compensation including general principles governing evaluation of
19 impairment, see 38 C.F.R. §§ 4.1–4.31, and principles specifically governing
20 evaluation of mental disorders, see §§ 4.125–4.130. See also 38 U.S.C. § 502
21 (specifying that no court may hear challenges to the rating schedule).
- 22 • the “extensive procedural requirements to pursue an appeal” (Complaint ¶ 117)
23 See 38 C.F.R. §§ 20.200–20.202.
- 24 • The limited availability of subpoenas in VA administrative adjudications
25 (Complaint at ¶¶ 104, 125, 202.d) See 38 C.F.R. § 20.711(a).
- 26 • the sufficiency of BVA hearing procedures (Complaint at ¶ 124) See 38 C.F.R. §§
27 20.700–20.717.
- 28 • the alleged complexity of the compensation application form. See 71 Fed. Reg.
 64335 (Nov. 1, 2006).

19 In addition, many of the “delays” cited by plaintiffs in adjudicating a veteran’s claim for
20 disability are attributable to extensive procedural mandates in Parts 3, 4, 19, and 20 of Title 38 of
21 the Code of Federal Regulations. For example, the regulations require that, once it becomes
22 apparent that a veteran’s claims file is incomplete, the Regional Office defers additional
23 assistance until the evidence is received. See 38 C.F.R. § 3.159(b)(2). In addition, the
24 regulations set forth certain mandatory periods of time that a veteran must be given to complete
25 particular actions before adjudication can continue before the Board of Veterans Appeals. See,
26 e.g., 38 C.F.R. § 19.26(c)(1) (giving claimant 60 days to respond to request for clarification of
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1 notice of disagreement); 38 C.F.R. § 3.2600(a) (60 days to elect review by a Decision Review
2 Officer); 38 C.F.R. § 20.302(b) (60 days from agency’s filing of statement of the case to file
3 substantive appeal); 38 C.F.R. § 20.302(c) (60 days to respond to supplemental statement of the
4 case); 38 C.F.R. § 19.76 (requiring written notice not less than 30 days prior to date of hearing);
5 38 C.F.R. § 20.903(a) (60 days to respond to additional medical or legal opinion). Any
6 injunction by this Court setting adjudication times that does not take into account the time
7 required by regulation would rewrite the substance of the regulations – a responsibility Congress
8 conferred exclusively on the Federal Circuit.

9 **C. Plaintiffs Challenge to the Outcomes of Veterans’**
10 **Benefits Decisions Is Not Cognizable in This Court**

11 Also not cognizable in this case are any “questions of law and fact necessary to a decision
12 by the Secretary under a law that affects the provision of benefits by the Secretary. . . .” See 38
13 U.S.C. § 511. Although plaintiffs claim not to be challenging individual decisions, in fact their
14 “systematic” challenges are based solely on their dissatisfaction with the results of aggregated
15 individual claims decisions. The only way plaintiffs could establish that veterans were injured as
16 a result of challenged practices, which is required for plaintiffs to establish standing, is to show
17 that particular veterans’ claims would have been decided differently but for the challenged
18 practices. This second-guessing of benefits determinations is foreclosed by § 511.

19 For example, plaintiffs challenge the “premature denial” of claims. Although plaintiffs
20 have not explained to what agency practice they refer, it cannot be disputed that determination
21 that a particular claim decision (or class of claims decisions) is or are “premature” would require
22 a finding that the decisions are wrong. This obviously would require the Court to delve into a
23 review of the propriety of particular benefits decisions, which the Court has already recognized is
24 beyond its jurisdiction. See MTD Order at 24:23-24 (refusing to “comb through the adjudication
25 process of individual claims”). Certainly, whether a claim is ready to be decided is a “question
26 of law and fact necessary to a decision by the Secretary” that this Court cannot reopen. See 38
27 U.S.C. § 511.

1 **D. Plaintiffs’ Constitutional Claim Cannot Succeed**

2 Because review of plaintiffs’ various challenges to VA’s alleged adjudication practices
3 would inevitably require reexamination of individual benefits decisions, the only cognizable
4 issue with respect to the adjudication of disability compensation is whether the entire framework
5 of the Veterans Judicial Review Act (VJRA) is facially unconstitutional. To succeed in such a
6 claim, plaintiffs would have to show that the system for providing benefits – apart from the
7 procedures set forth in regulations – is unconstitutional “in *all* of its applications.”⁴ See Wash.
8 State Grange v. Wash. State Republican Party, 128 S. Ct. 1184, 1190 (2008) (emphasis added)
9 (reiterating high difficulty of establishing facial invalidity). For this reason, the fact that veterans
10 seeking appeals of initial denials may experience delays or face other obstacles is insufficient to
11 establish facial invalidity of the VJRA.⁵ Instead, plaintiffs would need to be able to show that the
12 VJRA claims processing system, or some discrete facet of the system, *inevitably* violates due
13 process in every instance. This they are unable to do as the evidence will show that average wait-
14 times for claims decisions are reasonable, as discussed below. Cf. Wright v. Califano, 587 F.2d
15 345, 354 (7th Cir. 1978) (finding no due process violation where adjudication delays were not
16 “arbitrary or the result of some other inexcusable circumstance” and where agency was making
17 good faith effort to improve). The VJRA sets forth non-adversarial procedures for the initial
18 adjudication at the Regional Office level, followed by the opportunity to seek judicial review in
19 an adversarial setting, including review by an Article III court. The evidence will show that the
20 majority of claims are adjudicated solely in the non-adversarial Regional Office setting. See Part
21 III at 16, infra.

22 _____
23 ⁴ This is not a fact-intensive inquiry, id. at 1195, making plaintiffs’ complaints about the
24 scope of discovery futile.

25 ⁵ Veterans faced with delays in the adjudication of their appeals can bring *as-applied* due
26 process challenges within the exclusive VJRA system of review. See 38 U.S.C. § 7261(2)
27 (authorizing CAVC to “compel action of the Secretary unlawfully withheld or unreasonably
28 delayed”); see also Lundy v. Dep’t. of Veterans Affairs, 142 F. Supp. 2d 776, 779-80 (D. La.
2001) (only CAVC or Federal Circuit can compel VA to adjudicate individual claims).

1 The system’s well-established procedures – proceedings at the initial Regional Office
2 level, see 38 C.F.R. § 3.103(a) and a requirement the agency assist in the development of
3 evidence in lieu of a cumbersome discovery process, see 38 U.S.C. § 5103A – have stood the
4 test of time. See, e.g., Walters v. Nat’l Ass’n of Radiation Survivors, 473 U.S. 305, 309 (1985).
5 Plaintiffs’ contention that they violate due process in all cases, if accepted, “would bring down
6 too many procedures designed, and working well, for a governmental structure of great and
7 growing complexity.” Richardson v. Perales, 402 U.S. 389, 410 (rejecting due process challenge
8 to system where adjudicator both gathered and weighed evidence). Described by the Federal
9 Circuit as “strongly and uniquely pro-claimant,” see Disabled Am. Veterans v. Sec’y of Veterans
10 Affairs, 327 F.3d 1339, 1349 (Fed. Cir. 2003), the veteran benefits systems is hardly one that
11 inescapably violates due process for all veterans. See MTD Order at 32:9-11 (“If the VA claims
12 adjudication system were truly nonadversarial, then Plaintiffs' due process claim would be on
13 shaky ground.”).

14 **E. The Remedies Plaintiffs Seek Are Unavailable**

15 Finally, the specific remedies sought by plaintiffs are not within this Court’s authority to
16 grant. In response to the Court’s inquiry, counsel for plaintiffs offered a litany of remedies that
17 could not be granted even were the Court to find the defendants liable. See, e.g., Transcript of
18 April 6 Hearing on Plaintiffs’ Motion for Preliminary Injunction at 679-84 (asking Court to order
19 VA to devise a system, without basis in statute, by which every veteran can challenge medical
20 treatment decisions in an independent hearing, with attorneys, discovery, and subpoena power);
21 id. at 691:3-4 (asking Court to set up new court to adjudicate health care claims); id. at 686:11-12
22 (asking for order to “Stop doing this kind of thing.”).

23 The Supreme Court has firmly rejected the judicial imposition of deadlines on agency
24 adjudications, especially where there is evidence that Congress did not intend to impose such a
25 deadline. See Heckler v. Day, 467 U.S. 104 (1984). In Heckler, the Supreme Court overturned
26 an injunction that ordered the Secretary of Health and Human Services to complete

1 reconsideration of social security decisions within a period of 90 days – a deadline found
2 nowhere in the statute. Id. at 119. Here, plaintiffs seek a similar judicially-imposed deadline for
3 the adjudication of disability benefits. See Proposed Injunction ¶ E.1 (requesting Court to fill in
4 blank for maximum allowable days to adjudicate claims), even though the statute provides no
5 deadlines itself. The absence of congressionally mandated deadlines is especially telling because
6 the statute specifies time periods in other instances. See, e.g., 38 U.S.C. § 7106 (requiring that
7 veterans be given one year to file administrative appeal); see also Sierra Club v. Thomas, 828
8 F.2d 783, 797 n. 99 (D.C. Cir. 1987) (“[T]he presence of deadlines elsewhere in the statute is a
9 factor counseling against judicial intervention”). The fact that Congress gave the CAVC the
10 power to compel agency action unreasonably delayed, see 38 U.S.C. § 7261(2), is a further
11 indication that Congress did not want to impose the kind of fixed, across-the-board deadlines that
12 plaintiffs seek.

13 Moreover, it is far from certain that a judicially-imposed deadline on claims adjudications
14 would serve the interests of veterans. Plaintiffs ask, on the one hand, for more extensive
15 procedural rights, and on the other for quicker processing time, two goals that are in obvious
16 tension. See Heckler, 467 U.S. at 117-18 (reasoning that mandatory deadlines would
17 “subordinat[e] quality to timeliness”). As the Seventh Circuit observed in a similarly broad
18 challenge to delays in adjudication of social security benefits, courts should refrain from drawing
19 their own balance between those competing interests where, as here, Congress and the agency
20 have already committed themselves to finding the most appropriate solution:

21 Neither Congress nor the agency has been unmindful of this complex problem. To
22 impose on the SSA the crash review program sought by plaintiffs could be expected to
23 result in a deterioration of the quality of the review, and possibly more injustice to
24 claimants than justice. Speed cannot be an end in itself.

24 Wright, 587 F.2d at 356 (7th Cir. 1978).

25 The larger lesson from Heckler – that courts should be loathe to order an agency to do
26 something Congress has considered and has not provided for – is instructive here as well. 467

1 U.S. 111-112, 119 (warning against "unwarranted judicial intrusion into [a] pervasively regulated
2 area"). Numerous bills have been introduced in Congress that would change the VA health care
3 or disability benefits programs in ways similar to relief sought by plaintiffs in this case. See, e.g.,
4 Veterans Timely Access to Health Care Act, H.R. 92, 110th Cong. (2007) (prescribing maximum
5 30 day wait times for access to health care); Lane Evans Veterans Health and Benefits
6 Improvement Act of 2007, H.R. 1354, 110th Cong. (2007) (requiring mental health evaluation
7 within 30 days); H.R. 1444, 110th Cong. (2007) (providing stipend if VA does not adjudicate
8 claim within 180 days); Veterans Claims Processing Innovation Act of 2007, H.R. 3047, 110th
9 Cong. (2007) (mandating specific changes to VBA work credit system). That Congress has
10 considered legislation that would impose deadlines on the process, but has decided not to require
11 them, should give this court pause before granting the broad relief sought by plaintiffs.
12 Congress, not the court system, is the branch "charged with making the inevitable compromises
13 required in the design of [] massive and complex welfare benefits programs" like VA's health
14 care and disability benefits programs. Schweiker v. Chilicky, 487 U.S. 412, 429 (1988). This
15 Court simply does not have authority to grant the kind of broad remedial – indeed, legislative –
16 relief sought by plaintiffs.

17 **II. Veterans Medical Care**

18 During the first phase of this trial, Defendants put on evidence demonstrating the VA's
19 commitment to providing world class health care for veterans needing mental health treatment.
20 The evidence shows this commitment by the funding levels VA has dedicated to mental health
21 treatment, the wide array of treatments and services VA offers to help veterans with mental
22 health problems, such as PTSD, and the innovative measures adopted for suicide prevention.

23 In 2004, the Veterans Health Administration ("VHA") developed a Comprehensive
24 Mental Health Strategic Plan to expand and improve mental health services. Trial Transcript
25 ("Tr. Trans.") p. 480, ln. 18. As part of that plan, and not subject to any Congressional direction
26 in an appropriations act, VA allocated money from lump-sum appropriations through the
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1 agency's Mental Health Initiative to be spent to improve the quality and capacity of VHA mental
2 health services. Tr. Trans. pp. 284 ln. 13-17; 548 ln. 11-20; 550 ln. 17-25; 551 ln. 1-3, 17-23. In
3 FY 2008, VHA expects to spend \$3.5 billion in Congressionally directed funds on mental health
4 services, Tr. Trans. p. 558 ln 2-3, and \$370 million for the Mental Health Initiative. Tr. Trans.
5 554 ln. 2-6.

6 VA provides inpatient and/or outpatient mental health services in all 153 of its medical
7 centers across the country. Tr. Trans. p. 531 ln. 16-20. The VA is also placing mental health
8 treatment into the primary care setting in its expanding network of community based outpatient
9 centers. Tr. Trans. p. 521 ln. 4-8. An initiative begun by the VA in June 2007 provides that each
10 medical center's Emergency Department is directed to have mental health staff available at all
11 times, 24 hours a day, to provide urgent care. Def.s' Ex. 513. In addition, VHA's new policy
12 requires that veterans who request or are referred for mental health services at a medical center or
13 outpatient clinic are to be given a mental health triage evaluation within 24 hours. Id. If the
14 veteran is determined to have an emergent need for care, such as a risk for suicide, he is to be
15 treated immediately; otherwise, he is to be given a follow-up appointment within 14 days for a
16 full diagnostic and treatment-planning evaluation, as well as initiation of treatment, if
17 appropriate. Id.

18 Testimony at the initial hearing established that VA's mental health staff includes full and
19 part time psychiatrists and psychologists as well as VA social workers, mental health nurses,
20 counselors, rehabilitation specialists, and other clinicians who work to provide a full continuum
21 of mental health services to veterans. Tr. Trans. p. 509 ln. 9-25. VA has hired over 3,700 new
22 mental health professionals in the last two and a half years, bringing the total number of mental
23 health professionals within VA to just under 17,000. Tr. Trans. pp. 508 16-25; 509 ln 9-25;
24 Def.s' Ex. 509, 510. VA undertook this massive hiring effort with funds allocated internally by
25 VA from its lump-sum appropriations to carry out the Mental Health Strategic Plan. Tr. Trans. p.
26 221 ln. 23-25. This hiring effort continues. Tr. Trans. p. 419 ln. 12-18.

1 Each VA medical center is staffed with at least one specialist in PTSD, most are staffed
2 with a PTSD clinical team, and veterans are routinely screened for PTSD at primary care clinics.
3 Tr. Trans. pp. 518 ln 5-21; 586 ln. 21-25; 587 ln. 1-7; 740 ln. 10-18. VA has also expanded
4 mental health services in its community based outpatient clinics, including by staffing those
5 clinics with more mental health professionals. Tr. Trans. p. 521 ln. 4-8. Although it is not
6 feasible to staff full-time mental health professionals at every clinic since the demand for such
7 services is sometimes too low, Tr. Trans. p. 538 ln. 2-6, VA works to ensure that all veterans
8 have access to needed mental health care by, for example, providing mental health professionals
9 who travel among different clinics to provide care, Tr. Trans. p. 538 ln. 7-11, as well as
10 expanding its use of telemental health: through streaming video, specialized mental health
11 providers offer diagnoses and therapy to veterans in remote locations. Tr. Trans. p. 589 ln. 5-25;
12 590 ln. 1-19.

13 In response to the needs of returning OEF/OIF veterans, VA has launched numerous
14 programs, see Def.s' Ex. 512, including establishing 95 mental health teams that are specifically
15 dedicated to OEF/OIF veterans, including specialized PTSD treatment. Tr. Trans. pp. 581 ln 19-
16 25; 582 ln. 1-25; 583 ln. 1-6. These 95 teams are located throughout the country and are
17 concentrated in the places with the most returning veterans. Tr. Trans. p. 583 ln. 7-17.

18 The testimony also emphasized that suicide prevention is a singular priority for the VHA.
19 Tr. Trans. p. 738 ln. 19-25; 739 ln. 1-5. Every VA medical center has on staff a Suicide
20 Prevention Coordinator, whose sole role is to raise awareness of the risk of suicide, coordinate
21 the medical center's response, and train other staff. Tr. Trans. pp. 742 ln. 22-25; 743 ln. 1-25;
22 744 ln. 14-25; 745 ln. 1-25; 746 ln. 1-11. VA has also established a toll-free Suicide Hotline
23 staffed by trained clinicians to provide emergency assistance to veterans urgently in need of
24 mental health intervention and their families. Tr. Trans. pp. 746 ln. 12-25; 747 - 748; 749 ln. 1-
25 9. Another role of the suicide prevention coordinator is to track referrals from the suicide
26 prevention hotline to insure veterans at risk are seen by VA's mental health professionals. Tr.

1 Trans. p. 745 ln. 5-17.

2 VA's commitment to providing service to its patients was further evidenced by the
3 testimony regarding the patient advocate system and the clinical appeals process available to
4 patients. An eligible veteran who disagrees with a clinical decision can pursue the matter, first,
5 by taking the dispute to his treatment team of medical professionals. Tr. Trans. p. 636 - 637. If
6 they are unable to resolve the dispute, the VA facility director would make the final decision for
7 the facility, with written notice to the veteran. Tr. Trans. p. 640 ln. 3-7. Once a veteran is given
8 written notice of a facility director's decision about a clinical dispute, the veteran has the option
9 of appealing the decision to Director of the Veterans Integrated Service Network (VISN) that
10 oversees the facility. Tr. Trans. pp. 640 ln. 23-25; 641 ln. 1-14; 643 ln. 1-21. Based on the
11 advice of the Chief Medical Officer of the VISN and on information obtained from the medical
12 facility and the veteran or the patient advocate, the VISN director makes the ultimate decision on
13 a clinical appeal. Def.s' Ex. 536. A VISN Director may request an impartial review of a clinical
14 decision by an external professional board to assist in this decision. Id. The VISN Director's
15 final decision must be issued to the veteran within 30 days after initial receipt of the clinical
16 appeal, or within 45 days if external review is requested. Id.; Tr. Trans. pp. 645 ln. 24-25; 646
17 ln. 1-8. VISN directors can and should expedite this process when there is an urgent medical
18 need. Tr. Trans. p. 646 ln. 9-15.

19 Thus, review of medical decisions is made by trained clinical professionals, not by
20 lawyers or judges, as plaintiffs advocate. This review process has the flexibility that a formal
21 hearing does not, allowing the reviewing doctors to expedite the process whenever a patient's
22 medical needs warrant. Tr. Trans. p. 731 ln. 16-25. The evidence at the trial confirmed what
23 simple common sense indicates: that adding formal procedures like discovery to the process of
24 challenging individual medical decisions would only slow down the process. Id.

25 **III. Veterans Benefits Claims Adjudication**

26 The evidence will show that plaintiffs' allegations concerning delays in the Veterans
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1 Benefit Administration (VBA) processing claims for disability compensation are largely
2 immaterial and, in key respects, unfounded. Plaintiffs overstate their case, fail to provide the
3 necessary context, and ignore critical facts.

4 The strategic goal, as published in VA's Strategic Plan for 2006-2011, for the time to
5 process a veterans ratings-related compensation claim is approximately 125 days. There are
6 external limiting factors affecting the speed with which these claims can be processed, such as
7 the statutory rights accorded veterans by the Veterans Claims Assistance Act, 38 U.S.C. §§ 5103
8 ("VCAA"), procedural due process protections, and judicial precedents, e.g., Vazquez-Flores v.
9 Peake, 22 Vet. App. 37 (2008) (VCAA notice on increased-rating claim must include specific
10 information about the criteria in VA's rating schedule); Dingess v. Nicholson, 19 Vet. App. 473
11 (2006) (VCAA notice in claim for service-connected compensation must include notice as to
12 how VA assigns disability rating and effective date if service connection is granted); Kent v.
13 Nicholson, 20 Vet. App. 1 (2006) (requiring more specific notice on claims to reopen). Because
14 the VA uses standard letters to notify claimants of their rights under the VCAA, each court
15 decision clarifying the VA's obligations under that statute necessitates reconsideration of not
16 only that case, but all similar claims then pending or on appeal. See Simmons v. Nicholson, 487
17 F.3d 892 (Fed. Cir. 2007) (any defect in VCAA notice is presumed prejudicial requiring remand
18 to the regional office unless VA can show affirmatively that there was no prejudice).

19 The evidence will show that many factors unique to the VA benefits claims process that
20 explain the difference between the 125 day strategic goal and the current average time to
21 complete a compensation claim, approximately 180 days. First, adding to the potential delay in
22 adjudicating any given claim is the fact that the record remains open throughout the adjudication,
23 permitting a veteran to supply additional evidence or sources of new evidence at any point from
24 the initial claim to the completion of any appeal. Newly submitted evidence by a veteran
25 requires the VBA to develop the new evidence and reconsider its decision, thus postponing the
26 final resolution of the claim due to the *veteran's* action. See 38 C.F.R. §§ 3.156(b) & 20.1304.

1 And if the new evidence is presented while the matter is on appeal to the Board of Veterans
2 Appeals (BVA), the Board must remand the matter to the regional office for reconsideration in
3 the first instance, unless the veteran consents to permit the Board to do so. Disabled American
4 Veterans v. Secretary of Veterans Affairs, 327 F.3d 1339 (Fed. Cir. 2003).

5 Second, unlike private insurance, for which eligibility focuses solely on whether the
6 policy was in effect when the claim was made, and Social Security, which merely focuses on
7 whether the claimant is precluded from employment due to disability, the VA by law must ensure
8 that a nexus exists between the claimed disability and injury or disease incurred in service, and
9 further, quantify the level of impairment. Thus, the VA's rating decision is more complicated,
10 requiring longer claims processing times than those for private insurance plans or other public
11 benefit providers.

12 Third, in the last few years there has been an unprecedented increase in the number of
13 claims being filed by veterans. For fiscal year 2007, this number exceeded 838,000 claims,
14 compared to slightly less than 675,000 claims in 2001.

15 Fourth, each "claim" typically contains on average over 3 separate medical "issues" –
16 individual disabilities for which the veteran seeks service connection – with over 20% of the
17 claims containing more than *seven* issues. VBA does not consider a claim as complete until *each*
18 issue has been adjudicated.

19 Fifth, although plaintiffs focus their complaint on recently discharged veterans, the largest
20 component of these new claims is the aging veteran population of the Vietnam and Cold War
21 eras. As they age, older veterans may lose employment-related health care, prompting them to
22 seek VA benefits for the first time. The complexity of these claims is greater due to the difficulty
23 relating current disability with an in-service event or disease in the absence of documentation
24 showing continuous treatment since discharge. In addition to this increase in original
25 compensation claims, many older veterans who had already been granted compensation are now
26 filing claims to reopen their award to increase their disability ratings due to progressively

1 deteriorating physical conditions.

2 The evidence will also show that the VA has moved aggressively to address the increase
3 in claims. Just last year, Congress authorized the Veterans Benefit Administration to hire an
4 additional 3,100 employees (to a base of approximately 7,500). Due to the need to train these
5 new employees by diverting seasoned employees from their claims processing duties, it is
6 anticipated that in the short run, the average time to complete a claim may rise slightly. That
7 appears to have happened, but the initial signs that this training is paying off are now evident.
8 Previous changes made by VBA in response to the 2001 report by the Claims Processing Task
9 Force, impaneled by then Secretary Anthony Principi – changes such as streamlining the rating
10 process and standardizing it across all 57 regional offices – improved claims processing over
11 what it otherwise would have been. Thus, while there is not an absolute improvement in
12 processing time between 2002 and 2008, the absorption of much higher claims volume without a
13 degradation of service is a significant achievement. As the substantial new resources devoted to
14 claims processing come on-line, significant reduction of processing times is expected.

15 Similarly, placed in context, the fact that the few compensation decisions by VBA that are
16 appealed take longer cannot constitute a due process violation. Of the over 800,000 claims being
17 adjudicated each year, only approximately 12% are appealed, and only 4% actually end up going
18 to the Board of Veterans Appeals. Thus, over two-thirds of the cases where the veteran
19 expresses any dissatisfaction are resolved after further explanation by VBA or otherwise resolved
20 without resort to the VA appellate process. Of those cases that proceed to the Board, much of the
21 delay occurs because after the initial decision, as explained above, the veteran still has an
22 unlimited right to provide additional evidence to the regional office or to the Board. This time to
23 consider new evidence submitted by the veteran is counted toward the overall appeals resolution
24 time.

25 The quality of the VA claims decision process is enviable. Of the 4% of cases appealed
26 to the BVA, approximately 50% (or 2% of all claims) are either granted or remanded. Of those,

1 only 25 % are remanded because of an avoidable error. Thus, of the 800,000 claims adjudicated
2 by VBA per year, less than 1% are remanded for further development because of errors
3 attributable to the regional offices. In context, therefore, the delays associated with remands
4 during the appeals process do not constitute an unconstitutional deprivation of rights.

5 Finally, the evidence will establish that none of the alleged “illegal practices” exists.
6 There is no evidence of a routine practice throughout VBA of destroying documents in claims
7 files. Nor are there improper incentives to VA employees to move claims along without properly
8 adjudicating them. Each VBA compensation employee is audited monthly on the quality of their
9 work by having at least five of their cases reviewed by a superior or co-worker. And each month,
10 ten cases are randomly selected from each regional office for review by national auditors. The
11 results of both of these quality assurance inspections factor into the compensation of all
12 employees from the regional office director on down. Thus, the incentive is to do quality work.

13 14 DEFENDANTS’ WITNESSES

15 Defendants intend to call the following witnesses as a part of their affirmative case:

16 **Michael Walcoff**, Deputy Under Secretary for Benefits, Department of Veterans Affairs:

17 Mr. Walcoff will testify concerning the process for adjudicating compensation claims, the
18 current status within the Veterans Benefit Administration of such adjudications, and changes
19 being made to the adjudication process. Mr. Walcoff will also testify as to the incentive
20 compensation system for employees and managers conducting the adjudication process.

21 **Edna McDonald**, Assistant Director for Quality Assurance, Compensation & Pension
22 Service, Department of Veterans Affairs:

23 Ms. McDonald will testify to the methods by which the Veterans Benefit Administration
24 verifies that compensation adjudications are being properly performed. Ms. McDonald may also
25 testify as to the particulars of the compensation adjudication process.

26 **Steven L. Keller**, Senior Deputy Vice Chairman of the Board of Veterans Appeals:
27

1 Mr. Keller will testify about the Board's procedures and timelines for adjudicating
2 appeals of disability claims, including its efforts to reduce the overall time it takes to bring a
3 claim to decision.

4 **Patrick McCormack**, Assistant Special Agent in Charge of VA Benefits Desk, Office of
5 Inspector General (OIG):

6 Mr. McCormack will testify that there is no evidence to support plaintiffs' allegation
7 there is a widespread practice of VA employees destroying or tampering with records in veterans'
8 claims files.

9 **Diana Rubens**, Associate Deputy UnderSecretary of Benefits for Field Operations:

10 Ms. Rubens will testify, if needed, on the compensation system within the Veterans
11 Benefit Administration.

12 **Lily Fetzer**, San Diego VA Regional Office Director:

13 Ms. Fetzer will testify about the VA benefits claims processing system at the regional
14 office level and on appeal.

15
16 In addition, after review of plaintiffs' witness list and proffer of evidence, defendants may
17 call rebuttal witnesses not listed above. Also, although defendants submit that there are no issues
18 presented in this case for which expert testimony is permissible, should the plaintiffs seek to file
19 an expert report with their pretrial statement and present expert testimony at trial, defendants
20 reserve the right to proffer its witnesses as rebuttal experts in appropriate subjects or call
21 additional expert rebuttal witnesses.

22 DEFENDANTS' EXHIBITS

24 In addition to the exhibits previously accepted as evidence, defendants identify the
25 following exhibits they expect to introduce at the hearing. Defendants may also move into
26 evidence any of the exhibits on plaintiffs' exhibit list.

- 1 540. Typical Regional Office Organization
- 2 541. Disability Claims Timeline
- 3 542. Ratings Claims Received 2001 - 2008(projected)
- 4 543. Original Claim Receipts - Issues per Claim
- 5 544. Growth in Pending Claims Inventory
- 6 545 Compensation and Pension Service Field Full-Time-Equivalents
- 7 546. Regional Director Performance Review Board Template
- 8 547. RVSR Performance Standard
- 9 548. VSR Performance Standard
- 10 549. Appeals Ratio
- 11 550. Manual M21-4, Chapter 3, Quality Assurance
- 12 551. Benefit Entitlement Accuracy, 2006 and 2007
- 13 552. Decision Documentation & Notification Accuracy, 2006 and 2007
- 14 553 Board of Veterans' Appeals, Report of the Chairman, Fiscal Year 2007
- 15 554 BVA Budget Authority and Authorized FTE
- 16 555. Department of Veteran Affairs National Mental Health Monitoring System:
17 Summary Report of System Change FY 2004 - FY 2007
- 18 556. Visits/Veteran Diagnosed with PTSD in VA Specialty Mental Health Programs:
19 1997 - 2007.
- 20

21 **DOCUMENT PRODUCTION**

22 The complicated and extensive document production by defendants in this case is set
23 forth below to provide context for the issues to be tried in this proceeding.

24 Plaintiffs initially sought 191 wide-ranging requests for production (“RFPs”) covering
25 defendants’ health care services and benefits claims processing that encompassed many hundreds
26 of thousands of documents. (Docket Entry 39, 44). The Court subsequently entered a stay of
27

1 defendants' obligation to respond to document production pending resolution of defendants'
2 motion to dismiss. On January 10, 2008, the Court denied the motion to dismiss in part and
3 stated that discovery should commence. (Docket Entry 93 at 41). Thirty days after the Court's
4 order defendants filed objections or asserted privilege and notified plaintiffs that they would
5 commence producing responsive, non-privileged documents. (Docket Entry 139, Exhibit 2).

6 On January 16, 2008, plaintiffs informed defendants by letter of specific categories of
7 documents that they believed would be relevant to the then-pending motion for preliminary
8 injunction. Defendant responded by producing documents in response to three categories and
9 stating objections to the rest. The documents defendants produced were the source for most of
10 the 26 volumes of material that plaintiffs relied on during the preliminary injunction hearing.

11 After the Court and parties agreed to consolidate the preliminary injunction hearing with
12 a permanent injunction hearing, on March 6, plaintiffs were asked to submit a list of documents
13 they wanted for trial and file a proposed order. (Docket Entry 169). Defendants responded the
14 next day and also filed a proposed order identifying categories of documents that they would try
15 to produce before trial. (Docket Entry 170). On March 13, the Court entered an Order
16 Establishing Discovery Obligations In Connection With The April 21, 2008 Hearing. (Docket
17 Entry 174).

18 On April 2, plaintiffs moved to compel immediate production of certain categories
19 identified in the Court's March 13 Order, and also asked the Court to expand the Order to include
20 additional documents it had earlier sought but the Court had declined to order be produced.
21 (Docket Entry 180-2). Defendants filed a response on April 4 (Docket Entry 181), and the Court
22 set the matter for hearing on April 7. At the hearing, the Court asked counsel for plaintiffs to list
23 each category of documents plaintiffs believed necessary for trial. For each category identified
24 by plaintiffs, the Court either denied the document request as irrelevant and/or unnecessarily
25 burdensome, or ordered defendants to produce the documents by either the next day or the end of
26 the week. (Docket Entry 182, 186). *Defendants have produced every such document on or*

1 *before the date specified by the Court.*

2 On April 10, plaintiffs filed a second motion to compel on suicide issue briefs and
3 requested a new category of documents called “root cause analyses.” (Docket Entry 185.)
4 Defendants responded the next day noting that the new documents plaintiffs seek are protected
5 by law from disclosure pursuant to 38 U.S.C. § 5705. (Docket Entry 187).

6 In addition, defendants continue to review, copy and, where possible, produce to plaintiffs
7 in the Concordance load file format they requested documents in categories responsive to the
8 March 13 Order. When the universe of responsive documents turned out to be far larger than
9 expected – in excess of 400,000 documents – defendants immediately dedicated *scores* of legal
10 staff (a total of 76 attorneys and paralegals) to reviewing the documents and directed the outside
11 litigation contractor to copy and produce as many documents as possible. As of April 11,
12 defendants have produced 115,000 pages. Defendants will continue to work as fast as possible
13 so that plaintiffs will have even more documents by April 17, the last production date specified
14 by the Court.

15 Dated: April 14, 2008

16 Respectfully Submitted,

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18 Acting Assistant Attorney General

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