

United States District Court
For the Northern District of California

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IN THE UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF CALIFORNIA

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|-------------------------------------|---|----------------------------|
| KENDRICK PATTERSON, ADAM BERGMAN, |) | No. 09-3031 SC |
| MICHAEL ATTIANESE, ANDREA LEVY, |) | |
| DARYL YEAKLE, and RAYMOND R. |) | And related case: |
| PLANTE, each individually and on |) | |
| behalf of all others similarly |) | 09-5322 SC |
| situated and the general public, |) | |
| |) | ORDER GRANTING DEFENDANTS' |
| Plaintiffs, |) | MOTIONS TO DISMISS |
| |) | PLAINTIFFS' THIRD CAUSE OF |
| v. |) | <u>ACTION</u> |
| |) | |
| STEPHEN V. O'NEAL, individually and |) | |
| on behalf of those similarly |) | |
| situated; THOMAS HILL, individually |) | |
| and on behalf of those similarly |) | |
| situated; ELLEN L. BASTIER, |) | |
| individually and on behalf of those |) | |
| similarly situated; MARK WEITZEL, |) | |
| individually and on behalf of those |) | |
| similarly situated; JULIAN |) | |
| MILLSTEIN, individually and on |) | |
| behalf of those similarly situated; |) | |
| JEFFREY STEINER, individually and |) | |
| on behalf of those similarly |) | |
| situated; DAVID P. GRAYBEAL, |) | |
| individually and on behalf of those |) | |
| similarly situated; ORRICK, |) | |
| HERRINGTON & SUTCLIFFE LLP, a |) | |
| limited liability partnership; DLA |) | |
| PIPER LLP, a limited liability |) | |
| partnership; NIXON PEABODY LLP, a |) | |
| limited liability partnership; |) | |
| HOWREY LLP, a limited liability |) | |
| partnership; and MORGAN LEWIS & |) | |
| BOCKIUS LLP, a limited liability |) | |
| partnership, |) | |
| |) | |
| Defendants. |) | |
| |) | |

1 And related case:)
2 ADAM BERGMAN, et al.,)
3 Plaintiffs,)
4 v.)
5 THELEN LLP, a California limited)
6 liability partnership, and DOES 1-)
7 500,)
8 Defendants.)
9 _____)

8 **I. INTRODUCTION**

9 Plaintiffs are former employees of Thelen LLP ("Thelen"), a
10 nationwide law firm that closed its business in 2008. Plaintiffs
11 have brought suit against Thelen, a number of its former partners,
12 and, in this case, five separate law firms that have allegedly
13 purchased portions of Thelen's former practice. These law firms
14 are Morgan, Lewis & Bockius LLP ("Morgan Lewis"), Nixon Peabody LLP
15 ("Nixon Peabody"); Orrick, Herrington & Sutcliffe LLP ("Orrick"),
16 DLA Piper LLP ("DLA Piper"), and Howrey LLP ("Howrey")
17 (collectively, the "Law Firm Defendants"). Plaintiffs' Complaint
18 raises only one cause of action against the Law Firm Defendants,
19 alleging violations of the Worker Adjustment and Retraining
20 Notification Act ("WARN" or "WARN Act"). Am. Compl. ("FAC"),
21 Docket No. 6, ¶¶ 74-84.¹ The Law Firm Defendants have filed five
22 separate Motions to Dismiss with respect to this cause of action.
23 Docket Nos. 8 ("Morgan Lewis MTD"), 14 ("DLA Piper MTD"), 18
24 ("Howrey MTD"), 24 ("Nixon Peabody MTD"), 36 ("Orrick MTD").
25 Plaintiffs have submitted a single, consolidated Opposition.
26 Docket No. 50. The Law Firm Defendants submitted five Replies.

27 _____
28 ¹ All references to the docket in this Order refer to Case No. 09-3031.

1 Docket Nos. 58 ("Nixon Peabody Reply"), 59 ("DLA Piper Reply"), 60
2 ("Howrey Reply"), 61 ("Morgan Lewis Reply"), 62 ("Orrick Reply").

3 Having considered the briefs submitted by all of the parties,
4 the Court finds that this matter is appropriate for determination
5 without oral argument. For the reasons discussed below, the Court
6 hereby GRANTS the Law Firm Defendants' Motions to Dismiss.

7
8 **II. BACKGROUND**

9 On October 30, 2008, Thelen announced that it would be
10 dissolving its partnership, and notified its employees that their
11 final day of employment would be November 30, 2008.² FAC ¶ 41.
12 Plaintiffs allege that more than 700 employees of Thelen, including
13 Plaintiffs, lost their jobs when Thelen closed its business. Id.
14 ¶¶ 1, 31.

15 Prior to the dissolution of Thelen, an undisclosed number of
16 Thelen's employees and partners left Thelen for employment with
17 various competitors, including the Law Firm Defendants. Id. ¶¶ 15-
18 30. Several of these migrations apparently involved the transition
19 of entire practice groups from Thelen to the Law Firm Defendants,
20 and Plaintiffs have characterized these migrations as "purchases"
21 of parts of Thelen's business. Plaintiffs allege that Orrick
22 purchased Thelen's corporate energy and project finance practice.

23
24 ² Morgan Lewis seeks judicial notice of two documents issued by
25 Thelen to its employees. Morgan Lewis Request for Judicial Notice
26 ("ML RJN"), Docket No. 9, Exs. A, B. The Court GRANTS this request
27 with respect to the document titled "Notice of Lay Off," ML RJN Ex.
28 A, which Plaintiffs refer to in their FAC, FAC ¶ 41. Plaintiffs do
not object to judicial notice of this document.

The Law Firm Defendants also seek judicial notice of various
other documents. The Court finds that judicial notice of these
documents would not be helpful to the resolution of the present
dispute. All other requests for judicial notice are DENIED.

1 Id. ¶ 16. DLA Piper "purchased the real estate finance practice .
2 . . ." Id. ¶ 19. Nixon Peabody purchased "a significant part of
3 Thelen's business." Id. ¶ 22. Howrey "purchased the construction
4 practice," and Morgan Lewis "purchased the energy transactions
5 practice" of Thelen. Id. ¶¶ 25, 28. Plaintiffs do not indicate
6 when the "purchases" took place, except that they occurred "in
7 2008." Id. ¶¶ 16, 19, 22, 25, 28. They do not indicate the number
8 of partners or employees that were transferred, or whether any
9 office space, equipment, or other assets changed hands in the
10 course of these "purchases."

11 Plaintiffs characterize this process as the "vivisection" of
12 Thelen by the Law Firm Defendants, and claim that it caused
13 Thelen's eventual demise. Id. ¶¶ 2, 31. Plaintiffs seek to
14 represent more than 700 employees who were "left behind" at Thelen
15 -- i.e., those employees who were not fortunate enough to be hired
16 by the Law Firm Defendants when these other firms "purchased"
17 various portions of Thelen's practices. Opp'n at 9. Plaintiffs
18 assert that, at the time that each Law Firm Defendant made its
19 putative purchase of part of Thelen's business, the Law Firm
20 Defendants became the constructive employers of each and every
21 Thelen employee for the purposes of the WARN Act, 29 U.S.C.
22 §§ 2101-2109. Id. at 3-5. The WARN Act requires an employer to
23 notify its employees at least sixty days before it orders "a plant
24 closing or mass layoff," 29 U.S.C. § 2102(a), and creates a cause
25 of action for employees who are not so notified, id. § 2104(a).
26 Plaintiffs contend that the WARN Act made the Law Firm Defendants
27 responsible for providing them with WARN Act notices before their
28 termination.

1 In addition to filing a separate suit against Thelen itself,
2 Plaintiffs filed this suit against the Law Firm Defendants and
3 former partners of Thelen.³ The Law Firm Defendants now seek to
4 dismiss the WARN Act claim that Plaintiffs have raised against
5 them.

6
7 **III. LEGAL STANDARD**

8 A motion to dismiss under Federal Rule of Civil Procedure
9 12(b)(6) "tests the legal sufficiency of a claim." Navarro v.
10 Block, 250 F.3d 729, 732 (9th Cir. 2001). Dismissal can be based
11 on the lack of a cognizable legal theory or the absence of
12 sufficient facts alleged under a cognizable legal theory.
13 Balistreri v. Pacifica Police Dep't, 901 F.2d 696, 699 (9th Cir.
14 1990). Allegations of material fact are taken as true and
15 construed in the light most favorable to the nonmoving party.
16 Cahill v. Liberty Mutual Ins. Co., 80 F.3d 336, 337-38 (9th Cir.
17 1996). Although well-pleaded factual allegations are taken as
18 true, a motion to dismiss should be granted if the plaintiff fails
19 to proffer "enough facts to state a claim for relief that is
20 plausible on its face." Bell Atl. Corp. v. Twombly, 550 U.S. 544,
21 547 (2007). The court need not accept as true legal conclusions
22 couched as factual allegations. Ashcroft v. Iqbal, 129 S.Ct. 1937,
23 1949-50 (2009). "Threadbare recitals of the elements of a cause of
24 action, supported by mere conclusory statements, do not suffice."
25 Id. at 1949.

26
27
28 ³ The FAC also raises two causes of action against former partners
of Thelen. These causes of action have not been challenged by Law
Firm Defendants, and are not affected by this Order.

1 **IV. DISCUSSION**

2 Under the WARN Act, "[a]n employer shall not order a plant
3 closing or mass layoff until the end of a 60-day period after the
4 employer serves written notice of such an order" on the employee or
5 his or her representative. 29 U.S.C. § 2102(a). The WARN Act also
6 creates a cause of action for the violation of this mandate: "Any
7 employer who orders a plant closing or mass layoff in violation of
8 [§ 2102] shall be liable to each aggrieved employee who suffers an
9 employment loss as a result of such closing or layoff" Id.
10 § 2104(a). The WARN Act defines "employment loss" to include "an
11 employment termination, other than a discharge for cause, voluntary
12 departure, or retirement" 29 U.S.C. § 2101(a)(6).

13 Section 1(b) of the WARN Act also addresses liability in the
14 context of "a sale of part or all of an employer's business." 29
15 U.S.C. § 2101(b). This provision is explicitly intended to provide
16 an exception to the definition of "employment loss" in certain
17 "sale of business" contexts. It reads:

18 (b) Exclusions from definition of employment
19 loss.

20 (1) In the case of a sale of part or all of
21 an employer's business, the seller shall be
22 responsible for providing notice for any plant
23 closing or mass layoff in accordance with section
24 3 of this Act [29 U.S.C. § 2102], up to and
25 including the effective date of the sale. After
26 the effective date of the sale of part or all of
27 an employer's business, the purchaser shall be
28 responsible for providing notice for any plant
closing or mass layoff in accordance with section
3 of this Act. Notwithstanding any other
provision of this Act, any person who is an
employee of the seller (other than a part-time
employee) as of the effective date of the sale
shall be considered an employee of the purchaser
immediately after the effective date of the sale.

28 Id.

1 This provision ensures that "employees who find themselves
2 transferred from one company to another because of a sale simply
3 are not to be held by any court to have suffered a remediable
4 'employment loss.'" Headrick v. Rockwell Int'l Corp., 24 F.3d
5 1272, 1280 (10th Cir. 1994). As stated by the Department of Labor
6 ("DOL"), "WARN notice is only required where the employees, in
7 fact, experience a covered employment loss," and no such notice is
8 required where employees are only "technically" terminated in the
9 course of transferring from the seller's employ to the buyer's. 20
10 C.F.R. § 639.6. As several courts have recognized, this provision
11 was crafted by Congress specifically to prevent employees of a
12 "sold" business from bringing suit when they have not suffered an
13 actual "loss of employment." ⁴ See 134 Cong. Rec. 16025-26, 16104-

14 _____
15 ⁴ Senator Hatch described the purpose of the section when he
introduced it to the senate bill:

16 There is no question that under [WARN, absent
17 section 1(b)], when a business is sold to another
18 company and the employees go off the old
19 company's payroll and on the new one, a plant
closing for the purposes of this act has taken
place.

20 It would seem fairly obvious that if the business
21 continues on as before with no significant
22 changes of any kind, that there would be no need
to go through the formal notification process.
But that is not how the bill works.

23

24 My amendment clarifies these points, I
25 think[, by adding section 1(b)]. First, it
26 clearly states that only a plant closing or a
mass layoff as defined by this act, after the
27 effective date of sale, would trigger the notice
requirements. So it makes that clear. That is
what I think the authors of the bill wanted to do
to begin with, but they have not done so.

28 Second, it assigns liability for providing 60

1 05 (June 27-28, 1988) (statements of Sen. Hatch).

2 Plaintiffs take this provision one step further. They claim
3 that when a buyer purchases part of a seller's business, that buyer
4 assumes a duty to notify each and every one of the seller's
5 employees of any foreseeable termination -- even those employees
6 who were never hired by the buyer, those who were not employed in
7 the part of the business that the buyer purchased, and those who
8 continued to be employed with the seller for a period of time after
9 the sale. Opp'n at 4. Thus, "[t]he employees of a business such
10 as Thelen are considered (for WARN Act purposes) to be employees of
11 the purchaser after the effective date of sale." Id. (emphasis in
12 original). Plaintiffs describe this as a "constructive fiction
13 [that] puts the onus of giving WARN Act notice on . . . the
14 successor firm that chooses whether to hire the remaining employees
15 or instead to let them go down with the sinking ship." Id. Under
16 this theory, as soon as DLA Piper, for example, "purchased"
17 Thelen's real estate finance practice, it became the constructive
18 employer of not just the attorneys and staff that worked in
19 Thelen's real estate finance practice, but of each and every
20 employee of Thelen. Plaintiffs assert that, from that date
21 forward, DLA Piper owed a WARN duty to all of Thelen's employees,
22 and was required to give them a sixty-day notice if it believed
23 that their termination was reasonably likely. Opp'n at 5-7.

24 In order to succeed, Plaintiffs must prevail on two points.

25 days' notice of a closing or layoff after the
26 effective date of sale to the purchaser. It
27 basically defines that -- an assignment of
liability.

28 134 Cong. Rec. 16026, 16104-05 (June 27-28, 1988)
(statements of Sen. Hatch)

1 First, Plaintiffs must adequately plead that there was "a sale of
2 part or all of [Thelen's] business;" otherwise their reliance upon
3 section 1(b) of the WARN Act, which is premised upon a "sale,"
4 would be groundless. See 29 U.S.C. 2101(b). Second, Plaintiffs
5 must persuade the Court that their expansive reading of section
6 1(b) of the WARN Act is correct, and that the purchase of a part of
7 a business, without more, will impose WARN duties upon a buyer with
8 respect to all of the employees of a seller.

9 **A. Whether Plaintiffs Have Adequately Pled a "Sale"**

10 Whatever duties section 1(b) of the WARN Act allocates between
11 a buyer and a seller of a business, it does not purport to allocate
12 any duties to a buyer unless "a sale of part or all of an
13 employer's business" has occurred. 29 U.S.C. § 2101(b). The first
14 question is therefore whether Plaintiffs have adequately pled facts
15 sufficient to conclude that the Law Firm Defendants "purchased"
16 portions of Thelen's business for the purposes of the WARN Act.

17 The FAC includes conclusory statements that each of the Law
18 Firm Defendants "purchased" one or more of Thelen's practices. FAC
19 ¶¶ 16, 19, 22, 25, 28. However, the FAC does not describe these
20 purchases, or explain who took part in them or whether there were
21 any negotiations between the Law Firm Defendants and Thelen itself.
22 The Law Firm Defendants maintain that they merely hired the
23 employees that worked in the practice groups that they acquired,
24 and extended partnership offers to Thelen's partners. The Law Firm
25 Defendants argue that this cannot constitute a "sale" under the
26 WARN Act. The FAC offers no details that contradict the Law Firm
27 Defendants' descriptions of the transactions. In their Opposition,
28 Plaintiffs instead argue that when "a group of lawyers departs one

1 firm for another, . . . the WARN Act is broad enough to cover these
2 transactions." Opp'n at 25. Plaintiffs also describe the
3 activities of the Law Firm Defendants as "poaching." Id. at 1.

4 Neither the WARN Act nor any related DOL regulation defines
5 "sale." As noted by a panel for the Eighth Circuit, Congress most
6 likely intended the term to be read in a broad and generic sense:

7 In defining the universe of transactions for
8 which the WARN Act deems the seller's employees
9 to be employees of the buyer immediately after
10 the sale, Congress did not use terms common to
11 the tax-oriented world of corporate lawyers and
12 investment bankers, such as "merger," "sale of
13 stock," "sale of assets," and so forth. Congress
14 instead used a more generic term, "sale of a
15 business," which clearly connotes any transaction
16 that transfers all or part of the employer's
17 overall operations as a *going concern*. . . .
18 [D]efining the exclusion in this generic fashion
19 promotes compliance with the Act because buyers
20 and sellers know when a transaction is intended
21 to transfer a going concern and can determine who
22 must give the WARN Act notice if a covered
23 employment loss is likely to occur.

24 Smullin v. Mity Enters., 420 F.3d 836, 839 (8th Cir. 2005)
25 (emphasis in original).

26 Each of the parties rely heavily upon two orders that were
27 issued in a similar WARN Act dispute, which arose from the collapse
28 of another law firm, Brobeck, Phleger & Harrison LLP ("Brobeck").
In McCaffrey v. Brobeck, Phelger & Harrison, L.L.P., former
employees of Brobeck alleged that a buyer purchased "all or part"
of Brobeck, and was therefore obligated to give Brobeck's former
employees WARN Act notices.⁵ No. 03-2082, 2004 U.S. Dist. LEXIS
2768, *8-11 (N.D. Cal. Feb. 17, 2004) ("Brobeck I"). The Brobeck
orders are quite instructive as to what may and may not constitute

⁵ Coincidentally, the purported buyer of Brobeck was Morgan Lewis,
which is also a defendant in the present suit.

1 a sale of a law firm (or parts thereof). In Brobeck I, the
2 "purchasing" law firm not only "extend[ed] offers of partnership to
3 some former Brobeck partners and offers of employment to some
4 former Brobeck employees, as well as purchasing a relatively small
5 quantity of tangible assets," it "also leased Brobeck's former
6 premises, purchased access to Brobeck's informational
7 infrastructure, obtained access to Brobeck's client files, and
8 emphasized lawyer continuity in press releases geared toward
9 convincing Brobeck's clients to become Morgan Lewis's clients."
10 Id. at *10-11. It had "purchased all of the furniture, fixtures
11 and equipment . . . , and personal property owned by Brobeck and
12 located at" Brobeck's main office, as well as "a license to use and
13 create derivative works of all information available on Brobeck's
14 intranet." No. 03-2082, 2005 U.S. Dist. LEXIS 40327, *4-5 (N.D.
15 Cal. Apr. 27, 2005) ("Brobeck II"). The purchasing firm "entered
16 into a Purchase and Transition Agreement (PTA) with Brobeck," which
17 "served the purpose of ensuring [the] uninterrupted operation" of
18 Brobeck's business. Id. at *5, 13.

19 The district court in Brobeck I denied the defendant's motion
20 for summary judgment, and found that the question of "whether there
21 was a sale of all or part of a business within the meaning of 29
22 U.S.C. § 2101(b) is a question for a jury." 2004 U.S. Dist. LEXIS
23 2768 at *11. Plaintiffs here assert that the question of whether
24 the Law Firm Defendants "purchased" practices from Thelen is
25 therefore a factual question, and that this Court cannot conclude
26 that, as a matter of law, the Law Firm Defendants could not have
27 purchased parts of Thelen's business. Opp'n at 25-26. Defendants,
28 on the other hand, focus on part of the decision in Brobeck II,

1 which reflects that a mere decision to hire attorneys from a law
2 firm does not constitute a "purchase" of that law firm. The court
3 in Brobeck II held that, even though a "sale" may have occurred
4 when the Purchase and Transition Agreement between Brobeck and
5 Morgan Lewis took effect, the sale "could not" have occurred merely
6 because Morgan Lewis voted to admit roughly sixty of Brobeck's
7 partners. Brobeck II, 2005 U.S. Dist. LEXIS 40327 at *13-14.
8 "While this group may have been admitted en masse, each partner's
9 move to Morgan Lewis was his or her individual decision (as was
10 that of individual clients). Thus, their admission cannot be
11 considered a sale of a business within the meaning of the WARN
12 act." Id.

13 This Court agrees with the reasoning in both of the Brobeck
14 opinions. Where facts or pleadings indicate that a transaction or
15 series of transactions between two firms constituted the transfer
16 of business as a going concern, there will be a question of fact as
17 to whether a "sale" has occurred. However, the mere migration of
18 employees or partners from one firm to another cannot, in itself,
19 constitute a "sale" under the WARN Act. If Howrey, for example,
20 merely hired the attorneys who worked in Thelen's construction
21 practice, and extended offers of partnership to Thelen's partners
22 who ran that practice, without participating in a transaction with
23 Thelen itself, then Thelen did not engage in a "sale" of its
24 construction practice and Howrey did not "purchase" that practice.
25 The Court is unwilling to conclude that Thelen engaged in a "sale"
26 when it was not privy to the transaction, and received nothing in
27 return for the loss of its practice. To conclude that the
28 voluntary transfer of employees could constitute a "sale," which

1 could trigger a reallocation of certain duties between the buyer
2 and the seller, would create too much potential for confusion.

3 Plaintiffs suggest that, because of the structure of law firms
4 and the fact that practice groups are often transferred between
5 firms solely through the lateral migration of attorneys, this
6 conclusion will effectively mean that the "entire legal profession
7 [is] exempt from the WARN Act," or that "[t]he mega-firms . . .
8 reside in some heavenly aerie that exists far above such mortal
9 laws as the WARN Act." Id. at 27. This Court disagrees. As the
10 Brobeck decisions indicate, law firms can and do engage in
11 transactions that can be construed as "purchases" of other law
12 firms under the WARN Act. This Court simply holds that the mere
13 hiring of employees and partners simply does not amount to such a
14 purchase.

15 Turning to the FAC, the question is whether bare and
16 conclusory allegations that "purchases" took place, FAC ¶¶ 16, 19,
17 22, 25, 28, are enough to state a claim at the dismissal stage, in
18 the context of alleged sales of business between law firms. In
19 order to state a claim that is based on the "sale" of all or part
20 of a law firm's business, Plaintiffs must allege that the Law Firm
21 Defendants actually engaged in a transaction with Thelen, or did
22 something more than merely hire its employees or extend partnership
23 offers to its partners. In addition, "the non-conclusory 'factual
24 content' [of the FAC] and reasonable inferences from that content,
25 must be plausibly suggestive of a claim entitling the plaintiff to
26 relief." Moss v. U.S. Secret Servs., 572 F.3d 962, 969 (9th Cir.
27 2009). Even if there is a possibility that discovery could turn up
28 some hypothetical evidence to support a cause of action, Plaintiffs

1 cannot "unlock the doors of discovery" if they are "armed with
2 nothing more than conclusions." Iqbal, 129 S. Ct. at 1950.

3 The Court finds that the mere assertions that "sales" took
4 place, without any supporting detail or inferences based on non-
5 conclusory facts, are nothing more than "[t]headbare recitals of
6 the elements of a cause of action" Iqbal, 129 S. Ct. at
7 1949. This Court may evaluate conclusory allegations in light of
8 "obvious alternative explanation[s]" in order to determine whether
9 they are, in fact, plausible. Twombly, 550 U.S. at 567. The Court
10 notes that it is an extremely common practice for attorneys and
11 partners to move laterally from one law firm to another,
12 particularly when seeking to flee from a failing law firm. The
13 normal migration of attorneys from one firm to another provides an
14 "obvious alternative explanation" for the behavior that Plaintiffs
15 describe as the Law Firm Defendants' "purchase" of parts of
16 Thelen's business. C.f. Id. at 567 (rejecting conclusory
17 allegation that defendants engaged in anticompetitive "conspiracy,"
18 where behavior described by plaintiffs was "just as much in line
19 with" regular market behavior). There is no doubt that the Law
20 Firm Defendants acquired certain clients and employees of Thelen --
21 however, the Court need not accept Plaintiffs' bare attempt to
22 label these acquisitions as "purchases." Plaintiffs cannot state a
23 claim by using language -- i.e., "purchase" -- that is, in this
24 context, vague and ambiguous as to whether it includes activity
25 that is covered by the relevant statute. Plaintiffs must instead
26 plead facts that are suggestive of a "sale," as distinct from the
27 more common practice of hiring attorneys and accepting additional
28 partners.

1 Plaintiffs have therefore failed to allege facts that suggest
2 that a "sale" between Thelen and the Law Firm Defendants has taken
3 place. If Plaintiffs believe that the Law Firm Defendants did more
4 than merely hire Thelen attorneys, or extend partnership offers,
5 then Plaintiffs have leave to allege such facts in an amended
6 complaint.

7 **B. The Duties of a Partial Buyer Under the WARN Act**

8 Even if this Court assumes that the Law Firm Defendants
9 purchased certain practices from Thelen, Plaintiffs' theory would
10 pose a novel and expansive interpretation of section 1(b) of the
11 WARN Act. This Court has not found, and the parties have not
12 cited, any case that discusses whether a buyer of part of a
13 business assumes WARN duties to employees who continue to be
14 employed by the seller, where the seller continues to operate as a
15 going concern for a period subsequent to the purchase. Most cases
16 that interpret section 1(b) address whether an employee who suffers
17 only a "technical" termination, incidental to a sale of business,
18 may bring suit against his employer. See, e.g., Int'l Oil,
19 Chemical & Atomic Workers, Local 7-517 v. Uno-Ven Co., 170 F.3d
20 779, 783-84 (7th Cir. 1999) (finding that such employees are not
21 entitled to notice); Headrick, 24 F.3d 1272, 1279-82 (same); see
22 also Int'l Alliance of Theatrical & Stage Employees v. Compact
23 Video Servs., 50 F.3d 1464, 1469 (9th Cir. 1995) (finding that such
24 employees are not entitled to notice, even though terms of
25 employment under buyer differed from terms of employment under
26 seller). Other cases deal with whether a particular purchase of
27 assets may constitute a "sale," such that the buyer of the assets
28 has a duty to notify the seller's employees that it will not be

1 granting them employment. See, e.g., Smullin, 420 F.3d 836, 838-39
2 (finding that transfer of assets constitutes sale of business if it
3 transfers part of seller's "overall operations as a going concern"
4 (emphasis in original)); Oil, Chemical & Atomic Workers Int'l Union
5 v. CIT Group/Capital Equip. Fin., Inc., 898 F. Supp. 451, 457 (S.D.
6 Tex. 1995) (contrasting sale of assets with sale of business that
7 entails transfer of employees).

8 When it is read in isolation, section 1(b) of the WARN Act is
9 ambiguous, although the bare language tends to support Plaintiffs'
10 reading. It speaks only of "any person who is an employee of the
11 seller," and states that they "shall be considered an employee of
12 the purchaser immediately after the effective date of the sale,"
13 without regard to whether the employee is part of the business that
14 the buyer has purchased, or whether the employee actually remains
15 employed with the seller after the purchase. 29 U.S.C. § 2101(b).
16 Nevertheless, the WARN Act, when read as a whole, does not foist
17 upon a buyer the duty to provide WARN notice to all of the seller's
18 employees in perpetuity. Section 4 of the WARN Act remains the
19 exclusive cause of action available to aggrieved employees, and it
20 creates this cause of action only against "an employer who orders a
21 plant closing or mass layoff." See 29 U.S.C. § 2104. A plaintiff
22 therefore cannot prevail under the WARN Act without establishing
23 that an employer has actually ordered a plant closing or mass
24 layoff, or has performed some equivalent act, that has resulted in
25 the plaintiff's loss of employment. Decisions from courts that
26 have interpreted section 1(b), as well as publications of the DOL,
27 reflect that the provision preserves the requirement that a buyer
28 is only responsible for giving notice when it is the entity that

1 orders the plant closing or termination -- the provision merely
2 "allocates notice responsibility to the party who actually makes
3 the decision that creates an 'employment loss.'" Compact Video, 50
4 F.3d at 1468; see also 54 Fed. Reg. 16042, 16052 (Apr. 20, 1989)
5 (stating that provision should "allocate[] responsibility for
6 notice to the party to the transaction that actually makes the
7 decision to order the plant closing or mass layoff").

8 Plaintiffs cannot claim that the Law Firm Defendants directly
9 "ordered" their termination, as they do not allege that they were
10 ever formally hired or employed by the Law Firm Defendants.
11 Rather, Plaintiffs argue that the duty to notify was triggered by
12 the Law Firm Defendants' decision to not hire the roughly 700
13 Thelen employees who were left behind. See Opp'n at 8-10.
14 Plaintiffs correctly argue that buyers can owe WARN duties to the
15 employees of a seller, even if the buyer has never formally hired
16 or employed those employees. The DOL has expressly stated that
17 "the buyer is responsible for giving notice to workers if it does
18 not hire them." 54 Fed. Reg. at 16052.⁶ This makes sense in
19 certain circumstances -- a buyer that purchases a business as a
20 going concern, and decides not to rehire a sizable portion of the
21 workforce, may in some circumstances be making a decision that is
22 tantamount to a mass layoff or plant closing. This will be true
23 when a decision not to hire a seller's employees, which is made at
24 or about the time of sale, will result in those employees' imminent
25 and certain loss of employment.

26 _____
27 ⁶ Several of the Law Firm Defendants contend that they cannot owe
28 Plaintiffs any WARN duties because the Plaintiffs were never
"actually" employed by the Law Firm Defendants. See, e.g., Orrick
Reply at 5. This is contrary to the DOL's plain statements on this
issue.

1 But this will not be true every time a buyer purchases part of
2 a business from a seller. In most instances, where a seller
3 continues to operate indefinitely after the sale of part of its
4 business, it would be absurd to suggest that the buyer's decision
5 to not hire its employees (who may continue to work for the seller)
6 is tantamount to an "order" of a mass layoff or plant closing. In
7 such cases, the buyer never assumes a position to "order" the
8 employee's loss of employment -- it is the seller that continues to
9 hold the power to make that decision. A decision not to hire
10 employees who do not face imminent and certain loss of employment
11 is not tantamount to an order of a plant closing or mass layoff.

12 In sum, section 1(b) must be read with sections 2 and 4 of the
13 WARN Act, which only require an employer to give notice if it
14 actually orders "a plant closing or mass layoff." 29 U.S.C.
15 §§ 2102(a), 2104(a). This means that, for a buyer to be liable to
16 a seller's employees for refusing to hire them, the buyer's
17 decision to not hire a seller's employees must be tantamount to an
18 order of a plant closing or mass layoff. Otherwise, the partial
19 sale of the business and the decision not to hire employees will
20 not trigger any liability as to the buyer under the WARN Act.

21 Turning to the facts pled by Plaintiffs, the FAC does not
22 allege facts that suggest that the decision of the Law Firm
23 Defendants, to not hire Plaintiffs and roughly 700 Thelen
24 employees, was the equivalent of a "mass layoff." Plaintiffs have
25 not alleged when the Law Firm Defendants purchased their respective
26 practices from Thelen, except to say that the purchases took place
27 "in 2008." FAC ¶¶ 16, 19, 22, 25, 28. The FAC suggests that after
28 the Law Firm Defendants purchased portions of Thelen, Thelen

1 continued to operate as a going concern. See id. ¶¶ 41-42.
2 Plaintiffs continued to be employed by Thelen for an indefinite
3 period of time after the purchases, until Thelen dissolved on
4 November 30, 2008. Id. Plaintiffs concede in their Opposition
5 that they were terminated only after the sales. Opp'n at 13-14.
6 Thelen's post-sale relationship with its remaining employees was
7 apparently robust enough for Thelen to believe that it continued to
8 hold the duty to provide them with WARN notices. See ML RJN at 1.
9 It was Thelen's decision -- and not the decision of the Law Firm
10 Defendants -- to dissolve, and thereby end Plaintiffs' employment.⁷
11 Id.; FAC ¶¶ 41-42. In particular, the Court finds it decisive that
12 1) Plaintiffs continued in the employ of Thelen for an
13 indeterminate period of time after the alleged purchases, and that
14 2) Thelen apparently decided to cease its business operations after
15 the alleged purchases. Based on the FAC, it would be unreasonable
16 to infer that any decision of the Law Firm Defendants could be
17 characterized as an "order" to lay off Thelen's remaining
18 employees.

19 **C. Successor Liability**

20 The FAC also includes allegations that the Law Firm Defendants
21 are successors to Thelen's WARN Act liability "[a]s an alternative
22 to liability under the 'purchaser of part of a business' provision
23 of WARN." Opp'n at 29-31; FAC ¶¶ 17, 20, 23, 26, 29. Plaintiffs
24 allege that the Law Firm Defendants have "substantially continued
25 the same business operations of Thelen, with substantially the same
26

27 ⁷ Plaintiffs cannot overcome this by including the vague and
28 unsupported allegation that "[o]n or about October 30, 2008, Thelen
and/or the Law Firm Defendants ordered a 'mass layoff'"
FAC ¶ 78.

1 employees working in similar jobs and working conditions, with
2 similar supervisory personnel, using similar methods and offering
3 similar services." FAC ¶¶ 17, 20, 23, 26, 29. Plaintiffs assert
4 that the Law Firm Defendants can be held liable according to an
5 "equitable, policy driven approach to successor liability" that
6 courts apply in federal labor cases. Opp'n at 30-31.

7 This Court will assume, arguendo, that liability under the
8 WARN Act can pass to a successor according to the common law
9 doctrine of successor liability. But see Brobeck I, 2004 U.S.
10 Dist. Lexis 2768 at *13 ("[T]he doctrine of successor liability, as
11 it has developed in federal labor law, is inapplicable to the
12 Court's determination of Morgan Lewis's potential WARN Act
13 liability."). To describe the standard that they have in mind,
14 Plaintiffs cite to Golden State Bottling Co. v. National Labor
15 Relations Board, which offers the following guidance:

16 "Successorship has been found 'where the new employer purchases a
17 part or all of the assets of the predecessor employer [and] where
18 the entire business is purchased by the new employer'" 414
19 U.S. 168, 182 n.5 (1973)(quoting Nat'l Labor Relations Bd. v. Burns
20 Int'l Security Servs., Inc., 406 U.S. 272, 306 (1972)).

21 The Court finds that this theory of recovery is inapplicable
22 for two reasons. First, Plaintiffs have not persuaded this Court
23 that a law firm may become the successor to another law firm simply
24 by hiring its former employees and accepting its former partners.
25 As previously discussed, the FAC does not provide facts that
26 suggest that any more than this has occurred. Plaintiffs have not
27 described in any detail the relationship between the Law Firm
28 Defendants and Thelen, such that the Court may draw an inference

1 that Thelen had any dealings with, or made any "sale" of business
2 to, the Law Firm Defendants. Although the doctrine of successor
3 liability in the labor context is not sensitive to the distinction
4 between mergers, consolidations, and purchases of assets, see id.,
5 Plaintiffs cite no legal authority for the proposition that a
6 company may become a successor merely because it hires the
7 employees of another company, or because a firm extends partnership
8 offers to partners of another firm.

9 Second, the form of the transactions described by the FAC
10 suggests that the Law Firm Defendants are poor candidates for
11 successors to Thelen, particularly with regard to WARN Act duties.
12 The FAC describes the "vivisection" of Thelen's business. FAC ¶ 2.
13 However, the sale of portions of a business to a variety of
14 entities cannot give rise to successor liability as to each and
15 every entity that purchases an indeterminate part of the
16 "vivisected" business. The law cited by Plaintiffs instead
17 suggests that a surviving employer is a "successor" only if it
18 purchases "substantial assets" of another company. See Golden State
19 Bottling, 414 U.S. at 182-83; see also Fall River Dyeing &
20 Finishing Corp. v. NLRB, 482 U.S. 27, 43 (1987) (repeating
21 standard). Where a buyer purchases only a portion of an existing
22 employer, and particularly where no fewer than five buyers purchase
23 different pieces of an existing employer, it would not be
24 appropriate to treat all of the buyers as successors in liability
25 to all of the employees of the seller, especially where the seller
26 apparently continued to operate as a going concern after the sale.
27 To hold buyers in such circumstances to be "successors" of an
28 employer's WARN Act duties would create confusion. It would

1 certainly not further the goals of the WARN Act and its related
2 regulations, which attempt to "avoid confusion regarding service of
3 notice and liability" by creating "an absolute division of
4 responsibility for giving notice" and ensuring that at "all times
5 one of the parties to the transaction is responsible for giving
6 notice." 54 Fed. Reg. at 16052. The circumstances set out by the
7 FAC are therefore not amenable to the successor liability of the
8 Law Firm Defendants.

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1 **V. CONCLUSION**

2 The Court hereby GRANTS the Motions to Dismiss of each of the
3 Law Firm Defendants. Plaintiffs' third cause of action against
4 Morgan, Lewis & Bockius LLP, Nixon Peabody LLP, Orrick, Herrington
5 & Sutcliffe LLP, DLA Piper LLP, and Howrey LLP for violation of the
6 WARN Act, is DISMISSED. Plaintiffs are granted leave to amend this
7 cause of action. In order to state a claim for which relief can be
8 granted under the WARN Act against the Law Firm Defendants,
9 Plaintiffs will need to allege facts sufficient to support the
10 conclusion that 1) the Law Firm Defendants participated in a "sale"
11 of part or all of Thelen's business, as opposed to merely hiring
12 Thelen's employees or extending partnership offers to Thelen's
13 partners; and 2) the context of the sales was such that the Law
14 Firm Defendants were effectively "ordering" mass layoffs or plant
15 closings by choosing not to hire Plaintiffs. Plaintiffs may submit
16 an amended complaint no later than thirty (30) days from the date
17 of this Order.

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19 IT IS SO ORDERED.

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21 Dated: November 25, 2009

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UNITED STATES DISTRICT JUDGE

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