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UNITED STATES DISTRICT COURT
WESTERN DISTRICT OF WASHINGTON
AT SEATTLE

STAN MAGEE, individually and on behalf of)
all others similarly situated,)

Plaintiff,)

v.)

NETFLIX, INC.; WAL-MART STORES, INC.;)
and WAL-MART.COM USA LLC,)

Defendants.)

No.

CLASS ACTION COMPLAINT

JURY TRIAL DEMANDED

NOW COMES Plaintiff Stan Magee, for his Complaint brought under Sections 1 and 2 of the Sherman Antitrust Act of 1890, 15 U.S.C. §§ 1-2, and Sections 4 and 16 of the Clayton Antitrust Act of 1914, 15 U.S.C. §§ 15 & 29, for treble damages and injunctive relief against Defendants Netflix, Inc. ("Netflix"), Wal-Mart Stores, Inc. ("Wal-Mart Stores"), and Walmart.com USA LLC ("Walmart.com").

Based upon personal knowledge, information, and belief, and the investigation of counsel, Plaintiff alleges as follows:

NATURE OF THE ACTION

1. On or about May 19, 2005, Netflix, Wal-Mart Stores, and Walmart.com, a wholly owned subsidiary of Wal-Mart Stores, entered into an agreement to divide the markets for the

CLASS ACTION COMPLAINT

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1 sales and online rentals of DVDs in the United States (“Market Division Agreement”), with the
2 purpose and effect of monopolizing and unreasonably restraining trade in at least the online
3 DVD rental market.

4 2. The meetings that led to the conspiracy began in January 2005, when Reed
5 Hastings, the CEO of Netflix, and John Fleming, then the CEO of Walmart.com, met with each
6 other for dinner to discuss the online DVD rental and DVD sales markets and how they could
7 reach an agreement that would reduce or eliminate competition in those markets. According to
8 Hastings, having “noticed how low Wal-Mart’s prices [for DVDs] were,” he “called the CEO [of
9 Walmart.com] in January and asked if he could have dinner.” Fleming, who reported directly to
10 Wal-Mart Stores’ CEO Lee Scott, accepted Hastings’ invitation; the two thereafter met and
11 “started talking about how [they] could work together.” As a result of the meetings and
12 exchanges that followed, Defendants entered into the contract, combination, and conspiracy
13 alleged herein. At the time of their initial meeting and prior to entering into the Market Division
14 Agreement, Netflix and Walmart.com were direct competitors in renting DVDs online and all
15 three defendants were potential competitors in selling new DVDs to consumers. However, by no
16 later than May 19, 2005, Netflix, Wal-Mart Stores, and Walmart.com entered into an agreement
17 by which Walmart.com would stop competing with Netflix in the online DVD rental business,
18 Netflix would promote the sales of new DVDs by Wal-Mart Stores and Walmart.com, and
19 Netflix would not sell new DVDs in competition with Wal-Mart Stores and Walmart.com.

20
21 3. Wal-Mart Stores actively participated in this conspiracy. This is confirmed by,
22 among other things, the fact that prior to the announcement of the Market Division Agreement,
23 John Fleming was promoted to Chief Marketing Officer of Wal-Mart Stores. As of the time of
24 the announcement of the Market Division Agreement, Fleming thus was acting in his capacity
25
26

1 both as the Chief Marketing Officer of Wal-Mart Stores and as the Wal-Mart Stores executive
2 responsible for overseeing the operations of Walmart.com. As Chief Marketing Officer of Wal-
3 Mart Stores, Fleming was responsible for deciding “what the largest, most powerful retailer in
4 history will stock on its shelves, and how much those products will cost. Such decisions, when
5 made at Wal-Mart, can help make or break entire industries.”

6
7 4. Defendants’ conspiracy enabled Netflix to charge its customers higher
8 subscription prices for the rental of DVDs than it otherwise would have. As a result of their
9 contract, combination, and conspiracy, as well as Netflix’s unlawfully acquired and maintained
10 market and monopoly power, Netflix actually did overcharge Plaintiff, and millions of other
11 consumers similarly situated, and continues to do so.

12
13 5. Under the Market Division Agreement, Netflix, Wal-Mart Stores, and
14 Walmart.com agreed that they would restrain trade and eliminate competition. Wal-Mart Stores
15 and Walmart.com agreed that Walmart.com would stop competing with Netflix in the online
16 rental market. Netflix agreed that it would not sell new DVDs, but instead would promote the
17 DVD sales of Wal-Mart Stores and Walmart.com. By agreeing to promote the sale of DVDs by
18 Wal-Mart Stores and Walmart.com, Netflix provided consideration for the agreement by Wal-
19 Mart Stores and Walmart.com that Walmart.com would exit the online DVD rental market.
20 Netflix’s agreement to promote the sale of DVDs by Wal-Mart Stores and Walmart.com also
21 confirmed to Wal-Mart Stores and Walmart.com that Netflix would not enter the market to sell
22 new DVDs despite the fact that Netflix was well-positioned and otherwise had the unilateral
23 economic incentive to do so. Since entering into the Market Division Agreement, neither Wal-
24 Mart Stores nor Walmart.com has rented DVDs online and Netflix has not sold new DVDs. The
25 Market Division Agreement served to entrench and enhance Defendants’ dominant market
26

1 positions and otherwise cause harm to competition, including enabling Netflix to charge higher
2 subscription prices for online DVD rentals than it would have had they not entered into the
3 agreement. As Netflix's Hastings presciently remarked on May 19, 2005 - the very day that the
4 Market Division Agreement publicly was announced - "This agreement bolsters both Netflix's
5 leadership in DVD movie rentals and Wal-Mart's strong movie sales business." Plaintiff and all
6 other similarly situated consumers in fact paid the higher subscription prices to Netflix.
7

8 6. As alleged below, this case is brought as a class action on behalf of all consumers
9 in the United States, who, during the period May 19, 2005, to the present (hereinafter, "Class
10 Period"), paid a subscription fee to rent DVDs from Netflix. Plaintiff brings this action under
11 Sections 4 and 16 of the Clayton Antitrust Act to seek redress in the form of treble damages and
12 other relief for his, and other proposed class members', injuries resulting from Defendants'
13 violations of law on behalf of himself and other similarly injured consumers nationwide and to
14 seek a declaration that the Market Division Agreement is null and void.
15

16 **PLAINTIFFS**

17 7. Stan Magee is an individual consumer who resides in Issaquah, Washington.
18 During the Class Period, Stan Magee directly subscribed to Netflix for his personal, non-
19 commercial use. The subscription fees Stan Magee paid to Netflix for renting DVDs were
20 greater than he would have paid, but for the antitrust violations alleged herein.
21

22 **DEFENDANTS**

23 **Netflix**

24 8. Defendant Netflix is a Delaware corporation headquartered at 100 Winchester
25 Circle, Los Gatos, California, 95032. Netflix is publicly traded on the NASDAQ under the
26 symbol NFLX. Its revenues earned from engaging in interstate commerce exceed \$ 1 billion

1 annually. Through its website, www.netflix.com Netflix rents DVDs directly to consumers
2 nationwide by charging monthly subscription fees, which entitle customers to rent DVDs
3 pursuant to various subscription plans. Netflix has possessed a market share of at least 75% of
4 the Online DVD Rental Market in the United States, as defined herein, at all times during the
5 Class Period.
6

7 **Wal-Mart**

8 9. **Wal-Mart Stores.** Defendant Wal-Mart Stores is the largest retailer in the United
9 States. Wal-Mart Stores is a Delaware corporation headquartered at 702 S.W. 8th Street,
10 Bentonville, Arkansas, 72716. Wal-Mart Stores is publicly traded on the New York Stock
11 Exchange under the symbol WMT. Its revenues earned from engaging in interstate and foreign
12 commerce approach \$400 billion annually. Through its retail stores and its website,
13 www.walmart.com, Wal-Mart Stores sells DVDs directly to consumers nationwide. Wal-Mart
14 Stores sells far more DVDs than any other retailer in the United States, accounting for about
15 40% of all new DVDs sold to consumers domestically. Prior to the Market Division Agreement,
16 Wal-Mart Stores' wholly-owned subsidiary Walmart.com competed with Netflix in the Online
17 DVD Rental Market through the "Walmart DVD Rentals" service, which was available on
18 www.walmart.com.
19

20 10. **Walmart.com.** Defendant Walmart.com is a wholly-owned subsidiary of Wal-
21 Mart Stores. Walmart.com is a Delaware company with his headquarters at 7000 Marina
22 Boulevard, Brisbane, California, 94005. It is the online component of Wal-Mart Stores' retail
23 empire that is the leading seller of new DVDs in the United States. Prior to the conspiracy
24 alleged herein, Walmart.com was also a major competitor of Netflix in the Online DVD Rental
25 Market through the "Walmart DVD Rentals" service, which was available on
26

1 www.walmart.com. While its financials are not publicly reported by Wal-Mart Stores,
2 Walmart.com sells DVDs directly to consumers nationwide. Consumers who purchase DVDs
3 via www.walmart.com may have them either mailed or otherwise delivered to them directly, or
4 may pick them up at a Wal-Mart Stores retail location via Walmart.com's and Wal-Mart Stores'
5 "Site to Store" program.

6
7 11. **Wal-Mart Stores and Walmart.com.** Walmart.com and Wal-Mart Stores are, in
8 essence, completely integrated and operated as a single commercial enterprise and hold
9 themselves out to the public as such, by which Walmart.com is an internet sales channel for Wal-
10 Mart Stores, rather than being an independent business entity. Wal-Mart Stores is the registrant
11 of the www.walmart.com domain name that is used to sell products and services by
12 Walmart.com. Likewise, Wal-Mart Stores is the registrant of www.walmartdvdrentals.com.
13 Wal-Mart Stores' Chief Marketing Officer John Fleming has explained the relationship between
14 Wal-Mart Stores and Walmart.com as follows: "Wal-mart Stores set up Walmart.com as a
15 separate company with outside investors, but within six months Wal-Mart Stores bought back the
16 outside interest and Walmart.com; Walmart.com now serves as a 'marketing channel' for Wal-
17 Mart Stores."
18

19 12. **Wal-Mart Stores' Active Participation in the Conspiracy.** Wal-Mart Stores
20 was actively involved in the conspiracy alleged herein, as alleged more specifically below. For
21 purposes of these allegations, both Wal-Mart Stores and Walmart.com are active participants in
22 the conspiracy and each is liable for the unlawful conduct alleged herein, with each, among other
23 things, participating in, and benefiting from, the Market Division Agreement. Moreover, Wal-
24 Mart Stores directed, ratified, approved, supported, and otherwise aided and abetted
25 Walmart.com's violations of law.
26

1 13. Wal-Mart Stores had a strong incentive to accomplish the Market Division
2 Agreement. In addition to the interests as the 100% owner of Walmart.com, Wal-Mart Stores
3 had further incentive to enter into this Agreement, since it obtains substantial revenues from
4 sales of new DVDs, as well as store traffic resulting in the sales of other goods, which would
5 have been threatened by Netflix's entry into new DVD sales, and which were enhanced by
6 Netflix's promotion of Wal-Mart Stores and Walmart.com through the Market Division
7 Agreement. In a letter submitted to this Court in connection with a prior antitrust case brought
8 against Netflix by other plaintiffs for other alleged violations of law, an assistant general counsel
9 of Wal-Mart Stores, referring specifically to Wal-Mart, wrote of "Wal-Mart's decision to
10 discontinue renting DVDs." Moreover, it was Wal-Mart Stores that announced in part the Market
11 Division Agreement, which identifies Wal-Mart Stores, in the "About" section of the press
12 release. The announcement quoted John Fleming, who was then Chief Marketing Officer of
13 Wal-Mart Stores, regarding the Agreement. It explained that Walmart.com's DVD sales are in
14 fact Wal-Mart Stores' "online movie sales business," and that, more generally, Wal-Mart Stores'
15 "[o]nline merchandise sales are available at www.walmart.com."

18 14. Whenever reference is made in this Complaint to a statement or transaction of any
19 corporation or entity, the allegation means that the corporation or entity acted by or through its
20 directors, members, partners, officers, employees, affiliates, or agents, while engaged in the
21 management, direction, control, or conduct of the corporation's or entity's business and acting
22 within its scope of authority.

24 JURISDICTION AND VENUE

25 15. This Court has subject matter jurisdiction pursuant to 28 U.S.C. §§ 1331 & 1337
26 and 15 U.S.C. §§ 1-2, 15 & 26.

1 16. Venue is proper in this District pursuant to 28 U.S.C. §§ 15, 22 & 26 and pursuant
2 to 28 U.S.C. § 1391(b), (c) & (d), because at all times relevant to the Complaint (a) Defendants
3 transacted business, were found, or acted through subsidiaries or agents present in this District;
4 (b) a substantial part of Plaintiff's claims occurred in this District; and (c) a substantial portion of
5 the affected interest trade and commerce described below has been carried out in this District.
6

7 17. This Court has personal jurisdiction over Defendants because, *inter alia*, each of
8 the Defendants has transacted business, maintained continuous and systemic contacts,
9 purposefully availed itself of the benefits of doing business, and committed acts in furtherance of
10 the alleged conspiracy in this State.

11 **INTERSTATE TRADE AND COMMERCE**

12 18. Defendants' conduct has taken place within the flow of, and substantially affected
13 the interstate commerce of, the United States. By way of example, Defendants have sold and/or
14 rented DVDs throughout the United States, involving hundreds of millions or billions of dollars
15 in interstate commerce, and used the instrumentalities of interstate commerce, including
16 interstate wires and the U.S. mail, to sell and/or to rent DVDs throughout the United States.
17

18 **RELEVANT MARKET**

19 19. Defendants' market allocation conspiracy in *per se* illegal and requires no
20 allegation of market definition.

21 20. For those claims that may require market definition, the Relevant Market for
22 purposes of these allegations during the Class Period at least is the Online DVD Rental Market in
23 the United States.
24

25 21. "DVD," as defined herein, refers to a Digital Video Disc or Blu-ray Disc
26 containing commercially recorded entertainment programs for personal viewing. DVDs are the

1 primary medium by which movies and other recorded entertainment are distributed in the United
2 States. Revenues on DVDs far exceed those generated from box office receipts. In addition,
3 DVDs have become a particularly lucrative means for the distribution of previously aired
4 television programs, surpassing even television syndication rights as a revenue stream in many
5 instances. As defined herein, "DVD" does not refer to blank Digital Video Discs, which are
6 used to store or record data.

7
8 22. The relevant market is for the rental of DVDs online by subscription for delivery
9 by mail ("Online DVD Rental Market"). At all relevant times, there have been no reasonably
10 interchangeable substitutes for this service, which is differentiated, from both the demand and
11 the supply side, from other methods of DVD distribution channels, as well as other methods of
12 entertainment content delivery.

13
14 23. In the Online DVD Rental Market, for a monthly subscription fee, a consumer
15 may rent DVDs from an online service provider, such as Netflix, Blockbuster Online, or (prior to
16 May 19, 2005) Walmart DVD Rentals. There are no late fees and no due dates, but, within any
17 given plan, the consumer pays the subscription fee regardless of how many DVDs he or she rents
18 per month. Thus, even a consumer who does not rent a DVD for months still is charged the
19 subscription fee. Netflix CEO Reed Hastings refers to the impact of this business model as being
20 reflective of the "gym membership effect."

21
22 24. To rent DVDs, consumers fill out a rental queue in their online profile, listing in
23 order of preference the DVDs they wish to rent. The DVDs are then sent by the provider to the
24 consumer's home via U.S. mail. To return the DVD and receive the next DVD in the queue, the
25 consumer inserts the DVD in a prepaid envelope provided with the rental and mails it back; the
26 service provider then mails the next movie on the list to the consumer. The library of titles

1 available from online service providers has grown over time, now ranging near 100,000 - often
2 20 to 100 times the selection of titles stocked (not to mention available) at any single video rental
3 store.

4 25. From the consumer's perspective, online DVD rentals are a differentiated service
5 that is not reasonably interchangeable with traditional bricks-and-mortar video rental. In
6 traditional video rental from physical stores, consumers drive to or otherwise arrive at the store,
7 find (or do not find) what they are looking for, and pay on a per-DVD basis for their selection(s).
8 After the designated rental period of one or more days, usually depending upon the release date
9 of the DVD, the consumer returns his selection or potentially incurs late fees. During the Class
10 Period as alleged herein, these late fees have accounted for as much as 20% of the revenues in
11 traditional video rental stores; there are no late fees or due dates in the Online DVD Rental
12 Market.
13

14 26. There are numerous other practical indicia of the Online DVD Rental Market
15 being a relevant product market, distinct from other forms of DVD rental, including:
16

17 A. **Lack of Price Competition.** No direct price competition exists between
18 online rental and other forms of DVD rental, whether in-store, kiosk, or video downloading,
19 which are not reasonably interchangeable with online DVD rental. For example, online DVD
20 rentals generally are priced on a monthly subscription basis. Within any given plan, the
21 subscription rate is independent of the number of DVDs the customer actually rents in a month.
22 In-store DVD rentals, kiosks, and downloading generally are priced on a pay-per-view basis.
23 Also, changes in the price of online rentals do not closely track changes in the price of in-store
24 rentals. The pricing of online rentals is generally nationwide in scope and is not affected by local
25 in-store prices and competition. As a result, the pricing of online rentals would generally be the
26

1 same to a customer, regardless of whether the nearest rental store is two minutes or two hours
2 away. Online rentals generally offer additional services, such as movie reviews, customer-
3 specific recommendations based on viewing and preference history, and other metrics of
4 popularity. The cross-elasticity of demand between these products is such that a small but
5 significant non-transitory increase in price ("SSNIP") would not cause consumers to switch from
6 online rental to in-store rental or any other arguable method of DVD distribution and *vice versa*.
7

8 **B. Functional Differences.** Online rentals fundamentally differ from in-
9 store rentals in that on-line rentals (1) do not require travel to a store (including a second trip to
10 return the DVD and potentially multiple trips if the store does not have the DVD in stock at the
11 right time), (2) are available to anyone with a postal address, regardless of proximity to a store,
12 (3) are primarily subscription-based services, and (4) provide a much wider selection of titles
13 than a brick-and-mortar store can and does. For these reasons, among others, Online and in-store
14 DVD rentals are not reasonably interchangeable. Likewise, other modes of content distribution,
15 such as kiosk, video-on-demand, and downloading, among other forms, are not reasonably
16 interchangeable with online DVD rentals for a number of reasons, including relative selection
17 and convenience for consumers, pricing, as well as, from the supply perspective, licensing
18 considerations and technological limitations.
19

20 **C. Public and Industry Perceptions.** The online rental market is recognized
21 as a distinct market by the public and the industry, including by Defendants.
22

23 **D. Admissions.** By word and deed, Defendants have confirmed and
24 recognized the existence of a discrete online rental market. Admissions of a discrete online
25 rental market abound from Netflix, Walmart.com and Wal-Mart Stores executives alike,
26 including Hastings and Fleming. Recently, a Netflix executive told the Wall Street Journal that

1 other types of rental services, such as kiosk and in-store rentals, do not present a direct
2 competitive threat to Netflix. That same executive acknowledged that, while video downloads
3 may become a competitive force in the future, DVD will be the dominant medium for years to
4 come, making the entry of this technology not timely enough to be considered a competitive
5 force in the relevant market. Netflix CEO Reed Hastings has observed that the competitive
6 threat of internet downloading to online DVD rental during the Class Period is akin to the current
7 threat of hydrogen powered cars to gasoline powered cars - inconsequential for many years to
8 come. He has further explained that DVDs will be the dominant medium for movies for perhaps
9 as long as the gasoline engine.

11 27. Online DVD rentals are also a separate market from DVD sales. The pricing of
12 DVD sales and online DVD rentals is very different. For example, the price to buy a new DVD
13 depends heavily on how popular it is, including whether it is a new release or how successful the
14 title originally was at the box office or on television. By contrast, online DVD renters generally
15 charge based on a subscription fee, regardless of whether the consumer is renting popular or
16 obscure DVDs. The industry and the public perceive online DVD rentals as separate from DVD
17 sales, whether in-store or online. The factors motivating a consumer to buy a DVD are different
18 from those that lead to renting a DVD. The former generally applies to DVDs that the consumer
19 (or his family or friends) intends to view numerous times. The latter generally applies to DVDs
20 that the consumer intends to view once and then return. DVDs sold at retail have other
21 distinguishing characteristics, such as packaging and special features not available with rentals,
22 which are delivered unadorned in envelopes. In addition, the fact of whether a DVD is new or
23 used is not an issue in rental, but is a significant factor in sales, for used DVDs are sold at a
24 significant discount to their new counterparts, due to their being relatively less desirable to
25
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1 consumers. DVD sales and online rentals also are not reasonably interchangeable for consumers
2 intending to collect physical DVDs or to give a DVD as a gift. The cross-elasticity of demand
3 between these products is such that a SSNIP would not cause consumers to switch from online
4 renting to purchasing DVDs and *vice versa*.

5 28. The Geographic Market for the Online DVD Rental Market is the United States.
6 The practical reality is that, among other things, shipping costs and international differences in
7 DVD data encoding make it neither practical nor feasible for entities located in other countries to
8 rent DVDs to U.S. consumers

10 MARKET AND MONOPOLY POWER

11 29. At all relevant times, Netflix dominated the Online DVD Rental Market. Netflix
12 has a market share of approximately 75% in the Online DVD Rental Market, making it far and
13 away the market leader in this market. As a result of this market share, Netflix has had and
14 continues to have market and monopoly power in the Online DVD Rental Market. Netflix has
15 the power to control prices or exclude competition in this Relevant Market.

16 30. Netflix's market and monopoly power is strengthened by the significant barriers
17 to entry in this market. There have been no significant market entrants in the more than three
18 years since announcement of the Market Division Agreement, which increased those barriers.
19 Online DVD rental is a highly capital intensive business. A firm must operate on a large scale to
20 be successful. Any viable competitor would require the possession of a significant number of
21 shipping facilities strategically located throughout the United States to ensure timely delivery. It
22 would also require in stock an extensive inventory of DVDs to maintain the selection of titles
23 that consumers demand. As Netflix CEO Reed Hastings has observed, "When you think about
24 the barriers to entry to this business, it is subtle because it appears easy. A kid can open a
25
26

1 website. But the barriers to profitability are very large.” Hastings further has noted that
2 “opening a website that does rental is easy. What’s hard is [creating] the scale to be able to do it
3 profitably.”

4 31. Since the implementation of the Market Division Agreement, the Online DVD
5 Rental Market has been overwhelmingly comprised of only two firms: Netflix and Blockbuster,
6 which possesses nearly all of the remaining 25% of the Online DVD Rental Market that Netflix
7 does not control. A few minor firms have shares of less than 1-2% of the market. During fiscal
8 years 2005-2007 combined, Netflix earned nearly \$4 billion in revenues and \$1.4 billion in gross
9 profit from renting DVDs to consumers - a margin of more than 33%. As a result of Netflix’s
10 abuse of its monopoly power alleged herein, its subscription fees have been higher than they
11 otherwise would have been.
12

13 32. Wal-Mart Stores and its wholly owned subsidiary Walmart.com combined have
14 an industry-leading 40% of domestic DVD retail sales. During fiscal years 2005-2008
15 combined, they earned revenues in excess of \$25 billion by selling DVDs to consumers. Both
16 Wal-Mart Stores and Walmart.com benefit from the Market Division Agreement.
17

18 33. Further evidence of Netflix’s market and monopoly power is reflected in the
19 anticompetitive effects alleged herein.
20

21 THE ILLEGAL AGREEMENT

22 34. **Pre-Agreement Competition in the Online DVD Rental Market.** In early
23 2005, Netflix was coming off a year in which competition was growing and its stock price had
24 dropped precipitously. It faced increasing competition from Walmart DVD Rentals and from
25 Blockbuster Online, the latter of which had just entered the online rental market. In fact, Wal-
26 Mart’s Fleming recognized that DVD “Rental was a good business.” The increased competition

1 from Wal-Mart, however, was not good news for Netflix. "Since its core business is online
2 DVD rentals, Netflix might have been the company most threatened by Wal-Mart's push into the
3 sector," as one industry publication then noted. That publication further noted, "Because of its
4 size, buying power and agreements with movie distributors, Wal-Mart could have put significant
5 pricing pressure on Netflix over time, analysts said."
6

7 35. By mid-2004, Netflix was charging \$21.99 for its most popular subscription rental
8 plan. Blockbuster entered the online market in earnest in August, at first charging \$19.99 but
9 then reducing its price in November to \$ 17.49 for its similar plan. After that, Walmart's DVD
10 Rentals rate was reduced from \$18.86 to \$17.36. In the wake of these price cuts, Netflix reduced
11 its prices by nearly 20% (to \$17.99 per month). Blockbuster then further decreased its price to
12 \$14.99, 20% below Netflix's already reduced price and more than 40% below the price Netflix
13 was charging just months earlier.
14

15 36. Meanwhile, Wal-Mart Stores and its wholly owned subsidiary Walmart.com,
16 which had established themselves as the leader in new DVD sales, were facing increasing
17 competition from in-store and online channels of distribution in new DVD sales, including
18 competition from Amazon.com. At the time, Netflix was a significant potential additional
19 competitor. Netflix had a subscriber base of millions of customers who were known in the
20 industry to be prolific DVD buyers, and the sales and profits of Wal-Mart Stores and
21 Walmart.com stood to suffer if Netflix began selling new DVDs to these customers. Conversely,
22 Wal-Mart Stores and Walmart.com stood to gain significant additional sales and profits and to
23 gain further market share in the sale of new DVDs if Netflix's customers were to make their
24 purchases of new DVDs from them instead.
25
26

1 37. **The Walmart Price Cut.** On January 7, 2005, Walmart DVD Rentals dropped
2 the price on its most popular DVD rental plan significantly - to \$12.97 per month - creating
3 further price pressure on Netflix to reduce its DVD rental prices. Even Netflix's Hastings
4 admitted at the time that Walmart's DVD rental "prices are so much better than anywhere else on
5 the Internet" and that this price difference was "huge." This growing price disparity was plainly
6 good news for consumers but not for Netflix. In order to respond to the increased competition,
7 Netflix therefore would have been forced to lower its prices and thereby reduce its profits.

9 38. **The January Dinner Meeting.** Faced with this increasing competition, Reed
10 Hastings, the Chairman and CEO of Netflix, called John Fleming, then the CEO of
11 Walmart.com, and invited him to dinner to discuss their companies' DVD sales and rentals
12 businesses. Fleming accepted the invitation. The two met in January 2005 and, according to
13 Hastings, "started talking about how [they] could work together." They proceeded to embark
14 upon a scheme that would result in the contract combination, conspiracy, and agreement
15 reflected in the Market Division Agreement.

17 39. **Hastings' Subsequent "Prediction."** On May 5, 2005, in Netflix's First Quarter
18 earnings call with financial analysts, held after the January dinner but only two weeks prior to
19 the public announcement of the Market Division Agreement, Hastings made plain the motive for
20 Netflix to conspire with Wal-Mart Stores and Walmart.com:

22 In terms of profitability over the coming years, the key issue is the number of
23 major competitors. If there are only two major players, Blockbuster and Netflix,
24 the profitability may be substantial like other two-firm entertainment markets. If,
25 on the other hand, Amazon, Wal-Mart, Blockbuster and Netflix are all major
26 competitors in online rental, then profits would likely be small.

Hastings went on to "predict" on the conference call:

[T]he likely case is [that] online rental becomes a two-firm market over the coming years.

1 40. **The Public Announcement.** On May 19, 2005, shortly after Fleming had been
2 promoted to Chief Marketing Officer of Wal-Mart Stores, Defendants issued a joint press release
3 that revealed the existence of the Market Division Agreement, by which they unlawfully divided
4 and allocated the markets for DVD sales and rentals, and did, in fact, create the two-firm market
5 that Hastings sought. Recognizing the tremendous benefits that this improper agreement would
6 bring to Defendants, if not consumers or competition, Hastings stated that “This agreement
7 bolsters both Netflix’s leadership in DVD movie rentals and Wal-Mart’s strong movie sales
8 business.”

10 41. **The Media’s Reaction.** The news of the agreement was featured in a number of
11 newspapers and other publications in articles with aptly colorful titles, such as:

- 12 • “Wal-Mart and Netflix Scratch Each Other’s Backs,”
- 13 • “Truce in DVD-Rental Wars,”
- 14 • “Wal-Mart and Netflix: An Alliance,” and
- 15 • “Wal-Mart loves Netflix; And Vice-Versa.”

17 42. **The Execution.** Beginning on May 19, 2005, Walmart.com, as agreed, did in fact
18 exit the online rental business. Walmart.com announced to all of the subscribers to Walmart
19 DVD Rentals that it was exiting the online DVD rental business and that those subscribers could
20 be transferred to Netflix. Walmart.com took additional steps to affirmatively implement the
21 Market Division Agreement by adding a prominently placed link to the Netflix website to
22 encourage customers to transfer their subscriptions to Netflix. Walmart customers transferring
23 their subscriptions to Netflix would, for the first year, continue to pay \$12.97 for two movies per
24 month or \$17.36 for three movies per month. Since the date of their joint announcement on May
25 19, 2005 (apart from the 30 days that Walmart.com used to wind down its existing online rental
26

1 business), neither Walmart.com nor Wal-Mart Stores has participated in the Online DVD Rental
2 Market, and Netflix has not sold new DVDs.

3 43. As a result of the Market Division Agreement, downward pricing pressure from
4 Walmart.com was eliminated and the Online DVD Rental Market was reduced to two
5 competitors. Absent the Market Division Agreement, Netflix would have lowered its prices no
6 later than May 19, 2005. As a result of the elimination of a competitor in this Relevant Market,
7 Blockbuster was able to raise its subscription price in July to match that of Netflix, from \$14.99
8 per month to \$17.99 per month, in accord with Hastings' expectation that "[i]f there are only two
9 major players, Blockbuster and Netflix, the profitability may be substantial like other two-firm
10 entertainment markets." In Netflix's next earnings call, on August 8, 2005, Hastings boasted:

11
12 Last quarter we said online rental was shaping up to be a two-player market, and
13 that is indeed what is happening.

14 44. The Market Division Agreement was not in the independent self-interest of Wal-
15 Mart Stores, Walmart.com, or Netflix. Neither Wal-Mart Stores nor Walmart.com would have
16 wanted Walmart.com to withdraw from the online rental market or to encourage its subscribers
17 to be transferred to Netflix and promote Netflix's rental business absent substantial consideration
18 from Netflix, such as an agreement not to compete for new DVD retain sales. But for the Market
19 Division Agreement, Walmart.com would not have exited the Online DVD Rental Market when
20 it did. Likewise, Netflix would not have foreclosed its opportunity to sell DVDs to its millions
21 of subscribers - a base of customers who purchase on average 25 DVDs per year each - and
22 would not have promoted new DVD sales by Wal-Mart Stores and Walmart.com, rather than its
23 own sales, absent an agreement from Wal-Mart Stores and Walmart.com not to compete against
24 Netflix's online rental business.
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ANTICOMPETITIVE EFFECTS

45. Defendants' illegal acts and practices have caused anticompetitive effects in the Online DVD Rental Market. The subscription fees charged by Netflix to Plaintiff, as well as the other members of the Class, were maintained at artificially high and supra-competitive levels. Plaintiff and the other members of the Class paid higher subscription prices to Netflix than they otherwise would have paid.

46. The Market Division Agreement (i) eliminated one of only three significant competitors in the Relevant Market, (ii) eliminated competition between Defendants, and (iii) enabled Netflix to acquire market power and also acquire and maintain monopoly power in the Relevant Market. The Market Division Agreement has enabled Netflix to implement monopolistic and supra-competitive pricing in the Relevant Market. Indeed, once news of the Market Division Agreement broke, one business publication proclaimed that "that's one less competitor for the DVD rental pioneer" and that "Now it looks like the competitive storm [with respect to online DVD rentals] is dying down."

47. The Market Division Agreement and Defendants' acts and practices in furtherance thereof have no pro-competitive benefits. They do not create information that consumers need, nor do they create new or better products or services. Rather, they have served to reinforce the true anticompetitive nature of the Market Division Agreement by assuring, for example, that Walmart.com not only withdrew from the Online DVD Rental Market, but further enhanced Netflix's position in that market. Even if there were any such benefits, they do not outweigh any of the anticompetitive effects described herein, and, in any event, could be achieved by less restrictive means.

1 48. Plaintiff brings this action on his own behalf and as class actions under Rules
2 23(a), 23(b)(2), and 23(b)(3) of the Federal Rules of Civil Procedure on behalf of all members of
3 the Class, as defined herein.

4 49. Stan Magee brings this action on behalf of himself and the members of the Class,
5 defined as comprising:
6

7 Any person in the United States that paid a subscription fee to Netflix to rent
8 DVDs, on or after May 19, 2005 up to the present. Excluded from the Class are
9 government entities, Defendants, their co-conspirators and their representatives,
10 parents, subsidiaries, and affiliates.

11 50. The Class numbers in the millions, the exact number and identities of the
12 members being known by Defendants.

13 51. The Class is so numerous and geographically dispersed that joinder of all
14 members is impracticable.

15 52. There are questions of law and fact common to the Class and the members
16 thereof. These common questions relate to the existence of the conspiracy alleged, and to the
17 type and common pattern of injuries sustained as a result thereof. The questions include, but are
18 not limited to:

19 CLASS ACTION ALLEGATIONS

20 A. Whether Defendants engaged in a contract, combination, or conspiracy to
21 allocate markets;

22 B. Whether Defendants unreasonably restrained trade in the Online DVD
23 Rental Market;

24 C. Whether Defendants had the specific intent for Netflix to monopolize the
25 Online DVD Rental Market;

26 D. The nature and character of the acts performed by Defendants in the
furtherance of the alleged contract, combination, and conspiracy;

1 E. Whether the alleged contract, combination, and conspiracy violated
2 Section 1 of the Sherman Act;

3 F. Whether the alleged contract, combination, and conspiracy violated
4 Section 2 of the Sherman Act;

5 G. The anticompetitive effects of Defendants' violations of law;

6 H. Whether Defendants have acted or refused to act on grounds generally
7 applicable to the Class, thereby making appropriate final injunctive relief or
8 corresponding declaratory relief with respect to the Class as a whole; and

9 I. Whether the conduct of Defendants, as alleged in this Complaint, caused
10 Netflix subscription fees to be higher than they otherwise would have been and thereby
11 caused injury to the business and property of Plaintiffs and other members of the Class.

12 53. The questions of law and fact common to the members of the Class predominate
13 over any questions affecting only individual members, including the legal and factual issues
14 relating to liability and damages.

15 54. Stan Magee is a member of the Class. His claims are typical of the claims of
16 other members of the Class, and he will fairly and adequately protect the interests of the
17 members of the Class. His interests are aligned with, and not antagonistic to, those of the other
18 members of the Class.

19 55. Plaintiff is represented by competent counsel experienced in class action antitrust
20 litigation.

21 56. A class action is superior to other available methods for the fair and efficient
22 adjudication of this controversy. Class treatment will permit the adjudication of relatively small
23 claims by members of the Class who otherwise could not afford to litigate antitrust claims such
24 as are asserted in this Complaint. This class action presents no difficulties of management that
25 would preclude its maintenance as a class action.
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1 **ANTITRUST INJURY AND STANDING**

2 57. During the Class Period, Plaintiff and the members of the Class have directly paid
3 monthly DVD subscription fees to Netflix in the United States, and many continue to do so.

4 58. Plaintiff and the members of the Class have suffered, and many continue to suffer,
5 injury of the type that the antitrust laws are designed to punish and prevent. Plaintiff and the
6 members of the Class have paid, and many continue to pay, more to subscribe to Netflix than
7 they would have, absent the Market Division Agreement. As a direct and proximate result of the
8 unreasonable restraint of trade and market and monopoly power created by the Market Division
9 Agreement, Plaintiff and the members of the Class were, and many continue to be, injured and
10 financially damaged in their businesses and property, in amounts that are not presently
11 determined. As the direct victims of Defendants' antitrust violations, Plaintiff and members of
12 the Class are the most efficient enforcers of the antitrust claims made herein.
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15 **COUNT ONE**
16 **SHERMAN ACT SECTION ONE (15 U.S.C. § 1) Illegal Market Division (Against All Defendants)**

17 59. Plaintiff re-alleges each allegation set forth above, as if fully set forth herein.

18 60. Defendants have entered into a *per se* illegal market division agreement, in
19 violation of Section 1 of the Sherman Antitrust Act, 15 U.S.C. § 1. Even if evaluated under the
20 Rule of Reason, the Market Division Agreement is an unreasonable restraint of trade in violation
21 of Section 1 of the Sherman Antitrust Act, 15 U.S.C. § 1.
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23 61. Prior to and at the time of the agreement, Netflix and Walmart.com were actual
24 competitors in the Online DVD Rental Market. In addition, Netflix, on the one hand, and Wal-
25 Mart Stores and Walmart.com, on the other hand, were potential competitors in new DVD sales.
26 Wal-Mart Stores and Walmart.com were actual participants and Netflix was a potential

1 participant, with the means and economic incentive to sell new DVDs - in the absence of the
2 Market Division Agreement.

3 62. Defendants shared a conscious commitment to a common scheme designed to
4 achieve the unlawful objective of dividing the markets for online DVD rentals and new DVD
5 sales. The Market Division Agreement allocated the Online DVD Rental Market to Netflix, with
6 Wal-Mart Stores and Walmart.com agreeing not to compete in that Relevant Market. The
7 agreement also allocated new DVD sales to Wal-Mart Stores and Walmart.com, with Netflix
8 agreeing to refrain from selling new DVDs in competition with them. In addition to explicitly or
9 *de facto* agreeing not to sell new DVDs, Netflix also obtained the Market Division Agreement by
10 providing potentially valuable promotion to Wal-Mart Stores and Walmart.com for their
11 agreement that Walmart.com would withdraw from, and that Walmart.com and Wal-Mart Stores
12 would not compete in, the Online DVD Rental Market.

13 63. The Market Division Agreement has created significant anticompetitive effects
14 and no pro-competitive benefits. It eliminated competition in the Relevant Market, raising prices
15 paid by consumers. To the extent that there are any pro-competitive benefits at all resulting from
16 the agreement, they would not outweigh the agreement's anticompetitive effects. In any event,
17 to the extent that there were any, they could have been achieved by less restrictive means.

18 64. As a result of this violation of law, Netflix's subscription prices charged to, and
19 paid by, Plaintiff and the Class are, and have been, higher than they otherwise would have been.

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23 **COUNT TWO**
24 **SHERMAN ACT SECTION TWO (15 U.S.C. § 2) Monopolization of Online DVD Rental**
25 **Market (Against Netflix)**

26 65. Plaintiff re-alleges each allegation set forth above, as if fully set forth herein.

66. Netflix has monopoly power in the Online DVD Rental Market

1 Online DVD Rental Market. Defendants conspired with the specific intent, knowledge and
2 purpose that their anticompetitive agreement would result in Netflix willfully acquiring and
3 maintaining a monopoly in the Relevant Market. Wal-Mart Stores and Walmart.com knew that
4 the natural and probable consequence of the Market Division Agreement would be the
5 monopolization of the Relevant Market by Netflix. Defendants have committed overt acts in
6 furtherance of their conspiracy, including entering into, complying with, and implementing the
7 Market Division Agreement, in violation of Section 2 of the Sherman Antitrust Act, 15 U.S.C.
8 § 2.

10 75. As a result of this violation of law, Netflix's subscription prices charged to, and
11 paid by, Plaintiff and the Class are, and have been higher than they otherwise would have been.

12 PRAYER FOR RELIEF

13 WHEREFORE, Plaintiff respectfully requests that:

14 A. The Court determine that this action may be maintained as a class action under
15 Rule 23 of the Federal Rules of Civil Procedure, that Plaintiff be appointed class representative,
16 and that Plaintiff's counsel be appointed as counsel for the Class.

17 B. Defendants be adjudged to violate Sections 1 and 2 of the Sherman Antitrust Act
18 of 1890, 15 U.S.C. §§ 1-2.

19 C. The Court declare the Market Division Agreement between Defendants
20 announced May 19, 2005, to be unlawful and null and void.

21 D. Judgment be entered for Plaintiff and the members of the Class against
22 Defendants, jointly and severally, for three times the amount of damages sustained by Plaintiff
23 and the Class, under Section 4 of the Clayton Antitrust Act of 1914, 15 U.S.C. § 15, together
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1 with the costs of the action, including reasonable attorneys' fees, and such other relief as is
2 appropriate.

3 E. Defendants, their affiliates, successors, transferees, assignees, and the officers,
4 directors, partners, agents and employees thereof, and all other persons acting or claiming to act
5 on their behalf, be permanently enjoined and restrained from, in any manner, continuing,
6 maintaining or renewing the contract, combination or conspiracy having similar purposes or
7 effect and from adopting or following any practice, plan, program or device having a similar
8 purpose or effect, pursuant to Section 15 of the Clayton Antitrust Act of 1914, 15 U.S.C. § 29.

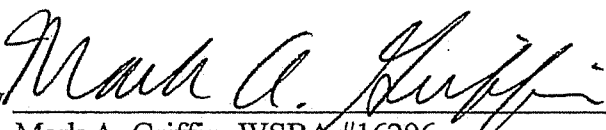
9 F. Plaintiff and the members of the class have such other, further, and different relief
10 as the case may require and the Court may deem just and proper under the circumstances.

11
12 **JURY DEMAND**

13 Pursuant to Rule 38(a) of the Federal Rules of Civil Procedure, Plaintiff demands a jury
14 trial of all issues so triable.

15 RESPECTFULLY SUBMITTED this 16th day of January, 2009.

16
17 KELLER ROHRBACK L.L.P.

18
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