# Exhibit 3

## IN THE UNITED STATES DISTRICT COURT FOR THE WESTERN DISTRICT OF TEXAS

LAMEBOOK, LLC,	)
Plaintiff,	) )
v.	) CIVIL ACTION NO. 1:10-cv-833-SS
	)
FACEBOOK, INC.,	)
	)
Defendant.	)

# DECLARATION OF CONOR M. CIVINS IN SUPPORT OF PLAINTIFF LAMEBOOK, LLC'S RESPONSE TO DEFENDANT FACEBOOK, INC.'S MOTION TO DISMISS COMPLAINT FOR DECLARATORY JUDGMENT

- I, Conor M. Civins, declare as follows:
- 1. I am an attorney licensed to practice law in the State of Texas, and I am an attorney at the law firm of Bracewell & Giuliani LLP, counsel of record for Plaintiff Lamebook, LLC ("Lamebook").
- 2. I submit this declaration in support of Lamebook's Response to Defendant Facebook, Inc.'s ("Facebook") Motion to Dismiss Complaint for Declaratory Judgment, filed concurrently herewith. I have personal knowledge of the facts set forth herein. At the time of the matters described herein, I was counsel to Lamebook.
- 3. On or about April 1, 2010, I had a discussion with Facebook's counsel, Christen Dubois. During the discussion, I told Ms. Dubois that Lamebook was a successful, non-confusing parody that did not infringe Facebook's trademark rights. I told Ms. Dubois that while Lamebook was willing to try to reach some sort of amicable resolution, Lamebook had spent considerable time and energy building support for its website, and was not interested in changing its name.

- 4. During my discussions with Ms. Dubois over the next few months, I repeated Lamebook's position that it did not infringe or dilute Facebook's trademark rights. During these discussions Ms. Dubois never threatened or otherwise indicated that a lawsuit was imminent if the parties were unable to resolve the dispute. The only specific threats articulated by Ms. Dubois during our discussions were the removal of Lamebook's "Facebook page" from the Facebook website and a potential opposition to Lamebook's trademark application at the United States Patent and Trademark Office ("USPTO").
- 5. On or about July 1, 2010, I received a letter from Kathleen Johnston, an associate with Cooley LLP acting as counsel to Facebook. In the letter, Ms. Johnston reasserted Facebook's demand that Lamebook change its name and repeated the same specific threats Ms. Dubois had made during our discussions—the removal of Lamebook's "Facebook page" from the Facebook website and a potential opposition to Lamebook's trademark application at the USPTO.
- 6. I had a telephone conversation with Ms. Johnston on or about August 3, 2010, to discuss the July 1, 2010 letter she had sent. I requested that we schedule a meeting between Lamebook and Facebook so that Lamebook could explain its position to Facebook without counsel present. Ms. Johnston refused my request. During the discussion, I reiterated Lamebook's position that it was a non-confusing parody and did not infringe or dilute Facebook's trademark rights. At no time during my discussion with Ms. Johnston did she threaten litigation or indicate that a lawsuit was imminent if the discussions between the parties proved unsuccessful.
- 7. During a discussion with Ms. Johnston on or about September 1, 2010, I told Ms. Johnston that Lamebook would explore the possibility of transitioning to the name "Lameblog,"

however, I made clear that it first needed to test the name in order to determine whether it was a viable alternative, and that there was no guarantee that Lamebook would ultimately agree to change its name. At no time during my discussion with Ms. Johnston did she threaten litigation or indicate that a lawsuit was imminent if the discussions between the parties proved unsuccessful.

- 8. During October 2010, I exchanged telephone messages with Gavin Charlston, another associate with Cooley LLP acting as counsel to Facebook. I had a discussion with Mr. Charlston on or about October 20, 2010, during which he reasserted Facebook's demand that Lamebook change its name. During that discussion, I indicated that Lamebook had not determined whether "Lameblog" was a viable alternative and reiterated Lamebook's position that it did not infringe or dilute Facebook's trademark rights. At no time during my discussion with Mr. Charlston did I indicate Lamebook had agreed to change its name. At no time during my discussion my discussion with Mr. Charlston did he threaten litigation or indicate that a lawsuit was imminent if the discussions between the parties proved unsuccessful.
- 9. On the afternoon of November 2, 2010, in response to a message from my assistant that Mr. Charlston had called, I left a voice mail for Mr. Charlston suggesting we could schedule a call for the afternoon of November 4, 2010. Mr. Charlston never returned my call or otherwise took me up on my offer to schedule a call. By that time, Lamebook had been preparing for the possibility of filing a declaratory judgment for several weeks as a result of months of disagreement with Facebook. Lamebook had no way of knowing when, if ever, Facebook would choose to remove its page from the Facebook website, oppose its trademark application at the USPTO, or file a lawsuit. Lamebook filed its declaratory judgment on the evening of November 4, 2010 at 6:35 pm.

10. Attached hereto as **Exhibit A** is a true and correct copy of the letter dated July 1, 2010 from Kathleen Johnston of Cooley LLP, counsel for Facebook, to me, counsel for

Lamebook.

11. Attached hereto as **Exhibit B** is a true and correct copy of the Notice of Electronic Filing I received via the Court's CM/ECF system, showing that Lamebook, LLC's

Complaint for Declaratory Judgment was filed at 6:35 pm CDT on November 4, 2010.

12. Attached hereto as **Exhibit C** is a true and correct copy of the article available on the Community Impact Newspaper website at <a href="http://impactnews.com/central-austin/293-recent-news/9853-facebook-solidifies-downtown-office">http://impactnews.com/central-austin/293-recent-news/9853-facebook-solidifies-downtown-office</a>, which is dated September 21, 2010, and

entitled "Facebook solidifies downtown office."

12. Attached hereto as **Exhibit D** is a true and correct copy of the article available on the Austin American-Statesman website at <a href="http://www.statesman.com/blogs/content/shared-gen/blogs/austin/theticker/entries/2010/03/12/facebook makes it official its.html">http://www.statesman.com/blogs/content/shared-gen/blogs/austin/theticker/entries/2010/03/12/facebook makes it official its.html</a>, which is

dated March 12, 2010, and entitled "Facebook says it's ready to hire in Austin."

13. Lamebook is based in Austin, Texas and all of its witnesses and relevant documents are located in Austin, Texas.

I declare under penalty of perjury under the laws of the United States that the foregoing is true and correct.

Executed on this 7<sup>th</sup> day of February, 2011, in Austin, Texas.

Conor M. Civins

# **EXHIBIT A**



Kathleen E. Johnston (415) 693-2107 kjohnston@cooley.com VIA MAIL AND EMAIL (CIVINS@CIVINSDENKO.COM)

July 1, 2010

Conor Civins, Esq. Civins Denko Coburn & Lauff LLP 816 Congress Avenue, Ste. 1205 Austin, TX 78701

RE: Facebook, Inc. and Lamebook, LLC (LAMEBOOK)

Dear Mr. Civins:

I write further to your conversations with Christen Dubois regarding Facebook's objections to your client's use of the trademark LAMEBOOK at lamebook.com and on its Lamebook Facebook Page, and the proposed agreement for phasing to a different name. While Facebook in general does not take issue with the posting of information about Facebook, or to fair use references to Facebook, we firmly object to attempts to create brand names that trade off of Facebook's fame.

As you know, Facebook is a recognized worldwide leader in providing services relating to online communities and other services on its facebook.com website. Facebook owns exclusive rights to the FACEBOOK mark, including rights secured through common law use, and registration in the United States (U.S. Trademark Registrations 3,041,791, 3,122,052, 3,734,637, 3,659,516, 3,716,926 and 3,734,637) and internationally.

Facebook's website at <a href="http://facebook.com">http://facebook.com</a> has been recognized as among the top two most-trafficked websites of any kind in the U.S. and the world by Alexa.com. As of February 2010, Facebook provides online networking services in over 70 languages to over 400 million monthly active users worldwide, more than 200 million of whom typically log on to the Facebook website on any given day.

As a result of the considerable publicity afforded the FACEBOOK mark and the enormous and loyal base of customers that Facebook has for its services, the FACEBOOK mark has extensive consumer recognition and is, indisputably, famous and entitled to all the protections afforded famous trademarks.

Facebook has been the subject of thousands of unsolicited stories and references in television, radio, and print media, highlighting Facebook's innovation and success in providing online networking services. Time Magazine recently recognized that Facebook is one of the web's most prominent companies. (See <a href="http://www.time.com/time/business/article/0,8599,1990582-1,00.html">http://www.time.com/time/business/article/0,8599,1990582-1,00.html</a>.) Facebook has been recognized and awarded for its endeavors, including Insider Most Likely to Change the World in 2009, Crunchie Best Overall Product Award in 2009, Harvard Business School's "Entrepreneurial Company of the Year" in June 2008,



Conor Civins, Esq. July 1, 2010 Page Two

BusinessWeek's "The World's 50 Most Innovative Companies" in 2008 and The Crunchie Award for Best Overall Startup in 2007 and 2008.

In addition, nearly every major entertainment, news and media site you can think of uses Facebook to make the web a more social place. Nine out of the top 10 news sites, 10 out of the top 10 iPhone apps, and 20 TechCrunch 50 finalists implement Facebook Connect.

Lamebook's use of the LAMEBOOK mark infringes Facebook's well-established trademark rights in the FACEBOOK mark in violation of Section 43(a) of the Lanham Act by causing a likelihood of consumer confusion and a likelihood of mistake as to the affiliation, connection, or association of its websites with the famous Facebook website, and by falsely creating the impression of sponsorship or approval of those websites by Facebook. In analyzing whether confusion is likely, a trier of fact will look at standard factors, such as those outlined in *In re E.I. Du Pont de Nemours & Co.*, 476 F.2d 1357, 177 U.S.P.Q. 563 (C.C.P.A. 1973). These factors include such items as: (1) the strength of the mark; (2) proximity of the services; (3) similarity of the marks; (4) evidence of actual confusion; (5) marketing and/or trade channels used; (6) type of services and the degree of care likely to be exercised by the purchaser; and (7) defendant's intent in selecting the mark. Consideration of these factors reveals that a trier of fact could only conclude that confusion between the LAMEBOOK mark and the FACEBOOK mark is likely.

First, the FACEBOOK mark is extremely strong. As shown above, Facebook will easily establish that its mark is famous under Section 43(c) of the Lanham Act. "The more 'famous' and 'well-known' a plaintiff's mark, the greater the likelihood that use on [even] noncompetitive products will cause confusion." 3 McCarthy § 24.49. The Federal Circuit "has consistently afforded strong marks a wider latitude of legal protection than weak marks." *Kenner Parker Toys, Inc. v. Rose Art Industries, Inc.*, 22 U.S.P.Q.2d 1453 (Fed. Cir. 1992). This factor favors Facebook.

Second, there is a direct overlap in the services provided under the FACEBOOK mark and those claimed and provided in connection with the LAMEBOOK mark. Your client's LAMEBOOK applications claim services identical to those offered by Facebook, including: "blogs featuring commentary regarding social networking" and "providing a website featuring information and commentary regarding social networking content and pop culture." Its website at <a href="www.lamebook.com">www.lamebook.com</a> purports to be "the funniest and lamest of facebook," contains content taken directly from the Facebook site, and invites users to post their status and comment on the posts of others. Not only is it providing core aspects of the services Facebook provides under the FACEBOOK mark, it is also providing actual content from Facebook. There is no question that the relatedness of service factor supports a finding of likelihood of confusion.

Even if the services provided under the LAMEBOOK mark did not directly compete with Facebook's services, the services would be sufficiently related: "The vast majority of modern decisions have adopted the rule that competition is not necessary between the parties for there to be a likelihood of confusion." 3 McCarthy § 24.13.

Third, the marks at issue are very similar. Both are eight letter, two syllable marks sharing the same second and fourth letter and ending in the term BOOK. Moreover, the genesis of your



Conor Civins, Esq. July 1, 2010 Page Three

client's mark is obvious from the tagline: "the funniest and lamest of facebook." Taking the distinctive BOOK suffix of the Facebook mark, your client's mark is clearly meant to indicate that it supplies "Lame Facebook posts." This similarity is only aggravated by the overall context of your client's website, including its actual use of the FACEBOOK mark in its tagline, the publication of content from the Facebook site, pervasive use of Facebook trade dress and symbols, and the numerous nonsubtle references to Facebook such as the language "What's REALLY on your mind?" in the status update field.

A review of the remainder of the *Dupont* factors lends further support to the conclusion that confusion is likely. Evidence of actual confusion is rare, and its absence is easily outweighed when the remaining factors indicate a likelihood of confusion. The services use an identical trade channel, namely, the internet, exclusively. Your client's site even relies on and promotes itself via the Facebook service; there would be no Lamebook without Facebook. The users of Lamebook's website are Facebook users or those interested in reading about Facebook. And, given the nature of the sites and the internet, it will be presumed that such users exercise no special care in their selection and use of these sites. Finally, there is no doubt your client was aware of Facebook and on notice of Facebook's trademark registrations at the time it selected its mark.

Your client's use of the LAMEBOOK mark also creates a likelihood of dilution in violation of Section 43(c) of the Lanham Act, threatening to damage Facebook's strong and exclusive rights in its famous FACEBOOK mark. In evaluating claims for dilution, courts look to six, non-exclusive factors: (1) degree of similarity of the marks; (2) distinctiveness of the famous mark; (3) exclusivity of use of the famous mark; (4) degree of recognition of the famous mark; (5) whether the defendant intended to create an association with the famous mark; and (6) any actual association between the marks. 15 U.S.C. § 1125(c)(2)(B). Using these factors, the Ninth Circuit held that a reasonable trier of fact could find the HOT WHEELS mark was diluted by the mark HOT RIGZ used in connection with toy vehicles. Jada Toys Inc. v. Mattel Inc., 85 U.S.P.Q.2d 1895, 1899-1901 (9th Cir. 2008). Similarly, the Ninth Circuit held that the marks PERFUMEBAY and PERFUME BAY used in connection with online sales of perfume were likely to dilute the EBAY mark. Perfumebay.com Inc. v. eBay Inc., 84 U.S.P.Q.2d 1865, 1876-77 (9th Cir. 2007) ("consumers may no longer associate the usage of the "Bay" suffix with eBay's unique services, specifically the sale of products on an internet-based marketplace").

As discussed above, the marks at issue here are very similar and the FACEBOOK mark is famous and highly distinctive in connection with online communities and social networking. Moreover, Facebook is the exclusive user of the FACEBOOK mark. Just as the EBAY mark was likely to be diluted by the use of a generic term ("perfume") plus the distinctive term BAY in connection with an online marketplace, your client's use of the mark LAMEBOOK, including the distinctive BOOK suffix, to clearly indicate that it offers "Lame Facebook posts" in connection with an online community is likely to dilute the famous FACEBOOK mark.

I understand that you have advised your client that its use of the mark LAMEBOOK is protected by the parody defense. It is easy to see how you might be tempted to make this argument.

And States



Conor Civins, Esq. July 1, 2010 Page Four

Nonetheless, this defense is not available to your client since the Lamebook site is not a successful parody under the relevant authority.

The critical element of the parody defense is that the junior work comments on or otherwise criticizes the original work. For example, in *Dr. Seuss Enterprises LP v. Penguin Books USA Inc.*, 42 USPQ2d 1184 (9<sup>th</sup> Cir. 1997), the defendant's mimicry of Dr. Seuss's style in creating his own book about the OJ Simpson case (titled *The Cat NOT in the Hat!*) was held *not* to be a parody, mainly because it did not provide any commentary on Seuss or his work. Quoting the Supreme Court, the Ninth Circuit observed:

[T]he heart of any parodist's claim to quote from existing material is the use of some elements of a prior author's composition to create a new one that, at least in part, comments on that author's works. . . . If, on the contrary, the commentary has no critical bearing on the substance or style of the original composition, which the alleged infringer merely uses to get attention or to avoid the drudgery in working up something fresh, the claim to fairness in borrowing from another's work diminishes accordingly (if it does not vanish), and other factors, like the extent of its commerciality, loom larger.

(Emphasis added.) In rejecting the defendant's arguments, the court observed that "[a]Ithough *The Cat NOT in the Hat!* does broadly mimic Dr. Seuss' characteristic style, it does not hold *his style* up to ridicule. The stanzas have 'no critical bearing on the substance or style of' *The Cat in the Hat.* [Defendants] merely use [Seuss's work] 'to get attention' or maybe even 'to avoid the drudgery in working up something fresh."

As in *Penguin Books*, the Lamebook website does not actually provide any critique or comment of Facebook itself. Rather, Lamebook's satiric finger is pointed squarely at the individual people who make funny or "lame" comments. Lamebook is one among many trying to entertain the masses by collecting the flubs, follies and foibles of others, whether occurring on the sidewalk, on TV, or via other communications media. This is no comment on Facebook. And the commercial nature of the Lamebook site and the prevalence of advertising further detract from any claim of parody. *Columbia Pictures Industries Inc. v. Miramax Films Corp.*, 48 USPQ2d 1801 (C.D. Cal. 1998).

In the end, both Facebook and your client will be better off your client comes up with a creative and distinctive name and website that does not incorporate or imitate Facebook's intellectual property. As I'm sure you have discussed with Facebook's in house counsel, Facebook encourages competition and tolerates fair use of its name. However, we simply ask that your client's *brand* be of its own original creation.

To reiterate, although Facebook does not object to the posting of information or opinions about Facebook, we must object to attempts to create brand names that imitate Facebook's valuable trademarks.

Facebook is prepared to enforce its rights to the full extent of the law, including but not limited to terminating Lamebook's presence on the Facebook site and opposing its trademark

All Harris



Conor Civins, Esq. July 1, 2010 Page Five

applications. However, I understand that you and Christen Dubois remain in discussions regarding a possible amicable resolution. In the spirit of resolution and as a showing of good faith, Facebook has postponed taking action for the time being.

Marchaelle

To resolve this matter, Lamebook must at minimum come up with its own original name and site design that do not appropriate Facebook's valuable intellectual property. To be specific, we require that Lamebook (1) abandon all applications to register marks containing the term LAMEBOOK; (2) permanently cease use of the LAMEBOOK mark or any mark with the BOOK suffix and agree not to seek to register such marks; (3) permanently cease use of Facebook trade dress; (4) permanently cease use of the FACEBOOK mark in connection with any logos or taglines; (5) agree to only use the name Facebook within the limits of fair use; and (6) agree to take no further action that infringes Facebook's intellectual property rights.

This letter is without prejudice to any rights and remedies of Facebook, all of which are expressly reserved.

Very truly yours,

Cooley LLP

Kathleen E. Johnsto

KEJ:II

1179688 v1/SF

# **EXHIBIT B**

### Civins, Conor

From: TXW\_USDC\_Notice@txwd.uscourts.gov

Sent: Thursday, November 04, 2010 6:36 PM

To: cmecf\_notices@txwd.uscourts.gov

Subject: Activity in Case 1:10-cv-00833 Lamebook, LLC v. Facebook, Inc. Complaint

This is an automatic e-mail message generated by the CM/ECF system. Please DO NOT

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### **U.S. District Court [LIVE]**

### **Western District of Texas**

### **Notice of Electronic Filing**

The following transaction was entered by Civins, Conor on 11/4/2010 at 6:35 PM CDT and filed on 11/4/2010

S. Oak

Case Name:

Lamebook, LLC v. Facebook, Inc.

Case Number:

1:10-cv-00833

Filer:

Lamebook, LLC

Document Number: 1

### **Docket Text:**

COMPLAINT (Filing fee \$ 350 receipt number 0542-3187412), filed by Lamebook, LLC. (Attachments: # (1) Civil Cover Sheet JS44, # (2) Exhibit Exhibit A)(Civins, Conor)

### 1:10-cy-00833 Notice has been electronically mailed to:

Conor M. Civins conor.civins@bgllp.com, kelly.galvin@bgllp.com, patricia.moran@bgllp.com

### 1:10-cv-00833 Notice has been delivered by other means to:

The following document(s) are associated with this transaction:

Document description: Main Document

Original filename:n/a

Electronic document Stamp:

[STAMP dcecfStamp\_ID=1080075687 [Date=11/4/2010] [FileNumber=7044104-0] [621b15c2b5f6ac784ab73252a9318846a1be08b7434e0b57e2d99f68ae6c3694c29 021f545ee48fcad213e85291151a3eaeac4a9e42236351e517af749cfd25f]]

And Shirt

10.042

Document description: Civil Cover Sheet JS44

Original filename:n/a

**Electronic document Stamp:** 

[STAMP dcecfStamp\_ID=1080075687 [Date=11/4/2010] [FileNumber=7044104-1] [2094fe429291db12c5c85f7baed8d387edf75f8cfa76a75514c25a453702b97a6f3 74ba2114d559eb6ae4d98998d79660a288bb13b8cd174d4d548a37172e78e]]

Document description: Exhibit Exhibit A

Original filename:n/a

**Electronic document Stamp:** 

[STAMP dcecfStamp\_ID=1080075687 [Date=11/4/2010] [FileNumber=7044104-2 ] [3a8679297bb02f9413b57947ad49d49911f6c73473865b9335451ae2a71b7a9d2fa 265fdb85f6f3eebd6d595e5f4daf68e926f70f7aa2be6efba2d820a1d13aa]]

# **EXHIBIT C**

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### Facebook solidifies downtown office

### Facebook solidifies downtown office

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By Bobby Longoria Tuesday, 21 September 2010

AUSTIN — Facebook's temporary Austin office at 300 W. Sixth St. expanded and became permanent Sept. 20. The office's staff of 50 will continue its hiring process until the company reaches 200 employees.

Facebook announced its Austin operation center in March after the Austin City Council approved \$200,000 in incentives for the office to open. A small six-person team from Facebook's staff in Palo Alto, Calif., entered Austin in early May and occupied 8,000 square feet of temporary office space at the Sixth Street location.

The group progressively leased more office space until reaching their permanent office space of 29,236 square feet at the downtown location owned by Thomas Properties Group Inc.

As part of the Texas Enterprise Fund, the company committed to creating 200 jobs over the next four years. The state is investing \$1.4 million in the company for their hiring commitment.

"We are continuing to hire, so if people want to work there just keep applying," said spokeswoman Kathleen Loughlin.

The Austin-based office is the company's first expansion in the U.S. and will concentrate on online sales and operations, as well as other areas, such as inside sales, user support, risk management, payment operations and developer support.

Recruiting efforts will be ongoing and once the Austin team is larger, Facebook intends on having various local events, Loughlin said.

The downtown office space will be laid out similarly to Facebook's California offices, Loughlin said, with an emphasis on an open-space layout.

Find more news about Central AustinBusinessCityJobsNewsRecent News

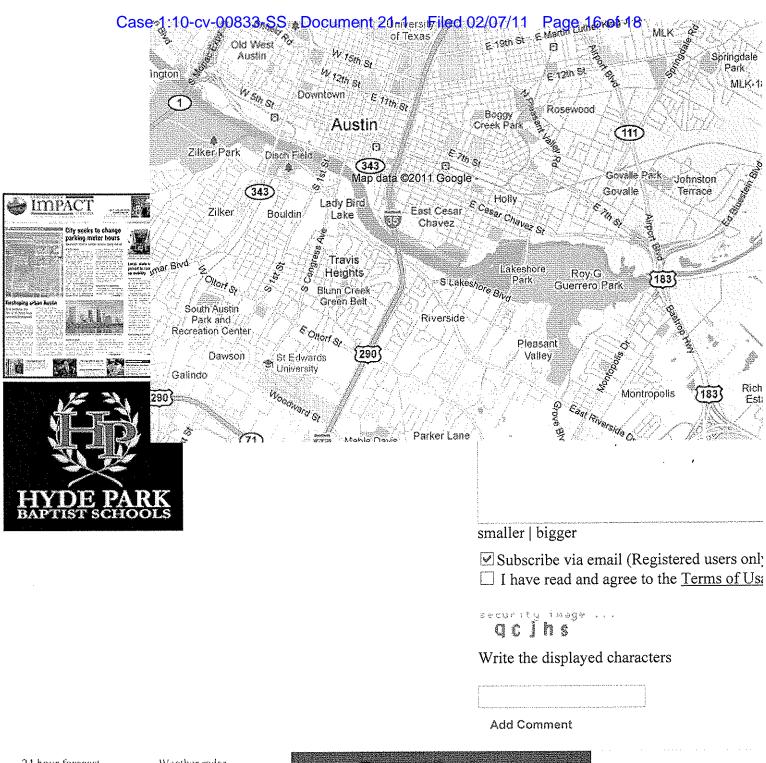
### Map and contact information

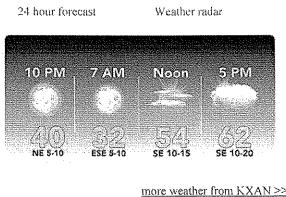
Facebook Inc. 300 W. Sixth St.

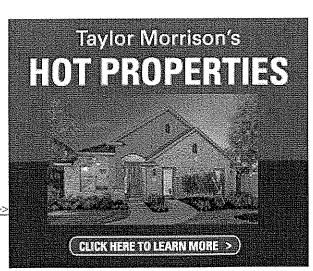
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30.2687699,-97,745285









# **EXHIBIT D**

### talite Sinnain Golni



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### Statesman Business

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The entry titled "Facebook ays it's ready to hire in

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Estata Dell Inc Downtown Development Foonamic

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February 2011 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28

### Statesman Blogs

All Ablog Austin Anders Meanders Austin Golf: Backspin Home > The Ticker > Archives > 2010 > March > 12 > Entry

### Facebook says it's ready to hire in Austin

By Kirk Ladendorf | Friday, March 12, 2010, 11:16 AM

Facebook Inc. officially announced friday that it is starting an online service operation in Austin that could be in operation by early May.

Company officials said Facebook would begin posting Austin jobs on its Web site today at facebook.com/careers.

Austin's "world class educational system and talented worldorce give us the means to quickly establish a strong outfit," said Grady Burnett, the company's director of global online sales and operations.

Facebook, the world's leading social networking service with more than 400 million members worldwide, is moving to turn its popularity into revenue with advertising

The company, which has pledged to create 200 local jobs in the next four years here, received approval Thursdayfor \$200,000 in city incentives for its project, which will be the first U.S. online operations center for the company outside of its home base in Palo, Alto, Calif.

State officials have pledged \$1.4 million from the Texas Enterprise Fund.

Employees in Austin will work with advertisers and with the company's sales, marketing and product teams

Job openings are expected to include such sales related jobs as account representative and risk management.

Sarah Smith, a two-year employee at the fast-growing six-year-old company, will run the Austin office.

While Facebook was announcing its expansion, Yingli Green Energy Americas Inc., a Chinese-owned solar panel manufacturer, was still waiting to receive a formal offer from the Texas Enterprise Fund on Friday.

The company is expected to announce its choice between Austin and Phoenix on

Austin's City Council has approved a 10-year-incentives offer of more than \$354,000 in property tax breaks for the company.

Permalink | Comments (14) | Post your comment Categories: Austin economy

#### Comments

By Lesley Sanchez March 15, 2010 10:13 AM | Link to this

### you need to apply.

By mark syman March 13, 2010 10:34 AM | Link to this

The Texas Enterprise Fund is very underfunded.

There areso many small start-up companies with great technology that could grow to large proportions if only they had \$250K to get started. Regular people just don't have that kind of money sitting around these days.

By Ferodynamics March 13, 2010 1:58 AM | Link to this

### Google this

"Some of the content you included in this message is not allowed by Facebook"

By Shan

March 12, 2010 5:37 PM | Link to this

America is all about sales and marketing. If you're not bringing in new revenues you're dead weight. FB's got the popularity traction but Zuckerberg can't take it public until he proves he can MONETIZE it. That means selling advertising, selling connections with Dollars attached, selling a brand that Wall St is convinced will hit a consistent string of earnings growth plateaus - like Google did, Austin will be a feast for recruiting a hip, young salesforce of cool kids to capitalize on the New Normal's



the Raising Austin Forum



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