

EXHIBIT M

	General Fund	Other Operations	Special Revenues	Capital Improvements	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
ESTIMATED BEGINNING BALANCE 07/01/11	12,046,696	(13,980,462)	3,793,218	6,982,515	5,771,346	46,553,548	20,599,438	81,766,299	8,752,364	575,000	91,093,663
Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Housing Authority Debt Payment	-	-	-	-	-	-	-	-	-	-	-
General Fund Loan - Subaru Project	(750,000)	-	-	-	-	750,000	-	-	-	-	-
Capital Interest	-	-	-	-	-	305,321	-	305,321	-	-	305,321
NEW BALANCE	11,296,696	(13,980,462)	3,793,218	6,982,515	5,771,346	47,608,869	20,599,438	82,071,619	8,752,364	575,000	91,398,983
Revenues											
30 Property Tax	25,722,700	1,271,717	5,075,504	-	5,787,162	-	-	37,857,083	17,366,000	-	55,223,083
31 Sales Tax	25,019,970	-	-	-	-	-	-	25,019,970	-	-	25,019,970
32 Utility Users Tax	52,456,890	-	-	-	-	-	-	52,456,890	-	-	52,456,890
33 Other Taxes	7,246,000	-	-	-	-	-	-	7,246,000	-	-	7,246,000
34 Licenses, Permits and Fees	5,144,700	5,410,676	725,000	22,489	-	173,155	-	11,476,020	626,000	-	12,102,020
35 Fines, Forfeitures and Penalties	300,000	277,000	20,000	-	-	-	640,793	1,545,608	-	-	1,545,608
36 Interest and Investment Income	302,500	(99,000)	37,500	56,165	400,000	207,650	11,842,563	34,834,029	-	-	34,834,029
37 Charges for Services	1,036,000	4,000,918	-	-	-	17,954,548	10,221,761	10,221,761	-	-	10,221,761
Charges for Internal Services	-	-	-	268,000	-	163,200	50,000	1,570,057	400,000	1,153,254	3,123,311
38 Other Revenues	777,577	311,280	-	-	3,975,516	8,176,447	-	12,575,063	-	5,334,439	17,909,502
39 Rental Income	419,500	3,600	-	-	-	-	-	3,174,454	-	-	3,174,454
3A State and Local Taxes	300,000	-	23,805	2,850,649	-	-	-	12,770,210	4,605,000	-	17,145,859
3B Federal Grant Revenue	1,844,413	4,351,773	-	-	-	6,574,024	-	16,249,463	-	24,670,176	42,045,386
3C State Grant Revenue	567,309	560,125	-	8,427,222	-	6,694,807	-	16,249,463	-	-	16,249,463
3D Other Grant Revenue	-	583,390	652,154	1,691,043	2,601,079	639,000	-	2,601,079	43,511,000	-	47,076,587
3H Pension Stabilization Revenue	-	-	-	-	-	-	-	25,000	-	-	25,000
60 Proceeds from Sale of Property	25,000	-	-	1,368,513	-	-	-	1,368,513	-	-	1,368,513
61 Loan/Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	121,162,559	16,671,479	6,533,963	14,684,081	12,763,757	40,592,831	22,755,117	235,153,787	66,508,000	31,157,869	332,819,656

	General Fund	Other Operations	Special Revenues	Capital Improvements	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
Expenditures											
40 Salaries and wages	65,260,343	8,435,373	141,431	69,987	-	1,831,232	3,276,416	79,014,782	2,349,357	2,275,300	83,639,439
41 Benefits	32,801,280	3,976,005	63,896	28,825	-	729,326	1,420,148	39,019,480	1,230,580	1,117,523	41,367,583
Non-department - vacancies	-	-	-	-	-	-	-	-	-	-	-
Retirements, layoffs, transfers	-	-	-	-	-	-	-	-	-	-	-
42 Professional services	9,574,398	3,533,520	1,847,735	1,024,277	-	8,518,774	2,168,043	26,666,746	642,985	341,550	27,651,281
43 Other Operating	6,733,967	539,725	37,378	103,000	-	315,801	110,625	7,840,496	314,197	20,576,667	28,731,360
44 Utilities	3,029,991	238,607	10,000	-	-	1,115,112	163	4,393,874	19,095	873,076	5,286,045
45 Equipment & Contractual Svcs.	1,807,784	658,846	231,500	2,570,021	-	351,200	996,354	6,615,705	200,632	1,415,700	8,232,037
46 Provision for insurance losses	-	-	-	-	-	30,000	13,150,150	13,180,150	-	-	13,180,150
47 Cost Pool	5,600,822	5,601,521	182,427	-	-	2,522,025	1,709,093	15,615,888	978,342	681,647	17,275,877
48 Asset & Capital Outlay	316,421	244,683	60,000	-	-	12,304,700	1,288,960	14,214,764	-	1,450,000	15,664,764
Capital Improvement Projects	-	-	-	20,190,692	-	17,630,826	3,506,394	41,327,912	55,153,000	-	96,480,912
49 Debt Service Expenditures	781,201	-	-	-	14,092,159	8,837,688	992,669	24,703,717	14,365,000	1,478,471	40,547,188
50 Grant Expenditures	20,000	951,785	444,933	-	-	-	-	1,416,718	-	-	1,416,718
Non-capital asset acquisition	-	-	-	8,125	-	-	-	8,125	-	-	8,125
Rental and miscellaneous	-	-	-	-	-	-	-	-	-	-	-
Direct costs	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	125,926,207	24,180,064	3,019,300	23,994,927	14,092,159	54,186,684	28,619,015	274,018,357	75,253,188	30,209,934	379,481,479

90 Transfers in from:

General Fund	Other Operations	Special Revenues	Capital Improvements	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
-	7,203,529	-	-	1,430,360	-	380,635	9,014,524	-	-	9,014,524
325,000	-	-	-	-	-	-	325,000	-	-	325,000
4,415,310	95,000	-	100,000	3,042,954	-	62,780	7,716,044	-	-	7,716,044
-	-	-	76,211	-	-	-	76,211	-	-	76,211
2,671,409	-	-	-	-	-	-	2,671,409	-	-	2,671,409
-	100,000	-	-	-	-	5,428	105,428	-	-	105,428
5,537,996	-	-	-	-	-	7,176	5,537,996	-	-	5,537,996
-	-	-	-	-	-	-	7,176	-	-	7,176
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
12,949,715	7,398,529	-	176,211	4,473,314	-	456,019	25,453,788	-	-	25,453,788

Total transfers in

91 Transfers out to:

General Fund	Operations	Special Revenue	Capital Improvements	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
-	-	4,590,310	-	2,671,409	250,000	5,537,996	13,049,715	-	-	13,049,715
7,203,529	-	-	-	-	-	-	7,203,529	-	-	7,203,529
-	-	95,000	-	-	-	-	95,000	-	-	95,000
-	-	100,000	76,211	-	-	-	176,211	-	-	176,211
1,430,360	-	2,621,741	421,213	-	-	-	4,473,314	-	-	4,473,314
380,635	62,780	-	-	-	5,428	-	448,843	7,176.00	-	456,019
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
9,014,524	62,780	7,407,051	497,424	2,671,409	255,428	5,537,996	25,446,612	7,176	-	25,453,788
3,935,191	7,335,749	(7,407,051)	(321,213)	1,801,905	(255,428)	(5,081,977)	7,176	(7,176)	-	-
(828,457)	(172,837)	(3,892,388)	(9,632,059)	473,503	(13,859,281)	(10,945,875)	(38,857,394)	(6,752,364)	947,935	(46,661,823)
10,468,238	(14,153,298)	(99,170)	(2,649,544)	6,244,849	33,749,588	9,653,563	43,214,225	-	1,522,935	44,737,160

Total transfers out

Net Surplus/Deficit

ENDING BALANCE

	Operations	Special Revenues	Capital Improvements	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
ESTIMATED BEGINNING BALANCE 07/01/11	(1,933,766)	3,793,218	6,982,515	5,771,346	46,553,548	20,599,438	81,766,299	8,752,364	575,000	91,093,663
Bond Proceeds	-	-	-	-	-	-	-	-	-	-
Housing Authority Debt Payment	-	-	-	-	-	-	-	-	-	-
General Fund Loan - Subaru Project	(750,000)	-	-	-	750,000	-	-	-	-	-
Capital Interest	-	-	-	-	305,321	-	305,321	-	-	305,321
NEW BALANCE	(2,683,766)	3,793,218	6,982,515	5,771,346	47,608,869	20,599,438	82,071,619	8,752,364	575,000	91,398,983
Revenues										
30 Property Tax	26,994,417	5,075,504	-	5,787,162	-	-	37,857,083	17,366,000	-	55,223,083
31 Sales Tax	25,019,970	-	-	-	-	-	25,019,970	-	-	25,019,970
32 Utility Users Tax	52,456,890	-	-	-	-	-	52,456,890	-	-	52,456,890
33 Other Taxes	7,246,000	-	-	-	-	-	7,246,000	-	-	7,246,000
34 Licenses, Permits and Fees	10,555,376	725,000	22,489	-	173,155	-	11,476,020	626,000	-	12,102,020
35 Fines, Forfeitures and Penalties	577,000	20,000	-	-	-	-	597,000	-	-	597,000
36 Interest and Investment Income	203,500	37,500	56,165	400,000	207,650	640,793	1,545,608	-	-	1,545,608
37 Charges for Services	5,036,918	-	-	-	17,954,548	11,842,563	34,834,029	-	-	34,834,029
Charges for Internal Services	-	-	-	-	-	10,221,761	10,221,761	-	-	10,221,761
38 Other Revenues	1,088,857	-	268,000	-	163,200	50,000	1,570,057	400,000	1,153,254	3,123,311
39 Rental Income	423,100	-	-	3,975,516	8,176,447	-	12,575,063	-	5,334,439	17,909,502
3A State and Local Taxes	300,000	-	2,850,649	-	-	-	3,174,454	-	-	3,174,454
3B Federal Grant Revenue	6,196,186	23,805	-	-	6,574,024	-	12,770,210	4,605,000	24,670,176	42,045,386
3C State Grant Revenue	1,127,434	-	8,427,222	-	6,694,807	-	16,249,463	-	-	16,249,463
3D Other Grant Revenue	583,390	652,154	1,691,043	-	639,000	-	2,601,079	43,511,000	-	47,076,587
3H Pension Stabilization Revenue	-	-	-	2,601,079	-	-	2,601,079	-	-	2,601,079
60 Proceeds from Sale of Property	25,000	-	-	-	-	-	25,000	-	-	25,000
61 Loan/Bond Proceeds	-	-	1,368,513	-	-	-	1,368,513	-	-	1,368,513
Total Revenues	137,834,038	6,533,963	14,684,081	12,763,757	40,582,831	22,755,117	235,153,787	66,508,000	31,157,869	332,819,656

	Operations	Special Revenues	Capital Improve-ments	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
Expenditures										
40 Salaries and wages	73,695,716	141,431	69,987	-	1,831,232	3,276,416	79,014,782	2,349,357	2,275,300	83,639,439
41 Benefits	36,777,285	63,896	28,825	-	729,326	1,420,148	39,019,480	1,230,580	1,117,523	41,367,583
Non-department - vacancies	-	-	-	-	-	-	-	-	-	-
Retirements, layoffs, transfers	-	-	-	-	-	-	-	-	-	-
42 Professional services	13,107,917	1,847,735	1,024,277	-	8,518,774	2,168,043	26,666,746	642,985	341,550	27,651,281
43 Other Operating	7,273,692	37,378	103,000	-	315,801	110,625	7,840,496	314,197	20,576,667	28,731,360
44 Utilities	3,268,598	10,000	-	-	1,115,112	163	4,393,874	19,095	873,076	5,286,045
45 Equipment & Contractual Svcs.	2,466,630	231,500	2,570,021	-	351,200	996,354	6,615,705	200,632	1,415,700	8,232,037
46 Provision for insurance losses	-	-	-	-	30,000	13,150,150	13,180,150	-	-	13,180,150
47 Cost Pool	11,202,343	182,427	-	-	2,522,025	1,709,093	15,615,888	978,342	681,647	17,275,877
48 Asset & Capital Outlay	561,104	60,000	-	-	12,304,700	1,288,960	14,214,764	-	1,450,000	15,664,764
Capital Improvement Projects	-	-	20,190,692	-	17,630,826	3,506,394	41,327,912	55,153,000	-	96,480,912
49 Debt Service Expenditures	781,201	-	-	14,092,159	8,837,688	992,669	24,703,717	14,365,000	1,478,471	40,547,188
50 Grant Expenditures	971,785	444,933	-	-	-	-	1,416,718	-	-	1,416,718
Non-capital asset acquisition	-	-	8,125	-	-	-	8,125	-	-	8,125
Rental and miscellaneous	-	-	-	-	-	-	-	-	-	-
Direct costs	-	-	-	-	-	-	-	-	-	-
Total Expenditures	150,106,272	3,019,300	23,994,927	14,092,159	54,186,684	28,619,015	274,018,357	75,253,188	30,209,934	379,481,479

90 Transfers in from:

	Operations	Special Revenues	Capital Improve-ments	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
General Fund	7,203,529	-	-	1,430,360	-	380,635	9,014,524	-	-	9,014,524
Operations	325,000	-	-	-	-	-	325,000	-	-	325,000
Special Revenue	4,510,310	-	100,000	3,042,954	-	62,780	7,716,044	-	-	7,716,044
Capital Improvements	-	-	76,211	-	-	-	76,211	-	-	76,211
Debt Service	2,671,409	-	-	-	-	-	2,671,409	-	-	2,671,409
Enterprise Fund	100,000	-	-	-	-	5,428	105,428	-	-	105,428
Internal Service Funds	5,537,996	-	-	-	-	7,176	5,537,996	-	-	5,537,996
Redevelopment	-	-	-	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-	-	-	-
Total transfers in	20,348,244	-	176,211	4,473,314	-	456,019	25,453,788	-	-	25,453,788

91 Transfers out to:

	Operations	Special Revenues	Capital Improve-ments	Debt Service	Enterprise Funds	Internal Service	Budget Subtotal	Redevelopment	Housing Authority	Total
General Fund	-	4,590,310	-	2,671,409	250,000	5,537,996	13,049,715	-	-	13,049,715
Operations	7,203,529	-	-	-	-	-	7,203,529	-	-	7,203,529
Special Revenue	-	95,000	-	-	-	-	95,000	-	-	95,000
Capital Improvements	-	100,000	76,211	-	-	-	176,211	-	-	176,211
Debt Service	1,430,360	2,621,741	421,213	-	-	-	4,473,314	-	-	4,473,314
Enterprise Fund	443,415	-	-	-	5,428	-	448,843	7,176.00	-	456,019
Internal Service Funds	-	-	-	-	-	-	-	-	-	-
Redevelopment	-	-	-	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-	-	-	-
Total transfers out	9,077,304	7,407,051	497,424	2,671,409	255,428	5,537,996	25,446,612	7,176	-	25,453,788
Net transfers in/out	11,270,940	(7,407,051)	(321,213)	1,801,905	(255,428)	(5,081,977)	7,176	(7,176)	-	-
Net Surplus/Deficit	(1,001,294)	(3,892,388)	(9,632,059)	473,503	(13,859,281)	(10,945,875)	(38,857,394)	(8,752,364)	947,935	(46,661,823)
ENDING BALANCE	(3,685,060)	(99,170)	(2,649,544)	6,244,849	33,749,588	9,653,563	43,214,225	-	1,522,935	44,737,160

CC	PROJECT CODE CLASSIFICATION	General Fund	Paratransit	Hilltop L&L	Marina Bay L&L	Planning	Bldg Cost Recovery	Engineering Cost Recovery	Code Enforcement	Employment & Training	Stormwater Enterprise	Operations Total
	ORG											
	FUND											
	Estimated Beginning Balance 07/01/11	12,046,696	1003 (529,974)	1012 88,812	1015 473,581	1050 (6,263,960)		1051 (1,892,186)	1053 (2,766,852)	1205 430,000	4006 (3,519,883)	(1,933,766)
	Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
	Housing Authority Debt Payment	-	-	-	-	-	-	-	-	-	-	-
	Subaru Project Loan Payment	(750,000)	-	-	-	-	-	-	-	-	-	(750,000)
	Capital Interest	-	-	-	-	-	-	-	-	-	-	-
	NEW BALANCE	11,296,696	(529,974)	88,812	473,581	(6,263,960)	-	(1,892,186)	(2,766,852)	430,000	(3,519,883)	(2,883,766)
	Revenues											
30	Property Tax	25,722,700	-	795,945	475,772	-	-	-	-	-	-	26,994,417
31	Sales Tax	25,019,970	-	-	-	-	-	-	-	-	-	25,019,970
32	Utility Users Tax	52,456,890	-	-	-	-	-	-	-	-	-	52,456,890
33	Other Taxes	7,246,000	-	-	-	-	-	-	-	-	-	7,246,000
34	Licenses, Permits and Fees	5,144,700	-	-	-	558,057	2,477,619	505,000	1,870,000	-	-	10,555,376
35	Fines, Forfeitures and Penalties	300,000	-	-	-	-	-	-	275,000	-	2,000	577,000
36	Interest and Investment Income	302,500	(11,000)	-	-	-	(53,000)	-	(35,000)	-	-	203,500
37	Charges for Services	1,036,000	-	-	297,138	-	7,082	1,800,000	-	-	1,896,698	5,036,918
	Charges for Internal Services	-	-	-	-	-	-	-	-	-	-	-
38	Other Revenues	777,577	61,280	-	-	100,000	-	-	-	150,000	-	1,088,857
39	Rental Income	419,500	-	-	-	-	-	-	-	-	3,600	423,100
3A	State and Local Taxes	300,000	-	-	-	-	-	-	-	-	-	300,000
3B	Federal Grant Revenue	1,844,413	-	-	-	-	-	-	-	4,351,773	-	6,196,186
3C	State Grant Revenue	567,309	-	-	-	560,125	-	-	-	-	-	1,127,434
3D	Other Grant Revenue	-	583,390	-	-	-	-	-	-	-	-	583,390
3H	Pension Stabilization Revenue	-	-	-	-	-	-	-	-	-	-	-
60	Proceeds from Sale of Property	25,000	-	-	-	-	-	-	-	-	-	25,000
	Total Revenues	121,162,559	633,670	795,945	475,772	1,515,320	2,431,701	2,305,000	2,110,000	4,501,773	1,902,298	137,834,038

Operations

CC	PROJECT CODE CLASSIFICATION	General Fund	Paratransit	Hilltop L&L	Marina Bay L&L	Planning	Bldg Cost Recovery	Engineering Cost Recovery	Code Enforcement	Employment & Training	Stormwater Enterprise	Operations Total
ORG	FUND	1000	1012	1015	1050	1051	1053	1205	4006			
	Expenditures											
40	Salaries and wages	65,260,343	398,707	407,510	833,503	1,119,675	2,064,437	1,863,736	216,230	73,695,716		
41	Benefits	32,801,280	229,474	201,536	336,358	486,455	1,018,594	1,041,252	101,793	36,777,285		
	Non-department - vacancies	-	-	-	-	-	-	-	-	-	-	-
	Retirements, layoffs, transfers	-	-	-	-	-	-	-	-	-	-	-
42	Professional services	9,574,398	73,500	46,363	976,710	392,307	197,300	250,000	1,452,680	13,107,917		
43	Other Operating	6,733,967	20,500	56,367	86,719	64,896	203,100	27,500	7,273,692			
44	Utilities	3,029,991	3,500	38,885	2,000	8,000	85,000	10,000	2,400	3,268,598		
45	Equipment & Contractual Svcs.	1,807,784	-	9,032	-	-	14,000	550,000	-	2,466,630		
46	Provision for insurance losses	-	-	-	-	-	-	-	-	-	-	-
47	Cost Pool	5,600,822	598,586	140,168	426,961	1,317,371	969,152	588,344	90,564	11,202,343		
48	Asset & Capital Outlay	316,421	10,482	-	-	197,000	37,201	-	-	561,104		
	Capital Improvement Projects	-	-	-	-	-	-	-	-	-	-	-
49	Debt Service Expenditures	781,201	-	-	-	-	-	-	-	781,201		
50	Grant Expenditures	20,000	-	-	-	-	55,000	896,785	-	971,785		
	Non-capital asset acquisition	-	-	-	-	-	-	-	-	-	-	-
	Rental and miscellaneous	-	-	-	-	-	-	-	-	-	-	-
	Direct costs	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures		125,926,207	1,334,749	901,860	2,662,251	3,430,289	4,643,784	5,200,117	1,891,167	150,106,272		

Operations

CC	PROJECT CODE CLASSIFICATION	ORG	FUND	General Fund	Paratransit	Hilltop L&L	Marina Bay L&L	Planning	Bidding Cost Recovery	Engineering Cost Recovery	Code Enforcement	Employment & Training	Stormwater Enterprise	Operations Total
				0001	1003	1012	1015	1050	1051	1053	1205	4006		
90	Transfers in from:			-	701,079	153,465	312,404	1,046,931	1,005,765	1,098,284	398,344	-	-	7,203,529
	General Fund			325,000	-	-	-	-	-	-	-	-	-	325,000
	Special Revenue			4,415,310	-	-	-	-	-	95,000	-	-	-	4,510,310
	Capital Improvements			-	-	-	-	-	-	-	-	-	-	-
	Debt Service			2,671,409	-	-	-	-	-	-	-	-	-	2,671,409
	Enterprise Fund			-	-	-	100,000	-	-	-	-	-	-	100,000
	Internal Service Funds			5,537,996	-	-	-	-	-	-	-	-	-	5,537,996
	Redevelopment			-	-	-	-	-	-	-	-	-	-	-
	Housing Authority			-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-
	Total transfers in			12,949,715	701,079	153,465	312,404	1,146,931	1,005,765	1,098,284	398,344	-	-	20,348,244

91	Transfers out to:	General Fund	Operations	Special Revenue	Capital Improvements	Debt Service	Enterprise Fund	Internal Service Funds	Redevelopment	Housing Authority				
		-	-	-	-	-	-	-	-	-				
		7,203,529	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		1,430,360	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		380,635	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
		-	-	-	-	-	-	-	-	-				
	Total transfers out	9,014,524	-	-	-	-	-	-	7,176	7,131	48,473	-	-	9,077,304
		-	-	-	-	-	-	-	-	-	-	-	-	-
		3,935,191	701,079	153,465	312,404	1,146,931	998,589	1,091,153	2,533,784	398,344	-	-	-	11,270,940
		(828,457)	-	47,550	68,482	(0)	0	-	-	-	(300,000)	11,131	-	(1,001,294)
		10,468,238	(529,974)	136,362	542,063	(6,263,960)	0	(1,892,186)	(2,766,852)	130,000	(3,508,752)	-	-	(3,685,060)
	Net Surplus/Deficit													
	Ending Balance													

Special Revenue

CC	PROJECT CODE CLASSIFICATION	Secured Pension Override	Library Fund	Emergency Medical Services	Pl. Molate	Veolia Mitigation Funds	N. Rich. Waste Mit. Funds	Hazmat Grant	Special Revenue Total
	ORG								
	FUND								
	Estimated Beginning Balance 07/01/11	1001 2,206,689	1005 462,604	1007 155,864	1008 608,866	1009 19,366	1010 14,430	1013 325,399	3,793,218
	Bond Proceeds	-	-	-	-	-	-	-	-
	Housing Authority Debt Payment	-	-	-	-	-	-	-	-
	NEW BALANCE	2,206,689	462,604	155,864	608,866	19,366	14,430	325,399	3,793,218
	Revenues								
30	Property Tax								
31	Sales Tax	5,075,504	-	-	-	-	-	-	5,075,504
32	Utility Users Tax	-	-	-	-	-	-	-	-
33	Other Taxes	-	-	-	-	-	-	-	-
34	Licenses, Permits and Fees	-	-	-	-	25,000	700,000	-	725,000
35	Fines, Forfeitures and Penalties	-	20,000	-	-	-	-	-	20,000
36	Interest and Investment Income	-	6,000	1,500	-	-	-	-	37,500
37	Charges for Services	30,000	-	-	-	-	-	-	-
38	Charges for Internal Services	-	-	-	-	-	-	-	-
39	Other Revenues	-	-	-	-	-	-	-	-
39	Rental Income	-	-	-	-	-	-	-	-
3A	State and Local Taxes	-	-	-	-	-	-	-	-
3B	Federal Grant Revenue	-	-	23,805	-	-	-	-	23,805
3C	State Grant Revenue	-	-	-	-	-	-	-	-
3D	Other Grant Revenue	-	153,093	-	-	-	-	499,061	652,154
3H	Pension Stabilization Revenue	-	-	-	-	-	-	-	-
60	Proceeds from Sale of Property	-	-	-	-	-	-	-	-
	Total Revenues	5,105,504	179,093	25,305	-	25,000	700,000	499,061	6,533,963

Special Revenue

CC	PROJECT CODE CLASSIFICATION	Secured Pension Override	Library Fund	Emergency Medical Services	Pl. Molate	Veolia Mitigation Funds	N. Rich. Waste Mit. Funds	Hazmat Grant	Special Revenue Total
	ORG FUND	1001	1005	1007	1008	1009	1010	1013	
	Expenditures								
40	Salaries and wages	-	-	-	141,431	-	-	-	141,431
41	Benefits	-	-	-	63,896	-	-	-	63,896
	Non-department - vacancies	-	-	-	-	-	-	-	-
	Retirements, layoffs, transfers	-	-	-	-	-	-	-	-
42	Professional services	-	231,967	-	925,000	35,000	500,000	155,768	1,847,735
43	Other Operating	-	20,833	-	1,545	-	15,000	-	37,378
44	Utilities	-	-	-	-	-	10,000	-	10,000
45	Equipment & Contractual Svcs.	-	-	-	231,500	-	-	-	231,500
46	Provision for insurance losses	-	-	-	-	-	-	-	-
47	Cost Pool	-	-	-	182,427	-	-	-	182,427
48	Asset & Capital Outlay	-	-	-	-	-	-	60,000	60,000
	Capital Improvement Projects	-	-	-	-	-	-	-	-
49	Debt Service Expenditures	-	-	-	-	-	-	-	-
50	Grant Expenditures	-	16,640	145,000	-	-	-	283,293	444,933
	Non-capital asset acquisition	-	-	-	-	-	-	-	-
	Rental and miscellaneous	-	-	-	-	-	-	-	-
	Direct costs	-	-	-	-	-	-	-	-
	Total Expenditures	-	269,440	145,000	1,545,799	35,000	525,000	499,061	3,019,300

Capital Improvements

PROJECT CODE CLASSIFICATION	Capital Outlay Fund	CIP Lease Rev Bond 00	Civic Center	Transpor- tation Fund	Parks Projects	Park Impact Fee	Fire Impact Fee	Police Impact Fee	Outside Grants	Library Impact Fee	Recreation Impact Fee
ORG											
ORG											
FUND											
Estimated Beginning Balance 07/01/11	2001	2003	2004	2008	2006	2010	2013	2014	1006	2017	2015
	4,598,414	-	932,850	(26,211)	(1,022,136)	1,758,196	28,551	125,783	352,678	468,380	197,080
Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Housing Authority Debt Payment	-	-	-	-	-	-	-	-	-	-	-
NEW BALANCE	4,598,414	-	932,850	(26,211)	(1,022,136)	1,758,196	28,551	125,783	352,678	468,380	197,080
Revenues											
Property Tax	-	-	-	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-	-	-	-	-
Utility Users Tax	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	-	-	-	4,735	5,032	-	8,736	3,986
Fines, Forfeitures and Penalties	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-	-	392	1,789	-	7,215	4,576
Charges for Services	-	-	-	-	-	37,328	-	-	-	-	-
Charges for Internal Services	-	-	-	-	-	-	-	-	-	-	-
Other Revenues - WW Bond	-	-	-	-	-	-	-	-	288,000	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-
State and Local Taxes	-	-	-	-	-	-	-	-	-	-	-
Federal Grant Revenue	-	-	-	-	-	-	-	-	-	-	-
State Grant Revenue	1,944,700	-	-	-	-	-	-	-	-	-	-
Other Grant Revenue	-	-	-	-	-	-	-	-	310,646	-	-
Pension Stabilization Revenue	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-	-	-	-	-	-	-
Loan/Bond Proceeds	1,368,513	-	-	-	-	-	-	-	-	-	-
Total Revenues	3,313,213	-	-	-	-	37,328	5,127	6,821	578,646	15,951	8,562

Capital Improvements

PROJECT CODE CLASSIFICATION	Capital Outlay Fund	CIP Lease Rev Bond 00	Civic Center	Transpor- tation Fund	Parks Projects	Park Impact Fee	Fire Impact Fee	Police Impact Fee	Outside Grants	Library Impact Fee	Recreation Impact Fee
	2001	2003	2004	2008	2006	2110	2113	2114	1006	2117	2115
Expenditures											
Salaries and wages	69,987	-	-	-	-	-	-	-	-	-	-
Benefits	28,825	-	-	-	-	-	-	-	-	-	-
Non-department - vacancies	-	-	-	-	-	-	-	-	-	-	-
Retirements, layoffs, transfers	-	-	-	-	-	-	-	-	-	-	-
Professional services	540,543	-	-	-	-	-	-	-	-	304,900	-
Other Operating	-	-	-	-	-	65,000	-	20,000	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Equipment & Contractual Svcs.	632,333	-	-	-	-	-	-	-	-	-	-
Provision for insurance losses	-	-	-	-	-	-	-	-	-	-	-
Cost Pool	-	-	-	-	-	-	-	-	-	-	-
Asset & Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Capital Improvement Projects	6,746,225	-	-	-	-	846,501	-	100,000	578,646	50,000	-
Debt Service Expenditures	-	-	-	-	-	-	-	-	-	-	-
Grant Expenditures	-	-	-	-	-	-	-	-	-	-	-
Non-capital asset acquisition	-	-	-	-	-	-	-	-	-	-	-
Rental and miscellaneous	-	-	-	-	-	-	-	-	-	-	-
Direct costs	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	8,017,913	-	-	-	-	911,501	-	120,000	578,646	354,900	-

Capital Improvements

PROJECT CODE CLASSIFICATION	Traffic	HARBOR	Measure C/J	State	Hiltop	Facility	Engineering	Gas Tax	Asset	Capital
	Impact Fee	FUND		Highway	Impact Fee	Fee - Parks	Projects		Seizure	Improvements Total
ORG										
ORG										
FUND										
Estimated Beginning Balance 07/01/11	2111	2007	2002	2009	2118	2116		1002	1004	
	(2,985,856)	1,087,501	646,366	1,397,605	(213,781)	(656,960)		549,521		6,982,515
Bond Proceeds	-	-	-	-	-	-	-	-	-	-
Housing Authority Debt Payment	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
NEW BALANCE	(2,985,856)	1,087,501	646,366	1,397,605	(213,781)	(656,960)		549,521		6,982,515
Revenues										
Property Tax	-	-	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-	-	-	-
Utility Users Tax	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	-	-	-	-	-	-	22,489
Fines, Forfeitures and Penalties	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	4,865	56,165
Charges for Internal Services	-	-	-	-	-	-	-	-	-	-
Other Revenues - WW Bond	-	-	-	-	-	-	-	-	-	268,000
Rental Income	-	-	-	-	-	-	-	-	-	-
State and Local Taxes	-	-	-	-	-	-	-	2,850,649	-	2,850,649
Federal Grant Revenue	-	-	-	-	-	-	-	-	-	-
State Grant Revenue	-	-	-	-	-	-	6,482,522	-	-	8,427,222
Other Grant Revenue	-	-	1,210,397	-	-	-	170,000	-	-	1,691,043
Pension Stabilization Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Property	-	-	-	-	-	-	-	-	-	-
Loan/Bond Proceeds	-	-	-	-	-	-	-	-	-	1,368,513
Total Revenues	-	-	1,210,397	-	-	-	6,652,522	2,850,649	4,865	14,684,081

Capital Improvements

PROJECT CODE CLASSIFICATION										
ORG	ORG	HARBOR	Measure C/J	State	Hiltop	Facility	Engineering	Gas Tax	Asset	Capital
FUND	FUND	FUND		Highway	Impact	Fee -	Projects		Seizure	Improvements
					Fee	Parks				Total
	2111	2007	2002	2009	2118	2116	1002	1004		
Expenditures										
Salaries and wages	-	-	-	-	-	-	-	-	-	69,987
Benefits	-	-	-	-	-	-	-	-	-	28,825
Non-department - vacancies	-	-	-	-	-	-	-	-	-	-
Retirements, layoffs, transfers	-	-	-	-	-	-	-	-	-	-
Professional services	-	-	140,000	-	-	-	3,000	35,834	-	1,024,277
Other Operating	-	-	-	-	-	-	-	18,000	-	103,000
Utilities	-	-	-	-	-	-	-	-	-	-
Equipment & Contractual Svcs.	-	-	940,763	-	-	-	489,800	-	-	2,570,021
Provision for insurance losses	-	-	-	-	-	-	-	-	-	-
Cost Pool	-	-	-	-	-	-	-	-	-	-
Asset & Capital Outlay	-	-	-	-	-	-	-	-	-	-
Capital Improvement Projects	-	1,058,844	776,000	1,371,394	-	-	6,162,722	35,000	-	20,190,692
Debt Service Expenditures	-	-	-	-	-	-	-	-	-	-
Grant Expenditures	-	-	-	-	-	-	-	-	-	-
Non-capital asset acquisition	-	-	-	-	-	-	-	8,125	-	8,125
Rental and miscellaneous	-	-	-	-	-	-	-	-	-	-
Direct costs	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	1,058,844	1,856,763	1,371,394	-	-	6,652,522	2,975,485	96,959	23,994,927

Capital Improvements

PROJECT CODE CLASSIFICATION		Traffic Impact Fee	HARBOR FUND	Measure C/J	State Highway	Hiltop Impact Fee	Facility Fee - Parks	Engineering Projects	Gas Tax	Asset Seizure	Capital Improvements Total
ORG	FUND	2111	2007	2002	2009	2118	2116		1002	1004	
Transfers in from:											
General Fund		-	-	-	-	-	-	-	-	-	-
Operations		-	-	-	-	-	-	-	-	-	-
Special Revenue		-	-	-	-	-	-	-	-	-	100,000
Capital Improvements		-	-	-	-	-	-	-	-	-	76,211
Debt Service		-	-	-	-	-	-	-	-	-	-
Enterprise Fund		-	-	-	-	-	-	-	-	-	-
Internal Service Funds		-	-	-	-	-	-	-	-	-	-
Redevelopment		-	-	-	-	-	-	-	-	-	-
Housing Authority		-	-	-	-	-	-	-	-	-	-
Total transfers in											
		-	-	-	-	-	-	-	-	-	176,211
Transfers out to:											
General Fund		-	-	-	-	-	-	-	-	-	-
Operations		-	-	-	-	-	-	-	-	-	-
Special Revenue		-	-	-	-	-	-	-	-	-	-
Capital Improvements		-	-	26,211	-	-	-	-	-	-	76,211
Debt Service		-	-	-	-	-	-	421,213	-	-	421,213
Enterprise Fund		-	-	-	-	-	-	-	-	-	-
Internal Service Funds		-	-	-	-	-	-	-	-	-	-
Redevelopment		-	-	-	-	-	-	-	-	-	-
Housing Authority		-	-	-	-	-	-	-	-	-	-
Total transfers out											
		-	-	26,211	-	-	-	-	421,213	-	497,424
Net transfers in/out											
		-	-	(26,211)	-	-	-	-	(421,213)	-	(321,213)
Net Surplus/Deficit											
		-	(1,058,844)	(646,366)	(1,397,605)	-	-	-	(546,049)	(92,094)	(9,632,059)
Ending Balance											
		(2,985,856)	28,657	-	-	(213,781)	(656,960)	-	3,472	(92,094)	(2,649,544)

Debt Service

CC	PROJECT CODE CLASSIFICATION				2005 TABLE POBS	99A PENSION OBG	95A Revenue Finding	2007 Lease Revenue	Debt Svc Total
	ORG	FUND	3002	3003					
		3001	3002	3003	3005				
		8,655,808	(3,026)	719,698	(3,601,134)				5,771,346
		Estimated Beginning Balance 07/01/11							
		Bond Proceeds							-
		Housing Authority Debt Payment							-
									-
									-
									-
									-
		NEW BALANCE	8,655,808	(3,026)	719,698	(3,601,134)			5,771,346
		Revenues							
	30	Property Tax							5,787,162
	31	Sales Tax	5,787,162						-
	32	Utility Users Tax							-
	33	Other Taxes							-
	34	Licenses, Permits and Fees							-
	35	Fines, Forfeitures and Penalties							-
	36	Interest and Investment Income	400,000						400,000
	37	Charges for Services							-
		Charges for Internal Services							-
	38	Other Revenues/Pension Stabilization							-
	39	Rental Income							-
	3A	State and Local Taxes					3,975,516		3,975,516
	3B	Federal Grant Revenue							-
	3C	State Grant Revenue							-
	3D	Other Grant Revenue							-
	3H	Pension Stabilization Revenue	2,601,079						2,601,079
	60	Proceeds from Sale of Property							-
		Total Revenues	8,788,241	-	-	-	3,975,516	-	12,763,757

Debt Service

	2005 TAXABLE POBS	99A PENSION OBG	95A Revenue Rfndng	2007 Lease Revenue	Debt Svc Total
Expenditures					
40 Salaries and wages	-	-	-	-	-
41 Benefits	-	-	-	-	-
Non-department - vacancies	-	-	-	-	-
Retirements, layoffs, transfers	-	-	-	-	-
42 Professional services	-	-	-	-	-
43 Other Operating	-	-	-	-	-
44 Utilities	-	-	-	-	-
45 Equipment & Contractual Svcs.	-	-	-	-	-
46 Provision for insurance losses	-	-	-	-	-
47 Cost Pool	-	-	-	-	-
48 Asset & Capital Outlay	-	-	-	-	-
Capital Improvement Projects	-	-	-	-	-
49 Debt Service Expenditures	5,643,329	2,621,741	421,213	5,405,876	14,092,159
50 Grant Expenditures	-	-	-	-	-
Non-capital asset acquisition	-	-	-	-	-
Rental and miscellaneous	-	-	-	-	-
Direct costs	-	-	-	-	-
Total Expenditures	5,643,329	2,621,741	421,213	5,405,876	14,092,159

Debt Service

	2005 TAXABLE POBS	99A PENSION OBG	95A Revenue Finding	2007 Lease Revenue	Debt Svc Total
90 Transfers in from:					
General Fund	-	-	-	1,430,360	1,430,360
Operations	-	-	-	-	-
Special Revenue	-	2,621,741	421,213	-	3,042,954
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Redevelopment	-	-	-	-	-
Housing Authority	-	-	-	-	-
	-	-	-	-	-
	-	2,621,741	421,213	1,430,360	4,473,314
Total transfers in					

91 Transfers out to:					
General Fund	2,671,409	-	-	-	2,671,409
Operations	-	-	-	-	-
Special Revenue	-	-	-	-	-
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Enterprise Fund	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
Redevelopment	-	-	-	-	-
Housing Authority	-	-	-	-	-
	-	-	-	-	-
	2,671,409	-	-	-	2,671,409
Total transfers out					
	(2,671,409)	2,621,741	421,213	1,430,360	1,801,905
Net transfers in/out					
	473,503	-	-	-	473,503
Net Surplus/Deficit					
Ending Balance	9,129,311	(3,026)	719,698	(3,601,134)	6,244,849

Enterprise Funds

CC	PROJECT CODE CLASSIFICATION ORG ORG	FUND/DEPT/ORG	Port	Wastewater Enterprise		Marina Operations	KCRT	Enterprise Fund Total
				Operations	CIP			
		4001	4003	4003	4003	4005	4008	
	Estimated Beginning Balance 07/01/11	190,884	10,141,297	32,000,000	4,103,243	118,124	46,553,548	
	Bond Proceeds	-	-	-	-	-	-	-
	Housing Authority Debt Payment	-	-	-	-	-	-	-
	Subaru Project Loan Payment	750,000	-	-	-	-	750,000	-
	Capital Interest	305,321	-	-	-	-	305,321	-
	NEW BALANCE	1,246,205	10,141,297	32,000,000	4,103,243	118,124	47,608,869	
	Revenues							
30	Property Tax	-	-	-	-	-	-	-
31	Sales Tax	-	-	-	-	-	-	-
32	Utility Users Tax	-	-	-	-	-	-	-
33	Other Taxes	-	-	-	-	-	-	-
34	Licenses, Permits and Fees	-	173,155	-	-	-	173,155	-
35	Fines, Forfeitures and Penalties	-	-	-	-	-	-	-
36	Interest and Investment Income	50,000	7,650	-	150,000	-	207,650	-
37	Charges for Services	-	17,035,000	-	-	919,548	17,954,548	-
	Charges for Internal Services	-	-	-	-	-	-	-
38	Other Revenues	-	-	-	-	163,200	163,200	-
39	Rental Income	8,176,447	-	-	-	-	8,176,447	-
3A	State and Local Taxes	-	-	-	-	-	-	-
3B	Federal Grant Revenue	6,574,024	-	-	-	-	6,574,024	-
3C	State Grant Revenue	6,694,807	-	-	-	-	6,694,807	-
3D	Other Grant Revenue	639,000	-	-	-	-	639,000	-
3H	Pension Stabilization Revenue	-	-	-	-	-	-	-
60	Proceeds from Sale of Property	-	-	-	-	-	-	-
	Total Revenues	22,134,278	17,215,805	-	150,000	1,082,748	40,582,831	

Enterprise Funds

CC	PROJECT CODE CLASSIFICATION ORG ORG	FUND/DEPT/ORG	Wastewater Enterprise Operations		Wastewater Enterprise CIP		Marina Operations	KCRT	Enterprise Fund Total
			Port	4003	4003	4003			
	<u>Expenditures</u>		4001	4003	4003	4003	4005	4008	
40	Salaries and wages		637,808	800,588	-	-	-	392,836	1,831,232
41	Benefits		247,867	299,668	-	-	-	181,791	729,326
	Non-department - vacancies		-	-	-	-	-	-	-
	Retirements, layoffs, transfers		-	-	-	-	-	-	-
42	Professional services		1,218,475	7,290,250	-	-	-	10,049	8,518,774
43	Other Operating		49,300	243,321	-	-	-	23,180	315,801
44	Utilities		237,100	878,012	-	-	-	-	1,115,112
45	Equipment & Contractual Svcs.		38,500	312,700	-	-	-	-	351,200
46	Provision for insurance losses		30,000	-	-	-	-	-	30,000
47	Cost Pool		883,269	1,363,822	-	-	-	274,934	2,522,025
48	Asset & Capital Outlay		80,000	10,750	12,139,250	-	-	74,700	12,304,700
49	Capital Improvement Projects		16,408,831	-	-	1,100,000	-	121,995	17,630,826
50	Debt Service Expenditures		3,868,055	4,822,761	-	146,872	-	-	8,837,688
	Grant Expenditures		-	-	-	-	-	-	-
	Non-capital asset acquisition		-	-	-	-	-	-	-
	Rental and miscellaneous		-	-	-	-	-	-	-
	Direct costs		-	-	-	-	-	-	-
	Total Expenditures		23,699,205	16,021,872	12,139,250	1,246,872	1,079,485	54,186,684	

Enterprise Funds

CC	PROJECT CODE CLASSIFICATION	ORG	ORG	FUND/DEPT/ORG	Port	Wastewater Enterprise Operations	Wastewater Enterprise CIP	Marina Operations	KCRT	Enterprise Fund Total
90	Transfers in from:									
	General Fund				-	-	-	-	-	-
	Operations				-	-	-	-	-	-
	Special Revenue				-	-	-	-	-	-
	Capital Improvements				-	-	-	-	-	-
	Debt Service				-	-	-	-	-	-
	Enterprise Fund				-	-	-	-	-	-
	Internal Service Funds				-	-	-	-	-	-
	Redevelopment				-	-	-	-	-	-
	Housing Authority				-	-	-	-	-	-
					-	-	-	-	-	-
	Total transfers in				-	-	-	-	-	-
91	Transfers out to:									
	General Fund				250,000	-	-	-	-	250,000
	Operations				-	-	-	-	-	-
	Special Revenue				-	-	-	-	-	-
	Capital Improvements				-	-	-	-	-	-
	Debt Service				-	-	-	-	-	-
	Enterprise Fund				5,428	-	-	-	-	5,428
	Internal Service Funds				-	-	-	-	-	-
	Redevelopment				-	-	-	-	-	-
	Housing Authority				-	-	-	-	-	-
					-	-	-	-	-	-
	Total transfers out				255,428	-	-	-	-	255,428
	Net transfers in/out				(255,428)	-	-	-	-	(255,428)
	Net Surplus/Deficit				(1,820,355)	1,193,933	(12,139,250)	(1,096,872)	3,263	(13,859,281)
	Ending Balance				(574,151)	11,335,230	19,860,750	3,006,371	121,387	33,749,588

Internal Service Funds

CC	PROJECT CODE CLASSIFICATION	Risk Mngmnt Insurance	Equipment Replacement	Police CAD System	Police RMS System	800 MHZ Telecom.	Internal Service Total
	ORG						
	ORG						
	FUND						
	Estimated Beginning Balance 07/01/11	16,212,251	(1,871,043)	4,258,258	134,253	1,865,719	20,599,438
	Bond Proceeds						
	Housing Authority Debt Payment						
	NEW BALANCE	16,212,251	(1,871,043)	4,258,258	134,253	1,865,719	20,599,438
	Revenues						
	30 Property Tax						
	31 Sales Tax						
	32 Utility Users Tax						
	33 Other Taxes						
	34 Licenses, Permits and Fees						
	35 Fines, Forfeitures and Penalties						
	36 Interest and Investment Income	623,160		4,700	500	12,433	640,793
	37 Charges for Services	5,594,193		5,001,982	336,017	910,371	11,842,563
	Charges for Internal Services	6,979,942	3,241,819				10,221,761
	38 Other Revenues	50,000					50,000
	39 Rental Income						
	3A State and Local Taxes						
	3B Federal Grant Revenue						
	3C State Grant Revenue						
	3D Other Grant Revenue						
	3H Pension Stabilization Revenue						
	60 Proceeds from Sale of Property						
	Total Revenues	13,247,295	3,241,819	5,006,682	336,517	922,804	22,755,117

Internal Service Funds

CC	PROJECT CODE CLASSIFICATION	ORG	ORG	FUND	Risk Mngmnt	Equipment	Police CAD	Police RMS	800 MHZ	Internal
					Insurance	Replacement	System	System	Telecom.	
	Expenditures				5001	5003	5005	5006	5007	
40	Salaries and wages				929,629		2,219,987	126,800		3,276,416
41	Benefits				382,664		982,724	54,760		1,420,148
	Non-department - vacancies									-
	Retirements, layoffs, transfers									-
42	Professional services				1,775,850		60,290	31,903	300,000	2,168,043
43	Other Operating				75,580		20,000	5,045	10,000	110,625
44	Utilities				163					163
45	Equipment & Contractual Svcs.						741,981	254,373		996,354
46	Provision for insurance losses				13,150,150					13,150,150
47	Cost Pool				662,250		646,252	31,451	20,365	1,709,093
48	Asset & Capital Outlay				13,000		164,600	65,360	1,046,000	1,288,960
	Capital Improvement Projects					3,506,394				3,506,394
49	Debt Service Expenditures					992,669				992,669
50	Grant Expenditures									-
	Non-capital asset acquisition									-
	Rental and miscellaneous									-
	Direct costs									-
Total Expenditures					16,989,286	4,847,838	4,835,834	569,692	1,376,365	28,619,015

Redevelopment

	Redevelopment & Office of Economic Dev Division	Housing Division	Redevelopment Total
Estimated Beginning Balance 07/01/11	5,414,201	3,338,163	8,752,364
Bond Proceeds			-
Housing Authority Debt Payment			-
			-
			-
			-
			-
NEW BALANCE	5,414,201	3,338,163	8,752,364
Revenues			
Property Tax			17,366,000
Sales Tax	13,537,000	3,829,000	-
Utility Users Tax			-
Other Taxes			-
Licenses, Permits and Fees		626,000	626,000
Fines, Forfeitures and Penalties			-
Interest and Investment Income			-
Charges for Services			-
Charges for Internal Services			-
Other Revenues	400,000		400,000
Rental Income			-
State and Local Taxes			-
Federal Grant Revenue		4,605,000	4,605,000
State Grant Revenue			-
Other Grant Revenue	43,511,000		43,511,000
Pension Stabilization Revenue			-
Proceeds from Sale of Property			-
Total Revenues	57,448,000	9,060,000	66,508,000

Redevelopment

	Redevelopment & Office of Economic Dev Division	Housing Division	Redevelopment Total
<u>Expenditures</u>			
Salaries and wages	1,057,232	1,292,125	2,349,357
Benefits	545,115	685,465	1,230,580
Non-department - vacancies	-	-	-
Retirements, layoffs, transfers	-	-	-
Professional services	437,043	205,942	642,985
Other operating expenditures	121,165	193,032	314,197
Utilities	10,095	9,000	19,095
Equipment & Contractual Services	120,000	80,632	200,632
Provision for insurance losses	-	-	-
Cost Pool	671,963	306,379	978,342
Asset & Capital Outlay	-	-	-
Capital Improvement Projects	47,387,000	7,766,000	55,153,000
Debt service	12,509,000	1,856,000	14,365,000
Grant expenditures	-	-	-
Non-capital asset acquisition	-	-	-
Rental and miscellaneous	-	-	-
Direct costs	-	-	-
Total Expenditures	62,858,613	12,394,575	75,253,188

Redevelopment

	Redevelopment & Office of Economic Dev Division	Housing Division	Redevelopment Total
Transfers in from:			
General Fund	-	-	-
Operations	-	-	-
Special Revenue	-	-	-
Capital Improvements	-	-	-
Debt Service	-	-	-
Enterprise Fund	-	-	-
Internal Service Funds	-	-	-
Redevelopment	-	-	-
Housing Authority	-	-	-
Total transfers in			
	-	-	-
Transfers out to:			
General Fund	-	-	-
Operations	-	-	-
Special Revenue	-	-	-
Capital Improvements	-	-	-
Debt Service	-	-	-
Enterprise Fund	-	-	-
Internal Service Funds	3,588	3,588	7,176
Redevelopment	-	-	-
Housing Authority	-	-	-
Total transfers out			
	3,588	3,588	7,176
Net transfers in/out			
	(3,588)	(3,588)	(7,176)
Net Surplus/Deficit			
	(5,414,201)	(3,338,163)	(8,752,364)
Ending Balance			
	-	-	-

Housing Authority.

	Housing Authority	Housing Authority Total
Estimated Beginning Balance 07/01/11	575,000	575,000
Bond Proceeds	-	-
Housing Authority Debt Payment	-	-
	-	-
	-	-
	-	-
NEW BALANCE	575,000	575,000
Revenues		
Property Tax	-	-
Sales Tax	-	-
Utility Users Tax	-	-
Other Taxes	-	-
Licenses, Permits and Fees	-	-
Fines, Forfeitures and Penalties	-	-
Interest and Investment Income	-	-
Charges for Services	-	-
Charges for Internal Services	-	-
Other Revenues	1,153,254	1,153,254
Rental Income	5,334,439	5,334,439
State and Local Taxes	-	-
Federal Grant Revenue	24,670,176	24,670,176
State Grant Revenue	-	-
Other Grant Revenue	-	-
Pension Stabilization Revenue	-	-
Proceeds from Sale of Property	-	-
Total Revenues	31,157,869	31,157,869

	Housing Authority	Housing Authority Total
<u>Expenditures</u>		
Salaries and wages	2,275,300	2,275,300
Benefits	1,117,523	1,117,523
Non-department - vacancies	-	-
Retirements, layoffs, transfers	-	-
Professional services	341,550	341,550
Other Operating	20,576,667	20,576,667
Utilities	873,076	873,076
Equipment & Contractual Services	1,415,700	1,415,700
Provision for insurance losses	-	-
Internal service fund charges - Cost Pool	681,647	681,647
Asset & Capital Outlay	1,450,000	1,450,000
Capital Improvement Projects	-	-
Debt service	1,478,471	1,478,471
Grant expenditures	-	-
Non-capital asset acquisition	-	-
Rental and miscellaneous	-	-
Direct costs	-	-
Total Expenditures	30,209,934	30,209,934

	Housing Authority	Housing Authority Total
Transfers in from:		
General Fund	-	-
Operations	-	-
Special Revenue	-	-
Capital Improvements	-	-
Debt Service	-	-
Enterprise Fund	-	-
Internal Service Funds	-	-
Redevelopment	-	-
Housing Authority	-	-
	-	-
Total transfers in	-	-
Transfers out to:		
General Fund	-	-
Operations	-	-
Special Revenue	-	-
Capital Improvements	-	-
Debt Service	-	-
Enterprise Fund	-	-
Internal Service Funds	-	-
Redevelopment	-	-
Housing Authority	-	-
	-	-
Total transfers out	-	-
Net transfers in/out	-	-
	947,935	947,935
Net Surplus/Deficit	947,935	947,935
Ending Balance	1,522,935	1,522,935

**City of Richmond
FY2011-12
Transfers In / Transfers Out Schedule**

TRANSFERS OUT		TRANSFERS IN		JUSTIFICATION	
Operating Transfers Out - General Fund		Operating Transfers In			
Org-Object		Org-Object			
01917090-400901	Non-Departmental Activity	10355051-391994	Paratransit	\$ 701,079	General Fund ISF & subsidy of services.
01917090-400901	Non-Departmental Activity	11233731-391994	Hilltop LMD	\$ 153,465	Hilltop LMD subsidy.
01917090-400901	Non-Departmental Activity	11533931-391994	Marina Bay LMD	\$ 312,404	Marina Bay LMD subsidy.
01917090-400901-42022	Non-Departmental Activity	12571041-391994-42022	Employment & Training	\$ 300,000	SummerYouth Employment.
01917090-400901	Non-Departmental Activity	12571041-391994	Employment & Training	\$ 98,344	ISF Subsidy
01917090-400901	Non-Departmental Activity	15061219-391994	CR-Planning & Building	\$ 2,052,696	General Fund subsidy of services.
01917090-400901	Non-Departmental Activity	15121311-391994	CR-Engineering	\$ 1,098,284	General Fund subsidy of services.
01917090-400901	Non-Departmental Activity	15398021-391994	CR-Code Enforcement	\$ 2,487,257	General Fund subsidy of services.
01917090-400902	Non-Departmental Activity	30511090-391994	Debt Service-2007 Lease Rev	\$ 1,430,360	2007 Refunding & Civic Center
01101011-400902	Mayor's Office	50335031-391991	Equipment Services	\$ 3,225	Suntrust Lease #7 Debt Service
01161119-400902	Planning Department	50335031-391991	Equipment Services	\$ 2,377	Suntrust Lease #7 Debt Service
01181016-400902	Human Resources	50335031-391991	Equipment Services	\$ 3,142	Suntrust Lease #7 Debt Service
01191021-400902	Police Department	50335031-391991	Equipment Services	\$ 40,405	Suntrust Lease #7 Debt Service
01202022-400902	Fire Department	50335031-391991	Equipment Services	\$ 179,196	Suntrust Lease #5 & #7 Debt Service
01211013-400902	Office of Neighborhood Safety	50335031-391991	Equipment Services	\$ 3,123	Suntrust Lease #7 Debt Service
01231031-400902	Public Works - Admin	50335031-391991	Equipment Services	\$ 2,377	Suntrust Lease #7 Debt Service
01233631-400902	Public Works - Parks	50335031-391991	Equipment Services	\$ 35,371	Suntrust Lease #7 Debt Service
01234331-400902	Public Works - Street Sweeping	50335031-391991	Equipment Services	\$ 107,161	Suntrust Lease #6 Debt Service
01234431-400902	Public Works - Pavement Maint	50335031-391991	Equipment Services	\$ 2,506	Suntrust Lease #7 Debt Service
01234531-400902	Public Works - Signs & Lines	50335031-391991	Equipment Services	\$ 1,752	Suntrust Lease #7 Debt Service
Total General Fund				\$ 9,014,524	

Total Transfers-Out				\$ 16,439,264	
Total Transfers-In				\$ 25,453,788	

TRANSFERS OUT - Other Funds		TRANSFERS IN		JUSTIFICATION	
Operating Transfers Out - Other Funds		Operating Transfers In			
Org-Object		Org-Object			
10114090-400902	Secured Pension Override	30211090-391992	Debt Service-99A POB	\$ 2,621,741	Portion of unfunded accrued actuarial liability in Pension Fund
10114090-400901	Secured Pension Override	01917090-391991	Non-Departmental Activity	\$ 4,415,310	Utilized for one-time operating costs.
10221331-400902	Gas Tax	30311090-391992	95A Series Revenue Rfdg Bonds	\$ 421,213	23rd Street Grade Separation
11032913-400901	N. Richmond Waste Mitigation	01131013-391991	City Manager's Office	\$ 15,000	Administrative overhead for grant management
11032913-400901	N. Richmond Waste Mitigation	15398621-391991	Code Enforcement-Abatement	\$ 45,000	Trash pickup/cleanup
11032913-400901	N. Richmond Waste Mitigation	15398621-391991	Code Enforcement-Abatement	\$ 15,000	Graffiti abatement
11032913-400901-03102	N. Richmond Waste Mitigation	20136031-391993-03102	Code Enforcement-Abatement	\$ 35,000	Temporary Code Enforcement Officer
11032913-400901-03M02	N. Richmond Waste Mitigation	20136031-391993-03M02	Park Projects	\$ 50,000	N. Richmond Ball Field project
11032913-400901-04A02	N. Richmond Waste Mitigation	20191021-391993-04A02	Police Projects	\$ 20,000	Projects to be determined
11304022-400904	Hazmat Fund	01202022-391991	Fire Suppression	\$ 30,000	CCTV Project
11305022-400904	Hazmat Fund	01205022-391991	Fire Training	\$ 100,000	Pay differential for Hazmat staff
15063619-400902	Planning & Building CR	50335031-391991	Equipment Services	\$ 60,000	Pay differential for Hazmat staff
15121131-400902	Engineering CR	50335031-391991	Equipment Services	\$ 7,176	Suntrust Lease #7 Debt Service
15398621-400902	Code Enforcement CR	50335031-391991	Equipment Services	\$ 7,131	Suntrust Lease #7 Debt Service
20921331-400903-01A05	State Highway Fund	20821331-391993-01A05	Transportation Fund	\$ 48,473	Suntrust Lease #7 Debt Service
30111090-400901	Debt Service-2005 Taxable POB	01917090-391991	Non-Departmental Activity	\$ 26,211	To clear negative fund balance
40181080-400901	Port of Richmond	01917090-391991	Non-Departmental Activity	\$ 2,671,409	Utilized for one-time operating costs.
40181080-400902	Port of Richmond	01917090-391991	Non-Departmental Activity	\$ 150,000	To reimburse for Subaru loan
40182880-400901	Port of Richmond	50335031-391991	Equipment Services	\$ 5,428	Suntrust Lease #7 Debt Service
50182116-400901	Insurance Reserves	15061219-391991	Planning & Building CR	\$ 100,000	Rigger Loft Rehab Project
71202063-400902	Housing - Admin	01917090-391991	Non-Departmental Activity	\$ 5,537,996	Utilized for one-time operating costs.
20421331-400901-01C01	Civic Center Fund	50335031-391991	Equipment Services	\$ 7,176	Suntrust Lease #7 Debt Service
Total Other Funds				\$ 50,000	Main library back-up generator.
Total Transfers-Out				\$ 25,453,788	

City of Richmond Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
OFFICE OF THE MAYOR					
Mayor	1.0	1.0	1.0	1.0	1.0
Assistant to the Mayor	1.0	1.67	1.67	1.67	1.67
Office Assistant		1.0	1.0	1.0	1.0
Senior Assistant to the Mayor	1.0				
Total Full-Time Equivalents (FTEs)	3.0	3.67	3.67	3.67	3.67
CITY COUNCIL					
Staff Assistant to the City Council	1.0	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	1.0	1.0	1.0	1.0	1.0
CITY CLERK					
City Clerk	1.0	1.0	1.0	1.0	1.0
City Clerk Technician	1.0	1.0	1.0		
Deputy City Clerk	2.0	2.0	2.0	2.0	2.0
Total Full-Time Equivalents (FTEs)	4.0	4.0	4.0	3.0	3.0
CITY MANAGER					
Administrative Chief	1.0	1.0	1.0		
Administrative Student Intern	1.0				
Administrative Trainee				1.0	1.0
City Manager	1.0	1.0	1.0	1.0	1.0
Community Affairs Coordinator	1.0	1.0	1.0	1.0	1.0
Community Services Technician	1.0	1.0	1.0	1.0	1.0
Environmental Manager		2.0	2.0	1.0	
Executive Assistant to the City Manager	1.0	1.0	1.0	1.0	1.0
Management Analyst I/II	1.0	1.0	1.0	2.0	1.0
Project Manager I					1.0
Senior Development Project Manager					1.0
Senior Planner				1.0	1.0
Sustainability Coordinator			1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	7.0	8.0	9.00	10.0	10.0
OFFICE OF NEIGHBORHOOD SAFETY					
Neighborhood Change Agents		4.0	4.0	7.0	7.0
Neighborhood Safety Director	1.0	1.0	1.0	1.0	1.0
Office Assistant II		1.0	1.0		
Operations Administrator	1.0	1.0	1.0		
Redevelopment Contract Administrator				1.0	1.0
Total Full-Time Equivalents (FTEs)	2.0	7.0	7.0	9.0	9.0
CITY ATTORNEY					
Assistant City Attorney	3.0	3.0	3.0	3.0	3.0
City Attorney	1.0	1.0	1.0		
City Prosecutor	1.0				
Deputy City Attorney		1.0	1.0		0.8
Executive Secretary II		1.0	1.0	1.0	1.0
Law Office Supervisor	1.0	1.0			
Legal Assistant					
Legal Secretary	1.0				
Senior Assistant City Attorney	1.0	1.0	1.0	1.0	1.0
Supervising Office Assistant			1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	8.0	8.0	8.0	6.0	6.8
POLICE COMMISSION					
Executive Secretary I	1.0	1.0	1.0	1.0	1.0
Investigative & Appeals Officer	0.5	0.5	0.5	0.5	0.5
Total Full-Time Equivalents (FTEs)	1.5	1.5	1.5	1.5	1.5
FINANCE DEPARTMENT					
Accountants I/II	5.0	11.0	11.0	8.0	8.0
Accounting Assistant II	2.0	1.0	1.0	1.0	1.0
Accounting Manager	2.0	1.0	1.0	1.0	1.0

City of Richmond
Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Budget Administrator	1.0	1.0	1.0	1.0	1.0
Budget Analyst I/II	5.0	5.0	7.0	4.0	4.0
Business License Specialist	1.0	1.0	1.0		
Buyer I/II	2.0	2.0	2.0	2.0	2.0
Chief Accountant	1.0	1.0	1.0	1.0	1.0
Debt Analyst I	1.0				
Deputy Director of Finance & Budget	1.0	1.0			
Executive Secretary I	1.0	1.0	1.0	1.0	1.0
Executive Secretary II	1.0	1.0	1.0	1.0	1.0
Business License Field Representative			1.0		
Finance Director	1.0	1.0	1.0	1.0	1.0
Finance Manager I					1.0
Investment Analyst	1.0	1.0	1.0	1.0	1.0
Lead Payroll Coordinator	1.0	1.0			
Office Aide		1.0	1.0	1.0	0.8
Payroll Coordinator	2.0	2.0	2.0	2.0	2.0
Payroll Supervisor			1.0	1.0	1.0
Payroll Specialist		1.0	1.0	1.0	1.0
Project Manager I	1.0	1.0			
Purchasing Assistant				1.0	1.0
Revenue Collection Manager	1.0	1.0	1.0	1.0	1.0
Senior Accountant	3.0	3.0	3.0	3.0	3.0
Senior Accounting Assistant	3.0	1.0	1.0	1.0	1.0
Senior Budget Analyst	1.0	1.0	1.0	1.0	1.0
Senior Buyer	1.0	1.0	1.0		
Student Intern	1.0	1.0			
Total Full-Time Equivalents (FTEs)	39.0	42.0	42.0	34.0	34.8
HUMAN RESOURCES					
Administrative Services Analyst	1.0	1.0	1.0	1.0	1.0
Employee Benefits Analyst	1.0	1.0	1.0	1.0	1.0
Executive Secretary I	1.0	1.0			
Executive Secretary II	1.0	1.0	1.0	1.0	1.0
Human Resources Mgt. Director	1.0	1.0	1.0	1.0	1.0
Human Resources Personnel Officer	1.0	1.0	1.0	1.0	1.0
Human Resources Technician I			1.0	1.0	1.0
Human Resources Technician II	1.0				
Human Resources Technician III	2.0	3.0	3.0	3.0	3.0
Labor Relations / Training Manager	1.0	1.0	1.0	1.0	1.0
Personnel Analyst I			1.0	1.0	1.0
Personnel Analyst II	2.0	1.0	1.0	1.0	
Principal Personnel Analyst	2.0	1.0	1.0		
Risk Manager	1.0	1.0	1.0	1.0	1.0
Senior Employee Benefits Analyst		1.0	1.0	1.0	1.0
Senior Personnel Analyst	1.0	2.0	1.0	1.0	2.0
Total Full-Time Equivalents (FTEs)	16.0	16.0	16.0	15.0	15.0
INFORMATION TECHNOLOGY					
Business Systems Analyst I/II	1.0	1.0	1.0		
Business Systems Manager	1.0	1.0	1.0	1.0	1.0
Cable TV Manager			1.0		
CATV Programming Coordinator	1.0	1.0		1.0	1.0
Duplicating/Mail Assistant	2.0	1.0	1.0	1.0	1.0
Engineering Coordinator	1.0	1.0	1.0	1.0	1.0
GIS Administrator	1.0	1.0	1.0	1.0	1.0
Information Technology Assistant		1.0	1.0	1.0	1.0
Information Technology Director	1.0	1.0	1.0	1.0	1.0
Microcomputer Support Specialist II		1.0	1.0	1.0	1.0

City of Richmond Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Microcomputer Support Specialist Trainer	1.0				
Network & Systems Manager	1.0	1.0	1.0	1.0	1.0
Network & Systems Specialist I/II	3.0	3.0	2.0	2.0	2.0
Office Specialist	1.0	1.0	1.0		1.0
Operations Administrator	1.0				
Production Assistant	2.0	2.0	2.0	2.0	2.0
Programmer Analyst II	1.0				
Secretary				1.0	
Senior Production Assistant	1.0	1.0	1.0	1.0	1.0
Senior Programmer Analyst	1.0	1.0	1.0	1.0	1.0
Sr. Duplicating/Mail Assistant	1.0				
Technology Applications Specialist		1.0	1.0		
Telephone Radio Specialist	2.0	2.0	2.0	1.0	1.0
Web Coordinator		1.0	1.0		
Total Full-Time Equivalents (FTEs)	23.0	22.0	21.0	17.0	17.0
POLICE DEPARTMENT					
SWORN					
Deputy Chief	2.0	2.0	2.0	2.0	2.0
Police Captain	5.0	5.0	5.0	5.0	4.0
Police Chief	1.0	1.0	1.0	1.0	1.0
Police Lieutenant	10.0	10.0	10.0	10.0	11.0
Police Officer	125.0	133.0	146.0	143.0	147.0
Police Officer Trainee	10.0	10.0	10.0	8.0	3.0
Police Sergeant	26.0	26.0	26.0	26.0	28.0
Asst. Chief of Police					
Sub-total Sworn	179.0	187.0	200.0	195.0	196.0
NON-SWORN					
Accountant II	2.0	2.0	1.0	1.0	1.0
Administrative Aide		1.0	1.0	1.0	1.0
Administrative Secretary	2.0				
Administrative Trainee	1.0	1.0	1.0	1.0	1.0
Assistant Police Property Technician	2.0	2.0	2.0	2.0	2.0
Administrative Service Analyst		3.0	1.0	2.0	2.0
Building Inspector	1.0	1.0	1.0	1.0	1.0
Code Enforcement Manager	1.0	1.0	1.0	1.0	1.0
Code Enforcement Officer I	2.0	3.0	7.0	6.0	6.0
Code Enforcement Officer II	7.0	6.0	4.0	3.0	3.0
Code Enforcement Supervisor		1.0	1.0	2.0	2.0
Communications Call Taker				2.0	2.0
Communications Dispatcher I	14.0	14.0	14.0	13.0	13.0
Communications Dispatcher II	14.0	14.0	14.0	11.0	10.0
Communications Manager	1.0	1.0	1.0	1.0	1.0
Communications Shift Supervisor	4.0	4.0	4.0	4.0	4.0
Crime Analysis Assistant	1.0	1.0	1.0	1.0	
Crime Analyst	1.0	1.0	1.0	1.0	1.0
Employment Program Manager	1.0	1.0			
Equipment Operator				1.0	1.0
Executive Secretary I		1.0	1.0		
Executive Secretary II		1.0	1.0	1.0	1.0
Jailer	6.0	6.0	6.0	6.0	6.0
Learner Coordinator	2.0	2.0			
Maintenance Lead Worker				1.0	1.0
Maintenance Worker I				7.0	8.0
Maintenance Worker II				2.0	1.0
Network and Systems Specialist I	1.0		1.0	1.0	1.0

City of Richmond Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Network and Systems Specialist II	1.0	1.0	1.0	1.0	1.0
Office Aide	2.0	2.0			
Office Assistant I	1.0	1.0			
Office Assistant II	2.0	2.0	4.0	4.0	4.0
PAL Educational Director	1.0	1.0			
Parking Enforcement Representative	2.0	1.0	4.0	4.0	4.0
Payroll Specialist	1.0	1.0			
Police Cadet	5.0	5.0			
Police Property Technician	1.0	1.0	1.0	1.0	1.0
Police Records Specialist	12.0	11.0	10.0	11.0	11.0
Police Records Supervisor	1.0	1.0	1.0	1.0	1.0
Police Report Transcriber	9.0				
Project Manager I	1.0		1.0	2.0	1.0
Public Safety Technology Supervisor	1.0	1.0	1.0	1.0	1.0
School Crossing Guard	11.0	11.0			
Secretary	2.0	3.0	3.0	3.0	3.0
Senior Accountant	1.0	1.0			
Systems Administrator	1.0	1.0	1.0	1.0	1.0
Utility Worker II					1.0
Youth Services Program Assistant	1.0	1.0	1.0	1.0	1.0
Sub-total Non-Sworn	119.0	112.0	92.0	102.0	100.0
Total Full-Time Equivalents (FTEs)	298.0	299.0	292.0	297.0	296.0
FIRE DEPARTMENT					
Administrative Aide	2.0	2.0	2.0	2.0	2.0
Administrative Secretary	1.0				
Battalion Chief	4.0	4.0	4.0	5.0	4.0
Business Analyst II	1.0				
Deputy Chief	1.0	1.0	1.0		
Deputy Fire Marshall	1.0	1.0	1.0	1.0	
Emergency Services Manager	1.0	1.0	1.0	1.0	1.0
Executive Secretary II		1.0	1.0	1.0	1.0
Fire Captain	24.0	24.0	24.0	24.0	24.0
Fire Chief	1.0	1.0	1.0	1.0	1.0
Fire Engineer	24.0	24.0	24.0	24.0	23.0
Fire Fighter	40.0	40.0	40.0	32.0	27.0
Fire Fighter Trainee			10.0		
Fire Inspector II	3.0	3.0	3.0	3.0	3.0
Fire Marshall	1.0	1.0	1.0	1.0	1.0
Office Specialist	2.0	2.0	1.0	1.0	1.0
Permit Technician II			1.0	1.0	1.0
Project Manager I		1.0			
Total Full-Time Equivalents (FTEs)	106.0	106.0	115.0	97.0	89.0
PUBLIC WORKS					
Administrative Aide	2.0	2.0	2.0	2.0	2.0
Assistant to the Parks Superintendent	1.0	1.0	1.0		
Auditorium Aide				4.0	
Building Maintenance Supervisor	1.0	1.0	1.0		1.0
Carpenter	3.0	4.0	4.0	4.0	4.0
Combo Equipment Mechanic	6.0	6.0	6.0	5.0	5.0
Combo Equipment Mechanic Leadworker	1.0	1.0	1.0	1.0	1.0
Combo Welder	1.0				
Construction & Maintenance Supervisor	3.0	1.0	1.0		
Custodial Supervisor	1.0				1.0
Electrical Supervisor	1.0	1.0	1.0	1.0	1.0
Electrician	6.0	5.0	6.0	5.0	5.0
Equipment Mechanic I				1.0	1.0

City of Richmond Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Equipment Mechanic III/IV	5.0	5.0	5.0	4.0	4.0
Equipment Operator	10.0	10.0	11.0	9.0	9.0
Equipment Parts Specialist	1.0	2.0	2.0	2.0	2.0
Equipment Services Superintendent	1.0	1.0	1.0	1.0	1.0
Equipment Supervisor	1.0	1.0	1.0		
Executive Secretary II	1.0	1.0	1.0	1.0	1.0
Gardener	6.0	5.0	5.0	5.0	5.0
Groundskeeper/Gardener	17.0	16.0	16.0	14.0	14.0
Maintenance Leadworker	7.0	7.0	7.0	6.0	6.0
Maintenance Utility Worker	4.0	3.0			
Maintenance Worker I / II	28.0	25.0	25.0	15.0	14.0
Office Assistant I / II	1.0	2.0	2.0	2.0	2.0
Office Specialist	1.0	1.0	1.0		
Operations Administrator	1.0	1.0	1.0	1.0	1.0
Painter	3.0	3.0	3.0	3.0	3.0
Parking Enforcement Representative	2.0	2.0			
Parks & Landscaping Superintendent	1.0	1.0	1.0	1.0	1.0
Parks Construction & Maintenance Worker	9.0	10.0	10.0	10.0	10.0
Parks Equipment Specialist	1.0				
Parks Supervisor	5.0	4.0	4.0	4.0	3.0
Public Works Operations & Maintenance Director	1.0	1.0	1.0	1.0	1.0
PW Facilities Maintenance Superintendent	1.0	1.0	1.0	1.0	1.0
PW Streets Maintenance Superintendent	1.0	1.0	1.0	1.0	1.0
Stationery Engineer	4.0	4.0	4.0	3.0	3.0
Stationery Engineer Supervisor	1.0	1.0	1.0	1.0	
Tree Leadworker	1.0	1.0	1.0	1.0	1.0
Utility Leadworker	1.0	1.0	1.0	1.0	
Utility Worker I / II	13.0	15.0	17.0	13.0	12.0
Total Full-Time Equivalents (FTEs)	154.0	147.0	146.0	123.0	116.0
ENGINEERING & WASTEWATER					
Assistant Civil Engineer	1.0				
Assistant Engineer	3.0				
Assistant Public Works Inspector	4.0	2.0	2.0		
Associate Civil Engineer	2.0	1.0	2.0	2.0	2.0
Capital Projects Manager	1.0	1.0	1.0	1.0	
City Engineer	1.0	1.0	1.0		1.0
Construction Inspector I				2.0	2.0
Construction Inspector II				1.0	1.0
Engineer I				2.0	2.0
Environmental Manager	1.0			1.0	1.0
GIS Administrator			1.0	1.0	
Industrial Waste Inspector	5.0	4.0	2.0	2.0	2.0
Infrastructure Administrator					1.0
Junior Engineer			2.0		
Management Analyst	1.0	1.0	1.0	1.0	1.0
Office Aide					
Office Assistant I/II	1.0	1.0	1.0	1.0	1.0
Operations Administrator	1.0	1.0	1.0	1.0	1.0
Project Manager II			1.0	1.0	1.0
Public Works Superintendent			1.0	1.0	1.0
Senior Civil Engineer	3.0	2.0	2.0	2.0	2.0
Senior Industrial Waste Inspector	2.0	2.0	2.0	2.0	2.0
Senior Public Works Inspector			1.0		
Total Full-Time Equivalents (FTEs)	26.0	16.0	21.0	21.0	21.0
PLANNING & BUILDING SERVICES					
Accountant I		1.0	1.0	1.0	1.0

City of Richmond
Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Administrative Aide		1.0	1.0	1.0	1.0
Administrative Secretary	1.0				
Assistant Planner		1.0		1.0	1.0
Associate Civil Engineer	1.0	1.0	1.0		
Associate Planner	4.0	2.0	3.0	2.0	2.0
Building Inspector	4.0	4.0	3.0	2.0	2.0
Building Inspector Supervisor	3.0	2.0	1.0	1.0	1.0
Building Official	1.0	1.0	1.0		
Executive Secretary II		1.0	1.0	1.0	1.0
Office Assistant II	3.0	1.0	1.0		
Office Specialist	1.0				
Operations Administrator	1.0				
Permit Technician I	2.0	2.0			
Permit Technician II	3.0	3.0	4.0	4.0	4.0
Plan Checking Engineer	2.0	3.0	3.0	2.0	2.0
Planning & Building Services Director	1.0	1.0	1.0	1.0	1.0
Planning Technician II	2.0	2.0	1.0		
Principal Planner	2.0	2.0	4.0		
Project Coordinator			1.0		
Senior Building Inspector	6.0	3.0	3.0	3.0	3.0
Senior Planner	4.0	3.0	2.0	4.0	3.0
Senior Programmer Analyst	1.0				
Supervising Office Assistant	1.0	1.0			
Total Full-Time Equivalents (FTEs)	43.0	35.0	32.0	23.0	22.0
LIBRARY & CULTURAL SERVICES					
Administrative Librarian	2.0	2.0	2.0	2.0	2.0
Administrative Manager	0.5	0.0	0.0		
Administrative Secretary	1.0				
Administrative Services Analyst		1.0			
Arts & Culture Manager	1.0	1.0	1.0	1.0	1.0
Book Mobile Driver Library Assistant	1.0	1.0	1.0	1.0	1.0
Budget Analyst II	0.5				
Executive Secretary I			1.0		
Executive Secretary II		1.0	1.0	1.0	1.0
Family Literacy Specialist	1.0	1.0	1.0	1.0	1.0
Finance Manager I			1.0	1.0	
Head of Reference	1.0	1.0	1.0	1.0	1.0
Learning Center Manager II	1.0	1.0	1.0	1.0	1.0
Librarian I/II	14.3	13.0	13.0	8.0	9.0
Library & Cultural Services Director	1.0	1.0	1.0	1.0	1.0
Library Access Services Manager	2.0	2.0	2.0	2.0	2.0
Library Aide (group 1)	1.7	3.5	3.5	3.5	3.3
Library Assistant I/II	10.9	11.0	11.0	9.0	9.0
Library Information Systems Support Technician	1.0	1.0	1.0	1.0	1.0
Literacy Program Manager	1.0	1.0	1.0	1.0	1.0
Office Assistant II	1.7	1.7	0.7	1.7	1.7
Senior Library Assistant	2.0	2.0	2.0	2.0	2.0
Volunteer Tutor/Learner Coordinator	1.0	2.0	2.0	2.0	3.0
Total Full-Time Equivalents (FTEs)	45.6	47.2	47.2	40.2	41.0
RECREATION DEPARTMENT					
Lib & Community Services Administrative Manager	0.5	0.5	1.0	1.0	1.0
Administrative Secretary	1.0				
Aquatic Lifeguard	10.5	10.5			
Aquatics Specialist	1.0	1.0			
Auditorium Aide	3.2	3.2	3.2		2.4
Budget Analyst II	0.5	0.5			

**City of Richmond
Multi-Year Comparative Position Listing**

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Community Services Program Manager	4.0	4.0	3.0	1.0	1.0
Executive Secretary II		1.0	1.0	1.0	1.0
Finance Manager I			1.0	1.0	1.0
Office Aide		1.0			
Office Assistant II	3.0	3.0	3.0	2.0	2.0
Paratransit Assistant	1.0	1.0	1.0	1.0	1.0
Paratransit Coordinator	1.0	1.0	1.0	1.0	1.0
Paratransit Driver	9.0	8.0	8.0	5.0	5.0
Paratransit Driver Leadworker	1.0	1.0	1.0	1.0	1.0
Recreation Director	1.0	1.0	1.0	1.0	1.0
Recreation Program Coordinator	17.0	15.0	13.0	12.0	11.0
Recreation Program Leader	13.0	12.0			
Recreation Program Specialist	9.7	9.7	4.8	3.0	2.4
Recreation Supervisor	2.0	2.0	2.0	2.0	2.0
Total Full-Time Equivalents (FTEs)	78.4	75.4	44.0	32.0	32.8
RICHMOND COMMUNITY REDEVELOPMENT AGENCY (RCRA)					
Admin. Services Manager	1.0	1.0	1.0		
Administrative Aide	1.0	1.0	1.0		
Administrative Secretary	2.0	1.0			
Assistant City Attorney		1.0	1.0	1.0	1.0
Asst. Comm. Dev. Program Mgr.	1.0	1.0	1.0	1.0	
CED Dir./Executive Director.	1.0	1.0	1.0	1.0	1.0
CED Finance Manager	1.0	1.0	1.0	1.0	1.0
Chief of RDA Projects	1.0				
Comm. Dev. Finance Coordinator	1.0	1.0			
Community Dev. Program Mgr.	1.0	1.0	1.0		1.0
Construction Representative (I-II)	1.0	1.0	1.0	1.0	1.0
Construction Services Coordinator	2.0	1.0			
Construction/Facilities Supervisor		1.0	1.0		
Contract Administrator II	1.0	1.0	1.0		
Deputy Director, Housing	1.0	1.0	1.0		
Deputy Director, Redevelopment	1.0	1.0	1.0		
Development Project Mgr. (I-II)	8.0	7.0	5.0	4.0	3.8
Executive Secretary II		1.0	1.0		
Housing Director	1.0	1.0	1.0	1.0	1.0
OED Administrator	1.0	1.0	1.0		1.0
Office Assistant II	2.0	2.0	1.0		
Office Specialist II	1.0				
Operations Specialist I/II	1.0	2.0	2.0	2.0	2.0
Redevelopment Director	1.0	1.0	1.0	1.0	1.0
Redevelopment Specialist (I-III)	3.0	3.0	3.0	1.0	1.0
Secretary	1.0	1.0	1.0		
Senior Dev. Project Mgr.	3.0	3.0	3.0	2.0	1.8
Sr. Accountant	2.0	2.0	2.0	2.0	2.0
Sr. Business Asst. Officer	1.0	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	41.0	40.0	34.0	19.0	19.6
EMPLOYMENT & TRAINING					
Administrative Secretary	1.0				
Administrative Trainee	2.0	4.0	5.0	5.0	5.0
Budget Analyst II				1.0	1.0
Contract Compliance Specialist	1.0	1.0	1.0	1.0	1.0
Director, Employment & Training	1.0	1.0	1.0	1.0	1.0
Employment Program Manager	1.0	1.0	1.0	1.0	1.0
Employment Program Specialist I/II	10.0	10.0	10.0	11.0	11.0
Executive Secretary II		1.0	1.0	1.0	1.0
Finance Manager II			1.0	1.0	1.0

City of Richmond Multi-Year Comparative Position Listing

Department	Adopted FY2007-2008	Adopted FY2008-2009	Adopted FY2009-2010	Adopted FY2010-2011	Adopted FY2011-2012
Office Assistant I/II	2.0	1.0			
Project Coordinator		1.0	3.0	3.0	3.0
Project Manager I	3.0	2.0	1.0		
Senior Budget Analyst	1.0	1.0			
Senior Employment Program Specialist	2.0	1.0	1.0	1.0	1.0
Workforce Development Support Specialist	1.0	1.0	1.0	1.0	1.0
Workforce Program Coordinator	1.0	1.0	1.0	1.0	1.0
Total Full-Time Equivalents (FTEs)	26.0	26.0	27.0	28.0	28.0
RICHMOND HOUSING AUTHORITY					
Accountant I	2.0	2.0	2.0	2.0	2.0
Accountant II					
Accounting Assistant II	1.0	1.0	1.0	1.0	1.0
Administrative Aide	2.0	1.0	1.0	1.0	
Asset Manager		1.0	1.0	1.0	1.0
Asset Specialist		1.0	1.0	1.0	1.0
Assisted Housing Manager	1.0	1.0	1.0	1.0	1.0
Building Trade Worker II	1.0	2.0	2.0	1.0	1.0
Building Trade Worker III				1.0	1.0
Contract Administrator					1.0
Deputy Director	1.0	1.0	1.0	1.0	1.0
Executive Director	1.0	1.0	1.0	1.0	1.0
Executive Secretary II		1.0	1.0	1.0	1.0
Finance Manager	1.0	1.0	1.0	1.0	1.0
Housing Operations Manager	1.0				
Housing Program Analyst	1.0	1.0	1.0	1.0	1.0
Housing Program Specialist I	1.0	1.0			
Housing Program Specialist II	4.0	5.0	6.0	6.0	6.0
Housing Program Specialist III	4.0	3.0	3.0	3.0	3.0
Management Analyst					1.0
MIS Technician	1.0	1.0	1.0	1.0	1.0
Modernization Prog. Specialist	1.0	1.0	1.0	1.0	
Office Assistant II	2.0	1.0	1.0		
Project Manager II	2.0	2.0	2.0	2.0	2.0
Resident Housing Manager	5.0	5.0	5.0	5.0	5.0
Senior Accounting Assistant	1.0				
Senior Property Manager	1.0				
Total Full-Time Equivalents (FTEs)	34.0	33.0	33.0	32.0	32.0
PORT					
Development Project Mgr II		1.0	1.0	1.0	1.0
Finance Manager II			1.0	1.0	1.0
Operations Administrator	1.0	1.0	1.0	1.0	1.0
Maintenance Lead Worker	1.0	1.0	1.0	1.0	1.0
Port Director	1.0	1.0	1.0	1.0	1.0
Port Administrator	1.0	1.0	1.0	1.0	1.0
Port Maintenance Manager	1.0	1.0	1.0		
Senior Accountant	1.0	1.0			
Total Full-Time Equivalents (FTEs)	6.0	7.0	7.0	6.0	6.0
GRAND TOTAL ALL DEPARTMENTS	962.5	944.8	911.4	818.4	805.1



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February 24, 2011



Ronnie Campbell

**Ronnie Campbell
CSMFO President**

Chu Thai

**Chu Thai, Chair
Professional Standards and
Recognition Committee**

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