

United States District Court
For the Northern District of California

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IN THE UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF CALIFORNIA

KAREN TAYLOR, individually and on
behalf of all others similarly situated, and
PAULISA FIELDS,

No. C 13-04916 WHA

Plaintiffs,

v.

**ORDER RE PARTIAL
SUMMARY JUDGMENT
AND CLASS CERTIFICATION**

WEST MARINE PRODUCTS, INC.,

Defendant.

_____ /

INTRODUCTION

In this putative class action alleging wage-and-overtime violations, defendant moves for partial summary judgment, and one plaintiff moves for class certification. To the extent stated, summary judgment is **GRANTED IN PART AND DENIED IN PART**. Moreover, the class-certification motion is **GRANTED IN PART AND DENIED IN PART**.

STATEMENT

Defendant West Marine Products, Inc. is a national boating-supply retailer. Plaintiffs Karen Taylor and Paulisa Fields are two former hourly employees who worked for West Marine at its Santa Barbara facilities — from May 2011 to March 2012, and February 2012 to June 2013, respectively.

1 This action began on October 23, 2013. Following several amendments, the third
2 amended complaint now asserts nine claims against West Marine, for: (1) failing to provide
3 employees with sufficient rest-and-meal breaks, in violation of Sections 204, 226.7, and 512 of
4 the California Labor Code; (2) failing to timely pay earned wages for employees’ off-the-clock
5 work, in violation of Section 204 of the California Labor Code; (3) miscalculating and failing to
6 pay overtime for employees’ off-the-clock work and non-hourly bonuses called “spiffs,” in
7 violation of Section 510 of the California Labor Code; (4) miscalculating and failing to pay
8 overtime for employees’ off-the-clock work and “spiffs,” in violation of Sections 207 and 216 of
9 the Fair Labor Standards Act; (5) failing to reimburse employees for off-the-clock work
10 expenses, in violation of Section 2802 of the California Labor Code; (6) providing employees
11 with inaccurate written wage statements, in violation of Section 226 of the California Labor
12 Code; (7) continuing wages for former employees, under Sections 201, 202, and 203 of the
13 California Labor Code; (8) engaging in unfair and unlawful business practices, in violation of
14 Section 17200 of the California Business and Professions Code; and (9) civil penalties and
15 attorney’s fees under the Labor Code Private Attorney General Act.

16 Fields brings the above claims in her individual capacity only. Taylor, on the other hand,
17 has moved to certify five California classes of hourly West Marine employees. On top of that,
18 West Marine has moved for partial summary judgment, and both sides submit numerous
19 evidentiary objections with respect to summary judgment and class certification. In addition,
20 West Marine seeks judicial notice of deposition testimony given by Taylor’s expert in an
21 unrelated action. This order follows full briefing and oral argument, in addition to a follow-on
22 evidentiary hearing with two witnesses and supplemental briefing.

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1 ANALYSIS

2 1. MOTION FOR PARTIAL SUMMARY JUDGMENT.

3 West Marine seeks partial summary judgment against Claims One, Three, Four, Six, and
4 Nine*, but only as brought by Taylor. In turn, Taylor opposes with evidentiary objections to
5 several of West Marine’s exhibits. Because this order need not rely on the disputed exhibits to
6 make its rulings, those evidentiary objections are **DENIED AS MOOT**.

7 A. Claim One — Rest-and-Meal-Break Violations.

8 (1) Meal Breaks.

9 With some exceptions not applicable here, Section 512(a) of the California Labor Code
10 states that “[a]n employer may not employ an employee for a work period of more than five
11 hours per day without providing the employee with a meal period of not less than 30 minutes.”
12 Section 512(a) goes on to provide that “[a]n employer may not employ an employee for a work
13 period of more than 10 hours per day without providing the employee with a second meal period
14 of not less than 30 minutes”

15 In *Brinker Restaurant Corporation v. Superior Court*, 53 Cal. 4th 1004, 1040–4 (2012),
16 the California Supreme Court held that an employer satisfies its meal-break duty where it
17 provides a reasonable opportunity for proper meal breaks, and “does not impede or discourage”
18 employees from taking such breaks. But “[p]roof an employer had knowledge of employees
19 working through meal periods will not alone subject the employer to liability for premium pay.”
20 *Brinker* also concluded that “absent waiver, [S]ection 512 requires a first meal period no later
21 than the end of an employee’s fifth hour of work, and a second meal period no later than the end
22 of an employee’s 10th hour of work.” *Ibid*.

23 Here, Taylor alleges under Claim One that West Marine failed to provide a thirty-minute
24 meal break for employees working five or more hours, and failed to provide a second meal break
25 for employees working ten or more hours. West Marine argues that there is no evidence that it
26 impeded or discouraged Taylor from taking meal breaks.

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* Although West Marine refers to the PAGA claim as “Claim Eight,” it is in fact “Claim Nine” in the operative complaint (Dkt. No. 76).

1 This order disagrees with West Marine. As a preliminary matter, the company’s
2 Associate Handbook, March 2009 memo, and May 2011 memo all state that meal breaks “must”
3 be scheduled if an employee works *more than six hours*. This is off by one hour under
4 California law. Furthermore, Taylor has submitted employment data showing that she missed
5 eight meal breaks, each time while working a shift of more than five hours (Harris Decl. ¶ 16;
6 Exh. 11). While this alone would not necessarily show that the company discouraged meal
7 breaks, Taylor testified that Pfarr told her, on occasion, to go later for meal breaks when the store
8 was too busy, and further testified that there would be no opportunity to take those breaks later
9 on (Harris Exh. 10 at 108:19–109:3; 285:1–10) (emphasis added). Moreover, Taylor testified
10 that she saw Pfarr manipulate computer records, so that it would appear as if employees had
11 taken their full meal breaks (when they had not) (*id.* at 196:16–24; 202:2–10). Perhaps this is
12 fanciful but the judge must credit it at summary-judgment time.

13 Viewing this evidence most favorably to Taylor, this order finds triable issues of fact.
14 Accordingly, as to the meal-break allegations under Claim One, summary judgment is **DENIED**.

15 However, please note with this denial of summary judgment (and any denial of summary
16 judgment discussed below) that plaintiffs’ trial evidence may not measure up to the lawyer-
17 prepared declarations used to oppose summary judgment. If so, it is conceivable that a Rule 50
18 motion for judgment as a matter of law may be in order at the end of plaintiffs’ case at trial.

19 (2) ***Rest Breaks.***

20 This order now applies *Brinker’s* logic to the problem of rest breaks. Under Claim One,
21 Taylor also contends that West Marine failed to authorize a *first* ten-minute rest break for
22 employees working more than three-and-a-half hours but fewer than four hours, and failed to
23 authorize a *second* rest break for employees working more than six hours but fewer than eight
24 hours.

25 Section 11070 of the applicable Industrial Welfare Commission Wage Order mandates an
26 initial ten-minute rest break for employees who have worked three-and-a-half hours (emphasis
27 added):
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12. Rest Periods

(A) Every employer shall *authorize and permit all employees to take rest periods, which insofar as practicable shall be in the middle of each work period.* The authorized rest period time shall be based on the total hours worked daily at the rate of ten (10) minutes net rest time per four (4) hours *or major fraction thereof.* However, a rest period need not be authorized for employees whose total daily work time is less than three and one-half (3 ½) hours. Authorized rest period time shall be counted as hours worked for which there shall be no deduction from wages.

Cal. Code Regs. tit. 8, 11070. Employees are also entitled to a second ten-minute rest break for shifts of six to ten hours. *See Brinker*, 53 Cal. 4th at 1029.

This is what the record shows. At the evidentiary hearing, Taylor admitted that it was a “fair summary” to conclude that she “always took [her] first rest break,” and that she “typically” did take the first rest break on schedule (Dkt. No. 109 at 42:20–43:10). Indeed, Taylor testified at her deposition that when she began working at West Marine, she received some of her initial training and orientation from her direct supervisor, Nanci Pfarr. Part of this training covered HR protocols, such as meal-and-rest-breaks (among other subjects), and it was at that time that Pfarr instructed Taylor about taking the first rest break by the third or fourth hour of work. Also at that point, Pfarr told Taylor that she should take the first rest break “approximately two hours into the shift” (Kemple Exh. A at 78:22–80:25) (emphasis added):

A. That we were to take them — I would say, you know, by the third hour, fourth hour. Fourth hour, excuse me.

Q. That you were to take them by the third or fourth hour?

A. *But generally it was two hours in.*

Q. Okay.

A. Because then the meal break would start.

Q. *So she said something about three and four hours but she also said that you should take them approximately two hours into the shift, the rest breaks. Correct?*

A. *Yes.*

Given Taylor’s concessions from her testimony above, summary judgment against the *first* rest-break claim is **GRANTED**.

1 But the analysis must differ for Taylor’s claim regarding the *second* rest break. At her
2 deposition, Taylor testified how she understood that West Marine “authorized” two rest breaks if
3 she worked a six-to-eight-hour shift (*id.* 180:7–15). One problem here is that the record does not
4 indicate in what part of Taylor’s employment tenure she understood this. So far as the record
5 shows, Taylor may have only understood it near the end of her employment, and not at the
6 beginning.

7 Moreover, even if it appears that Taylor was properly informed about the second rest
8 break, this order finds a genuine issue of material fact as to whether she was impeded or
9 discouraged from taking that later break. *Brinker*, 53 Cal. 4th at 1040. In particular, Taylor
10 declares in support of her motion for class certification that she understood West Marine’s policy
11 to permit only one rest break when she was scheduled to work fewer than eight hours. Taylor
12 also testified at the evidentiary hearing that “at least once a week,” she worked more than six
13 hours a day without a second rest break, and on those occasions, the store was too busy such that
14 Pfarr asked Taylor to wait on taking a break (and the store would continue to be too busy for any
15 second rest break at all) (Taylor Decl. ¶ 3; Dkt. No. 109 at 9:2–10:25). From this, a reasonable
16 jury could conclude that the store was managed in such a way so as to prevent Taylor from
17 taking her second rest break, at least on some occasions. Summary judgment for the employer
18 on the *second* rest-break claim must therefore be **DENIED**.

19 In that connection, this order rejects West Marine’s further argument that Taylor is
20 limited to her answer to an interrogatory and that the Court must ignore all other evidence
21 tendered on this motion.

22 **B. Claims Three and Four —**
23 **Overtime Miscalculations of “Spiffs.”**

24 Under Claim Three, Taylor asserts that West Marine violated Section 510 of the
25 California Labor Code by miscalculating overtime pay in two ways: *first*, by not counting
26 employees’ off-the-clock work; and *second*, by excluding “spiffs” from calculations of
27 employees’ “regular rate of pay” for overtime hours. Generally, “spiffs” are non-hourly bonuses
28 that employees can earn when they sell a particular product (Simkins I Decl. ¶ 8). Claim Four
also presents the same overtime allegations, but under the FLSA. West Marine now requests

1 summary judgment against the spiff portion of Claims Three and Four (and not the off-the-clock
2 part).

3 (I) *Spiff-Overtime FLSA Claim (Claim Four).*

4 The FLSA compels overtime compensation for “employees who work more than forty
5 hours in a workweek” — at one and one-half times the “regular rate of pay.” 29 U.S.C. 207(a);
6 *see also Haro v. City of Los Angeles*, 745 F.3d 1249, 1253 (9th Cir. 2014). The “regular rate of
7 pay,” in turn, is calculated by dividing an employee’s “total remuneration for employment
8 (except statutory exclusions) *in any workweek* by the total number of hours actually worked by
9 him *in that workweek* for which such compensation was paid.” 29 C.F.R. 778.109 (emphasis
10 added). Because “the regular rate is merely a rate on which the overtime premium, if any, is
11 based,” an employer “need determine an employee’s ‘regular rate of pay’ *only for workweeks in*
12 *which the employee performs overtime work and is therefore entitled to overtime pay benefits.*”
13 Simmons, Wage and Hour Manual for Cal. Employers (17th ed. 2014) 8.12, p. 324 (emphasis
14 added).

15 West Marine argues that Taylor cannot increase her “regular rate of pay” by adding spiffs
16 to her “total remuneration for employment,” because she never earned a spiff during any
17 overtime workweek under the FLSA. This order agrees. The company’s records show that
18 Taylor only earned spiffs in workweeks of fewer than forty hours, and there is no evidence to the
19 contrary (Simkins I Decl. ¶ 12).

20 Taylor nonetheless claims that it is not necessary to establish that the earned overtime
21 and earned spiffs occurred in the same workweek. That is inaccurate, given the language of
22 Section 778.109 of the Code of Federal Regulations. Indeed, Taylor has cited no authorities that
23 would support her position. She suggests, however, that Claim Four is saved by Section 778.120
24 of the Code of Federal Regulations, which states:

25 If it is not possible or practicable to allocate the commission
26 among the workweeks of the period in proportion to the amount
27 of commission actually earned or reasonably presumed to be
28 earned each week, some other reasonable and equitable method
must be adopted.

1 Taylor next contends that “[c]learly, [d]efendant did not previously identify which commissions
2 were earned during which particular workweek” because the company’s senior payroll manager
3 has declared (Simkins I Decl. ¶ 14) (emphasis added):

4 In March 2013, West Marine switched to a system by which it
5 grossed up [s]piffs and bonuses into overtime on a [two-week]
6 pay period basis. *It did so because calculating the overtime due
on a weekly basis each pay period would prove to be too
logistically difficult for the payroll department.*

7 In Taylor’s view, this declaration constitutes an implicit admission that “West Marine had
8 systematically deprived its employees of all earned overtime during pay periods in which they
9 had earned a [spiff], bonus or prize” (Opp. 15).

10 This is a smokescreen. Taylor has not presented evidence that it was impossible or
11 impracticable to allocate spiffs among her workweeks, so as to avail herself to the benefit of
12 Section 778.120. *To the contrary, the company’s records already list her spiffs and the exact
13 workweeks in which they were awarded* (Simkins I Decl. ¶ 12). Nor has Taylor provided any
14 evidence that West Marine failed to “previously identify which commissions were earned during
15 which particular workweek,” as she now claims. Furthermore, other than her argument now,
16 there is nothing in the record to support Taylor’s position that West Marine systematically
17 deprived its employees of all spiffs before March 2013.

18 Finally, Taylor requests “an opportunity to conduct discovery and present further
19 evidence in opposition to the [motion for partial summary judgment]” (Opp. 16). The answer is
20 no. Both sides have had time to conduct discovery since January 2014, and since the filing of
21 the motion for partial summary judgment on July 24, 2014. Furthermore, Rule 56(d) requires
22 Taylor to show, by affidavit or declaration, “the specified reasons” for why she cannot present
23 facts essential to justify her opposition. At most, her counsel submit a declaration that Taylor
24 “should be entitled to review” documents relied upon by West Marine’s senior payroll manager,
25 and that Taylor “would review all documents involved in the changes in West Marine policies
26 regarding breaks and computation of overtime wages when [s]piffs, bonuses or prizes are
27 involved” (Harris Decl. ¶ 19). That is not enough to satisfy Rule 56(d).

28 As such, for Taylor’s spiff-overtime FLSA claim, summary judgment is **GRANTED**.

1 (2) *Spiff-Overtime California Law Claim (Claim Three).*

2 The result, however, is different under California law. This is because in addition to
3 weekly overtime, California law provides overtime pay for work exceeding eight hours in any
4 given day. *See* Cal. Lab. Code 510(a).

5 Specifically, Section 510(a) requires that both daily and weekly overtime be compensated
6 at one-and-a-half times the “regular rate of pay,” a phrase for which “federal authorities still
7 provide useful guidance in applying state law.” *Huntington Mem’l Hosp. v. Superior Court*, 131
8 Cal. App. 4th 893, 902–03 (2005). To that end, California’s Division of Labor Standards
9 Enforcement has stated that when calculating the “regular rate of pay,” “California will adhere to
10 the standards adopted by the U.S. Department of Labor to the extent that those standards are
11 consistent with California law.” Cal. Dept. Industrial Relations, DLSE, H. Thomas Cadell, Jr.,
12 advice letter, Calculation of Regular Rate of Pay (Jan. 29, 2003) ¶. 2, fn. 1, 3. This means that
13 under federal (and hence, California) authority, the “regular rate of pay” is still based on a single
14 workweek.

15 Thus, the reasons why the result differs here are that California law allows for daily
16 overtime, there is evidence that Taylor accrued daily overtime, and there is evidence that Taylor
17 earned spiffs during those workweeks in which she accrued daily overtime. This order now
18 holds that the “regular rate of pay” — which federal authority defines as the total remuneration
19 *in a workweek* divided by the total number of hours actually worked *in that workweek* — also
20 applies to overtime work accrued under Section 510(a) — including work in excess of *eight*
21 *hours a day*. By way of illustration only, the following example shows how spiffs could factor
22 into the regular-rate calculation for daily overtime pay:

23 Total Compensation Earned in the Workweek: \$300.00 in
24 regular wages, and \$30.00 in spiffs.

25 Total Hours Worked in the Workweek: 30 straight-time hours,
26 including 1 hour of daily overtime.

27 “Regular Rate of Pay”: $\$330.00 / 30 \text{ hours} = \11.00 an hour .

28 Daily Overtime Due: 1 daily overtime hour at 1.5 times the
regular rate (*i.e.*, \$11.00 an hour) = \$16.50 total for the 1 hour of
daily overtime.

1 This order recognizes that the holding above disagrees with both sides' positions. On
2 this issue, the Court finds that both sides' presentations are riddled with confusion. It would
3 only confuse the reader to try and reiterate those positions here. Suffice it to say that the
4 "regular rate of pay" calculation to be used in this case will be based on a single workweek. This
5 order further acknowledges that there is no on-point authority addressing the "regular rate of
6 pay" in the context of daily overtime under California law, but the holding herein flows from the
7 language of Section 510(a) itself, as well as the DLSE's statement that it will adhere to federal
8 law when calculating the "regular rate of pay."

9 Here, West Marine's records show that on at least five occasions, Taylor earned spiffs
10 during a workweek in which she accrued daily overtime (Simkins I Decl. ¶ 12; Exh. A). A
11 reasonable jury could therefore find that the company "miscomputed the overtime rate of pay for
12 employees earning [s]piffs" if, for example, the company omitted spiffs when calculating the
13 "regular rate of pay" for daily overtime hours (Third Amd. Compl. ¶ 39).

14 Thus, with respect to Taylor's spiff-overtime California law claim, West Marine's motion
15 for summary judgment is **DENIED**. Furthermore, Taylor herself has requested summary
16 adjudication on her spiff-overtime California law claim, but this order finds that the record is
17 insufficient to determine whether West Marine excluded spiffs from overtime calculations (*see*
18 Simkins Exh. A). Taylor's request for summary judgment is accordingly **DENIED**.

19 **C. Claim Six — Inaccurate Wage Statements.**

20 In Claim Six, Taylor contends that West Marine provided its employees inaccurate wage
21 statements on all gross and net wages earned, due to the company's reported failure to pay
22 proper wages for meal-and-rest breaks, off-the-clock work, and overtime work. She also asserts
23 that the wage statements were defective because they reportedly failed to specify employees'
24 overtime rates of pay. As a result, Claim Six requests "damages specified by section 226 of the
25 [California] Labor Code, as well as attorney's fees and costs" (Third Amd. Compl. ¶¶ 49, 50).
26 Of relevance, Section 226(e)(1) states:

27 An employee suffering injury as a result of a knowing and
28 intentional failure by an employer to comply with subdivision (a)
is entitled to recover the greater of all actual damages or fifty
dollars (\$50) for the initial pay period in which a violation occurs

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and one hundred dollars (\$100) per employee for each violation in a subsequent pay period, not to exceed an aggregate penalty of four thousand dollars (\$4,000), and is entitled to an award of costs and reasonable attorney’s fees.

West Marine argues that Claim Six is barred on statute-of-limitations grounds. Both sides agree that under Section 226, there is a three-year statute of limitations for a damages claim, and a one-year statute of limitations for a penalties claim. *See Sarkisov v. StoneMor Partners, L.P.*, C 13-04834 WHA, 2014 WL 1340762, at *2 (N.D. Cal. Apr. 3, 2014). Where the parties diverge is whether Claim Six seeks damages or penalties. If it is the former, Taylor timely brought Claim Six because the three-year period has not yet passed since she left West Marine in March 2012. If it is the latter, the applicable one-year statute of limitations has run.

This order now holds that Claim Six timely alleges damages. In particular, this claim states that putative class members are “entitled to recover the *damages* specified by section 226,” as a result of the inaccurate wage statements (Third Amd. Compl. ¶¶ 48–50) (emphasis added). Indeed, “failure to provide complete and accurate itemized paystubs could have made the alleged under-reporting of wages more difficult to detect and confront,” such that “[l]ost wages may thus be considered damages under Section 226.” *Sarkisov*, 2014 WL 1340762, at *2.

For the first time in its reply, however, West Marine challenges whether Taylor has an actual claim for damages. According to the company, Taylor suffered no injury as she admitted to having “no trouble understanding her wage statements” (Reply 10).

This confuses the burden of production at the summary judgment stage. For Claim Six, West Marine moves for summary judgment solely on the basis that the one-year statute of limitations has run for a penalties claim. Indeed, the moving brief make no mention of the three-year statute of limitations for damages under Section 226, and make no factual challenge as to Claim Six. Taylor then opposes on the ground that Claim Six alleges damages, not penalties, and West Marine replied by conceding that there is in fact a three-year statute of limitations for damages claims. But as the moving party, it is West Marine who “always bears the initial responsibility” of demonstrating an absence of a genuine issue of material fact for the damages claim. *Celotex Corp. v. Catrett*, 477 U.S. 317, 323 (1986). Moreover, “[e]xactly which items

1 are penalties and which are damages will be sorted out at trial, but at least some damages are
2 alleged” in this action. *Sarkisov*, 2014 WL 1340762, at *2.

3 Summary judgment against Taylor’s Claim Six is therefore **DENIED**.

4 **D. Claim Nine — PAGA Civil Penalties.**

5 Finally, West Marine moves for summary judgment against Claim Nine, which seeks
6 civil penalties under PAGA. Specifically, West Marine asserts — and Taylor agrees — that the
7 PAGA claim is time-barred as to Taylor. In a footnote in her opposition, Taylor even concedes
8 that only Fields has standing to bring the PAGA claim because Fields worked within a year of
9 this action’s commencement.

10 Summary judgment against Taylor’s PAGA claim is thus **GRANTED**.

11 **2. MOTION FOR CLASS CERTIFICATION.**

12 This order now considers Taylor’s motion for class certification. In brief, she seeks to
13 appoint herself as class representative, and to appoint two law firms — Harris & Ruble, and
14 Blecher, Collins, Pepperman & Joye, P.C., and— as co-lead class counsel. Taylor also moves to
15 certify five California classes of hourly West Marine employees, detailed below.

16 Under Rule 23(a), the party seeking certification must show that the proposed class meets
17 four prerequisites: numerosity, typicality, adequacy of representation, and commonality. The
18 proposed class must also be ascertainable. In addition to satisfying Rule 23(a)’s prerequisites,
19 the party seeking class certification “must show that the action is maintainable under Rule
20 23(b)(1), (2), or (3).” *Amchem Products, Inc. v. Windsor*, 521 U.S. 591, 614 (1997). Here,
21 Taylor seeks class certification only under Rule 23(b)(3), which further requires predominance
22 and superiority.

23 **A. The Spiff-Miscalculation Class.**

24 Taylor first proposes the following Spiff-Miscalculation Class (Br. 4) (emphasis added):

25 **Spiff-Miscalculation Class** — All hourly-paid West Marine
26 employees in California who were paid for overtime work *during*
27 *a pay period in which they were compensated for a bonus, spiff,*
28 *and/or contest pay*, at any time since the period of time
commencing four years prior to the filing of the complaint to the
date hereof.

1 The above class would then bring Claims Three, Six, Seven, and Eight, which allege overtime
2 miscalculations based on spiffs, inaccurate wage statements, continuing wages, and unfair
3 business practices.

4 This order finds that the Spiff-Miscalculation Class proposed by Taylor goes beyond
5 what was alleged in the operative complaint. Specifically, the proposed class now adds
6 “bonuses” and “contest pay,” where such payments were not part of the overtime miscalculations
7 actually alleged in the complaint (*see* Third Amd. Compl. ¶¶ 18, 37–40). Furthermore, in light
8 of the rulings above, only a more limited Spiff-Miscalculation Class may be certified as follows
9 (emphasis added):

10 **Spiff-Miscalculation Class** — All hourly-paid West Marine
11 employees in California who were paid for *daily overtime work*,
12 *and who were compensated with a spiff during the workweek in*
13 *which they accrued such daily overtime work*, at any time since
14 the period of time commencing four years prior to the filing of
15 the complaint to the date hereof.

16 (1) ***Numerosity.***

17 Under Rule 23(a)(1), numerosity is satisfied by showing that “joinder of all members is
18 impracticable.” This prerequisite is not tied to any fixed numerical threshold, but is generally
19 satisfied “when a class includes at least forty members.” *Rannis v. Recchia*, 380 F. App’x 646,
20 650 (9th Cir. 2010).

21 Numerosity is demonstrated here. There are at least sixteen employee declarations
22 submitted by West Marine, wherein the employees indicate that they are eligible to earn spiffs
23 and/or have earned spiffs, though it is unclear whether such spiffs were obtained during the class
24 period (*see, e.g.*, Barocio Decl. ¶ 49; Hayes Decl. ¶ 41). For now, this is enough to certify the
25 Spiff-Miscalculation Class, but if it is later discovered that there are significantly fewer than
26 forty members therein, the undersigned judge may permit West Marine to move for
27 decertification of this class.

28 (2) ***Typicality and Adequacy.***

Typicality under Rule 23(a)(3) is shown when “the claims or defenses of the
representative parties are typical of the claims or defenses of the class.” During the class period,
Taylor earned daily overtime and spiffs in the same workweek, just as the putative members of

1 the Spiff-Miscalculation Class would need to show. Taylor now claims that the spiffs were
2 excluded from calculations of her daily overtime pay, which corresponds to the claim to be
3 brought on behalf of the Spiff-Miscalculation Class. Typicality has thus been met.

4 Rule 23(a)(4) further requires that “the representative parties will fairly and adequately
5 protect the interests of the class.” This prerequisite has two parts: (1) that the proposed
6 representative plaintiff and her counsel do not have any conflicts of interest with the proposed
7 class; and (2) that they will prosecute this action vigorously on behalf of the class. *Hanlon v.*
8 *Chrysler Corp.*, 150 F.3d 1011, 1020 (9th Cir. 1998).

9 On this issue, West Marine attacks Taylor’s credibility by alleging instances of her
10 drinking when working at the company, and by pointing to Taylor’s two DUI citations (from
11 1980 and 1994) (Parisi Exh. S). The company further alleges that Taylor lied at her deposition
12 by stating that she has never been arrested for a crime.

13 Not so. As a preliminary matter, “[t]here is inadequacy *only* where the representative’s
14 credibility is questioned on issues directly relevant to the litigation or there are confirmed
15 examples of dishonesty, such as a criminal conviction for fraud.” *Harris v. Vector Mktg. Corp.*,
16 753 F. Supp. 2d 996, 1015 (N.D. Cal. 2010) (Judge Edward M. Chen) (emphasis added).
17 Neither Taylor’s alleged drinking nor her dated DUI citations have any bearing on matters
18 directly relevant to this action. Moreover, it appears that with the 1990 DUI citation, Taylor
19 entered a diversion program to receive alcohol education and treatment (Parisi Exh. S). Finally,
20 the record does not show that Taylor lied under oath about her DUI citations. In fact, she
21 testified that she “got a DUI a long, long time ago . . . [around] like 1979,” but that she could not
22 recall any other crimes (Taylor Exh. 1 at 300:12–23).

23 This order further finds that both Taylor and her counsel Harris & Ruble are adequate.
24 With respect to the Spiff-Miscalculation Class, nothing in the record indicates that either Taylor
25 or her counsel would have a conflict with other potential class members. Furthermore, both
26 Taylor and her counsel have vigorously prosecuted this action on behalf of the Spiff-
27 Miscalculation Class, and nothing in the record suggests that they will not continue to do so.
28

1 (3) *Commonality, Predominance, and Superiority.*

2 Taylor must also show “questions of law or fact common to the class” under Rule
3 23(a)(2). “The existence of shared legal issues with divergent factual predicates is sufficient, as
4 is a common core of salient facts coupled with disparate legal remedies within the class.”
5 *Hanlon*, 150 F.3d at 1019. Here, this prerequisite is met because all putative members of the
6 Spiff-Miscalculation Class face the common question of whether West Marine improperly
7 omitted spiffs when calculating daily overtime.

8 In addition, Rule 23(b)(3) requires predominance — *i.e.*, common questions of law and
9 fact will predominate over any questions affecting only an individual — as well as superiority —
10 *i.e.*, a class action would be superior to other available methods for fairly and efficiently
11 adjudicating the controversy. *See Abdullah v. U.S. Sec. Associates, Inc.*, 731 F.3d 952, 964 (9th
12 Cir. 2013).

13 Here, common questions will predominate. All putative members of the Spiff-
14 Miscalculation Class will seek to determine whether spiffs were factored into the “regular rate of
15 pay” used to calculate any daily overtime. In that connection, West Marine has the ability to
16 generate two types of reports from its databases: (1) one report that would reflect the total
17 number of hours worked by an employee on any given day; and (2) another report that would
18 indicate when the employee earned a spiff and in what amount (*see, e.g.*, *Simkins I Decl.* ¶¶ 4,
19 6–9). Combined with other payroll data from the company, those two reports will provide a
20 common method of identifying whether a class member earned daily overtime and a spiff in the
21 same workweek, and whether a spiff was then included as part of the “regular rate of pay” for
22 daily overtime calculations.

23 Furthermore, resolving claims of spiff-overtime miscalculations across a class will be far
24 more efficient than resolving such claims in individual, separate lawsuits. This is especially true
25 given the allegedly nominal differences that the spiffs would make when properly factored into
26 the daily overtime calculation. Absent a class action, some putative members likely would not
27 pursue litigation, if faced with such small amounts of potential recovery. A class action is thus
28 superior to other methods for adjudicating this dispute.

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B. Wage Statement Class and Former Employee Class.

The next two classes proposed by Taylor are the Wage Statement Class and the Former Employee Class. This order now holds that only the following may be certified for these two classes:

Wage Statement Class — All hourly-paid West Marine employees in California, who were issued wage statements and were members of the Spiff-Miscalculation Class during the period of time commencing three years prior to the filing of the complaint to the date hereof.

Former Employee Class — All former hourly-paid West Marine employees in California who are members of the Spiff-Miscalculation Class.

Because these two classes are derivative of the Spiff-Miscalculation Class, the request to certify the Wage Statement Class and the Former Employee Class is also **GRANTED**. This, however, is only to the extent that the Wage Statement Class and the Former Employee Class are based on the claims of the Spiff-Miscalculation Class, nothing more.

C. Rest-and-Meal-Break Classes.

Taylor also proposes the Rest-Break Class and the Meal-Break Class, described below:

Rest-Break Class — All hourly-paid West Marine employees in California who were scheduled to work for more than six hours but fewer than eight hours on any given day, and who worked more than six hours but fewer than eight hours during that day, on any day since the period of time commencing four years prior to the filing of the complaint to the date hereof.

Meal-Break Class — All hourly-paid West Marine employees in California who on any given day since the period of time commencing four years prior to the filing of the complaint to the date hereof were scheduled to work, and actually did work, for more than five hours and who did not record a meal break (of at least thirty minutes) which commenced during the initial five hours of their work.

Both of these classes would bring Claims One, Six, Seven, and Eight, alleging rest-and-meal break violations, inaccurate wage statements, continuing wages, and unfair business practices.

(1) Predominance.

The rest-and-meal-break classes share the same fatal defect: no common method of proving liability. At the evidentiary hearing, and with respect to the second rest break, Taylor presented an idiosyncratic account of how she worked more than six hours and did not take a

1 second rest break “at least once a week” during her employment. According to Taylor, she
2 missed the second rest break on those occasions because the store was too busy and her manager
3 (Pfarr) told her to wait on taking that break. The store then continued to be too busy, such that
4 there was no later opportunity to take the second rest break on those occasions (Dkt. No. 109 at
5 9:3–10:20).

6 Even assuming that happened, this does not show what occurred at West Marine’s other
7 stores in California, or whether other employees also missed their second rest break because of
8 how busy their stores were. Indeed, there are no records to even indicate when rest breaks were
9 or were not taken, as admitted by Taylor herself (Kemple Exh. A at 195:11–15). Moreover, six
10 employees have declared that they worked shifts of six to eight hours, and that they knew they
11 were entitled to take a second rest break (Campbell Decl. ¶¶ 17–18; Esplin Decl. ¶ 16; Krieger
12 Decl. ¶ 18; Perez Decl. ¶ 23; Schulyer Decl. ¶ 16; Screen Decl. ¶ 22). At least three employees
13 further declare that they did not take a rest break because of personal reasons, or that
14 “sometimes,” they chose to forego some or all of a rest break because they would “rather get
15 back to work” (*see, e.g.*, Cameron Decl. ¶ 18; Esplin Decl. ¶ 17; Gomez Decl. ¶ 17). There is
16 thus no way of determining liability for the second rest break without being overwhelmed by
17 individual stories.

18 The same is true with the meal breaks. Although meal breaks are supposed to be
19 recorded by having employees punch in and out of the clock, the company has submitted six
20 declarations from employees who state that they sometimes voluntarily decided to forego a meal
21 break, or that sometimes, they would forget to record a meal break even though they had taken
22 the meal break anyway (*see* Cole Decl. ¶ 15; Gomez Decl. ¶ 24; Horne Decl. ¶ 18; Perez Decl. ¶
23 31; Screen Decl. ¶ 30; Torres Decl. ¶ 12). The company also submits twenty declarations from
24 employees who state that they have never been instructed, coerced, or pressured to miss a meal
25 break or return to work before a meal break was over (*see, e.g.*, Barocio Decl. ¶ 28). Indeed,
26 Taylor herself testified that she punched out and actually took a meal break “at least 95, if not a
27 hundred” percent of the time that she worked over five hours (Kemple Exh. A at 297:9–298:2).
28 Such declarations thus show that there will be individualized inquiries, employee-by-employee,

1 as to whether a waiver of a meal break was truly voluntary, whether an employee forgot to
2 record the break but took the meal break anyway, or whether there was some reason other than
3 coercion that caused the employee to miss a meal break. It is also worth noting that Taylor, in
4 contrast, has submitted no declarations from other employees.

5 To this, Taylor’s counsel argue that there is a class-wide method of proof based on West
6 Marine’s generic, company-wide policies. According to those policies — which are found in the
7 company’s Associate Handbook and other materials — employees were instructed to take a
8 second rest break only after eight hours, and meal breaks only after six hours. In other words,
9 the policies present a common method of showing across the company’s California stores that
10 the eight-hour benchmark (for a second rest break) and the six-hour benchmark (for a meal
11 break) violated California law, or so Taylor’s counsel believe.

12 The Court has carefully considered those policies, but the problem is that they were
13 generic, common documents that were later superseded by California-compliant policies. To
14 that end, Pfarr has declared that when she trained Taylor upon hiring, she “set-up [Taylor’s]
15 access to West Marine’s intranet site, Homeport; instructed [Taylor] as to the purpose of
16 Homeport and how to use it; personally showed [Taylor] California specific policies that were
17 located on Homeport, including the California specific meal and rest break policies; and verbally
18 reviewed and explained West Marine’s California specific policies, including those policies that
19 related to meal and rest breaks” (Pfarr Decl. ¶ 4). Of course, it is conceivable that one side or
20 another is not being truthful concerning a California-specific policy. Nonetheless, the evidence
21 would have to be evaluated on a store-by-store basis, in just the same way that Pfarr laid out the
22 evidence in dealing with Taylor. So the analysis still comes down to the issue of predominance,
23 or the lack thereof in this case, regarding the extent to which employees in West Marine’s
24 California stores were provided proper rest and meal breaks.

25 Absent a satisfactory showing of predominance, the request to certify the rest-and-meal-
26 break classes is **DENIED**.

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D. Evidentiary Objections.

Taylor seeks to exclude West Marine’s twenty employee declarations because the company reportedly did not disclose those employees until after Taylor had filed her motion for class certification.

This order disagrees. The employees were listed in West Marine’s supplemental disclosures only four days after the class-certification motion, and Taylor could have deposed those employees or at least requested an extension of deadlines to conduct those depositions. So far as the record shows, she did neither. As a result, Taylor’s request to bar those employee declarations is **DENIED**.

In addition, both sides have submitted a string of evidentiary objections to each other’s declarations on class certification. West Marine also requests judicial notice of deposition testimony given by Taylor’s expert in an unrelated action. Because the other declarations and deposition testimony are not determinative on the class-certification motion, all evidentiary objections and the request for judicial notice are **DENIED AS MOOT**.

CONCLUSION

To the extent stated, the motion for partial summary judgment is **GRANTED IN PART AND DENIED IN PART**. The motion for class certification is also **GRANTED IN PART AND DENIED IN PART**. Only the Spiff-Miscalculation Class, the Wage Statement Class, and the Former Employee Class, as defined below, shall be certified pursuant to Rule 23(b)(3):

Spiff-Miscalculation Class — All hourly-paid West Marine employees in California who were paid for daily overtime work, and who were compensated with a spiff during the workweek in which they accrued such daily overtime work, at any time since the period of time commencing four years prior to the filing of the complaint to the date hereof.

Wage Statement Class — All hourly-paid West Marine employees in California, who were issued wage statements and were members of the Spiff-Miscalculation Class during the period of time commencing three years prior to the filing of the complaint to the date hereof.

Former Employee Class — All former hourly-paid West Marine employees in California who are members of the Spiff-Miscalculation Class.

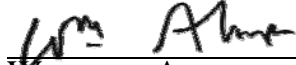
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Plaintiff Karen Taylor is hereby **APPOINTED** as class representative of the three classes certified herein. Pursuant to Rule 23(g), the law firm of Harris & Ruble is **APPOINTED** as lead class counsel. It is thus unnecessary and duplicative to also appoint Blecher, Collins, Pepperman & Joye, P.C. as co-class counsel. Moreover, all evidentiary objections and the request for judicial notice are **DENIED AS MOOT**.

Counsel must remember that any class settlement must be limited to the issues certified for class treatment and may not release claims of absent class members not certified. Furthermore, all counsel shall propose an agreed-upon form of class notice and a joint proposal for dissemination of notice by **SEPTEMBER 29, 2014**. Plaintiffs' counsel shall bear the cost of the class notice to be given by first-class mail.

IT IS SO ORDERED.

Dated: September 19, 2014.



WILLIAM ALSUP
UNITED STATES DISTRICT JUDGE