

United States District Court  
Northern District of California

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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA

JUAN BETANCOURT,  
Plaintiff,  
v.  
ADVANTAGE HUMAN RESOURCING,  
INC.,  
Defendant.

Case No. 14-cv-01788-JST

**ORDER DENYING MOTION TO  
DISMISS**

In this putative class action for unpaid wages and related claims, Defendant Advantage Human Resourcing, Inc. (“Advantage”) moves to dismiss Plaintiff Betancourt’s complaint pursuant to Rule 12(b)(6) of the Federal Rules of Civil Procedure. For the reasons set forth below, the motion to dismiss is DENIED.

**I. BACKGROUND**

**A. Betancourt’s Claims<sup>1</sup>**

Defendant Advantage is a temporary staffing agency. Compl. ¶ 14. As with many other temporary agencies, Advantage interviews prospective workers, sends them to a “new hire” orientation, has new hires sign a form that acknowledges that the parties are entering into an employment arrangement, and requires them to complete traditional employment paperwork, including W-4 and I-9 forms. *Id.* ¶¶ 17-20. Upon becoming an Advantage “employee,” a person becomes eligible to interview for positions with Advantage’s clients. *Id.* ¶ 22.

Advantage controls the manner in which temporary workers interview with clients. *Id.* ¶ 16. Advantage decides which workers interview with which clients, and sets the dates and places

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<sup>1</sup> The Court accepts the allegations in the Complaint and supporting documents as true for the purpose of resolving this motion. See *Cahill v. Liberty Mutual Ins. Co.*, 80 F.3d 336, 337-38 (9th Cir. 1996).

1 of the interviews. Id. ¶ 23. Advantage also modifies its temporary workers’ resumes to display  
2 only Advantage’s contact information. Id. ¶ 24. In addition, Advantage forbids its workers from  
3 ever directly contacting its clients. Id. ¶ 26.

4 If, after an interview, the client wishes to hire the worker, Advantage negotiates the terms,  
5 conditions, and salary of the client-worker relationship. Id. ¶ 25. If the client does not hire the  
6 temporary worker, Advantage retains sole discretion to send that worker to another client. Id. ¶  
7 27.

8 Betancourt underwent Advantage’s hiring process in late 2011. Id. ¶ 31. After Betancourt  
9 successfully interviewed with Advantage and signed an employment agreement, Advantage  
10 directed Betancourt to interview with UTLS Default Services, LLC (“UTLS”), one of Advantage’s  
11 clients. Id. ¶ 32. Before the interview, Advantage altered Betancourt’s resume to show only  
12 Advantage’s contact information. Id. ¶ 33. The interview lasted one hour. Id. ¶ 37. After the  
13 interview and as Advantage required, Betancourt called Advantage to report how the interview  
14 went. Id. ¶ 34. Subsequently, Advantage acted as intermediary between Betancourt and UTLS,  
15 calling to inform him of his success at the interview, as well as of his pay rate and start-date. Id.  
16 ¶¶ 34, 35.

17 Betancourt completed his assignment with UTLS and terminated his employment with  
18 Advantage shortly thereafter by failing to keep in touch with Advantage about possible new  
19 assignments. Id. ¶ 36.

20 Betancourt now makes the following allegations on behalf of himself and members of the  
21 putative class: (1) he was an Advantage employee during his interview with UTLS, and the  
22 interview was work time for which he was never paid, in violation of California Labor Code  
23 § 1194(a)<sup>2</sup>; (2) Advantage violated § 226(a) by failing to provide Betancourt with accurate wage  
24 statements; (3) Advantage failed to pay Betancourt his due hourly wage for the UTLS interview in  
25 violation of § 223; (4) Advantage failed to pay Betancourt for his interview with UTLS upon his  
26 termination in violation of §§ 201, 201.3, 202 and 203; and (5) Advantage violated California  
27

28 <sup>2</sup> All statutory references hereinafter are to the California Labor Code, unless noted otherwise.

1 Business & Professions Code § 17200 et seq. by failing to pay Betancourt for the interview.

2 **B. Jurisdiction**

3 Because Betancourt alleges that the putative class meets minimum-diversity and amount-  
4 in-controversy requirements, the Court has jurisdiction over this action pursuant to 28 U.S.C.  
5 § 1332(d). Id. ¶ 5.

6 **II. DISCUSSION**

7 **A. Legal Standard**

8 “A district court’s dismissal for failure to state a claim under Federal Rule of Civil  
9 Procedure 12(b)(6) is proper if there is a ‘lack of a cognizable legal theory or the absence of  
10 sufficient facts alleged under a cognizable legal theory.’” Conservation Force v. Salazar, 646 F.3d  
11 1240, 1242 (9th Cir. 2011) (quoting Balistreri v. Pacifica Police Dep’t, 901 F.2d 696, 699 (9th Cir.  
12 1988).

13 On a motion to dismiss, courts accept the material facts alleged in the complaint, together  
14 with reasonable inferences to be drawn from those facts, as true. Navarro v. Block, 250 F.3d 729,  
15 732 (9th Cir.2001). However, “the tenet that a court must accept a complaint’s allegations as true  
16 is inapplicable to threadbare recitals of a cause of action’s elements, supported by mere conclusory  
17 statements.” Ashcroft v. Iqbal, 556 U.S. 662, 678 (2009). To be entitled to the presumption of  
18 truth, a complaint’s allegations “must contain sufficient allegations of underlying facts to give fair  
19 notice and to enable the opposing party to defend itself effectively.” Starr v. Baca, 652 F.3d 1202,  
20 1216 (9th Cir.2011).

21 In addition, to survive a motion to dismiss, a plaintiff must plead “enough facts to state a  
22 claim to relief that is plausible on its face.” Bell Atlantic Corp. v. Twombly, 550 U.S. 544, 570  
23 (2007). Plausibility does not mean probability, but it requires “more than a sheer possibility that a  
24 defendant has acted unlawfully.” Iqbal, 556 U.S. at 678. “A claim has facial plausibility when the  
25 plaintiff pleads factual content that allows the court to draw the reasonable inference that the  
26 defendant is liable for the misconduct alleged.” Id.

27 **B. Analysis**

28 This motion poses two simple questions: First, was Juan Betancourt Advantage’s

1 employee when he interviewed with Advantage’s client, UTLS? Second, if he was an employee,  
2 was the activity of interviewing compensable “work”? If the answers to these questions are both  
3 affirmative, then Betancourt’s complaint states a claim for compensation under § 1194. If the  
4 answer to either question is negative, his complaint fails.

5 **1. The Employer-Employee Relationship**

6 The first question is whether Betancourt was Advantage’s employee during his interview  
7 with UTLS. Wage Order No. 4-2001 defines “employee” as “any person employed by an  
8 employer.”<sup>3</sup> Cal. Code Regs., tit. 8, § 11040 (“Wage Order 4”); Compl. ¶ 49. “Employer” is  
9 defined as “any person . . . who . . . employs or exercises control over the wages, hours, or  
10 working conditions of any person.” To “employ” is to “engage, suffer, or permit to work.” In  
11 aggregate, these definitions give “employ” three alternative meanings: (1) to exercise control over  
12 wages, hours, or working conditions; (2) to suffer or permit to work; or (3) to “engage,” i.e., to  
13 create a common law employment relationship. Martinez, 49 Cal. 4th at 64. Plaintiff argues that  
14 Advantage was his employer under any of these tests.

15 **a) Prior case authority**

16 Two district courts have already examined these issues on materially identical facts, but  
17 reached opposite conclusions. Sullivan v. Kelly Servs., Inc., No. C 08-3893 CW, 2009 WL  
18 3353300 (N.D. Cal. Oct. 16, 2009) (holding an employment relationship was created and that  
19 “work” time was compensable); Gunawan v. Howroyd-Wright Empl. Agency, No. SACV 13-  
20 01356-CJC, 2014 WL 539907 (C.D. Cal. Jan. 30, 2014) (holding that an employment relationship  
21 was not created, and time alleged as “work” was not compensable).

22 In Sullivan, plaintiff was a worker who applied for employment with a staffing agency,  
23 Kelly Services, Inc. 2009 WL 3353300 at \*1. Sullivan sought compensation for time spent  
24 interviewing with Kelly’s customers as a potential temporary worker. Id. During her tenure with  
25 Kelly, Sullivan interviewed with four different clients. Id. Plaintiff’s agreement with Kelly  
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27 <sup>3</sup> Wage orders issued by the Industrial Welfare Commission control § 1194 actions for unpaid  
28 wages, Martinez v. Combs, 49 Cal. 4th 35, 64 (2010), and the parties agree that Wage Order No.  
4-2001 governs this claim.

1 provided explicitly that her employment with Kelly did not begin until “the first day of [her] my  
2 first position” with one of Kelly’s clients. Id. Perhaps for that reason, Plaintiff sought  
3 compensation only for the three interviews she had conducted after she had already begun working  
4 for Kelly’s customers, but not for the interview which led to her first assignment. See id. (finding  
5 that “Plaintiff’s employment relationship with Defendant began on March 16, 2006, which was her  
6 first day of her first temporary assignment with Defendant’s customer, Managed Health  
7 Network.”).

8 The Sullivan court, on a motion for summary judgment, found that Sullivan was an  
9 employee of Kelly during the customer interviews under both the “control” and “suffered or  
10 permitted to work” tests.<sup>4</sup> On the question of control, the Sullivan court pointed to the following  
11 facts:

12 Plaintiff was subject to Defendant’s control during the time she attended the  
13 customer interviews. Defendant controls all communications with its customers  
14 regarding potential assignments for temporary employees, outside of the interview  
15 itself. Defendant decides which of its temporary employees to send on an  
16 interview. Defendant then sends the customer a résumé with Defendant’s name on  
17 it. Defendant removes the temporary employee’s contact information from the  
18 résumé and replaces it with its own to ensure that its customers can only contact it  
19 about the placement. Further, Defendant arranges the interview and restricts a  
20 temporary employee’s communication with the customer so that only Defendant  
21 can arrange the time, place and date of the interview. If a temporary employee is  
22 running late to an interview, he or she must contact Defendant to relay that  
23 information to the customer. After interviews, Defendant controls all follow-up  
24 communication with the customer. Employees are not allowed to have any direct  
25 communication with the customer about the interview, salary or any terms of a  
26 possible assignment offer.

27 Id. at \*4. Based on these facts, the Sullivan court concluded that Kelly “exerted a high level of  
28 control over Plaintiff’s interviews with Defendant’s customers.” Id. at \*5.

The Sullivan court also concluded that plaintiff satisfied the “suffered or permitted to  
work” test because Kelly Services knew that Sullivan spent time interviewing with Kelly’s  
customers, arranged the interviews, and directed Sullivan how to prepare for the interviews, and

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<sup>4</sup> The Sullivan court did not consider whether the “engage” test was satisfied.

1 Kelly employees debriefed her following the interviews. Id. at \*6. The interviews were also “an  
2 opportunity [for Kelly] to market its staffing services to the customers with whom Plaintiff  
3 interviewed.” Id. at \*6. Having found that Sullivan was both under Kelly’s “control” and  
4 “suffered or permitted to work” during the time related to customer interviews, the Sullivan court  
5 held that Sullivan was entitled to compensation for the time she spent interviewing with Kelly’s  
6 customers. Id. at \*7.

7 In Gunawan, the plaintiff also signed up with a temporary staffing agency, defendant  
8 KForce, Inc. As was true in Sullivan and as is alleged here, the staffing agency first conducted its  
9 own interview with Gunawan, then invited Gunawan to interview with one of KForce’s clients,  
10 TRG. 2014 WL 539907 at \*1. Gunawan subsequently went to work at TRG, but as an employee  
11 of KForce. Id. As with Sullivan and the present case, KForce restricted communications between  
12 Gunawan and TRG, modified Gunawan’s resume to include its own name and contact  
13 information, and set the time and place of Gunawan’s interview. Id. at \*4. The only fact that was  
14 different from Sullivan – but identical to the fact in the present case – was that the interview with  
15 TRG was Gunawan’s first interview for KForce.

16 The Gunawan court concluded on these facts that Gunawan was not an employee of  
17 KForce during the TRG interview, and the time spent in the interview was not compensable. Id.  
18 The court looked primarily at the question of control, and concluded that KForce did not exercise  
19 sufficient control over Gunawan: had Gunawan wanted to, the court said, she could have simply  
20 declined the interview. Id. As to KForce’s control over Gunawan’s communications with TRG,  
21 the court found that, if Gunawan “did not want KForce to modify her resume or act as an  
22 intermediary between herself and TRG, she could [] simply have refused KForce’s placement  
23 service, and instead, attempted to secure a position with TRG through her own efforts.” Id.  
24 Finally, the court both disagreed with the holding in Sullivan, and distinguished it on its facts,  
25 since the plaintiff in that case had already become an employee of the staffing agency at the time  
26 she participated in her second, third, and fourth interviews with agency clients. Id. at \*6.

27 This Court finds Sullivan to be the more persuasive case, and declines to follow Gunawan.  
28 As set forth below, the Court concludes that Betancourt has adequately alleged both his

1 employment status with Advantage and the compensable nature of the time spent interviewing  
2 with UTLS.<sup>5</sup>

3 **b) Betancourt adequately alleges an employment relationship with**  
4 **Advantage**

5 As noted above, in order to prevail on his claim that he was an Advantage employee at the  
6 time of the UTLS interview, Betancourt must allege facts that show: (1) Advantage exercised  
7 control over his wages, hours, or working conditions; (2) Advantage suffered or permitted  
8 Betancourt to work; and/or (3) Betancourt and Advantage established a common law employment  
9 relationship.

10 **(1) Control over wages, hours, or working conditions**

11 Betancourt has alleged facts that tend to show Advantage controlled his hours and working  
12 conditions at the time he interviewed with UTLS. For example, Betancourt alleges that  
13 Advantage identified the potential hiring entity, and organized the date, time, and place of the  
14 interview. Compl. ¶¶ 23, 25, 32. Betancourt also alleges that Advantage tightly controlled the  
15 flow of information between UTLS and Betancourt before and after the interview, as evidenced by  
16 Advantage’s modification of Betancourt’s resume and its prohibition on workers’ communication  
17 with clients. Id. ¶ 33-35. As did the Sullivan court, this Court finds that Advantage exercises a  
18 high degree of control over the wages, hours, and working conditions of the interview, such that  
19 this test is met.

20 Advantage argues that the test is not met because Advantage did not control Betancourt’s  
21 actions during the time he was actually at the interview. ECF No. 12 at 10. “There is no  
22 allegation that Advantage set any wages or working conditions for the interview time.” Id. This  
23 argument is not persuasive. Even if Advantage was not present at the interview, it still exercised  
24 the lion’s share of control over it. And the only reason Advantage did not “set any wages” is that

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25 <sup>5</sup> Advantage emphasizes what it describes as the distinguishing characteristic of the Sullivan case,  
26 i.e., that the plaintiff in that case “had a long-term relationship with the staffing agency in  
27 question, and had already performed assignments (i.e., actual work).” ECF No. 18 at 3. But  
28 Advantage fails to explain, and the Court is unable to see, why that distinction makes any  
difference. If time spent interviewing is compensable work, a temporary worker is just as entitled  
to be paid for her first interview as for her second.

1 it did not consider whether any were due and owing.

2 **(2) Suffering or permitting to work**

3 The second test is whether Advantage suffered or permitted Betancourt to work. To  
4 “suffer” or “permit” work to be performed is to have knowledge, real or constructive, of the work  
5 being done. Martinez, 49 Cal. 4th at 69-70. The essence of this test is the idea that an  
6 employment relationship exists if an entity knows or should know that an individual is doing  
7 work, yet fails to prevent the individual from working. Id. For the purposes of this definition of  
8 employment, Advantage cannot dispute that it knew Betancourt would interview with UTLS—  
9 Advantage arranged the interview.<sup>6</sup> Thus, the Court concludes that Betancourt’s allegations meet  
10 this test.

11 **(3) Common law employment relationship**

12 The third test is whether Betancourt and Advantage developed a common law employment  
13 relationship. The key factor in the common law employment test is “control of details.” Futrell v.  
14 Payday Cal., Inc., 190 Cal. App. 4th 1419, 1434 (2010). Other factors to consider are: (1) whether  
15 the worker engaged in a distinct occupation or business; (2) whether, considering the kind of  
16 occupation and locality, the work is usually done under the alleged employer’s direction or  
17 without supervision; (3) the skill required to do the work; (4) whether the employer or the worker  
18 supplied the instrumentalities, tools, and place of work; (5) the length of time the worker’s  
19 services are to be performed; (6) whether payment is by time or by job; (7) whether the work is  
20 part of the employer’s regular business; and (8) whether the parties believe they are creating an  
21 employer-employee relationship. Id.

22 Betancourt has alleged enough facts to make his claim of “employment” plausible under a  
23 common law theory. Betancourt alleges that Advantage selected UTLS as the interviewing entity;  
24 set the time, place, and date of the interview; prohibited any communication between Betancourt  
25 and UTLS outside of the interview; altered Betancourt’s resume in anticipation of the interview;

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27 <sup>6</sup> Advantage contends that an interview is not “work” and therefore it does not matter what  
28 Advantage knew. ECF No. 12 at 10; ECF No. 18 at 8. The Court addresses this contention  
below.



1 and required Betancourt to communicate with Advantage after the interview regarding its  
2 substance. As stated above, these allegations, taken as true, suggest that Advantage exercised  
3 control over the details of Betancourt’s interview with UTLS.

4 Betancourt does not address some Futrell factors. He does not clearly allege that he  
5 engaged in a distinct occupation or business; whether, given the kind of occupation and locality,  
6 workers are usually subject to the alleged employer’s direction or whether they work without  
7 supervision; the skill required to perform the work he performed for Advantage; whether  
8 Advantage provided the instrumentalities, tools, and place of work; or the length of time for which  
9 Advantage sought his services. But he has alleged facts that support several of the other  
10 employment factors. Betancourt alleges that he worked for Advantage on an hourly basis.  
11 Compl. ¶ 37. Additionally, Betancourt alleges that the very “lifblood” of Advantage’s business is  
12 having its workers successfully interview with clients, just as Betancourt did with UTLS, and thus  
13 that the work he performed for Advantage was part of Advantage’s regular business. Id. ¶¶ 14, 15.  
14 Finally, Betancourt alleges that Advantage required him to sign a form acknowledging the parties’  
15 employment relationship before Betancourt interviewed with UTLS, which clearly supports the  
16 notion that both Betancourt and Advantage understood they were creating an employment  
17 relationship.<sup>7</sup> Id. ¶¶ 21, 31.

18 Betancourt does not have to satisfy every factor in order to establish an employment  
19 relationship; the court evaluates the parties’ relationship holistically. Arnold v. Mutual of Omaha  
20 Ins. Co., 202 Cal. App. 4th 580, 590 (2011). In total, Betancourt has alleged facts that, if taken as  
21 true, would show he was an Advantage employee during his interview with UTLS.

## 22 2. The Interview with UTLS as Compensable Work Time

23 Having concluded that Betancourt adequately alleges an employment relationship, the  
24 Court next turns to the question of whether the time Betancourt spent interviewing was  
25 compensable “work.” Advantage argues that, even if it shared an employer-employee relationship  
26 with Betancourt at the time of the UTLS interview, the interview was still not “work.” ECF No.

27 \_\_\_\_\_  
28 <sup>7</sup> Had Advantage wanted the employment relationship to begin only after a client hired  
Betancourt, it could have expressly stated so in its form. See Sullivan, 2009 WL 3353300 at \*1.

1 12 at 13.

2 Wage Order 4 defines “hours worked” as “the time during which an employee is subject to  
3 the control of an employer.” Cal. Code Regs., tit. 8, § 11040(2)(K). This includes “the time the  
4 employee is suffered or permitted to work . . . .” Id. The allegations in the Complaint satisfy this  
5 test, as this Court has already found that Betancourt was under Advantage’s control during his  
6 interview with UTLS.

7 Advantage suggests an alternative definition of “work” from Black’s Law Dictionary, ECF  
8 No. 12 at 13 (citing Black’s Law Dictionary 1742 (9th ed. 2009) (defining “work” as “mental  
9 exertion to attain an end, especially as controlled by and for the benefit of an employer”)), but  
10 Betancourt’s allegations satisfy that definition also. Plaintiff clearly alleges that the interviews are  
11 conducted for Advantage’s benefit, since the purpose of the interviews is to promote temporary  
12 staffing relationships, which in turn provide Advantage’s revenue stream. See Compl., ¶¶ 14  
13 (“Defendant is a temporary employment agency whose business is dependent upon successfully  
14 placing its employees on assignments with its clients”), 15 (“[t]he interviews arranged by  
15 Defendant between its employees and its clients are essential to a successful job placement and  
16 paramount to the success of its business”).

17 In support of its argument that the UTLS interview was not “work,” Advantage relies  
18 heavily on the Enforcement Policies and Interpretations Manual published by the Division of  
19 Labor Standards Enforcement (“Manual” and “DLSE,” respectively).<sup>8</sup> See ECF No. 12 at 10-13;  
20 ECF No. 18 at 11. The specific DLSE policy Advantage relies upon states that “try-out” time is  
21 non-compensable. ECF No. 13-1 at 184. Try-out time includes “situations where an employer  
22 may wish to have a prospective employee exhibit skills such as typing, shorthand, or operation of  
23 machinery . . . .” Id.

24 \_\_\_\_\_  
25 <sup>8</sup> Although a court’s review on a motion to dismiss is generally limited to the allegations in the  
26 complaint, Lee v. City of Los Angeles, 250 F.3d 668, 688 (9th Cir. 2001), courts may take judicial  
27 notice of relevant matters in the public record. Fed. R. Evid. 201(b); see, e.g., Castillo-Villagra v.  
28 INS, 972 F.2d 1017, 1026 (9th Cir. 1992). Advantage asks the Court to take notice of the Manual,  
which is publicly available. ECF No. 13 at 2. The DLSE enforces California’s labor laws,  
including those at issue here, and its interpretations and policies regarding matters before the  
Court are therefore relevant. Advantage’s request for judicial notice is GRANTED.

1 Even if the Manual were persuasive authority, see Becerra v. Radioshack Corp., No. 4:11-  
2 CV-03586 YGR, 2012 WL 6115627 at \*4 (N.D. Cal. Dec. 10, 2012) (“California courts have held  
3 repeatedly that DLSE’s interpretations within the [Manual] . . . are not entitled to deference”), it  
4 does not support Advantage’s argument regarding the definition of work time. The Court  
5 recognizes that a typical employment interview is not compensable work time. If Betancourt’s  
6 complaint was based on his initial interview with Advantage, he might have difficulty stating a  
7 claim. At the time of that interview, he was not Advantage’s employee, and both he and  
8 Advantage were deciding whether to establish an employment relationship. Perhaps that interview  
9 fell within the definition of “try-out” time in the Manual.

10 But the interview with UTLS was not a typical pre-employment interview. At the time of  
11 the UTLS interview, Betancourt alleges that he was already Advantage’s employee, performing a  
12 task – interviewing with an Advantage client – that his employer required. In other words, the  
13 interview was part of his responsibilities as an Advantage employee. Betancourt has sufficiently  
14 pled facts that, if taken as true, show that his interview with UTLS was compensable “work”  
15 under Wage Order 4’s definition.

16 **C. Plaintiff’s Remaining Claims**

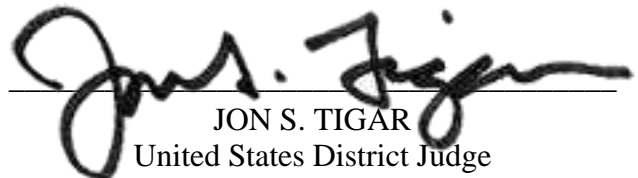
17 Advantage’s motion to dismiss Plaintiff’s remaining claims is based entirely on the  
18 premise that those claims are derivative of Plaintiff’s claim under § 1194. ECF No. 12 at 3, 14.  
19 Because the Court concludes that that claim is adequately pleaded, the balance of Advantage’s  
20 motion must be denied.

21 **III. CONCLUSION**

22 For the foregoing reasons, Advantage’s motion to dismiss is DENIED.

23 **IT IS SO ORDERED.**

24 Dated: September 3, 2014

25   
26 JON S. TIGAR  
27 United States District Judge  
28