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To elaborate, when a settlement proposal is made prior to formal class certification, there is a risk that class claims have been discounted, at least in part, by the risk that class certification might be denied. Absent class members, of course, should be subject to normal discounts for risks of litigation on the merits but they should not be subject to a further discount for a risk of denial of class certification, such as, for example, a denial based on problems with a proposed class representative, including a conflict of interest or prior criminal conviction. This is a main reason the Court prefers to litigate and vet a class certification motion *before* any settlement discussions take place. That way, the class certification is a done deal and cannot compromise class claims. Only the risks of litigation on the merits can do so.

## 2. **DUE DILIGENCE.**

Please remember that when one undertakes to act as a fiduciary on behalf of others (here, the absent class members), one must perform adequate due diligence before acting. This requires the representative and his or her counsel to investigate the strengths and weaknesses of the case, including the best-case dollar amount of claim relief. A quick deal up front may not be fair to absent class members.

## **3.** COST-BENEFIT FOR ABSENT CLASS MEMBERS.

17 In the proposed settlement, what will absent class members give up versus what will they 18 receive in exchange, *i.e.*, a cost-benefit analysis? If the recovery will be a full recovery, then 19 much less will be required to justify the settlement than for a partial recovery, in which case the 20 discount will have to be justified. The greater the discount, the greater must be the justification. 21 This will require an analysis of the specific proof, such as a synopsis of any conflicting evidence 22 on key fact points. It will also require a final class-wide damage study or a very good substitute, 23 in sworn form. If little discovery has been done to see how strong the claim is, it will be hard to 24 justify a substantial discount on the mere generalized theory of "risks of litigation." A coupon 25 settlement will rarely be approved. Where there are various subgroups within the class, counsel 26 must justify the plan of allocation of the settlement fund.

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## 4. THE RELEASE.

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The release should be limited only to the claims certified for class treatment. Language releasing claims that "could have been brought" is too vague and overbroad. The specific statutory or common law claims to be released should be spelled out. Class counsel must justify the release as to each claim released, the probability of winning, and its estimated value if fully successful.

Does the settlement contemplate that claims of absent class members will be released even for those whose class notice is returned as undeliverable? Usually, the Court will *not* extinguish claims of individuals known to have received no notice or who received no benefit (and/or for whom there is no way to send them a settlement check). Put differently, usually the release must extend only to those who receive money for the release.

# United States District Court For the Northern District of California

## 5. EXPANSION OF THE CLASS.

13 Typically, defendants vigorously oppose class certification and/or argue for a narrow 14 class. In settling, however, defendants often seek to expand the class, either geographically 15 (*i.e.*, nationwide) or claim-wise (including claims not even in the complaint) or person-wise 16 (e.g., multiple new categories). Such expansions will be viewed with suspicion. If an expansion 17 is to occur it must come with an adequate plaintiff and one with standing to represent the add-on 18 scope and with an amended complaint to include the new claims, not to mention due diligence as 19 to the expanded scope. The settlement dollars must be sufficient to cover the old scope plus the 20 new scope. Personal and subject-matter jurisdiction over the new individuals to be compromised 21 by the class judgment must be shown.

## 6. **REVERSION.**

A settlement that allows for a reversion of settlement funds to the defendant(s) is a red
flag, for it runs the risk of an illusory settlement, especially when combined with a requirement
to submit claims that may lead to a shortfall in claim submissions.

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# 7. CLAIM PROCEDURE.

A settlement that imposes a claim procedure rather than cutting checks to class members
for the appropriate amount may (or may not) impose too much of a burden on class members,

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especially if the claim procedure is onerous, or the period for submitting is too short, or there is a likelihood of class members treating the notice envelope as junk mail. The best approach, when feasible, is to calculate settlement checks from defendant's records (plus due diligence performed by counsel) and to send the checks to the class members along with a notice that cashing the checks will be deemed acceptance of the release and all other terms of the settlement.

#### 8. **ATTORNEY'S FEES.**

To avoid collusive settlements, the Court prefers that all settlements avoid any agreement as to attorney's fees and leave that to the judge. If the defense insists on an overall cap, then the Court will decide how much will go to the class and how much will go to counsel, just as in common fund cases. Please avoid agreement on any division, tentative or otherwise. A settlement whereby the attorney seems likely to obtain funds out of proportion to the benefit conferred on the class must be justified.

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#### 9. **DWINDLING OR MINIMAL ASSETS?**

If the defendant is broke or nearly so with no prospect of future rehabilitation, a steeper 16 discount may be warranted. This must be proven. Counsel should normally verify a claim of poverty via a sworn record, thoroughly vetted.

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#### 10. TIMING OF PROPOSED SETTLEMENT.

19 In order to have a better record to evaluate the foregoing considerations, it is better to 20 develop and to present a proposed compromise after class certification, after diligent discovery 21 on the merits, and after the damage study has been finalized. On the other hand, there will be 22 some cases in which it will be acceptable to conserve resources and to propose a resolution 23 sooner. For example, if the proposal will provide full recovery (or very close to full recovery) 24 then there is little need for more due diligence. The poorer the settlement, however, the more 25 justification will be needed and that usually translates to *more* discovery and *more* due diligence; 26 otherwise, it is best to let absent class members keep their own claims and fend for themselves 27 rather than foist a poor settlement on them. Particularly when counsel proposes to compromise 28 the potential claims of absent class members in a low-percentage recovery, the Court will insist

on detailed explanation of why the case has turned so weak, an explanation that usually must
flow from discovery and due diligence, not merely generalized "risks of litigation." Counsel
should remember that merely filing a putative class complaint does not authorize them to
extinguish the rights of absent class members. *If counsel believe settlement discussions should precede a class certification, a motion for appointment of interim class counsel must first be made.*

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## 11. A RIGHT TO OPT OUT IS NOT A CURE-ALL.

A borderline settlement cannot be justified merely because absent class members may opt out if they wish. The Court has (and counsel have) an independent, stand-alone duty to assess whether the proposed settlement is reasonable and adequate. Once the named parties reach a settlement in a purported class action, they are always solidly in favor of their own proposal. There is no advocate to critique the proposal on behalf of absent class members. That is one reason that Rule 23(e) insists that the district court vet all class settlements.

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## **12.** INCENTIVE PAYMENT.

If the proposed settlement by itself is not good enough for the named plaintiff, why
should it be good enough for absent class members similarly situated? Class litigation proceeded
well for many decades before the advent of requests for "incentive payments," which too
often are simply ways to make a collusive or poor settlement palatable to the named plaintiff.
A request for an incentive payment is a red flag.

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### **13.** NOTICE TO CLASS MEMBERS.

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Is the notice in plain English, plain Spanish, and/or plain Chinese (or the appropriate
language)? Does it plainly lay out the salient points, which are mainly the foregoing points in
this memorandum? Will the method of notice distribution really reach every class member?
Will it likely be opened or tossed as junk mail? How can the envelope design enhance the
chance of opening? Can mail notice be supplemented by e-mail notice?

27 Counsel will please see from the foregoing that the main focus will be on what is in the28 best interest of absent class members. Counsel should be mindful of the factors identified in

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Hanlon v. Chrysler Corp., 150 F.3d 1011, 1026 (9th Cir. 1998). Finally, for an order denying proposed preliminary approval based on many of the foregoing considerations, see Kakani v. Oracle Corp., No. C 06-06493 WHA, 2007 WL 1793774 (N.D. Cal. June 19, 2007). Dated: September 17, 2014. WILLIAM ALSUP UNITED STATES DISTRICT JUDGE