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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA

CURTIS JOHNSON,  
Plaintiff,  
v.  
SERENITY TRANSPORTATION, INC., et  
al.,  
Defendants.

Case No. [15-cv-02004-JSC](#)

**ORDER GRANTING IN PART MOTION  
TO DISMISS THIRD AMENDED  
COMPLAINT**

Re: Dkt. No. 51

In this putative class action, Plaintiffs Curtis Johnson (“Johnson”) and Anthony Aranda (“Aranda, and together “Plaintiffs”) filed suit against their employer, Defendants Serenity Transportation, Inc. (“Serenity Transportation”), its owner David Friedel (“Friedel”), as well as Service Corporation International (“SCI”), SCI California Funeral Services, Inc. (“SCI California”), the Neptune Society of Central California, Inc. (“Neptune Society”), Lifemark Group, Inc. (“Lifemark”), and the County of Santa Clara (the “County” and collectively, “Defendants”). (Dkt. No. 50.) The gravamen of Plaintiffs’ Third Amended Complaint (“TAC”) is that Plaintiffs, mortuary drivers, have been misclassified as independent contractors and denied the benefits of California and federal wage-and-hour laws. Now pending before the Court is Defendants’ motion to dismiss. Defendants seek dismissal of all claims against Friedel for failure to plead alter ego liability, all claims against SCI, SCI California, Neptune, Lifemark, and the County (together, the “Customer Defendants”) for failure to plead that they are joint employers, as well as dismissal of various causes of action for failure to state a claim. (Dkt. No. 51.) Having considered the parties’ submissions, and having had the benefit of oral argument on October 15, 2015, the Court GRANTS IN PART and DENIES IN PART the motion to dismiss.

1 **BACKGROUND**

2 **I. Complaint Allegations**

3 Plaintiffs are “mortuary transportation drivers who carry dead bodies and other human  
4 remains from various locations (including nursing homes, hospitals, and homes) to Defendants’  
5 facilities.” (Dkt. No. 50 ¶ 1.) Johnson worked as a driver for Defendants from January 1, 2012 to  
6 August 23, 2013, and Aranda from approximately August 2012 to March 2015. (*Id.* ¶¶ 6-7.) They  
7 bring this putative class action on behalf of themselves and the other 40-plus drivers that  
8 Defendants have employed during the relevant period. (*Id.* ¶ 17.)

9 *Serenity Transportation & Friedel*

10 Defendant Serenity Transportation is a mortuary transportation company that employed  
11 Plaintiffs within the meaning of the Fair Labor Standards Act (“FLSA”), California Labor Code,  
12 and applicable Industrial Welfare Commission wage order (“IWC Wage Order”) to transport  
13 decedents. (*Id.* ¶¶ 8, 17.)

14 Friedel is the owner, shareholder, CEO, and Board Member of Serenity Transportation,  
15 and an employer of Plaintiffs within the meaning of the FLSA, California Labor Code, and IWC  
16 Wage Order. (*Id.* ¶ 9.) Friedel “is the alter ego” of Serenity Transportation, which he operates for  
17 the purpose of concealing violations of the Labor Code. (*Id.*) Friedel dominates and controls the  
18 actions of Serenity Transportation and knowingly advised the company to treat the drivers as  
19 independent contractors to avoid employee status. (*Id.*) Friedel fails to respect Serenity  
20 Transportation’s corporate form by failing to adequately capitalize it, failing to properly maintain  
21 its minutes and corporate records, maintaining sole ownership of all Serenity Transportation stock,  
22 using his personal home as the location for board meetings, and otherwise failing to conduct board  
23 meetings in compliance with the law. (*Id.*)

24 Together, Serenity Transportation and Friedel assign drivers to 24-hour shifts, five days a  
25 week, resulting in 120-hour work weeks. (*Id.* ¶ 18.) The drivers are made available 24 hours a  
26 day to SCI, SCI California, Lifemark, Neptune, and the County’s Office of the Medical Examiner-  
27 Coroner. (*Id.*) Serenity Transportation and Friedel recruit and supervise drivers and advertise  
28 available driver positions online. (*Id.* ¶ 19.) The advertisements specify that drivers must be

1 available for on-call shifts 24 hours a day and that the employer enforces a professional attire dress  
2 code. (*Id.* ¶ 19.) Once hired, Serenity Transportation and Friedel schedule drivers for shifts and  
3 retain the right to change the shifts at their discretion. (*Id.*) Friedel is personally involved in  
4 drafting hiring criteria, interviewing drivers, and scheduling their shifts. (*Id.* ¶ 19.) Together,  
5 Serenity Transportation and Friedel promulgated “Client Policy Standards” that required drivers to  
6 obey a dress code, report to dispatch their status throughout the day, notify dispatch if the driver  
7 checks out of service before shift’s end, complete Serenity Transportation invoice information,  
8 keep the driver’s vehicle clean, and notify Serenity Transportation of any need for personal time  
9 off. (*Id.* ¶ 22.) Serenity Transportation and Friedel’s policy also provides that continuous  
10 violations of customer standards could result in termination of the driver’s contract or the driver  
11 being removed from a route. (*Id.*) Friedel is personally involved in monitoring and enforcing  
12 these policies. (*Id.*)

13 On both their website and in advertisements, Serenity Transportation and Friedel refer to  
14 the drivers as “staff.” (*Id.* ¶ 29.) Serenity Transportation and Friedel lease equipment to drivers,  
15 including vehicles, radios, and stretchers. (*Id.*) Initially, when Serenity Transportation was  
16 founded in 2010 it classified the drivers as employees, but Friedel, in his capacity as a member of  
17 the corporation’s Board of Directors, recommended that Serenity Transportation reclassify the  
18 drivers as independent contractors, and Serenity Transportation followed suit in February 2011.  
19 (*Id.* ¶¶ 29, 35.)

20 Drivers work for Serenity Transportation and Friedel continuously for many months or  
21 years. (*Id.* ¶ 33.) The drivers are, however, subject to termination by Serenity Transportation and  
22 Friedel at any time for any reason. (*Id.* ¶ 35.) Drivers are not required to possess a special license  
23 or undergo special training to perform Serenity Transportation’s transportation services. (*Id.*  
24 ¶ 34.)

25 *Joint Employer Allegations*

26 Serenity Transportation and Friedel served as labor contractors for SCI, SCI California,  
27 Neptune, Lifemark, and the County by providing drivers on an ongoing basis to meet those  
28 entities’ needs. (*Id.* ¶¶ 20, 33.) SCI and SCI California provide funeral and end-of-life services in

1 Alameda County and across the United States. (*Id.* ¶¶ 11-12.) Neptune and Lifemark provide  
2 cremation, removal, and end-of-life services in Alameda County and across the United States. (*Id.*  
3 ¶¶ 13-14.) The County provides investigation, removal, and autopsies in Santa Clara County. (*Id.*  
4 ¶ 15.) SCI, SCI California, Neptune, Lifemark, and the County all employed Plaintiffs by  
5 permitting them to work, exercising control over their wages, hours, and working conditions, and  
6 engaging them. (*Id.* ¶¶ 11-15.) The work that Plaintiffs and drivers generally performed for these  
7 Defendants was labor within the entities’ usual course of business. (*Id.*)

8 The Customer Defendants control the means and methods by which drivers carry out their  
9 jobs by directing drivers as to how to handle and remove decedents. (*Id.* ¶ 23.) While Drivers  
10 were at each Joint Employer’s location, drivers were under that Joint Employer’s supervision and  
11 control. (*Id.* ¶¶ 24-26.) Specifically, SCI and SCI California promulgated detailed policies  
12 governing drivers’ work, including requiring a particular type of identification band, specific  
13 labeling procedures, and a protocol for witnessing removal of human remains. (*Id.* ¶ 24.) SCI and  
14 SCI California retain the right to change these policies at any time. (*Id.*) They also retain the right  
15 to require that drivers receive ongoing training to provide services in compliance with the entities’  
16 service guarantee; detail the time period in which drivers must respond to calls; and require drivers  
17 to follow a professional dress code. (*Id.*)

18 Neptune worked with Serenity Transportation and Friedel to create policies governing the  
19 drivers’ work, subject to change by Neptune, which include “instructions on how and where to  
20 record information about the deceased (including paperwork), how to handle the deceased, and the  
21 order in which Drivers were to complete tasks.” (*Id.* ¶ 25.)

22 Lifemark also worked with Serenity Transportation to create policies governing drivers’  
23 work subject to Lifemark’s change. (*Id.* ¶ 26.) Lifemark’s policies include instructions on “how  
24 and where to record information about the deceased, how to handle the deceased, and how Drivers  
25 should conduct themselves when arriving at and leaving Lifemark properties.” (*Id.*)

26 The County also promulgated detailed policies governing the drivers’ work subject to  
27 Change by the County at any time. (*Id.* ¶ 27.) These policies include identification and removal  
28 protocol at the County Coroner, including “the timeframe in which STI Drivers [are] expected to

1 respond to different types of calls . . . ; the amount of time that Drivers [are] required to wait at the  
2 scene if the deceased [is] not ready to be transported; and ‘stand-by’ and ‘dry-run’ time.” (*Id.*)  
3 The County requires drivers to keep records of service completion, and retained the right to keep  
4 its own records of runs. (*Id.*) The County also requires drivers to follow a dress code, refrain  
5 from displaying insignia besides the County Coroner’s, specified rules for driver’s vehicles’  
6 appearance and equipment and retains the right to inspect these vehicles at any time. (*Id.*) The  
7 County supplies some of the driver’s equipment and otherwise requires that drivers act in  
8 accordance with instructions given by County staff at the scene. (*Id.*)

9 *Payment Allegations*

10 Defendants paid Plaintiffs under a common compensation plan and policy where drivers  
11 are paid a flat rate that Defendants set for each completed dispatch. (*Id.* ¶ 37.) All Defendants  
12 participate in this scheme “including by requiring Drivers to fill out proprietary paperwork on  
13 which Driver time is recorded.” (*Id.*) As a result, drivers are not compensated for time spent  
14 awaiting calls. (*Id.*) This payment system fails to provide either minimum wage or overtime  
15 payment to drivers. (*Id.*)

16 **II. Procedural History**

17 Plaintiff Johnson initiated this action in Alameda County Superior Court on June 12, 2014  
18 alleging that Serenity Transportation and Friedel violated certain provisions of the California  
19 Labor Code. (Dkt. No. 1.) While the case was pending in state court, Johnson amended the  
20 complaint to add SCI and Neptune as defendants and to add a claim under the FLSA. (Dkt. No. 1  
21 ¶ 1; Dkt. No. 32-1.) SCI properly and timely removed the case to federal court. (Dkt. No. 1.)  
22 Johnson then filed a Second Amended Complaint (“SAC”) adding Plaintiff Aranda and naming  
23 Lifemark, SCI California, and the County as defendants. (Dkt. No. 16.) The Court then granted  
24 Plaintiffs leave to file a Third Amended Complaint (“TAC”), which removed certain previously-  
25 alleged causes of action and added others. (Dkt. No. 49.)

26 The now operative TAC includes ten causes of action against various groupings of  
27 defendants under federal and California labor law. The gravamen of almost all of Plaintiffs’  
28 claims against all Defendants is that drivers have been misclassified as independent contractors

1 when they are really employees, and therefore Defendants have denied them the benefits of federal  
2 and California wage-and-hour laws. Defendants have moved to dismiss all claims against Friedel  
3 and the Customer Defendants as well as three of the ten causes of action for failure to state a claim  
4 upon which relief may be granted.

5 **LEGAL STANDARD**

6 A Rule 12(b)(6) motion challenges the sufficiency of a complaint as failing to allege  
7 “enough facts to state a claim to relief that is plausible on its face.” *Bell Atl. Corp. v.*  
8 *Twombly*, 550 U.S. 544, 570 (2007). A facial plausibility standard is not a “probability  
9 requirement” but mandates “more than a sheer possibility that a defendant has acted  
10 unlawfully.” *Ashcroft v. Iqbal*, 556 U.S. 662, 678 (2009) (internal quotations and citations  
11 omitted). For purposes of ruling on a Rule 12(b)(6) motion, the court “accept[s] factual  
12 allegations in the complaint as true and construe[s] the pleadings in the light most favorable to the  
13 non-moving party.” *Manzarek v. St. Paul Fire & Mar. Ins. Co.*, 519 F.3d 1025, 1031 (9th Cir.  
14 2008). “[D]ismissal may be based on either a lack of a cognizable legal theory or the absence of  
15 sufficient facts alleged under a cognizable legal theory.” *Johnson v. Riverside Healthcare*  
16 *Sys.*, 534 F.3d 1116, 1121 (9th Cir. 2008) (internal quotations and citations omitted); *see*  
17 *also Neitzke v. Williams*, 490 U.S. 319, 326 (1989) (“Rule 12(b)(6) authorizes a court to dismiss a  
18 claim on the basis of a dispositive issue of law”).

19 Even under the liberal pleading standard of Federal Rule of Civil Procedure 8(a)(2), under  
20 which a party is only required to make “a short and plain statement of the claim showing that the  
21 pleader is entitled to relief,” a “pleading that offers ‘labels and conclusions’ or ‘a formulaic  
22 recitation of the elements of a cause of action will not do.” *Iqbal*, 556 U.S. at 678  
23 (quoting *Twombly*, 550 U.S. at 555). “[C]onclusory allegations of law and unwarranted inferences  
24 are insufficient to defeat a motion to dismiss.” *Adams v. Johnson*, 355 F.3d 1179, 1183 (9th Cir.  
25 2004); *see also Starr v. Baca*, 652 F.3d 1202, 1216 (9th Cir. 2011) (“[A]llegations in a complaint  
26 or counterclaim may not simply recite the elements of a cause of action, but must contain  
27 sufficient allegations of underlying facts to give fair notice and to enable the opposing party to  
28 defend itself effectively.”). The court must be able to “draw the reasonable inference that the

1 defendant is liable for the misconduct alleged.” *Iqbal*, 556 U.S. at 663. “Determining whether a  
2 complaint states a plausible claim for relief . . . [is] a context-specific task that requires the  
3 reviewing court to draw on its judicial experience and common sense.” *Id.* at 663-64.

4 If a Rule 12(b)(6) motion is granted, the “court should grant leave to amend even if no  
5 request to amend the pleading was made, unless it determines that the pleading could not possibly  
6 be cured by the allegation of other facts.” *Lopez v. Smith*, 203 F.3d 1122, 1127 (9th Cir. 2000) (en  
7 banc) (internal quotation marks and citations omitted).

## 8 DISCUSSION

9 Defendants move to dismiss the TAC on three main grounds: (1) failure to allege a basis  
10 for Friedel’s liability; (2) failure to demonstrate that the Customer Defendants qualify as  
11 Plaintiffs’ joint employers for the purposes of liability; and (3) failure to allege sufficient facts to  
12 state a claim upon which relief may be granted for the second, third, and seventh causes of action.  
13 The Court will address each in turn.

### 14 A. The TAC Adequately Alleges Grounds for Defendant Friedel’s Liability

#### 15 1. Alter Ego Liability

16 Plaintiffs allege that Friedel is the alter ego of Serenity Transportation such that he is liable  
17 for the corporation’s violations. (Dkt. No. 51 ¶ 9.) “The alter ego doctrine arises when a plaintiff  
18 comes into court claiming that an opposing party is using the corporate form unjustly and in  
19 derogation of the plaintiff’s interests.”<sup>1</sup> *Mesler v. Bragg Mgmt. Co.*, 39 Cal.3d 290, 300 (1985).  
20 Under the doctrine, “[a] corporate identity may be disregarded—the ‘corporate veil’ pierced—

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21  
22 <sup>1</sup> Both parties cite both federal and state law when describing the requirements of alter ego  
23 liability. The Court here is sitting not in diversity, but in original federal jurisdiction based on the  
24 FLSA claim, and supplemental jurisdiction over the remaining claims. (See Dkt. No. 51 ¶¶ 2-3.)  
25 Still, in determining whether alter ego liability applies, the federal court looks to the law of the  
26 forum state. *In re Schwarzkopf*, 626 F.3d 1032, 1037 (9th Cir. 2010); see also *Gerritsen v.*  
27 *Warner Bros. Entm’t Inc.*, --- F. Supp. 3d ----, No. CV 14-03305 MMM (CWx), 2015 WL  
28 4069617, at \*19 n. 126 (“Whether to pierce the corporate veil is a question of state law.”) (citing  
*Dusharm v. Elegant Custom Homes, Inc.*, 302 F. App’x 571, 572 (9th Cir. 2008)). There is  
separate federal law on alter ego liability, which generally is applied when determining whether  
the court can exercise personal jurisdiction over a party based on alter ego theory. Ultimately, this  
may be a distinction without a difference because California alter ego law is substantially similar  
to federal law. See *Ministry of Def. of the Islamic Republic of Iran v. Gould, Inc.*, 969 F.2d 764,  
769 (9th Cir. 1992).

1 where an abuse of the corporate privilege justifies holding the [owner] of a corporation liable for  
2 the acts of the corporation.” *Sonora Diamond Corp. v. Super. Ct.*, 83 Cal. App. 4th 523, 538  
3 (2000). “There is a strong presumption against disregarding corporate identities and finding a  
4 person to be the alter ego of a corporation.” *Tarel Seven Design, Inc. v. Magni Grp., Inc.*, No. SA  
5 CV 89-210 AHS (RWRX), 1990 WL 118290, at \*4 (C.D. Cal. May 30, 1990) (citing *In re*  
6 *Christian & Potter Aluminum Co.*, 584 F.2d 326, 338 (9th Cir. 1978)). To overcome this  
7 presumption and state a claim for alter ego liability, a plaintiff must adequately allege that (1)  
8 there is such unity of interest that the separate personalities [of the entity and the shareholder] no  
9 longer exist and (2) that failure to disregard [their separate entities] would result in fraud or  
10 injustice. *Doe v. Unocal Corp.*, 248 F.3d 915, 922 (9th Cir. 2001); *see also Mid-Century Ins. Co.*  
11 *v. Gardner*, 9 Cal. App. 4th 1205, 1213 (1992) (same). The party asserting alter ego liability bears  
12 the burden of establishing it. *See U.A. Local 343 v. Nor-Cal Plumbing, Inc.*, 48 F.3d 1465, 1471  
13 (9th Cir. 1994). Conclusory allegations of alter ego status are inadequate; instead, the “plaintiff  
14 must allege specifically both of the elements of alter ego liability, as well as facts supporting  
15 each.” *Sandoval v. Ali*, 34 F. Supp. 3d 1031, 1040-41 (N.D. Cal. 2014) (citation omitted); *see also*  
16 *Neilson v. Union Bank of Cal.*, 290 F. Supp. 2d 1101, 1116 (C.D. Cal. 2003).

17 When assessing whether there is unity of interest between a corporation and an individual  
18 for the purposes of piercing the corporate veil under alter ego liability, courts consider, among  
19 other factors:

20 the commingling of funds and other assets; the failure to segregate  
21 funds of the individual and the corporation; the unauthorized  
22 diversion of corporate funds to other than corporate purposes; the  
23 treatment by an individual of corporate assets as his own; the failure  
24 to seek authority to issue stock or issue stock under existing  
25 authorization; the representation by an individual that he is  
26 personally liable for corporate debts; the failure to maintain  
27 adequate corporate minutes or records; the intermingling of the  
28 individual and corporate records; the ownership of all the stock by a  
single individual or family; the domination or control of the  
corporation by the stockholders; the use of a single address for the  
individual and the corporation; the inadequacy of the corporation’s  
capitalization; the use of the corporation as a mere conduit for an  
individual’s business; the concealment of the ownership of the  
corporation; the disregard of formalities and the failure to maintain  
arm’s-length transactions with the corporation; and the attempts to  
segregate liabilities to the corporation.



1 *Digby Adler Grp. LLC v. Image Rent a Car, Inc.*, 79 F. Supp. 3d 1095, 1106-07 (N.D. Cal. Feb. 6,  
2 2015) (citations omitted). Some courts have held that a plaintiff need only plead two or three of  
3 these factors to adequately plead unity of interest. *See Daewoo Elecs. Am. Inc. v. Opta Corp.*, No.  
4 C 13-1247 JSW, 2013 WL 3877596, at \*5 (N.D. Cal. July 25, 2013) (citation omitted); *Pac. Mar.*  
5 *Freight, Inc. v. Foster*, No. 10-CV-0578-BTM-BLM, 2010 WL 3339432, at \*6 (S.D. Cal. Aug.  
6 24, 2010) (citing authority holding that the identification of unity of interest plus two or three  
7 factors was adequate).

8 The TAC alleges more than mere conclusory allegations that courts generally find  
9 insufficient. *See Gerritsen v. Warner Bros. Entm't Inc.*, --- F. 3d ----, No. CV 14-03305 MMM  
10 (CWx), 2015 WL 4069617, at \*20 (C.D. Cal. Jan. 30, 2015) (collecting cases where plaintiffs  
11 merely alleged that the individual was the alter ego of the corporation). Plaintiffs specifically  
12 allege why there was such a unity of interest and ownership: Friedel “dominated and controlled  
13 the actions” of Serenity Transportation, failed to adequately capitalize Serenity Transportation,  
14 failed to properly maintain minutes and corporate records, maintained sole ownership of all stock,  
15 used his personal home as the location for board of director meetings, and failed to conduct board  
16 meetings as required by corporate by-laws and state law. (Dkt. No. 51 ¶ 9.) Based on these  
17 allegations, some factors weigh in favor of finding unity of interest, including domination or  
18 control by a sole individual, the failure to maintain adequate corporate minutes or records, an  
19 inference of use of a single address for the individual and the corporation, and inadequacy of the  
20 corporation’s capitalization. *See Digby Adler Grp., LLC*, 79 F. Supp. 3d at 1106-07. The TAC is  
21 silent as to the other factors, so they weigh against finding alter ego liability. Still, Plaintiffs have  
22 adequately alleged at least four elements in support of finding alter ego liability, which is enough  
23 to show unity of interest at the pleading stage. *See Daewoo Elecs. Am. Inc.*, 2013 WL 3877596, at  
24 \*5.

25 Defendants’ reliance on *Stewart v. Screen Gems-EMI Music, Inc.*, 81 F. Supp. 3d 938  
26 (N.D. Cal. 2015), is misplaced. There, the Court found that the three elements—equitable  
27 ownership, use of same offices and employees, and identical officers and directors—were not  
28 enough to establish unity of interest for the purposes of personal jurisdiction after evidence of alter

1 ego liability was actually submitted and reviewed. *Id.* at 956. Not so here, where the Court  
2 reviews only the four corners of the complaint.

3 Next, “California courts generally require evidence of some bad-faith conduct to fulfill the  
4 second prong of alter ego liability, [and] that bad faith must make it inequitable to recognize the  
5 corporate form.” *Smith v. Simmons*, 638 F. Supp. 2d 1180, 1192 (E.D. Cal. June 23, 2009). A  
6 plaintiff’s difficulty collecting judgment from a corporation is not an inequitable result that  
7 warrants application of the alter ego doctrine. *Neilson*, 290 F. Supp. 2d at 1117. Defendants harp  
8 on this rule, urging that there is no inequitable result solely based on the idea that Plaintiffs may  
9 not be able to obtain relief from Serenity Transportation alone. But this is not what Plaintiffs  
10 allege.

11 Instead, Plaintiffs urge that the inequitable result is that Friedel will be unjustly enriched  
12 by having directly profited from having unlawfully instructed Serenity Transportation to violate  
13 the California Labor Code by classifying the drivers as independent contractors instead of  
14 employees—*i.e.*, by receiving a windfall as the corporation’s sole shareholder from funds that  
15 otherwise would have been paid to the drivers as further wages or benefits but for his law-breaking  
16 advice. Courts have rejected a plaintiff’s attempts to argue that an allegation of unjust enrichment  
17 is enough to meet the inequitable result prong where the plaintiff alleges no facts explaining *how*  
18 the alleged alter ego benefited from the purported misconduct. *See, e.g., Gerritsen*, 2015 WL  
19 3958723, at \*28 (citation omitted). But here, Plaintiffs have alleged facts about Friedel’s role in  
20 the wrongful classification of drivers as independent contractors, and their allegations give rise to  
21 an inference of unjust enrichment because he is alleged to be the sole shareholder of the  
22 company—in other words, he alone benefitted from the misclassification. On the one hand,  
23 Plaintiffs concede that they can offer no case law that holds that allegations of unjust enrichment  
24 of a sole shareholder are enough to satisfy the inequitable result prong. Defendants, for their part,  
25 urge that a sole shareholder’s unjust enrichment cannot be enough for inequitable result, or all  
26 shareholders would always be liable as alter egos in similar circumstances. But this argument  
27 ignores the allegation that Friedel is alleged to be the *sole* shareholder of the company. And  
28 Defendants likewise offer no authority that holds that such allegations are not enough to plead

1 alter ego liability, instead relying solely on the presumption against alter ego. While such  
2 presumption exists, Defendants have not met their burden of showing that Plaintiffs’ allegations  
3 are insufficient to overcome the presumption of corporate separateness on a motion to dismiss.  
4 This is enough to meet the inequitable result prong at this stage of the litigation. Defendants’ only  
5 other argument against alter ego is their assertion at oral argument that Friedel was *not* the sole  
6 shareholder of Serenity Transportation as Plaintiffs allege, such that finding alter ego adequately  
7 pleaded here would result in holding all shareholders to answer in every independent contractor  
8 classification case. But this argument relies on facts outside the four corners of the TAC, which  
9 the Court does not consider on a 12(b)(6) motion to dismiss. Thus, while Plaintiffs may not be  
10 able to prove on the merits that Friedel was Serenity Transportation’s alter ego, they have  
11 sufficiently pleaded alter ego allegations to survive Defendants’ motion.

12 2. Liability under California Labor Code § 2753.4

13 The first eight causes of action in the TAC allege liability against Friedel, in part, for  
14 having advised Serenity Transportation to treat drivers—who were initially classified as  
15 employees—as independent contractors knowing that they were, in fact, employees. Plaintiffs’  
16 allegations arise under California Labor Code § 2753, which provides in relevant part that a  
17 person “who, for money or other valuable consideration, knowingly advises an employer to treat  
18 an individual as an independent contractor to avoid employee status for that individual shall be  
19 jointly and severally liable with the employer if the individual is found not to be an independent  
20 contractor.” Cal. Labor Code § 2753(a). The statute also includes a carve-out, noting that it does  
21 not apply to a “person who provides advice to his or her employer” or a licensed attorney  
22 providing legal advice. *Id.* § 2753(b).

23 The TAC alleges that Friedel was the CEO of Serenity Transportation. (Dkt. No. 46 ¶ 9.)  
24 Thus, because he is alleged to be an employee of the company, Defendants contend that the  
25 subsection (b) carve-out applies and Friedel is not vicariously liable under Section 2753.  
26 Defendants made this same argument in their opposition to Plaintiffs’ motion for leave to file the  
27 TAC, and the Court noted that because neither party had offered “any case law addressing whether  
28 a defendant alleged to be an employee can still be subject to liability for advice provided in some

1 other capacity[, t]he Court cannot conclude absent further briefing that Plaintiffs’ Section 2753  
2 claim against Friedel” fails. (Dkt. No. 49 at 5.) Defendants still do not cite any case law in  
3 support of their position. They note that “no other case has squarely addressed the issue of  
4 liability based upon [Section] 2753 for individuals wearing ‘numerous corporate hats[.]’” (Dkt.  
5 No. 51 at 26 n.4.) Indeed, neither Plaintiffs nor the Court has found authority addressing this  
6 issue, which is not altogether surprising given that the law only went into effect in 2012.

7 Defendants argue generally that, as a matter of logic, when a person performs as both  
8 employee and in other roles for his employer—like a member of board of directors—his  
9 employment relationship always precludes Section 2753 liability. On the one hand, this approach  
10 finds support in the legislative history of Section 2753, which explains that the addition of the  
11 section “was necessary because employers frequently relied on the services of employment  
12 consulting firms to find ways to streamline the business and cut costs.” *Noe v. Super. Ct.*, 237  
13 Cal. App. 4th 316, 330 (2015) (citation omitted). Thus, the purpose of Section 2753 was to  
14 combat outside consultants. *See id.* & n.7. On the other hand, the statute is to be construed  
15 broadly in favor of protecting employees—*i.e.*, those individuals misclassified by the employer.  
16 *Id.* (citations omitted). This weighs in favor of extending liability to employees acting in distinct  
17 capacities. Moreover, in other contexts, California courts have recognized the distinction between  
18 employee and a board member and found liability only where the defendant was acting in the  
19 capacity of the particular position that could give rise to liability. For example, in *Gaillard v.*  
20 *Natomas Co.*, 208 Cal. App. 3d 1250 (1989), the court declined to apply the business judgment  
21 rule to officer-director defendants because the actionable conduct arose out of their role as officer  
22 employees, not as directors. *Id.* at 1265. With no direct authority to rely on, and since the Court it  
23 required to interpret the Labor Code broadly to protect employees, *see Noe*, 237 Cal. App. 4th at  
24 330, the Court concludes that, as pleaded, Section 2753 liability may attach where an officer-  
25 director provides misclassification advice in his role as director.

26 Defendants further contend that Plaintiffs have not alleged that Friedel received money or  
27 valuable consideration for providing the misclassification advice, so the claim fails anyway. But  
28 Plaintiffs have alleged that Friedel was the sole shareholder of Serenity Transportation. (Dkt. No.

1 51 ¶ 9.) Drawing all inferences in Plaintiffs’ favor as required, one could reasonably infer that  
2 Friedel received the cost-savings benefit—*i.e.*, withheld wages and benefits—that resulted from  
3 Serenity Transportation classifying drivers as independent contractors instead of employees.  
4 Thus, Plaintiffs have stated a claim for Friedel’s vicarious liability under Section 2753, as well.  
5 The Court therefore declines to dismiss Friedel from this action.<sup>2</sup>

6 **B. Whether the TAC Adequately Pleads that Defendants SCI, SCI California, Neptune,  
7 Lifemark and the County are Joint Employers with Serenity Transportation**

8 Defendants next contend that Plaintiffs have failed to allege that SCI, SCI California,  
9 Neptune, Lifemark, and the County are liable to Plaintiffs as “joint employers” under the FLSA  
10 and California law. The joint employer doctrine recognizes that “even where business entities are  
11 separate, if they share control of the terms of conditions of an individual’s employment, both  
12 companies can qualify as employers.” *Guitierrez v. Carter Bros. Sec. Servs., LLC*, No. 2:14-cv-  
13 00351-MCE-CKD, 2014 WL 5487793, at \*3 (E.D. Cal. Oct. 29, 2014) (citing *Real v. Driscoll*  
14 *Strawberry Assocs., Inc.*, 603 F.2d 748, 769-60 (9th Cir. 1979)). “While [the] plaintiff is not  
15 required to conclusively establish that defendants were her joint employers at the pleading stage,  
16 [the] plaintiff must at least allege *some* facts in support of this legal conclusion.” *Hibbs-Rines v.*  
17 *Seagate Techs., LLC*, No. C 08-05430 SI, 2009 WL 513496, at \*5 (N.D. Cal. Mar. 2, 2009)  
18 (citation omitted).

19 1. Joint Employer under the FLSA

20  
21 <sup>2</sup> Plaintiffs also allege that Friedel himself was an “employer” of drivers. An individual manager  
22 can be liable as an employer where he has a significant role in company operations and  
23 supervision of employees, particularly where he has a say on financial matters. *See Boucher v.*  
24 *Shaw*, 572 F.3d 1087, 1094 (9th Cir. 2009); *Guifu Li v. A Perfect Day Franchise, Inc.*, 281 F.R.D.  
25 373, 398 (N.D. Cal. 2012) (noting that employer status under the FLSA “has been found where a  
26 manager had the authority to hire and fire employees, instructed employees regarding time cards,  
27 maintained employment records, filled out wage sheets, and paid the bills”) (citation omitted); *cf.*  
28 *Baird v. Kessler*, 172 F. Supp. 2d 1305, 1311 (E.D. Cal. 2001) (concluding that a managers who  
did not “control the purse strings” were not individually liable as employers even though they set  
work schedules, drafted employee handbooks, recommended or reviewed terminations, and  
maintained employment records). Drawing all inferences in Plaintiffs’ favor, the TAC adequately  
alleges that Friedel, as sole shareholder of Serenity Transportation, was a joint employer.  
Defendants do not appear to challenge Plaintiff’s claims against Friedel directly as an employer,  
so even if the alter ego and vicarious liability claims were inadequately pleaded, Friedel would  
remain in the case.

1 a. *Legal Standard*

2 A defendant must be an “employer” of the plaintiff to be liable under the FLSA. *Bonnette*  
3 *v. Cal. Health & Welfare Agency*, 704 F.2d 1465, 1470 (9th Cir. 1983), *abrogated on other*  
4 *grounds by Garcia v. San Antonio Metro. Transit Auth.*, 469 U.S. 528 (1985). The FLSA defines  
5 an employer as “any person acting directly or indirectly in the interest of an employer in relation  
6 to an employee.” 29 U.S.C. § 203(d). The statute defines “to employ” as “to suffer or permit to  
7 work.” *Id.* § 203(g). “[T]he Ninth Circuit has held that the definition of employer under the  
8 FLSA should be construed to mean that an individual is subject to liability under the FLSA where  
9 an individual exercises control over the nature and structure of the employment relationship, or  
10 economic control over the relationship.” *Arias v. Raimondo*, No. 2:13-cv-00904-TLN-EFB, 2015  
11 WL 1469272, at \*4 (E.D. Cal. Mar. 30, 2015) (citations omitted).

12 “Two or more employers may be “joint employers” for the purposes of the FLSA.”  
13 *Maddock v. KB Homes, Inc.*, 631 F. Supp. 2d 1226, 1232 (C.D. Cal. 2007). “All joint employers  
14 are individually responsible for compliance with the FLSA.” *Id.*; *see also* 29 C.F.R. § 791.2(a).  
15 Whether an entity is a “joint employer” under the FLSA is a question of law. *Torres-Lopez v.*  
16 *May*, 111 F.3d 633, 638 (9th Cir. 1997).

17 The Supreme Court has explained that the “economic reality” of an employment situation  
18 determines whether an employer-employee relationship exists under the FLSA. *Goldberg v.*  
19 *Whitaker House Coop.*, 366 U.S. 28, 33 (1961). “The FLSA itself does not specifically address  
20 the concept of joint employers.” *Adedapoidle-Tyehimba v. Crunch, LLC*, No. 13-cv-00225-WHO,  
21 2013 WL 4082137, at \*3 (N.D. Cal. Aug. 9, 2013). However, the Department of Labor  
22 promulgated regulations that provide guidance for when joint employment may exist. *See*  
23 *Baldwin v. Trailer Inns, Inc.*, 266 F.3d 1104, 1112 n.4 (9th Cir. 2001) (“We give deference to the  
24 DOL’s regulations interpreting the FLSA.”). These regulations provide that

25 Where the employee performs work which simultaneously benefits  
26 two or more employers, or works for two or more employers at  
27 different times during the workweek, a joint employment  
28 relationship generally will be considered to exist in situations such  
as:

(1) Where there is an arrangement between the employers to share

1 the employee's services, as, for example, to interchange employees;  
2 or

3 (2) Where one employer is acting directly or indirectly in the interest  
4 of the other employer (or employers) in relation to the employee; or

5 (3) Where the employers are not completely disassociated with  
6 respect to the employment of a particular employee and may be  
7 deemed to share control of the employee, directly or indirectly, by  
8 reason of the fact that one employer controls, is controlled by, or is  
9 under common control with the other employer.

10 29 C.F.R. § 791.2(b). Thus, the regulations indicate that "joint employment will generally be  
11 considered to exist when 1) the employers are not 'completely disassociated' with respect to the  
12 employment of the individuals and 2) where one employer is controlled by another or the  
13 employers are under common control." *Chao v. A-One Med. Servs., Inc.*, 346 F.3d 908, 918 (9th  
14 Cir. 2003).

15 The Ninth Circuit, in turn, has adopted a four-part "economic reality" test to determine  
16 when the employer-employee relationship exists. *See Bonnette*, 704 F.2d at 1470. These factors  
17 include whether the employer: "(1) had the power to hire and fire the employees, (2) supervised  
18 and controlled employee work schedules or conditions of employment, (3) determined the rate and  
19 method of payment, and (4) maintained employment records." *Id.*; *see also Moreau v. Air France*,  
20 356 F.3d 942, 946-47 (9th Cir. 2004) (confirming applicability of the *Bonnette* factors for the  
21 economic reality test). In *Torres-Lopez v. Mary*, the Ninth Circuit added to this analysis eight  
22 secondary "non-regulatory" factors that support joint employer status, including whether:

23 (1) the work done by the employee was analogous to a specialty job  
24 on the production line; (2) the responsibility under the contract was  
25 standard for the industry and could be passed from one contractor to  
26 another without material change and little negotiation; (3) the  
27 purported joint employer owns or has an interest in the premises and  
28 equipment used for the work; (4) the employees did not have a  
business organization that could shift as a unit from one worksite to  
another; (5) the services rendered were piecework and did not  
require special skill, initiative or foresight; (6) the employee did not  
have an opportunity for profit or loss depending upon the  
employee's managerial skill; (7) there was permanence in the  
working relationship and (8) the service rendered was an integral  
part of the alleged joint employer's business.<sup>3</sup>

<sup>3</sup> The *Torres-Lopez* factors derive from the Migrant and Seasonal Agricultural Worker Protection Act, 29 U.S.C. §§ 1801-1872. *See Maddock v. KB Homes, Inc.*, 631 F. Supp. 2d 1226,

1 *Id.* at 640; *Moreau*, 356 F.3d at 947-48. The first and eighth *Torres-Lopez* factors, however, do  
2 not have much bearing outside of the production-line employment context. *Moreau*, 356 F.3d at  
3 952. The Ninth Circuit has since clarified that the *Bonnette* factors weigh most heavily in the  
4 analysis. *See Moreau*, 356 F.3d at 946-47 (noting that the court “focused primarily on [the] four  
5 *Bonnette* factors”); *see also, e.g., Rios v. Airborne Express, Inc.*, No. C-05-2092 VRW, 2006 WL  
6 2067847, at \*2 (N.D. Cal. July 24, 2006) (noting that the *Bonnette* factors are most important)  
7 (citations omitted).

8 In addition to pleading facts in support of the *Bonnette* and *Torres-Lopez* factors, a plaintiff  
9 seeking to hold multiple entities liable as joint employers must plead specific facts that explain  
10 how the defendants are related and how the conduct underlying the claims is attributable to each  
11 defendant. *See Freeney v. Bank of Am. Corp.*, No. CV 15-02376 MMM (PJWx), 2015 WL  
12 4366439, at \*18 (C.D. Cal. July 16, 2015); *Adedapoidle-Tyehimba*, 2013 WL 4082137, at \*5.  
13 Ultimately, all of these factors are meant to guide a court’s analysis, but the ultimate determination  
14 must be based “upon the circumstances of the whole activity.” *Rutherford Food Corp. v.*  
15 *McComb*, 331 U.S. 722, 730 (1947); *Bonnette*, 704 F.2d at 1470 (“The [ ] factors . . . provide a  
16 useful framework for analysis . . . but they are not etched in stone and will not be blindly  
17 applies.”). At the motion to dismiss stage, a plaintiff need only allege facts demonstrating some of  
18 the *Bonnette* or *Torres-Lopez* factors to survive. *See, e.g., Guitierrez*, 2014 WL 5487793, at \*5-6.

19 b. *Application to the Customer Defendants*

20 i. *Bonnette* Factors

21 ***Power to Hire and Fire.*** The first *Bonnette* factor is whether the alleged joint employer  
22 has the power to hire and fire the purported employees. Here, the TAC alleges that Serenity  
23 Transportation and Friedel placed job advertisements, interviewed, and hired drivers, then  
24 provided them to the Customer Defendants as a labor contractor. (Dkt. No. 50 ¶¶ 19-20.) Thus,  
25 the Customer Defendants plainly have no hiring authority. With respect to firing, the TAC alleges  
26 generally that the Customer Defendants retain and exercise the right to remove drivers from their  
27 work rotation. (Dkt. No. 50 ¶ 35.) In contrast, however, the TAC also explicitly alleges that  
28 Serenity Transportation and Friedel retain and exercise the right to terminate a driver’s



1 employment. (*Id.*; *see also id.* ¶ 22 (noting that failure to comply with policies could result in the  
2 driver’s contract termination).) Plaintiffs argue in their opposition that removal of a driver from  
3 his work rotation for a particular Customer Defendant “effectively terminates the Driver from that  
4 Defendant and is indicative of employment status.” (Dkt. No. 52 at 12.) But the TAC does not  
5 allege that removal of a driver from a work rotation terminates the driver’s role—as a driver for  
6 Serenity Transportation. Thus, the first *Bonnette* factor weighs against a finding of joint employer  
7 status for all of the Customer Defendants.

8 ***Control over the Employees’ Work Schedules or Conditions.*** The second *Bonnette* factor  
9 is whether the entity had control over the employees’ work schedules or conditions. This factor  
10 provides a scintilla of support for a finding of joint employer status. The Court discounts the  
11 conclusory allegation that all “[e]ach of the Defendants has retained extensive control over the  
12 wages, hours, and working conditions of Plaintiffs and other Drivers.” (Dkt. No. 50 ¶ 17.) The  
13 TAC alleges that the Customer Defendants promulgated detailed policies that governed the work  
14 that the drivers performed. (*Id.* ¶¶ 23-27.) Similarly, with respect to each Customer Defendant,  
15 Plaintiffs allege that when drivers were on their locations or performing work for them, they were  
16 under that Customer Defendant’s supervision and control. (*Id.*) But the TAC lacks factual  
17 allegations to support this legal conclusion. These allegations are too vague and conclusory to  
18 support a plausible inference of joint employment under the relevant pleading standards.

19 Turning to the more specific allegations against each Customer Defendant, SCI and SCI  
20 California enacted policies requiring drivers to use particular labeling and removal protocol;  
21 requiring that drivers receive training; detailing the time period in which drivers were to respond  
22 to calls; and specifying that drivers dress “in a professional manner.” (*Id.* ¶ 24.) Merely requiring  
23 drivers to dress professionally while on the job plainly does not give rise to joint employer  
24 liability; this “policy” does not even identify the particular clothing that the drivers must wear.  
25 And while one identified policy is that SCI and SCI California require that drivers receive  
26 training, Plaintiffs do not allege that the training comes from those entities or has anything to do  
27 with those entities’ policies. Thus, the claim against SCI and SCI California turns on those  
28 entities’ labeling and removal protocol and policies detailing the time period in which drivers must

1 respond to calls. There is no allegation that SCI and SCI California control the drivers’ driving  
2 routes or schedules. These allegations provide some indication that SCI and SCI California had  
3 limited control over the employees’ work conditions, but the inference is weak at best.

4 Turning to Neptune, Plaintiffs allege that the entity created policies with instructions on  
5 how and where drivers must record information about the deceased, how to handle the deceased,  
6 and the order in which drivers were to complete tasks. (*Id.* ¶ 25.) The TAC does not detail what  
7 those policies were—*i.e.*, what tasks were included and, how they were enforced, if at all. Further  
8 undercutting any inference of Neptune’s control is the allegation that Neptune “worked with STI  
9 and Friedel” to create the policies. (*Id.*) Even drawing all reasonable inferences in Plaintiffs’  
10 favor, that Neptune did not have its own policies governing the drivers but rather created policies  
11 with the drivers’ actual employer undercuts the conclusion that Neptune itself exercised control  
12 over the drivers’ working conditions through these policies.

13 The same is true of Lifemark, which is alleged to have worked with Serenity  
14 Transportation and Friedel to create policies and procedures including instructions on how and  
15 where to record information about the deceased, how to handle the deceased, and how drivers  
16 should conduct themselves while located on Lifemark property. (*Id.* ¶ 26.) As above, the TAC  
17 does not detail what those policies are; without them, the Court has no ability to suss out the extent  
18 to which the policies actually indicate Lifemark’s control over the drivers’ working conditions.  
19 Nor does the TAC allege that Lifemark itself monitored or enforced the policies. Thus, as written,  
20 the allegations against Neptune and Lifemark give rise only to an anemic inference that the entity  
21 exercised control over the drivers’ work conditions and schedules.

22 The County presents a slightly different picture. The TAC alleges that the County  
23 promulgated policies about the timeframe in which drivers must respond to different types of calls,  
24 the amount of time drivers were required to wait at the scene if the deceased was not ready to be  
25 transported, and “stand-by” and “dry-run” time. (*Id.* ¶ 27.) This is enough, at this stage of  
26 litigation, to plausibly establish that the Customer Defendants exercise control over the driver’s  
27 work conditions. Defendants urge that the work conditions or requirements relating to timing and  
28 manner of decent pick-up that they are alleged to have imposed were merely “for the sake of

1 tracking dead bodies” and contend that they are therefore insufficient like the policies in *Moreau*  
2 *v. Air France*, 356 F.3d 942, 951 (9th Cir. 2004), which were imposed “to ensure compliance with  
3 various safety and security regulations[.]” But there are no allegations in the TAC that the  
4 Customer Defendants’ policies are meant to ensure compliance with laws, ordinances, or  
5 regulations. To be sure, the control that the Customer Defendants are alleged to exercise could be  
6 stronger—for example, there are no allegations here that the Customer Defendants were involved  
7 in day-to-day oversight of driver’s work. But the allegations against the County are enough to  
8 satisfy this *Bonnette* factor.

9 Thus, the second *Bonnette* factor provides some support for a finding of joint employer  
10 status for the County, and minimal support for such finding as to SCI, SCI California, Neptune,  
11 and Lifemark.

12 ***Control over the Rate and Method of Employees’ Payment.*** The third *Bonnette* factor is  
13 whether the alleged employer determined the rate and method of the employees’ payment. The  
14 TAC alleges in a conclusory fashion that “[a]ll Defendants participate in the compensation  
15 scheme, including by requiring Drivers to fill out proprietary paperwork on which Driver time is  
16 recorded.” (Dkt. No. 50 ¶ 37.) In the TAC, Plaintiffs impliedly allege that they signed an  
17 employment contract with Serenity Transportation.<sup>4</sup> (See Dkt. No. 50 ¶ 22 (Serenity  
18

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19 <sup>4</sup> Defendants attached a copy of Plaintiff Johnson’s employment contract to their motion to  
20 dismiss. (Dkt. No. 51-1.) On a 12(b)(6) motion, a court may consider documents incorporated by  
21 reference into the complaint. *United States v. Ritchie*, 342 F.3d 903, 907 (9th Cir. 2003) (citing  
22 Fed. R. Civ. P. 12(b)). “Even if a document is not attached to a complaint, it may be incorporated  
23 by reference into a complaint if the plaintiff refers extensively to the document or the document  
24 forms the basis of the plaintiff’s claims.” *Id.* “The defendant may offer such a document, and the  
25 district court may treat such a document as part of the complaint, and thus may assume that its  
26 contents are true for the purposes of a motion to dismiss.” *Id.* This “incorporation by reference  
27 doctrine” has been extended “to situations in which the plaintiff’s claim depends on the contents  
28 of a document, the defendant attaches the document to its motion to dismiss, and the parties do not  
dispute the authenticity of the document, even though the plaintiff does not explicitly allege the  
contents of that document in the complaint.” *Knievel v. ESPN*, 393 F.3d 1068, 1076 (9th Cir.  
2005). The incorporation by reference doctrine permits the Court to consider Plaintiff Johnson’s  
employment agreement with Serenity Transportation. Plaintiffs refer to an employment contract  
in the TAC and states that Serenity Transportation retained the right to terminate for any or no  
reason. Plaintiffs contend that it was improper for Defendants to submit the contract, but do not  
challenge its authenticity, and in fact quote from the document in their opposition. (See Dkt. No.  
52 at 12-13 n.8.) Although Plaintiffs stated at oral argument that they dispute the authenticity of  
the contract, their dispute was limited to the duration provision only: they contend that Plaintiff  
Johnson signed a 1-year contract, not a 2-year as the contract Defendants submitted. However, the

1 Transportation and Friedel’s policies notified drivers that violations could result in contract  
2 termination).) The employment contract indicates that drivers receive a percentage of the fees for  
3 services that the Customer Defendants pay. (Dkt. No. 51-1 at 7.) While this makes clear that the  
4 Customer Defendants’ initial fee contributes to the ultimate determination of how much drivers  
5 received, it is Serenity Transportation alone that was actually responsible for determining the rate  
6 at which drivers were ultimately paid. This is not enough to plausibly infer that the Customer  
7 Defendants have control over the payment that the drivers receive.

8 ***Maintenance of Employment Records for the Employees.*** The final *Bonnette* factor  
9 considers whether the Customer Defendants maintain employment records for the employees. The  
10 TAC does not allege that SCI, SCI California, Neptune, or Lifemark maintain employment records  
11 for the drivers. As for the County, the TAC alleges that the County requires drivers to keep  
12 records and retains the right to keep records of the runs. (Dkt. No. 50 ¶ 27.) But it does not allege  
13 that the County actually maintains such records. Thus, this factor weighs against a finding of joint  
14 employment status against all Customer Defendants.

15 Plaintiff’s argument that it has no knowledge regarding whether other Defendants [besides  
16 the County] retained employment records” because those Defendants “have not substantially  
17 responded to any discovery requests” misses the mark. (Dkt. No. 52 at 13.) This approach—  
18 allowing Plaintiffs to cure pleading defects at the back end through facts gleaned through  
19 discovery rather than pleading facts in the complaint—flips the relevant pleading standard on its  
20 head. *Twombly* and *Iqbal* require a plaintiff to plead enough facts from which a plausible  
21 inference of joint employment status can be drawn to survive dismissal, and *thereafter* proceed to  
22 discovery, not the other way around.

23 ii. *Torres-Lopez* Factors

24 The Court now turns to the second through seventh *Torres-Lopez* factors. *See Moreau*,  
25 356 F.3d at 952. As for the second factor, there are no allegations that “responsibility under the  
26

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27 Court does not rely on the duration of the contract in its analysis and Plaintiffs did not challenge  
28 the authenticity of any other provision of the agreement, so the Court will consider it.

1 contract was standard for the industry and could be passed from one contractor to another without  
2 material change and little negotiation[,]” so this factor weighs against a finding of joint employer  
3 status. *Torres-Lopez*, 111 F.3d at 640. Similarly, there are no allegations that SCI, SCI  
4 California, Neptune or Lifemark has an interest in any of the equipment the drivers used—*i.e.*, the  
5 cars or other equipment used to transport the bodies, so the third factor weighs against a finding  
6 that they are joint employers. The TAC alleges that the County “retained the right to supply some  
7 of the equipment, including body bags, plastic sheeting, and body shrouds.” (Dkt. No. 50 ¶ 27.)  
8 On the other hand, the TAC does not allege that the County actually supplied any of this  
9 equipment or had any ownership or other interest in the drivers’ cars. Thus, this factor provides a  
10 modicum of support for a finding of joint employer status only for the County. There are no  
11 allegations pertaining to the fourth *Torres-Lopez* factor, but the fifth and sixth weigh in favor of  
12 joint employer status inasmuch as the TAC alleges that the services rendered were piecemeal as  
13 drivers received a flat rate per run and required no special skill or license requirement and that the  
14 drivers had no opportunities for profit or loss depending on their managerial skill. Seventh,  
15 Plaintiffs allege that there was permanence in the working relationship, but at the same time allege  
16 that the Customer Defendants could remove a driver from their work route at any time and were  
17 provided to the Customer Defendants as labor contractors on a per-call basis. This factor is  
18 therefore a wash. In short, the third (ever so slightly), fifth, and sixth factors support a finding of  
19 joint employment as for the County, and only the fifth and sixth support such a finding as to SCI,  
20 SCI California, Neptune and Lifemark.

21 But besides a mechanical application of these factors, the facts of *Torres-Lopez* itself are  
22 also instructive. There, the nominal employer effectively had no employees at all, but instead  
23 functioned more as an employment agent or broker to funnel workers to the grower, which then  
24 exercised control over most aspects of the field work. 111 F.3d at 637. In other words, the  
25 purported joint employer—not the nominal employer—exercised control over the workers. Not so  
26 here, where Serenity Transportation and Friedel hire, train, supervise, and fire drivers, and  
27 function not as an employment agent or broker, but as a labor contractor providing its own driver-  
28 employees to perform services for its customers. In short, the secondary *Torres-Lopez* factors,

1 especially in light of the weak showing of a single *Bonnette* factor, do not compel the Court to  
2 conclude that the Customer Defendants are joint employers.

3 \* \* \*

4 The *Bonnette* factors weigh the heaviest in the joint employment analysis under federal  
5 law, *see Moreau*, 356 F.3d at 946-47, and as set forth above, only one of the factors provides any  
6 support for a finding of joint employer status. Plaintiffs are unable to cite a case suggesting that a  
7 single *Bonnette* factor is enough for joint employment even at the pleading stage. Analysis of the  
8 secondary *Torres-Lopez* factors likewise provides only minimal support for such a conclusion.  
9 Ultimately, as the Ninth Circuit instructs, the factors are just a guide and what matters is the  
10 totality of the circumstances alleged. *See Rutherford*, 331 U.S. at 730; *Bonnette*, 704 F.2d at 1470.  
11 In light of the *Bonnette* and *Torres-Lopez* factors, and viewing the economic realities test as a  
12 whole, the TAC does not adequately allege that any of the Customer Defendants are actually  
13 functioning as joint employers of the drivers. Plaintiff shall have leave to amend to cure the  
14 defects discussed above.

15 2. Joint Employer Under California Law

16 The Court reaches the same conclusion applying California law, which has its own test for  
17 determining joint employment.

18 a. *Legal Standard*

19 In actions to recover unpaid minimum wages pursuant to Cal. Labor Code § 1194, as here,  
20 “the standards to determine whether Defendants are directly liable are set out in *Martinez v.*  
21 *Combs*, 49 Cal.4th 35 (2010), where the California Supreme Court held that the definition of  
22 ‘employer’ for minimum wage purposes is provided in the orders of California’s Industrial  
23 Welfare Commission (“IWC”)[.]” *Ochoa v. McDonald’s Corp.*, --- F. Supp. 3d ----, No. 14-cv-  
24 02098-JD, 2015 WL 5654853, at \*2 (N.D. Cal. Sept. 25, 2015); *see Martinez*, 49 Cal. 4th at 52;  
25 *see, e.g., Futrell v. Payday Cal., Inc.*, 190 Cal. App. 4th 1419, 1429 (2010); *Betancourt v.*  
26 *Advantage Human Resourcing, Inc.*, No. 14-cv-01788-JST, 2014 WL 4365074, at \*2-3 (N.D. Cal.  
27 Sept. 3, 2014); *Torres v. Air to Ground Servs., Inc.*, 300 F.R.D. 386, 394-95 (C.D. Cal. 2014);  
28 *Taylor v. Waddell & Reed Inc.*, No. 09-cv-02909 AJB (WVG), 2013 WL 435907, at \*3 (S.D. Cal.

1 Feb. 1, 2013) (citation omitted); *Arredondo v. Delano Farms Co.*, No. CV F 09-01247-LJO-DLB,  
2 2012 WL 2358594, at \*9 (E.D. Cal. June 20, 2012) (citation omitted). The IWC Wage Order  
3 provides three alternative definitions for the term “to employ.” *Martinez*, 49 Cal.4th at 64. It  
4 means: “(a) to exercise control over the wages, hours or working conditions, *or* (b) to suffer or  
5 permit to work, *or* (c) to engage, thereby creating a common law employment relationship.” *Id.* at  
6 64.

7 Notably, Plaintiffs argued that another test should primarily drive the determination—  
8 namely, the California common law employment relationship tests as governed by the multi-factor  
9 test in *S.G. Borello & Sons, Inc. v. Dep’t of Indus. Relations*, 48 Cal. 3d 341, 350 (1989). In  
10 *Martinez*, the California Supreme Court expressly rejected the contention that California’s  
11 common law test for defining employment is the sole test that applies to define employment in  
12 wage and hour actions pursuant to Section 1194. *See* 49 Cal.4th at 50 n.12 (concluding that  
13 *Reynolds v. Bement*, 36 Cal.4th 1075 (2005) “spoke too broadly in concluding that the common  
14 law defines the employment relationship in actions under section 1194”); *see also id.* at 62-65  
15 (holding that *Reynolds* does not apply). Instead, *Martinez* stands for the proposition that the three  
16 definitions set forth in the IWC Wage Order control—in part due to legislative intent to expand  
17 the employer definition beyond the common law employment relationship and provide more  
18 protection than the federal law “economic realities” test. *See id.* at 58-60. However, “the IWC’s  
19 definition of employment incorporates the common law definition *as one alternative*”—namely,  
20 under the third definition “to engage.” *Id.* at 64; *see also Taylor*, 2013 WL 435907, at \*5  
21 (“*Martinez* clarified that the common law test still plays an important role in the IWC’s definition  
22 of the employment relationship as it incorporates the common law definition as one alternative.”)  
23 (internal quotation marks and citation omitted).

24 Plaintiffs argue that since *Martinez*, a number of courts have continued to apply only the  
25 common law *Borello* right-to-control test without reference to *Martinez* or the IWC Wage Order  
26 definitions. *See, e.g., Alexander v. FedEx Ground Package Sys., Inc.*, 765 F.3d 981, 988 (9th Cir.  
27 2014); *Ruiz v. Affinity Logistics Corp.*, 754 F.3d 1093, 1100-01 (9th Cir. 2014); *Ayala v. Antelope*  
28 *Valley Newspapers, Inc.*, 59 Cal. 4th 522, 530-31 (2012). But the cases on which Plaintiffs rely

1 are distinguishable. First, in those cases the parties agreed that the *Borello* test applied. More  
2 importantly, the courts in those cases were determining whether a single entity had accurately  
3 classified workers as employees versus independent contractors, rather than whether secondary  
4 entities were joint employers, as is the case here. *See Alexander*, 765 F.3d at 988; *Ruiz*, 754 F.3d  
5 at 1100-01; *Ayala*, 59 Cal. 4th at 530-31. The only case Plaintiffs cite that involved a court  
6 determining whether a secondary entity counted as a joint employer is *Gutierrez v. Carter Bros.*  
7 *Sec. Servs., LLC*, No. 2:14-cv-00351-MCE-CKD, 2014 WL 5487793 (E.D. Cal. Oct. 29, 2014).  
8 The *Gutierrez* court applied only the *Borello* test to determine whether the plaintiffs had  
9 adequately alleged that a certain entity was a joint employer under California law, but relied on  
10 *Ayala*, which, as described above, does not involve joint employer allegations. In short, Plaintiffs’  
11 authority does not persuade the Court that the IWC Wage Order definitions discussed in *Martinez*  
12 should not govern the analysis of whether the Customer Defendants are joint employers under  
13 California law.

14 Still, the question of the scope of *Martinez*’s application has not yet been resolved. As one  
15 court in this District recently explained, “[a]lthough *Martinez* involved alleged minimum wage  
16 violations under California Labor Code § 1194, California courts have applied the *Martinez*  
17 definition to causes of action arising under other section of the Labor Code as well.” *Ochoa*, 2015  
18 WL 5654853, at \*2 n.3 (collecting cases). The California Supreme Court has not yet decided  
19 whether *Martinez* applies to other wage-and-hour claims, *see Ayala v. Antelope Valley*  
20 *Newspapers, Inc.*, 59 Cal.4th 522, 531 (2014) (“[W]e leave for another day the question what  
21 application, if any, the wage order tests for employee status might have to wage and hour claims  
22 such as these.”), and recently granted review on the question of how broadly *Martinez* should  
23 apply, *see Dynamex Operations West, Inc. v. Super. Ct.*, No. S222732, 182 Cal. Rptr. 3d 644  
24 (2015). Despite some uncertainty, the Court agrees with the well-reasoned approach of the *Ochoa*  
25 court and others and will therefore apply *Martinez*—and the three IWC Wage Order definitions—  
26 to the wage and hour claims here. *See Ochoa*, 2015 WL 5454853, at \*2; *Futrell*, 190 Cal. App.  
27 4th at 1429; *Betancourt*, 2014 WL 4365074, at \*2-3; *Torres*, 300 F.R.D. at 394-95; *Taylor*, 2013  
28 WL 435907, at \*3; *Arredondo*, 2012 WL 2358594, at \*9.



1           Notably in *Martinez*, the California Supreme Court also implied that *Borello* may not  
2 apply to wage claims at all because the facts are distinguishable. 49 Cal. 4th at 73 (“Assuming the  
3 decision in [*Borello*] has any relevance to wage claims, a point we do not decide, the case does not  
4 advance plaintiffs’ argument.”). But, to date, the California Supreme Court has not held that  
5 *Borello* is inapplicable. Thus, to the extent that *Borello* is relevant to any of the definitions of  
6 employer under the IWC Wage Order, the Court will still reference standards set forth in that case.

7                           i.           Exercise Control over Wages, Hours, or Working Conditions

8           Under *Martinez*, an entity employs workers if it “directly or indirectly, or through an agent  
9 or any other person, employs or exercises control” over their wages, hours, or working conditions.  
10 IWC Wage Order No. 9-1002 § 2(G). The language is disjunctive, and control over only one such  
11 factor will give rise to joint employer liability. *See Martinez*, 49 Cal.4th at 59. “While this  
12 language is potentially quite broad in scope, California courts have circumscribed it by denying  
13 employer liability for entities that may be able to influence the treatment of employees but lack the  
14 authority to directly control their wages, hours or conditions.” *Ochoa*, 2015 WL 5654853, at \*3.

15           For example, in *Martinez*, the plaintiff workers sued a farmer and two produce merchants  
16 that sold the farmer’s produce. 49 Cal.4th at 42. The *Martinez* court held that the merchants were  
17 not joint employers. While the merchant could decide how much to pay the farmer, which would  
18 then influence how much the farmer paid the workers, this was not enough to constitute control  
19 over wages. *Id.* at 72. Moreover, while the merchants instituted some policies pertaining to the  
20 manner and method of packing the produce, only the farmer decided which field the workers  
21 would harvest, hired and fired the workers, trained and supervised them, determined their rate and  
22 manner of pay, and set their hours. *Id.* Thus, only the farmer, not the merchant, had ultimate  
23 control over wages, hours, and working conditions and constituted an employer. *Id.* Other courts  
24 applying California law have reached similar conclusions. *See, e.g., Futrell*, 190 Cal. App. 4th at  
25 1432-33 (on defendant’s motion for summary judgment, noting that an entity that “does not  
26 control the hiring, hiring, and day-to-day supervision of workers” is not an employer); *Ochoa*,  
27 2015 WL 5654853, at \*5 (on defendant’s motion for summary judgment, holding that McDonald’s  
28 is not a joint employer of the employees its franchisees because “the authority to make hiring,

1 firing, wage, and staffing decisions at the [franchised] restaurants lies in [the franchisee] and its  
2 managers—and in them alone”).

3 ii. Suffer or Permit to Work

4 An entity can be held liable as an employer for “suffering or permitting to work” only if it  
5 “fail[s] to perform the duty of seeing to it that the prohibited condition does not exist.” *Martinez*,  
6 49 Cal.4th at 69 (internal quotation marks omitted). Put another way, the “basis of liability is the  
7 defendant’s knowledge of and *failure to prevent* the work from occurring.” *Id.* at 70 (emphasis in  
8 original). Merely receiving the benefit of the employees’ work is not enough to establish liability  
9 under the “suffer or permit to work” standard. *Id.*

10 In *Martinez*, the California Supreme Court concluded that the produce merchants were not  
11 employers because “neither had the power to prevent plaintiffs from working.” *Id.* Instead, only  
12 the farmer “had the exclusive power to hire and fire his workers, to set their wages and hours, and  
13 to tell them when and where to report to work.” *Id.* The court reasoned that while the merchants  
14 “might as a practical matter have forced [the farmer] to lay off workers or to divert their labor to  
15 other projects” by no longer doing business with the farmer, but “[s]uch a business relationship,  
16 standing alone, does not transform the purchaser into the employer of the supplier’s workforce.”  
17 *Id.* Other courts have similarly underscored that an entity does not “suffer or permit” workers to  
18 work where they do not have hiring and firing power. *See, e.g., Futrell*, 190 Cal. App. 4th at  
19 1434; *Ochoa*, 2015 WL 5654853, at \*7. This is true even where the entity monitors the workers’  
20 performance and can exercise influence over the workers’ actual employer. *See, e.g., Ochoa*, 2015  
21 WL 5654853, at \*7 (citations omitted).

22 iii. Engage

23 Under *Martinez*, “to engage” means to create a common law employment relationship.  
24 *Martinez*, 49 Cal.4th at 64. Under the common law, “[t]he principal test of an employment  
25 relationship is whether the person to whom service is rendered has the right to control the manner  
26 and means of accomplishing the result desired.”<sup>5</sup> *Borello*, 48 Cal.3d at 350; *see also Futrell*, 190

27 \_\_\_\_\_  
28 <sup>5</sup> California’s common law the test is so similar to federal law that at least one court in this District  
has declined to apply the California rules separately and instead applied the FLSA test even to

1 Cal. App. 4th at 1434 (noting that the key factor is “control of details”). What matters is whether  
2 the hirer “retains all necessary control” over the operations, and the strongest factor is whether the  
3 hirer can discharge the worker without cause. *Ayala v. Antelope Valley Newspapers, Inc.*, 59  
4 Cal.4th 522, 532 (2014).

5 California courts also consider “several ‘secondary’ indicia of the nature of a service  
6 relationship.” *Borello*, 48 Cal. 3d at 350; *Futrell*, 190 Cal. App. 4th at 1434. These factors  
7 include the right to terminate at will, along with:

8 (a) whether the one performing services is engaged in a distinct  
9 occupation or business; (b) the kind of occupation, with reference to  
10 whether, in the locality, the work is usually done under the direction  
11 of the principal or by a specialist without supervision; (c) the skill  
12 required in the particular occupation; (d) whether the principal or the  
13 worker supplies the instrumentalities, tools, and the place of work  
14 for the person doing the work; (e) the length of time for which the  
15 services are to be performed; (f) the method of payment, whether by  
16 the time or by the job; (g) whether or not the work is a part of the  
17 regular business of the principal; and (h) whether or not the parties  
18 believe they are creating the relationship of employer-employee.

19 *Id.*; see also *Futrell*, 190 Cal. App. 4th at 1434. The factors “[g]enerally . . . cannot be applied  
20 mechanically as separate tests; they are intertwined and their weight depends often on particular  
21 combinations.” *Borello*, 48 Cal.3d at 350 (citation omitted).

22 2. Application to the Customer Defendants

23 Plaintiffs argue that the allegations in the TAC meet all three definitions of an employer  
24 under *Martinez*.

25 a. *Exercise Control Over Wages, Hours, or Working Conditions*

26 Plaintiffs contend that the Customer Defendants exercise control over both their wages and  
27 working conditions sufficient for a finding of joint employment. With respect to wages, Plaintiffs  
28 insist that the Customer Defendants in part set the drivers’ compensation, based on the allegation  
that “Drivers are paid a flat rate set by Defendants for each dispatch they complete.” (Dkt. No. 50

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state law labor claims. See *Rios v. Airborne Express, Inc.*, No. C-05-2092 VRW, 2006 WL 2067847, at \*2 (N.D. Cal. July 24, 2006) (where plaintiff brought both FLSA and state law claims, noting that “[b]ecause of the similarities underlying the FLSA and California laws at issue here, the court applies the FLSA’s joint employer test to [plaintiff’s] claims”); see also *Gutierrez*, 2014 WL 5487793, at \*5 (noting that the California common law “right-to-control” test is similar to federal law’s economic reality test).

1 ¶ 37.) But the employment contract indicates that drivers receive a percentage of the fees for  
2 services that the Customer Defendants pay. (Dkt. No. 51-1 at 7.) While this makes clear that the  
3 Customer Defendants’ initial fee contributes to the ultimate determination of how much drivers  
4 receive, Serenity Transportation alone is alleged to have responsibility for determining the rate at  
5 which drivers were ultimately paid. The California Supreme Court squarely rejected the exact  
6 argument that Plaintiffs now advance. *See Martinez*, 49 Cal. 4th at 52 (concluding that the  
7 merchant’s provision of funds to the farmer does not constitute control over the workers’ wages  
8 even though the provision of funds affects the farmer’s payments to the workers). Thus, the TAC  
9 does not adequately allege that the Customer Defendants exercise control over the drivers’ wages.

10 Nor does the TAC allege facts that give rise to a plausible inference that the Customer  
11 Defendants exercise control over the drivers’ working conditions based on the policies they are  
12 alleged to have promulgated. While the TAC includes some allegations regarding policies that the  
13 Customer Defendants promulgated with respect to the drivers’ work and that certain Customer  
14 Defendants (namely, SCI and SCI California) required drivers to undergo training, mere  
15 imposition of requirements or oversight of workers’ performance is not enough to make the  
16 overseeing entity a joint employer absent hiring and firing power. *See Martinez*, 49 Cal.4th at 70;  
17 *Futrell*, 190 Cal. App. 4th at 1432-33; *Ochoa*, 2015 WL 5654853, at \*5.

18 Plaintiffs rely on *Villalpando v. Exel Direct, Inc.*, No. 12-cv-04137 JCS, 2014 WL  
19 1338297, at \*5 (N.D. Cal. Mar. 28, 2014), for the proposition that general allegations that  
20 Defendants promulgated policies controlling the manner and means in which drivers were required  
21 to perform their work are sufficient to survive a motion to dismiss. The *Villalpando* court  
22 concluded that the general allegations about the policies were “sufficient to put all of the  
23 Defendants on notice of the conduct that is the basis of Plaintiffs’ claims.” *Id.* at \*5. The court  
24 further noted that “whether [the defendant] is, in fact, a joint employer with each of the retail  
25 Defendants is a question that will be the subject of discovery and may be addressed on the merits  
26 at a later stage of the case[,] [but] [a]t this early stage of the case, however, Plaintiffs’ allegations .  
27 . . are sufficient” to meet pleading standards. *Id.* at \*6. But in *Villalpando* the defendants did not  
28 assert that the allegations failed to adequately allege control. The case did not even mention the

1 relevant standards for pleading joint employment. Instead, the court’s focus appeared to have  
2 been the defendants’ lament that the complaint simply alleged that defendants collectively had  
3 policies without specifying the policies of each one. *See id.* at \*5-6. Here, in contrast, Plaintiffs  
4 have identified the specific policies that each Customer Defendant purportedly promulgated, but  
5 the identified policies are not enough to give rise to a plausible inference of joint employer status.

6 And indeed, besides conclusory allegations that the Court does not accept as true, there are  
7 no factual allegations supporting the proposition that the Customer Defendants could hire or fire  
8 drivers from their positions. While they could request that a driver be removed from their  
9 rotation—*i.e.*, that the driver no longer performs pickups for them—there are no allegations that  
10 this removal affects the driver’s employment with Serenity Transportation. Thus, the allegations  
11 do not plausibly establish that removal from one Customer Defendant’s routes does not result  
12 simply in the driver doing runs for other customers. *See Martinez*, 49 Cal.4th at 70; *Futrell*, 190  
13 Cal. App. 4th at 1432-33; *Ochoa*, 2015 WL 5654853, at \*5. Further, the TAC alleges that it was  
14 Serenity Transportation and Friedel that were responsible for day-to-day supervision of the  
15 drivers. Thus, the TAC does not allege that the Customer Defendants exercised control over the  
16 drivers’ working conditions as defined in *Martinez*.

17 For each of these reasons, the TAC does not allege that the Customer Defendants exercised  
18 control over the drivers’ wages working conditions sufficient for a finding of joint employer status  
19 under the first prong of *Martinez*.

20 b. *Suffer or Permit to Work*

21 Plaintiffs’ argument as to the second prong fares no better. Plaintiffs barely push back  
22 against Defendants’ assertion that the TAC fails to allege that the Customer Defendants “suffered  
23 or permitted” the drivers to work under the meaning of *Martinez*. Indeed, Plaintiffs’ opposition  
24 dedicates a single sentence in support of the proposition that the TAC meets the suffer-or-permit-  
25 to-work standard. (Dkt. No. 52 at 10:17-19.) Specifically, Plaintiffs contend that the allegation  
26 that the Customer Defendants “helped set workers’ wages and determined in part the workers’  
27 work location and hours established that it may have had knowledge of and failed to prevent the  
28 allegedly unlawful work from occurring[.]” (*Id.*)

1           However, just like the alleged joint employers in *Martinez*, as explained above, Serenity  
2           Transportation is alleged to have exclusive power to hire and fire the drivers and to set their wages  
3           and hours. *Martinez*, 69 Cal.4th at 69. While the Customer Defendants retain the right to request  
4           that a driver be removed from their route, that does not remove the driver from Serenity  
5           Transportation’s employ; thus, like *Martinez*, “[s]uch a business relationship, standing alone, does  
6           not transform the purchaser into the employer of the supplier’s workforce.” *Id.* Instead, Plaintiffs’  
7           argument hits the same brick wall as with the analysis above: the TAC does not plausibly allege  
8           that the Customer Defendants had hiring and firing power, so they did not suffer and permit  
9           drivers to work, even if they exercised control or influence over the actual employer. *See, e.g.,*  
10          *Futrell*, 190 Cal. App. 4th at 1434; *Ochoa*, 2015 WL 5654853, at \*7; *Futrell*, 190 Cal. App. 4th at  
11          1434; *Ochoa*, 2015 WL 5654853, at \*7. Thus, the TAC fails to adequately allege that the  
12          Customer Defendants are joint employers under this second prong of *Martinez*.

13                           c.        *To “Engage” and thereby Create a Common Law Employment Relationship*

14           As for the third prong, whether the Customer Defendants “engaged” drivers, the Court  
15           considers whether the Customer Defendants created a common law employment relationship with  
16           the drivers. *Martinez*, 49 Cal. 4th at 64.

17           The primary inquiry is whether the Customer Defendants had the right to exercise control  
18           over the drivers. The inquiry is similar to the FLSA analysis. Plaintiffs allege that SCI/SCI  
19           California retained the right to control the drivers’ work by enacting detailed labeling and witness  
20           removal protocol requiring that drivers receive training, detailing the time period in which drivers  
21           must respond to calls, and retaining the right to control driver dress code. (Dkt. No. 50 ¶ 24.)  
22           Neptune allegedly created policies and procedures including instructions on how and where to  
23           record information, how to handle the deceased, and the order in which drivers were to complete  
24           tasks. (*Id.* ¶ 25.) Similarly, Lifemark allegedly created policies and procedures about how and  
25           where to record information about the deceased, how to handle the deceased, and how drivers  
26           should conduct themselves when arriving at and leaving Lifemark properties. (*Id.* ¶ 26.) The  
27           County, in turn, promulgated policies governing identification and removal protocol, including the  
28           timeframe in which drivers were expected to respond, the amount of time that drivers must wait at

1 the scene, records drivers must keep, professional dress requirements, and certain vehicle and  
2 equipment requirements. (*Id.* ¶ 27.) These allegations are enough to plausibly establish that the  
3 Customer Defendants had some control over *some* of the details of the drivers’ work.

4 As for the secondary factors, while Plaintiffs argue that the Customer Defendants had the  
5 right to terminate drivers as explained above, the actual allegations are that the Customer  
6 Defendants could remove drivers from their rotation. Next, Plaintiffs allege that transportation of  
7 human remains is not a distinct occupation or business from the Customer Defendants, but rather  
8 was integral to their work: SCI and SCI California allegedly hired drivers themselves, and  
9 Neptune and Lifemark advertise and offer removal transportation services as part of their end-of-  
10 life services. (Dkt. No. 50 ¶¶ 30-31.) They have alleged that no skill, special training or  
11 specialized license is required to do the work (*id.* ¶ 34), and that drivers were made available to  
12 the Customer Defendants on an ongoing basis, which implies an indefinite working relationship  
13 (*id.* ¶ 33).

14 On the other hand, other secondary factors are not pleaded: while Plaintiffs allege in a  
15 conclusory manner that the Customer Defendants paid drivers by the job, the employment contract  
16 indicates that it was actually Serenity Transportation that paid drivers in such a manner.  
17 Moreover, while the TAC alleges that the drivers spent some time at properties belonging to the  
18 Customer Defendants, their primary place of work was the road—*i.e.*, their cars—and there are no  
19 allegations that SCI, SCI California, Neptune, or Lifemark supply the instrumentalities or tools for  
20 drivers. The County is alleged to have retained the right to supply some equipment, like body  
21 bags, plastic sheeting, and body shrouds, which provides some support on this factor only with  
22 respect to the County. (*See id.* ¶ 27.) They have alleged that the work was generally done with  
23 supervision, but the only supervision alleged in the TAC is from Serenity Transportation and  
24 Friedel. (*See id.* ¶ 19.) Finally, there are no allegations in the TAC regarding whether the drivers  
25 and Customer Defendants believed that they were creating an employer-employee relationship.

26 To be sure, Plaintiffs do “not have to satisfy every factor in order to establish an  
27 employment relationship” at the pleading stage. *See Betancourt*, 2014 WL 4365074, at \*6  
28 (citation omitted). Plaintiffs have not cited any cases holding that a weak showing of right to

1 control coupled with some secondary indicia of an employment relationship is enough. However,  
2 looking holistically at all of the factors, given that the control alleged is weak and that there are no  
3 allegations that the Customer Defendants could hire and fire drivers, Plaintiffs have not plausibly  
4 alleged an employment relationship. At oral argument, Plaintiffs contended that they could allege  
5 additional factors to support these factors. Plaintiffs shall have leave to amend to include  
6 additional support for these factors.

7 \* \* \*

8 As written, the TAC does not adequately allege any basis for joint employer liability under  
9 the standards set forth in *Martinez*. Because Plaintiffs have therefore failed to plausibly establish  
10 a basis for the Customer Defendants' joint employer liability under either federal or California  
11 law, the Court will therefore dismiss all claims against the Customer Defendants with leave to  
12 amend.

13 **C. Adequacy of Particular Causes of Action**

14 1. Second Cause of Action Based on "On Call" and "Standby" Time

15 In the second cause of action, Plaintiffs allege that Defendants are liable for failing to pay  
16 drivers minimum wage for all hours worked because drivers were not compensated for "on call"  
17 or "standby time" waiting for new pick-up assignments in violation of California Labor Code  
18 § 1194 and IWC Wage Order 9-2001. (Dkt. N. 50 ¶¶ 70-89.) Defendants move to dismiss this  
19 claim on the ground that the TAC contains insufficient allegations that Plaintiffs are entitled to be  
20 paid for their on-call and standby time.

21 California law requires employees to be paid for "all hours" worked "at the statutory or  
22 agreed rate and no part of this rate may be used as a credit against a minimum wage obligation."  
23 *Armenta v. Osmose, Inc.*, 135 Cal. App. 4th 314, 323 (2005). Thus, "a piece-rate formula that  
24 does not compensate directly for all time worked does not comply with California Labor Codes,  
25 even if, averaged out, it would pay at least minimum wage for all hours worked." *Cardenas v.*  
26 *McLane Foodservs., Inc.*, 796 F. Supp. 2d 1246, 1252 (C.D. Cal. 2011); *see also Gonzalez v.*  
27 *Downtown LA Motors, LP*, 215 Cal. App. 4th 36, 49 (2013) (noting that employees compensated  
28 on a piece-rate basis must be paid minimum wage for all hours worked). The gravamen of the



1 second cause of action is that Plaintiffs were assigned to 24-hour shifts 5 days a week and were  
2 not paid for hours spent waiting for their next driving assignment.

3 “It is well established that an employee’s on call or standby time may require  
4 compensation.” *Mendiola v. CPS Sec. Solutions, Inc.*, 60 Cal. 4th 833, 840 (2015); *see also*  
5 *Skidmore v. Swift & Co.*, 323 U.S. 134, 137 (1944) (“Facts may show that the employee was  
6 engaged to wait, or they may show that he waited to be engaged.”); *see, e.g., Madera Police*  
7 *Officers Ass’n v. City of Madera*, 36 Cal.3d 403, 406 (1984) (concluding that officers’ on-call  
8 mealtime was compensable hours worked).

9 “California courts considering whether on-call time constitutes hours worked have  
10 primarily focused on the extent of the employer’s control.” *Mendiola*, 60 Cal.4th at 840 (citations  
11 omitted). In fact, “[t]he level of the employer’s control over its employees . . . is determinative” in  
12 resolving whether the on-call or standby time constitutes compensable hours worked. “When an  
13 employer directs, commands, or restrains an employee from leaving the work place . . . and thus  
14 prevents the employee from using the time effectively for his or her own purposes, that employee  
15 remains subject to the employer’s control. According to [the definition of hours worked], that  
16 employee must be paid.” *Morillion v. Royal Packing Co.*, 22 Cal.4th 575, 583 (2000). California  
17 courts consider a number of factors when determining whether an employer had control during on-  
18 call time, including:

- 19 (1) whether there was an on-premises living requirement; (2)  
20 whether there were excessive geographical restrictions on  
21 employee’s movements; (3) whether the frequency of calls was  
22 unduly restrictive; (4) whether a fixed time limit for response was  
23 unduly restrictive; (5) whether the on-call employee could easily  
trade on-call responsibilities; (6) whether use of a pager could ease  
restrictions; (7) whether the employee had actually engaged in  
personal activities during call-in time.

24 *Mendiola*, 60 Cal.4th at 841 (quotation marks omitted) (quoting *Owens v. Local No. 169*, 971 F.2d  
25 347, 351 (9th Cir. 1992)). Courts also consider whether the “[o]n-call waiting time . . . is spent  
26 primarily for the benefit of the employer and its business.” *Gomez v. Lincare, Inc.*, 173 Cal. App.  
27 4th 508, 523-24 (2009).

28 Here, Plaintiffs allege that drivers are assigned to 24-hour shifts, five days a week,

1 resulting in 120-hour workweeks and that they are only paid when responding to calls. (Dkt. No.  
2 50 ¶¶ 18, 83.) They allege that they can receive as many as seven or eight 2-hour calls per day.  
3 (*Id.* ¶ 84.) Plaintiffs allege that Serenity Transportation and Friedel require drivers to respond  
4 immediately to notices of calls on the Nextel radios that Serenity Transportation provides and  
5 that—at least on information and belief—the Customer Defendants expect drivers to be available  
6 24 hours a day 7 days a week and to respond to dispatches within a specified timeframe.<sup>6</sup> (*Id.*)  
7 Plaintiffs further allege that these requirements “made it difficult for Drivers to engage in personal  
8 activities when they were not responding to calls.” (*Id.*)

9         Applying the factors identified in *Mendiola* to these allegations, there are no on-premises  
10 living requirement or excessive geographical restrictions alleged, so the first two factors weigh  
11 against compensable on-call time. With respect to the frequency of calls, Plaintiffs allege that at  
12 most they receive eight 2-hour calls per day, which would result in 8 hours of on-call time;  
13 drawing all inferences in Plaintiffs’ favor, this could result in just a single hour between each shift,  
14 which could be viewed as too restrictive to engage in personal activities. Plaintiffs do not allege  
15 what the average number of calls is per day. Plaintiffs have alleged that drivers must respond to  
16 calls immediately on their radios, but there is no indication that a radio response is unduly  
17 restrictive. Similarly, Plaintiffs have alleged that there is *some* fixed time limit for response set by  
18 the Customer Defendants, but have not alleged what that time period was, so the Court cannot  
19 conclude that it is unduly restrictive. The TAC is silent as to whether drivers could trade shifts or  
20 assignments. Finally, Plaintiffs allege that the requirements made it difficult for them to engage in  
21 personal activities during on-call time, but not that they could not and did not engage in personal  
22 activities. On the whole, these factors do not plausibly allege that the on-call time was  
23 compensable; only the time restrictions are plausibly alleged to be restrictive, but California courts  
24 usually require more than a single factor. *See Gomez*, 173 Cal. App. 4th at 524 (on-call waiting  
25 time not compensable where no on-site living requirement or geographic restrictions and  
26 employees had 30 minutes to respond by telephone and 2 hours to respond to a patient’s home,  
27

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28 <sup>6</sup> The TAC does not allege what that specified timeframe is for any Customer Defendant.

1 could trade on-call responsibilities and had pagers provided by employer).

2 Plaintiffs rely on *Renfro v. City of Emporia, Kansas*, 948 F.2d 1529, 1535 (10th Cir.  
3 1991), for the proposition that the TAC allegations are sufficient to state a plausible claim that  
4 Plaintiffs’ on-call time was compensable. Not so. First, *Renfro* involved whether time was  
5 compensable under the FLSA, not California Labor Law; the standards are different, as federal  
6 law considers the agreement between the parties and California law does not. Even if *Renfro* were  
7 binding on this Court, there the workers were required to report to duty within 20 minutes of being  
8 paged and received as many as 13 calls during an on-call period. *Id.* at 1535. Here, in contrast,  
9 Plaintiffs do not allege that they had to respond within 20 minutes; instead, they merely state  
10 “within a specified time period.”

11 In short, as presently written, Plaintiffs have alleged facts that they “waited to be engaged,”  
12 not that they were “engaged to wait.” The second cause of action is therefore dismissed to the  
13 extent that it asserts failure to compensate on-call time.

14 2. Third Cause of Action for Unpaid Overtime Wages

15 Plaintiff’s third cause of action alleges that Defendants failed to pay them overtime wages  
16 in violation of California Labor Code § 510 and IWC Wage Order 9-2001 § 3. (Dkt. No. 50  
17 ¶¶ 90-97.) Labor Code Section 510 “requires employees to be paid not less than one and on-half  
18 times their ‘regular rate of pay’ for all hours in excess of eight [hours] in a day or 40 [hours] in a  
19 week.” *Gonzalez*, 215 Cal. App. 4th at 52 (citing DLSE Manual § 49.2.1.2). “The ‘regular rate of  
20 pay’ in a piece rate system is calculated by dividing the employee’s ‘total earnings’ for the week, or  
21 in the alternative, to pay one and one-half times the employee’s piece-rate for all overtime hours.”  
22 *Id.*

23 Defendants argue that Plaintiffs’ overtime claim must be dismissed because Plaintiffs have  
24 not shown that they worked in excess of 8 hour works days or 40 workdays precisely because they  
25 have not shown that they are entitled to compensation for on-call time. The Court declines to  
26 dismiss this cause of action. As discussed above, the TAC as written fails to establish a plausible  
27 claim that Plaintiffs were entitled to compensation for their on-call time, so they were not entitled  
28 to wages for the entire 24-hour shift. However, the TAC still states a plausible claim for failure to

1 pay overtime based on the number of shifts and average shift length alleged. Specifically,  
2 Plaintiffs allege that they receive a maximum of eight 2-hour calls per day, which would result in  
3 16 hours of compensable time responding to calls, which renders drivers eligible for overtime  
4 payment that Plaintiffs allege Defendants fail to pay. *See Gonzalez*, 215 Cal. App. 4th at 52. This  
5 cause of action is therefore plausibly alleged.

6 3. Seventh Cause of Action Regarding Itemized Statements of Hours Worked

7 The seventh cause of action, a “pay stub” violation, arises under Labor Code Section 226  
8 and IWC Wage Order No. 9 § 7. Plaintiffs allege that Defendants have failed to comply with their  
9 obligation to provide Plaintiffs, semi-monthly or at the time of each payment of wages, with  
10 accurate, itemized written statements describing the total number of hours worked. (Dkt. No. 50  
11 ¶¶ 124-132.)

12 Labor Code Section 226 requires an employer’s semi-monthly wage statement to include  
13 an accurate itemized written statement including nine categories of information, including the total  
14 number of hours worked. Cal. Labor Code § 226. “To recover damages under [S]ection 226,  
15 subdivision (e), an employee must suffer injury as a result of a knowing and intentional failure by  
16 an employer to comply with the statute.” *Price v. Starbucks Corp.*, 192 Cal. App. 4th 1136, 1142  
17 (2011). The mere fact that the information was missing from the wage statement is not a  
18 cognizable injury. *See id.* at 1142-43 ( noting that the “deprivation of [the] information, standing  
19 alone is not a cognizable injury”) (internal quotation marks, citation, and footnote omitted); *see*  
20 *also Milligan v. Am. Airlines, Inc.*, 577 F. App’x 718, 719 (9th Cir. 2014) (citation omitted)  
21 (“[T]he injury requirement . . . cannot be satisfied simply because one of the nine itemized  
22 requirements in [Section 226] is missing from a wage statement.”). However, “the types of  
23 injuries on which a Section 226 claim may be premised include ‘the possibility of not being paid  
24 overtime, employee confusion over whether they received all wages owed them, difficulty and  
25 expense involved in reconstructing pay records, and forcing employees to make mathematical  
26 computations to analyze whether the wages paid in fact compensated them for all hours worked.”  
27 *Ortega v. J.B. Hunt Transp., Inc.*, 258 F.R.D. 361, 374 (C.D. Cal. 2009) (citation omitted).

28 Here, Plaintiffs allege that their wage statements did not show the actual and total number

1 of hours worked and that, as a result, they have been precluded from accurately monitoring the  
2 number of hours worked, determining whether they have been lawfully compensated for all hours  
3 worked, and seeking any owed overtime. (Dkt. No. 50 ¶¶ 126, 129.) Courts have found that a  
4 plaintiff’s “inability to determine their hourly wage meets the minimal-injury requirement of  
5 Section 226.” *Soto v. Diakon Logistics (Del.), Inc.*, No. 08-CV-33-L WMC, 2013 WL 4500693,  
6 at \*10 (S.D. Cal. Aug. 21, 2013); *Ortega*, 248 F.R.D. at 374. Thus, Plaintiffs state a cognizable  
7 claim for violation of Labor Section 226.

8 **D. Leave to Amend**

9 Generally, when a complaint is dismissed, “leave to amend shall be freely given when  
10 justice so requires.” *Carvalho v. Equifax Info. Servs., LLC*, 629 F.3d 876, 892 (9th Cir. 2010); *see*  
11 Fed. R. Civ. P. 15(a). The Ninth Circuit has “repeatedly held that a district court should grant  
12 leave to amend even if no request to amend the pleading was made, unless it determines that the  
13 pleading could not possibly be cured by the allegations of other facts.” *Lopez*, 203 F.3d at 1130  
14 (9th Cir. 2000) (internal quotation marks and citations omitted). However, leave to amend may be  
15 denied “where the amendment would be futile.” *Gardner v. Martino*, 563 F.3d 981, 990 (9th Cir.  
16 2009). Further amendment may be denied as futile where a plaintiff has already amended the  
17 complaint once. *See Semiconductor Energy Lab Co., Ltd. v. Yujurio Nagata*, No. C 11-02793  
18 CRB, 2012 WL 177557, at \*8 n.6 (N.D. Cal. Jan. 23, 2012) (citing *Bonin v. Calderon*, 59 F.3d  
19 815, 845 (9th Cir. 1995)).

20 Here, Plaintiffs have already amended her claims three times. However, Plaintiff’s first  
21 and second amended complaints were filed as of right, and the Court granted Plaintiffs leave to  
22 file the third upon Plaintiffs’ request. Thus, none of the amendments followed briefing on a  
23 motion to dismiss, so the Court has not had an opportunity to put Plaintiffs on notice of any  
24 deficiencies. At oral argument, Plaintiffs represented that they can allege further facts to render  
25 plausible at least some of the dismissed claims. Accordingly, the Court will grant leave to amend.

26 **CONCLUSION**

27 For the reasons described above, the Court GRANTS IN PART and DENIES IN PART  
28 Defendants’ motion to dismiss. Specifically, the Court declines to dismiss the claims against

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Friedel or the third and seventh causes of action. However, the Court dismisses the claims against the Customer Defendants, but Plaintiffs shall have lead to amend to add allegations that establish that the Customer Defendants were joint employers for the purposes of the FLSA and the California Labor Code. In addition, the Court dismisses with leave to amend the second cause of action to the extent that it asserts failure to compensate for on-call time. Plaintiffs' amended complaint is due by November 16, 2015.

This Order disposes of Docket No. 51.

**IT IS SO ORDERED.**

Dated: November 2, 2015

  
JACQUELINE SCOTT CORLEY  
United States Magistrate Judge