

United States District Court
For the Northern District of California

IN THE UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF CALIFORNIA

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GLENN HILL and CASEY BAKER, and all
others similarly situated,

Plaintiffs,

v.

R+L CARRIERS, INC.; R+L CARRIERS
SHARED SERVICES, LLC,

Defendants.

_____ /

No. C 09-1907 CW

ORDER DENYING
PLAINTIFFS' MOTION
FOR CLASS
CERTIFICATION
(Docket No. 236),
GRANTING DEFENDANT'S
MOTION TO DE-CERTIFY
CONDITIONALLY
CERTIFIED COLLECTIVE
ACTION (Docket No.
249), AND DENYING AS
MOOT DEFENDANT'S
MOTIONS TO EXCLUDE
(Docket No. 231) AND
TO STRIKE
(Docket No. 270)

Pursuant to Federal Rule of Civil Procedure 23(b)(3),
Plaintiffs Glenn Hill and Casey Baker move to certify a class of
Defendant R+L Carriers Shared Services, LLC's current and former
California employees to prosecute claims related to alleged
violations of state wage-and-hour laws.¹ Defendant opposes
Plaintiffs' motion and moves to de-certify the collective action
that was conditionally certified under the Fair Labor Standards Act
(FLSA), 29 U.S.C. § 216(b). Plaintiffs oppose Defendant's de-
certification motion. Defendant also moves to exclude Robert
Koenegstein and Russell Weitzel as class members. Finally,
Defendant objects to and moves to strike portions of paragraphs in
the Nelson Declaration filed in support of Plaintiffs' motion for

¹ On November 9, 2009, R+L Carriers, Inc., was dismissed from
this action for lack of personal jurisdiction. (Docket No. 46.)
Defendant R+L Carriers Shared Services, LLC, is the only Defendant
remaining in this action.

1 class certification and in opposition to Defendant's motion for de-
2 certification.² The motions were heard on December 23, 2010.
3 Having considered oral argument and the papers submitted by the
4 parties, the Court DENIES Plaintiffs' motion for class
5 certification, GRANTS Defendant's motion to de-certify the FLSA
6 collective action and DENIES as moot Defendant's motions to exclude
7 and to strike.

8 BACKGROUND

9 Defendant provides operations and administrative employees to
10 related entities that transport freight. The parties' motions
11 concern Defendant's former and current dispatchers who work at its
12 shipping terminals.

13 For the purposes of their motion, Plaintiffs categorize these
14 employees as either "pure" or "hybrid" dispatchers. Although both
15 types of employees perform dispatching duties, "hybrid" dispatchers
16 may also load and unload Defendant's trucks during their shifts.
17 Irrespective of their classification, these employees generally
18 work no fewer than ten hours per day. White Decl., Ex. A, Wyrick
19 Depo. 64:5-6.

20 The "pure" dispatcher category is comprised only of City
21 Dispatchers, who are also referred to as First Shift
22 Supervisors/City Dispatchers. These dispatchers are generally
23 assigned to the first of three shifts at Defendant's terminals.
24 The first shift apparently begins between 6:00 and 7:00 a.m. and
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27 ² Defendant's filing of evidentiary objections in a separate
28 brief violates Civil L.R. 7-3, which requires that such objections
will be stricken from the docket.

1 ends between 4:00 and 5:00 p.m.³ See, e.g., Hill Decl. ¶ 5;
2 Saucedo Decl. ¶ 5. These dispatchers manage and direct the pickups
3 and deliveries within a terminal's local area. See, e.g., White
4 Decl., Ex. G, Tejera Depo. 23:18-20; Camacho Decl. in Support of
5 Def.'s Mot. for Summ. J. ¶ 6. Hill worked as a City Dispatcher in
6 Defendant's San Leandro terminal.

7 The "hybrid" dispatcher category consists of dispatchers who
8 staff the second and third shifts. These dispatchers hold one of
9 the following job titles: Router/Dispatchers-Outbound,
10 Dispatcher/Outbound Supervisors, Router/Dispatcher Supervisors,
11 Dispatcher/Supervisors, Router Dispatchers-Inbound and
12 Dispatcher/Inbound Supervisors. In addition to their dispatching
13 duties, dispatchers working the second shift, who appear to be the
14 Router/Dispatchers-Outbound and Dispatcher/Outbound Supervisors,
15 are responsible for managing line-haul shipments, which are
16 destined for Defendant's hubs or terminals outside of the
17 terminal's local area. See, e.g., White Decl., Ex. A, Wyrick Depo.
18 60:3-6; id., Ex. L, Haggard Depo. 20:24-21:5. Dispatchers working
19 the third shift, who appear to be the Router Dispatchers-Inbound
20 and Dispatcher/Inbound Supervisors, manage freight delivered to the
21 terminal. They assign deliveries to and create routes for
22 Defendant's drivers who make deliveries within the terminal's local
23 area. See, e.g., White Decl., Ex. A, Wyrick Depo. 167:21-170:14;
24 Camacho Decl. in Support of Def.'s Mot. for Summ. J. ¶ 8. Toward
25 the end of their shifts, third-shift dispatchers meet with City
26

27 ³ At least one City Dispatcher, however, worked hours that
28 spanned the first and second shifts. White Decl., Ex. G, Tejera
Depo. 23:18-20.

1 Dispatchers to discuss the local delivery assignments for the day.
2 See, e.g., Camacho Decl. in Support of Def.'s Mot. for Summ. J. ¶
3 8. Some dispatchers, such as Dispatcher/Supervisors, perform tasks
4 of both second- and third-shift dispatchers.

5 The duties of a second- and third-shift dispatchers may depend
6 on the size of a terminal. See, e.g., White Decl., Ex. A, Wyrick
7 Depo. 53:14-22 (agreeing with Plaintiffs' counsel that third-shift
8 dispatchers "at the smaller terminals become essentially jacks-of-
9 all-trades"), 60:18-23 (stating that second-shift dispatchers in a
10 "smaller location" may "spend more time in dispatch"). Also, in
11 some terminals, a single dispatcher may perform tasks that, in
12 other terminals, would be assigned to dispatchers working different
13 shifts. For instance, Baker, who was a Dispatcher/Supervisor,
14 performed the duties of a City Dispatcher, second-shift dispatcher
15 and third-shift dispatcher. Another example is opt-in Plaintiff
16 Tejada, whose regular hours spanned the first and second shifts and
17 entailed a combination of duties related to those shifts. White
18 Decl., Ex. G, Tejera Depo. at 22:22-24:22.

19 Plaintiffs allege Defendant misclassified them as exempt from
20 federal and state overtime pay requirements. They also allege
21 Defendant did not allow California dispatchers to take meal and
22 rest breaks and did not provide proper wage statements. Plaintiffs
23 bring claims for violations of the FLSA, California's wage-and-hour
24 laws and California's Unfair Competition Law (UCL).

25 On January 22, 2010, the Court denied Defendant's motion for
26 summary judgment after concluding that there are issues for trial
27 concerning whether Defendant properly classified Hill as exempt
28 from overtime pay requirements. The Court also conditionally

1 certified this lawsuit as a FLSA collective action. See 29 U.S.C.
2 § 216(b). Notice was sent to a class defined as "everyone who
3 worked at R+L Carriers as a City Dispatcher, First Shift
4 Supervisor/Dispatcher, Inbound Supervisor/Dispatcher, Outbound
5 Supervisor/Dispatcher, or in any other Dispatcher positions for any
6 period of time since January 22, 2007, and who were not paid
7 overtime." Order of January 22, 2010, Ex. A at 3. On June 17,
8 2010, Hill filed consent-to-join notices from fifty-one individuals
9 purporting to be part of the conditionally certified FLSA class.

10 On October 25, 2010, the Court granted Hill leave to file a
11 second amended complaint to add Opt-in Plaintiff Casey Baker as a
12 named Plaintiff and class representative.

13 DISCUSSION

14 I. Defendant's Motion to De-Certify FLSA Action

15 A. Legal Standard

16 The FLSA authorizes workers to sue for unpaid overtime wages
17 on their own behalf and on behalf of "other employees similarly
18 situated." 29 U.S.C. § 216(b). Unlike class actions brought under
19 Federal Rule of Procedure 23, collective actions brought under the
20 FLSA require that individual members "opt in" by filing a written
21 consent. Wang v. Chinese Daily News, Inc., 623 F.3d 743, 761 (9th
22 Cir. 2010) (citing 29 U.S.C. § 216(b)).

23 The FLSA provides for a collective action where the
24 complaining employees are "similarly situated." 29 U.S.C.
25 § 216(b). The FLSA does not define "similarly situated," nor has
26 the Ninth Circuit defined it. As noted by the Tenth Circuit, there
27 is little circuit law defining "similarly situated." Thiessen v.
28 Gen. Elec. Capital Corp., 267 F.3d 1095, 1102 (10th Cir. 2001).

1 Although various approaches have been taken to determine
2 whether plaintiffs are "similarly situated," district courts in
3 this circuit have used the ad hoc, two-step approach. See, e.g.,
4 Harris v. Vector Mktg. Corp., ___ F. Supp. 2d ___, 2010 WL 4588967
5 (N.D. Cal.); Reed v. Cnty. of Orange, 266 F.R.D. 446 (C.D. Cal.
6 2010); Wynn v. Nat'l Broad. Co., Inc., 234 F. Supp. 2d 1067, 1082
7 (C.D. Cal. 2002) (noting that the majority of courts prefer this
8 approach); see also Hipp v. Liberty Nat'l Life Ins. Co., 252 F.3d
9 1208, 1219 (11th Cir. 2001) (finding the two-step approach to
10 certification of § 216(b) opt-in classes to be an effective tool
11 for district courts to use). The Court has already undertaken the
12 first step, which entails considering whether a putative class
13 should be conditionally certified for the purposes of sending
14 notice of the action to potential class members. See, e.g.,
15 Thiessen, 267 F.3d at 1102; Harris, 2010 WL 4588967, at *4.

16 The second step is made at the conclusion of discovery,
17 usually on a motion for de-certification by the defendant,
18 utilizing a stricter standard for "similarly situated." Thiessen,
19 267 F.3d at 1102. During this second-stage analysis, courts review
20 several factors, such as (1) the disparate factual and employment
21 settings of the individual plaintiffs; (2) the various defenses
22 available to the defendant which appear to be individual to each
23 plaintiff; (3) fairness and procedural considerations; and
24 (4) whether the plaintiffs made any required filings before
25 instituting suit. Id. at 1103.

26 As noted, collective actions under the FLSA are not subject to
27 the requirements of Rule 23 of the Federal Rules of Civil Procedure
28 for certification of a class action. Id. at 1105. Courts have

1 held that FLSA's "similarly situated" standard is less stringent
2 than Rule 23(b)(3)'s requirement that common questions of law and
3 fact predominate. See, e.g., O'Brien v. Ed Donnelly Enters., Inc.,
4 575 F.3d 567, 584-87 (6th Cir. 2009); Grayson v. K Mart Corp., 79
5 F.3d 1086, 1096 (11th Cir. 1996). "All that need be shown by the
6 plaintiff is that some identifiable factual or legal nexus binds
7 together the various claims of the class members in a way that
8 hearing the claims together promotes judicial efficiency and
9 comports with the broad remedial policies underlying the FLSA."
10 Wertheim v. Arizona, 1993 WL 603552, at *1 (D. Ariz.) (citations
11 omitted). "Showing a 'unified policy' of violations is not
12 required." O'Brien, 575 F.3d at 584.

13 The lead plaintiffs in a FLSA collective action have the
14 burden of showing that the opt-in plaintiffs are situated similarly
15 to them. Id.

16 B. Analysis

17 In their opposition to Defendant's de-certification motion,
18 Plaintiffs "clarify" that their FLSA collective action consists of
19 only City Dispatchers. This set of employees is much narrower than
20 the group notified pursuant to the Court's conditional
21 certification order. As noted above, the Court authorized notice
22 to all dispatchers, including "hybrid" dispatchers, who had worked
23 for Defendant since January 22, 2007 and not been paid overtime.
24 Plaintiffs exclude "hybrid" dispatchers from the proposed FLSA
25 collective action, stating that discovery revealed these
26 dispatchers to be properly classified as exempt from overtime pay
27 requirements under the federal Motor Carrier Exemption, 29 C.F.R.
28 § 782.2(a).

1 Defendant argues that this concession, on its own, warrants
2 de-certification of the FLSA collective action in its entirety.
3 This argument sweeps too broadly. If some opt-in plaintiffs are
4 not situated similarly to the lead plaintiff, the most efficient
5 course may be to grant the defendant's de-certification motion in
6 part, dismiss the non-conforming opt-in plaintiffs' claims without
7 prejudice and narrow the scope of the FLSA collective action. See,
8 e.g., Dice v. Weiser Sec. Servs., Inc., 2008 WL 249250, at *1 (S.D.
9 Fla.) (creating a subclass of opt-in plaintiffs who were situated
10 similarly to the named plaintiff) (citing King v. Koch Foods of
11 Miss., LLC, 2007 WL 1098488, at *4 (S.D. Miss.)); cf. Wren v. RGIS
12 Inventory Specialists, 256 F.R.D. 180, 212-13 (N.D. Cal. 2009)
13 (granting de-certification motion in part by limiting claims
14 brought by the FLSA opt-in plaintiffs). District courts have
15 discretion in managing FLSA collective actions. See Thiessen, 267
16 F.3d at 1105. Judicial efficiency would not be served by
17 dismissing the claims of the opt-in plaintiffs who are situated
18 similarly to the named plaintiff simply because other opt-in
19 plaintiffs are not so situated.

20 To proceed with a collective action here, opt-in Plaintiffs
21 who have worked as City Dispatchers must be situated similarly to
22 Hill, who was a City Dispatcher.⁴ However, a comparison of Hill's
23 circumstances with those of other opt-in Plaintiffs shows a lack of
24 similarity that precludes adjudication of this case as a FLSA
25 collective action.

26
27 ⁴ Plaintiffs concede that Baker, a "hybrid" dispatcher, was
28 exempt from federal overtime pay requirements. Thus, Baker does
not appear to have a claim under FLSA concerning overtime pay.

1 Hill represents that he had very little discretion in
2 performing his job. He states that he adhered closely to the
3 Terminal Services Operations Manual (TSOM) and could not deviate
4 from it. He also indicates that he was required to seek approval
5 from the terminal manager to perform several actions, including
6 adjusting drivers' start times, bringing in drivers to replace
7 regularly-scheduled drivers who were not able to work, or
8 reassigning pick-ups and or deliveries in the event that a driver's
9 truck broke down. Hill Decl. ¶¶ 30, 33 and 39. He represents that
10 he played a very limited role on personnel matters: he never
11 participated in employee hiring and, if he believed that an
12 employee required discipline, he had to notify the terminal
13 manager. Id. ¶¶ 21 and 23-24. He states that he "never met with
14 drivers before the start of their work shifts" or provided them
15 with training. Id. ¶¶ 26 and 28. At his deposition, Hill stated
16 that he constantly asked the terminal manager questions; in the
17 event that the terminal manager was not available, Hill was
18 instructed to contact the manager of another terminal. White
19 Decl., Ex. D, Hill Depo. 112:3-16.

20 Hill's experience contrasts with that of opt-in Plaintiff
21 Dennis Gaitley, who works as a City Dispatcher in New Jersey.
22 Gaitley exercises more discretion in his job than Hill did. At his
23 deposition, Gaitley testified that, when the terminal manager is
24 not present, he is expected to assume responsibility for the
25 operations of the terminal and to make decisions on his own. See
26 also White Decl., Ex. H, Gaitley Depo. 43:3-5 ("You can't run to
27 the Terminal Manager for every decision or what would I be there
28 for."). Gaitley also represented that he provides trainings,

1 either to new employees or at monthly safety meetings. Id. 69:24-
2 70:10 and 74:16-21. He also testified that he has assisted in
3 interviewing driver candidates. Id. at 137:20-25. With respect to
4 the TSOM, Gaitley opined that it was "just a manual telling a new
5 employee how they expect them to function under R+L's guidelines."
6 Id. at 108:16-20.

7 Both Hill's and Gaitley's experiences appear to differ from
8 those of opt-in Plaintiff Carlos Tejera, who was a City Dispatcher
9 at Defendant's Atlanta terminal. Unlike Hill or Gaitley, Tejera
10 was not aware of the TSOM and, in direct contrast to Hill, Tejera
11 testified that he did not use the TSOM to perform his duties.
12 White Decl., Ex. G, Tejera Depo. 116:8-16. And, unlike Gaitley but
13 like Hill, Tejera did not attend or assist with monthly safety
14 meetings. Tejera also apparently had more discretion than Hill,
15 but less than Gaitley. For instance, when a driver's truck
16 suffered a breakdown, Tejera consulted with the terminal manager
17 and participated in making reassignment decisions. See id. 92:22-
18 93:14. In contrast, Hill was instructed "specifically which truck
19 to re-assign the driver to, and which trucks to re-distribute
20 original load to." Hill Decl. ¶ 39.

21 Finally, opt-in Plaintiff Allan Holleman, who was a City
22 Dispatcher in Indiana, had limited discretion like Hill and was
23 required to seek the terminal manager's approval before making many
24 decisions. Unlike Hill, however, Holleman played a more active
25 role in personnel decisions, making suggestions and recommendations
26 with regard to hiring decisions. White Decl., Ex. I, Holleman
27 Depo. 61:15-20. But in contrast to Gaitley, Holleman did not
28 interview candidates. Id. at 80:22-81:2. Also, Holleman did not

1 appear to rely heavily on the TSOM; he said that, although he was
2 aware of it, he did not consult it in the performance of his day-
3 to-day activities. Id. at 68:7-15.

4 All of this indicates that the circumstances of each City
5 Dispatcher's employment situation differed, which would require an
6 individual inquiry into whether each of them was properly
7 classified as exempt. Defendant intends to assert defenses based
8 on the administrative and executive employee exemptions. See
9 generally 29 C.F.R. §§ 541.200 and 541.100. The requirements of
10 the administrative exemption alone evince the necessity of
11 individualized inquiries in this case. That exemption requires an
12 inquiry into whether an employee's primary duty entailed the
13 "performance of office or non-manual work directly related to the
14 management or general business operations of the employer or the
15 employer's customers" and included the "exercise of discretion and
16 independent judgment with respect to matters of significance." 29
17 C.F.R. § 541.200(a)(2)-(3). As described above, some City
18 Dispatchers exercised more discretion than others. An
19 investigation of the degree of each opt-in Plaintiffs' exercise of
20 discretion would prove too unwieldy at trial.

21 Plaintiffs point to Defendant's witnesses' testimony that
22 dispatchers should be performing the same job and that dispatchers'
23 primary job is dispatching. Specifically, they point to the
24 testimony of William Gaines, one of Defendant's former vice
25 presidents, who compared City Dispatchers to McDonald's fries to
26 suggest that each "dispatcher should be doing the same job in every
27 terminal." Nelson Decl. in Support of Mot. for Class
28 Certification, Ex. 13, Gaines Depo. 85:13-25. They also cite the

1 testimony of Courtney Wyrick, one of Defendant's current vice
2 presidents, who agreed with Plaintiffs' counsel's statement that a
3 City Dispatcher would be performing "pretty much the same exact job
4 as a city dispatcher at another similarly sized terminal." Id.,
5 Ex. 7, Wyrick Depo. 23:24-24:5. However, these statements are not
6 inconsistent with the differences raised above. That City
7 Dispatchers should be performing the same job as City Dispatchers
8 in similarly-sized terminals does not necessarily mean that they
9 are in fact doing so. Furthermore, the size of Defendant's
10 terminals varies, which leads to differences in duties. Indeed,
11 Gaines stated that City Dispatchers in "smaller terminals" have
12 "dual duties," performing the tasks of both a City Dispatcher and
13 third-shift supervisor. Id., Ex. 13, Gaines Depo. 86:20-25.

14 Plaintiffs also argue that the primary job of each dispatcher
15 is dispatching and, thus, they are all situated similarly.
16 Specifically, they point to employees' declarations collected by
17 Defendant, which state that their primary duty was "to manage and
18 direct the pickups and deliveries made by [Defendant's] Drivers."
19 See, e.g., Camacho Decl. in Support of Def.'s Mot. for Summ. J.
20 ¶ 6; Kardiban Decl. in Opposition to Pl.'s Mot. for Conditional
21 Certification ¶ 5. However, these statements do not define
22 "manage" or "direct." Nor do they establish that, in fulfilling
23 their duties, all City Dispatchers exercised only a limited amount
24 of discretion or performed only non-exempt tasks.

25 Plaintiffs also point to the TSOM, asserting that it governs
26 how all City Dispatchers perform their jobs. Even if this were
27 true, Plaintiffs offer no evidence that it limits what City
28 Dispatchers may do. And, as noted above, it is not apparent that

1 City Dispatchers uniformly use the TSOM; although Hill apparently
2 relied on it, Tejada had never heard of it. Further, Wyrick
3 testified that the TSOM offers only guidelines on how City
4 Dispatchers should perform their jobs. See White Decl., Ex. A,
5 Wyrick Depo. 20:8-15; see also id. at 22:14-21 ("The manual is a
6 guideline. There are circumstances that happen every day that
7 decisions have to be made by personnel in a location that may be
8 different than what is actually written and stated in the
9 manual."). Contrary to Wyrick's testimony, Plaintiffs maintain
10 that City Dispatchers are not permitted to deviate from the TSOM,
11 citing testimony of James Fishpaw, Defendant's Rule 30(b)(6)
12 designee. Fishpaw testified that City Dispatchers "need to follow
13 the standards set forth" in the TSOM. Nelson Decl. in Support of
14 Mot. for Class Certification, Ex. 2, Fishpaw Decl. 72:22-24.
15 Although this statement differs somewhat from Wyrick's testimony,
16 it does not establish that City Dispatchers uniformly exercised the
17 same amount of discretion to meet the standards prescribed in the
18 TSOM. Further, Fishpaw testified later, like Wyrick, that the TSOM
19 "is put forth as a guideline" and that it is not an "all-
20 encompassing" reference. White Decl. in Support of Def.'s Reply,
21 Ex. 2 at 71:19-25.

22 Finally, Plaintiffs argue that Defendant admitted that all
23 City Dispatchers are "production employees," apparently referring
24 to 29 C.F.R. § 541.201(a), which states that the administrative
25 exemption applies to an employee who performs "work directly
26 related to assisting with the running or servicing of the business,
27 as distinguished, for example, from working on a manufacturing
28 production line or selling a product in a retail or service

1 establishment." Plaintiffs cite Wyrick's testimony that City
2 Dispatchers are "front-line supervisors" who are "essential" to and
3 "directly involved" in Defendant's business. Nelson Decl., Ex. 7,
4 Wyrick Depo. 136:18-137:10. This testimony does not suggest, let
5 alone establish, that City Dispatchers are akin to manufacturing
6 production line employees or have the primary job "to generate
7 (i.e., 'produce') the very product or service that the employer's
8 business offers to the public." Reich v. John Alden Life Ins. Co.,
9 126 F.3d 1, 9 (1st Cir. 1997).

10 Because the City Dispatchers apparently exercised varying
11 amounts of discretion in performing their duties, Plaintiffs do not
12 establish that the opt-in Plaintiffs are situated similarly to
13 Hill. The record shows that City Dispatchers had disparate
14 employment settings, which would require individual inquiries to
15 determine whether they are subject to Defendant's exemption
16 defenses. Accordingly, Defendant's motion for de-certification of
17 the FLSA collective action is granted. The claims of the opt-in
18 Plaintiffs are dismissed without prejudice. Because the collective
19 action is de-certified, the Court need not consider Defendant's
20 motion to exclude opt-in Plaintiffs Robert Koenegstein and Russell
21 Weitzel from the FLSA collective action.

22 II. Plaintiffs' Motion for Class Certification

23 A. Legal Standard

24 Plaintiffs seeking to represent a class, pursuant to Federal
25 Rule of Civil Procedure 23, must satisfy the threshold requirements
26 of Rule 23(a) as well as the requirements for certification under
27 one of the subsections of Rule 23(b). Rule 23(a) provides that a
28 case is appropriate for certification as a class action if:

1 "(1) the class is so numerous that joinder of all members is
2 impracticable; (2) there are questions of law or fact common to the
3 class; (3) the claims or defenses of the representative parties are
4 typical of the claims or defenses of the class; and (4) the
5 representative parties will fairly and adequately protect the
6 interests of the class." Fed. R. Civ. P. 23(a).

7 Rule 23(b) further provides that a case may be certified as a
8 class action only if one of the following is true:

9 (1) prosecuting separate actions by or against individual
10 class members would create a risk of:

11 (A) inconsistent or varying adjudications with
12 respect to individual class members that would
13 establish incompatible standards of conduct for the
14 party opposing the class; or

15 (B) adjudications with respect to individual class
16 members that, as a practical matter, would be
17 dispositive of the interests of the other members
18 not parties to the individual adjudications or would
19 substantially impair or impede their ability to
20 protect their interests;

21 (2) the party opposing the class has acted or refused to
22 act on grounds that apply generally to the class, so that
23 final injunctive relief or corresponding declaratory
24 relief is appropriate respecting the class as a whole; or

25 (3) the court finds that the questions of law or fact
26 common to class members predominate over any questions
27 affecting only individual members, and that a class
28 action is superior to other available methods for fairly
and efficiently adjudicating the controversy. The
matters pertinent to these findings include:

(A) the class members' interests in individually
controlling the prosecution or defense of separate
actions;

(B) the extent and nature of any litigation
concerning the controversy already begun by or
against class members;

(C) the desirability or undesirability of
concentrating the litigation of the claims in the
particular forum; and

1 (D) the likely difficulties in managing a class
2 action.

3 Fed. R. Civ. P. 23(b).

4 Plaintiffs seeking class certification bear the burden of
5 demonstrating that each element of Rule 23 is satisfied, and a
6 district court may certify a class only if it determines that the
7 plaintiffs have borne their burden. Gen. Tel. Co. v. Falcon, 457
8 U.S. 147, 158-61 (1982); Doninger v. Pac. Nw. Bell, Inc., 564 F.2d
9 1304, 1308 (9th Cir. 1977). The court must conduct a "rigorous
10 analysis," which may entail "looking behind the pleadings to issues
11 overlapping with the merits of the underlying claims." Dukes v.
12 Wal-Mart Stores, Inc., 603 F.3d 571, 594 (9th Cir. 2010). In doing
13 so, however, the court must not consider "any portion of the merits
14 of a claim that do not overlap with the Rule 23 requirements." Id.
15 at 594. To satisfy itself that class certification is proper, the
16 court may consider material beyond the pleadings and require
17 supplemental evidentiary submissions by the parties. Id. at 589
18 (quoting Blackie v. Barrack, 524 F.2d 891, 901 n.17 (9th Cir.
19 1975)). Ultimately, it is in the district court's discretion
20 whether a class should be certified. Dukes, 603 F.3d at 579.

21 B. Analysis

22 Plaintiffs move, pursuant to Rule 23(b)(3), to certify a class
23 of California dispatchers, including City Dispatchers and "hybrid"
24 dispatchers. In the alternative, they seek certification of
25 separate subclasses for the two types of California dispatchers.
26 Plaintiffs' failure to demonstrate that the opt-in FLSA Plaintiffs
27 are situated similarly to Hill does not necessarily foreclose
28 certification of a California class; the FLSA collective action

1 involved Defendant's City Dispatchers working throughout the United
2 States.

3 Even if Plaintiffs satisfy the requirements of Rule 23(a),
4 they fail to meet the Rule 23(b)(3) requirement that common
5 questions of fact predominate over individual inquiries and that a
6 class action is the superior method to adjudicate these claims.⁵

7 "The predominance inquiry of Rule 23(b)(3) asks whether
8 proposed classes are sufficiently cohesive to warrant adjudication
9 by representation. The focus is on the relationship between the
10 common and individual issues." In re Wells Fargo Home Mortg.
11 Overtime Pay Litig. (Wells Fargo), 571 F.3d 953, 957 (9th Cir.
12 2009) (internal quotation marks and citations omitted). "'When
13 common questions present a significant aspect of the case and they
14 can be resolved for all members of the class in a single
15 adjudication, there is clear justification for handling the dispute
16 on a representative rather than on an individual basis.'" Hanlon
17 v. Chrysler Corp., 150 F.3d 1011, 1022 (9th Cir. 1998) (quoting 7A
18 Charles Alan Wright, Arthur R. Miller & Mary Kay Kane, Federal
19 Practice & Procedure § 1777 (2d ed. 1986)). "Rule 23(b)(3)
20 requires a district court to formulate 'some prediction as to how
21 specific issues will play out in order to determine whether common
22 or individual issues predominate'" Dukes, 603 F.3d at 593

24 ⁵ To satisfy the typicality requirement of Rule 23(a),
25 subclasses of City Dispatchers and hybrid dispatchers would be
26 required. Plaintiffs state that Baker, who was a "hybrid"
27 dispatcher, is exempt from overtime pay requirements based on his
28 loading and unloading of Defendant's trucks. See Pls.' Mot. for
Class Certification 12:2-3. Thus, Baker cannot represent a class
of City Dispatchers that did not perform such duties and who may be
eligible for overtime pay. Conversely, Hill, who did not perform
any loading or unloading, is not typical of "hybrid" dispatchers.

1 (quoting In re New Motor Vehicles Canadian Export Antitrust Litig.,
2 522 F.3d 6, 20 (1st Cir. 2008)).

3 Plaintiffs offer no evidence of the duties actually performed
4 by Defendant's California dispatcher employees. Instead, they rely
5 on the same evidence detailed above: statements that all
6 dispatchers' primary job is dispatching, which appears to mean that
7 they manage and direct pickups and deliveries; Gaines's statement
8 that dispatchers are similar to McDonald's fries; Wyrick's
9 agreement with Plaintiffs' counsel that City Dispatchers perform
10 "pretty much the exact same job" in similarly sized terminals; the
11 TSOM; and testimony that dispatchers are "front line" employees.
12 However, as explained above, none of this evidence establishes that
13 City Dispatchers and "hybrid" dispatchers all perform sufficiently
14 similar duties and exercise the same level of discretion at their
15 jobs. As above, individualized inquiries would be required to
16 determine each class member's circumstances.

17 In California, a terminal's size has a significant impact on
18 the duties assigned to a dispatcher. Wyrick testified that at some
19 California terminals, a single dispatcher may be assigned tasks
20 that, in other terminals, are assigned to dispatchers working
21 different shifts. Nelson Decl., Ex. 7, Wyrick Depo. 30:4-16
22 (stating that, in Benicia and San Diego, there are no positions
23 defined solely as a City Dispatcher). For instance, in the Redding
24 terminal, Baker handled tasks assigned to City Dispatchers and
25 second- and third-shift dispatchers. Id. at 51:19-20 (stating that
26 the supervisor position in Redding, which was held by Baker, "did
27 the inbound, did the city dispatching and did the outbound").
28 Wyrick agreed with Plaintiffs' counsel that City Dispatchers work

1 only in terminals "with a decent size workload." Id. at 132:2.

2 Uniform corporate policies exempting California dispatchers
3 from overtime pay requirements and requiring them to clock in and
4 out for work are not sufficient, on their own, to warrant class
5 treatment. See Wells Fargo, 571 F.3d at 959 (stating that a
6 "blanket exemption policy does nothing to facilitate common proof
7 on the otherwise individualized issues"). More relevant to the
8 predominance and superiority requirements are "comprehensive
9 uniform policies detailing the job duties and responsibilities of
10 employees." Id. Although Plaintiffs claim that the TSOM contains
11 such policies, there is no evidence that Defendant used or enforced
12 the TSOM in a manner that ensured uniformity among its California
13 dispatchers, let alone that it was sufficiently comprehensive to
14 limit significantly each dispatcher's discretion. While Wyrick
15 referred to the TSOM as creating a "little box" within which a
16 dispatcher could act, he also explained,

17 The manual is a guideline. There are circumstances that
18 happen every day that decisions have to be made by
19 personnel in a location that may be different than what
20 is actually written and stated in the manual. So when we
21 hire people, we want to know that they can be independent
22 strategic thinkers who can make decisions that are in the
23 best interests, again, of our employees, our customers
24 and our company.

25 Nelson Decl., Ex. 7, Wyrick Depo. 22:14-21. This description
26 mitigates the TSOM's value with respect to predominance and
27 superiority.

28 Thus, there would be multiple questions of fact related to
the duties performed and amount of discretion exercised by
Defendant's California dispatchers. Relevant questions would
include what tasks dispatchers actually performed, such as

1 dispatching or routing; how much discretion they exercised in
2 managing and directing pickups and deliveries; and whether they
3 made substantial decisions without their terminal manager's
4 consent. These individual inquiries would predominate over common
5 questions of fact. Because such individual inquiries would prove
6 cumbersome, a class action is not the superior method to adjudicate
7 this lawsuit.

8 Accordingly, Plaintiffs' motion for class certification is
9 denied. To the extent the Court relied on any evidence to which
10 Defendant objected, Defendant's objections are overruled as moot.
11 In addition, Defendant's motion to strike paragraphs of the Nelson
12 Declaration is denied as moot.

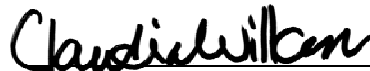
13 CONCLUSION

14 For the foregoing reasons, the Court DENIES Plaintiffs' motion
15 for class certification (Docket No. 236) and GRANTS Defendant's
16 motion to de-certify the conditionally certified FLSA collective
17 action (Docket No. 249). The claims of the opt-in Plaintiffs are
18 dismissed without prejudice. The Court DENIES as moot Defendant's
19 motions to exclude (Docket No. 231) and to strike (Docket No. 270).

20 A further case management conference will be held on April 5,
21 2011 at 2:00 p.m. The parties shall file their joint case
22 management conference statement by March 29, 2011.

23 IT IS SO ORDERED.

24
25 Dated: 3/3/2011



CLAUDIA WILKEN
United States District Judge