Exhibit A

Examples of Possible Related-Party Transactions

Revenues under-valued

Concessions

• Western Kentucky University, George Mason University

Sports Camps

• University of Arizona

Licensing

Merchandise (book store)

Parking

Expenses over-valued

GIA

Food (40% of listed cost) Books (80% of wholesale)

Room (may be very low cost if not excess

demand)

Tuition (no out-of-pocket cost unless blocks

full-paying non-athlete student)

Gold-plating (use it or lose it)

Revenues not listed

Athletic donations directly to tuition

Marketing arm of University

Applicants (Flutie Effect...double digit % increases)

Enrollment

Freshmen quality (increase in GPA & SAT)

Retention/Graduation (few studies, but positive effects)

Higher tuition (capacity-constrained schools)

Diversity

Donations (total donations up)

Media coverage (WKU 90%, Northwestern 70%., 87% of BCS schools' coverage is sports; 38% of elite non-football schools' coverage is sports Recent: USF 56%, St. Mary's \$9MM in Sweet 16 coverage, Butler claims over \$600MM; TAMU claims over \$37MM)

Expenses not listed

Cleaning & security for events

Capital costs

Student services and compliance costs for 'specific athletic related work' (Registrar office, Admissions, Financial Aid, & Data Services)