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United States District Court  
Northern District of California

UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA

CAROL FURTADO,  
Plaintiff,  
v.  
UNITED RENTALS, INC., et al.,  
Defendants.

Case No. 4:14-cv-4258 YGR (EDL)

**NOTICE OF SETTLEMENT  
CONFERENCE AND SETTLEMENT  
CONFERENCE ORDER**

TO ALL PARTIES AND COUNSEL OF RECORD:

The above matter was referred to Magistrate Judge Elizabeth D. Laporte for settlement purposes. You are hereby notified that a settlement conference is scheduled for March 10, 2016, at 9:30 a.m. at the U.S. District Court, 450 Golden Gate Avenue, 15th floor, Courtroom E, San Francisco, CA 94102.

If the parties and counsel are not available on that date, or if they believe that a settlement conference would be more productive at a different time, counsel must confer on new potential date(s) and then contact courtroom deputy Stephen Ybarra **within one week of the date of this order** at 415-522-3694. The parties should be mindful of any time limits set by the district court.

It is the responsibility of counsel to ensure that whatever discovery is needed for all sides to evaluate the case for settlement purposes is completed by the date of the settlement conference. Counsel shall cooperate in providing discovery informally and expeditiously.

**A. Meet and Confer Requirement and Option to Request Pre-Settlement Conference  
Call with Judge Laporte**

No later than fourteen (14) calendar days before the settlement conference and prior to the preparation of their Exchanged Settlement Conference Statements and Confidential Settlement Letters, counsel for the parties must meet and confer (in person or by phone) to discuss matters

1 pertinent to improving the prospects that the settlement negotiations will be productive. During  
2 the meet and confer, counsel may address any subjects they feel are appropriate, but they must  
3 discuss the following:

- 4 1. Who will attend the conference on behalf of each party, including counsel and  
5 identification of the person(s) with full authority to make the final decision as to whether  
6 any settlement offer is made, accepted, or rejected (e.g., the party, and another person(s) if  
7 full authority does not rest with the party).
- 8 2. Which persons or entities must approve a proposed settlement agreement before it can be  
9 executed, as well as the nature and duration of any such approval process.
- 10 3. Whether insurance is available to cover all or part of the claimed losses or to fund all or  
11 part of any party's defense; whether tenders have been made to any insurance companies;  
12 and if insurance is available, the name of and position held by each claims representative  
13 who will be attending the settlement conference.
- 14 4. Whether there are particular documents or other tangible things that should be brought to  
15 the conference (e.g., to educate the settlement judge or to support or explain significant  
16 contentions).
- 17 5. Any unusual issues or factors that could come into play in the settlement negotiations or  
18 any especially sensitive matters that other counsel or the Court should be alerted to before  
19 the conference.
- 20 6. Whether a pre-settlement conference call with the attorneys and the settlement judge would  
21 help make the process more productive (e.g., by ensuring that the appropriate client  
22 representatives attend.) **Counsel may arrange a pre-settlement conference call with  
23 Judge Laporte by calling Stephen Ybarra at 415-522-3694.**

24 **B. Exchange of Current Settlement Demand and Response**

25 If there is no current settlement demand, Plaintiff must serve a demand on Defendant in  
26 writing no later than fourteen days before the conference, outlining its theories for recovery, the  
27 supporting facts, and damages. Plaintiff must include its demand in its exchanged settlement  
28 conference statement. Defendant must include its response to the demand in its exchanged

1 settlement conference statement.

2 **C. Lodged Settlement Conference Documents**

3 **No later than ten (10) calendar days prior to the settlement conference by 12:00 p.m.,**

4 each party shall submit the following:

5 (1) an Exchanged Settlement Conference Statement; and

6 (2) a Confidential Settlement Letter.

7 **The parties shall deliver the Settlement Conference Documents directly to Magistrate Judge**  
8 **Laporte's chambers on the 15th floor.**

9 **1. Exchanged Settlement Conference Statements**

10 Counsel **shall serve** a copy of the Settlement Conference Statement on all parties.

11 Furthermore, counsel are **strongly encouraged** prior to the settlement conference to share with  
12 their clients the contents of the Settlement Conference Statement(s) received from opposing  
13 counsel.

14 The Settlement Conference Statement shall not exceed ten (10) pages of text. Parties are  
15 encouraged to include as exhibits any key documents and deposition excerpts, with highlighting as  
16 appropriate. The Settlement Conference Statement shall include the following:

17 a. A brief statement of the facts of the case.

18 b. A brief statement of the principal claims and defenses.

19 c. A description of the key factual and legal issues that are in dispute and a plain  
20 and concise statement of the specific evidence relevant to their determination.

21 Portions of any exhibits and transcripts relied upon by the parties shall be  
22 referenced and highlighted.

23 d. A summary of the proceedings to date and a description of any pending  
24 motions.

25 e. The bases for any damages calculations and a description of any nonmonetary  
26 relief sought or non-monetary components of settlement offers or demands.

27 f. The history and current status of settlement discussions, and the party's **current**  
28 demand/offer of settlement to the opposing party(ies).

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- g. For each party, a list of the names, titles, and positions of all persons who will be attending the conference.
- h. Where the party is a governmental entity, a description of which persons or entities must approve a proposed settlement agreement before it can be executed, as well as the nature and duration of that approval process.

**2. Confidential Settlement Letters**

The Confidential Settlement Letter **shall not be served** upon other parties.

The Confidential Settlement Letter shall not exceed five (5) pages of text and shall include the following:

- a. Separately for each principal claim and defense, a candid and forthright evaluation of the strengths and weaknesses and likelihood that the party submitting the Confidential Letter will prevail. Citations to any key legal authorities relied upon by the parties as part of this evaluation shall be provided.
- b. An estimate of the out-of-pocket expenses, attorneys' fees, and time: (a) **spent to date** and (b) **to be expended** for further discovery, pretrial, and trial. If plaintiff seeks attorneys' fees and costs, plaintiff's counsel shall be prepared at the conference to provide sufficient information to enable the fee claim to be evaluated for purposes of settlement.
- c. A description of the principal obstacles (factual, legal, or other) to reaching a settlement agreement, and the reason the parties' assessments of the settlement value of the case differ.
- d. A realistic settlement figure and/or terms (including and non-monetary terms) that, given all the circumstances, the party submitting the Confidential Letter would consider seriously.
- e. Where the party is insured or is a governmental entity, any foreseeable barriers to insurance coverage or approval of a proposed settlement, or special concerns that the insurer or governmental entity might want addressed.

1 f. A brief discussion of any of the subjects identified in Section A of this Order  
2 that might be significant in the settlement dynamic.

3 **D. Mandatory Personal Attendance**

4 **Lead trial counsel** shall appear at the settlement conference with the **parties and with the**  
5 **person(s) having full authority** to make the final decision as to whether any settlement offer is  
6 made, accepted, or rejected (if full authority does not rest with the party). A person who needs to  
7 call another person not present before making, accepting, or rejecting any settlement offer does not  
8 have such full authority. If a party is a **governmental entity**, its governing body shall designate  
9 one of its members or a senior executive to appear at the settlement conference with authority to  
10 participate in the settlement conference and, if a tentative settlement agreement is reached, to  
11 recommend the agreement to the governmental entity for its approval. An **insured party** shall  
12 appear with a representative of the carrier with **full authority to negotiate up to the limits of**  
13 **coverage.**

14 Personal attendance is mandatory and will rarely be excused by the Court, and only upon  
15 written authorization from the Court. To seek to excuse a party from personally attending a  
16 settlement conference, counsel for the party shall meet and confer with counsel for all other parties  
17 to determine if there are any objections to the moving party's absence. Counsel must then lodge a  
18 letter with the Court, with copies to all parties, seeking to excuse the party's participation. The  
19 letter shall recite the compelling reasons for seeking the party's absence, as well as whether the  
20 other parties agree or object to the request and the reasons for any objection. The application to  
21 excuse a party must be lodged no later than the lodging of the Settlement Conference Documents.  
22 If the Court permits attendance by telephone, the person who is excused from personally  
23 appearing must be available to participate by telephone throughout the entire conference.

24 **E. Duration and Content of Settlement Conference**

25 It is not unusual for settlement conferences to last three (3) or more hours, or at times all  
26 day. Parties and their representatives should be prepared to devote the entire day to the conference  
27 if necessary. Parties are encouraged to participate in the settlement conference and frankly discuss  
28 their case. Statements they make during the conference will not be admissible in the event the

1 case does not settle. See ADR L.R. 7-5. The parties and their representatives should be prepared  
2 to discuss such issues as their settlement objectives; and impediments to settlement that they  
3 perceive; whether they have enough information to discuss settlement and if not, what additional  
4 information is needed; and the possibility of a creative resolution of the dispute.

5 **F. Continuances**

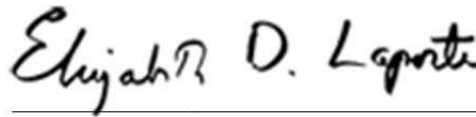
6 Any request to continue the settlement conference shall be submitted in writing as soon as  
7 possible after consultation with the opposing party. **The request must demonstrate a**  
8 **compelling reason for a continuance**, and state whether the opposing party(ies) agree or oppose  
9 the request. Any party who objects to the continuance should submit a written response within 2  
10 business days. Courtesy copies of any electronically filed documents must be delivered to  
11 chambers as provided in Civil L.R. 5-1(e)(7).

12 The parties shall notify Magistrate Judge Laporte's Courtroom Deputy, Stephen Ybarra,  
13 immediately at 415-522-3694 if this case settles prior to the date set for settlement conference.

14 Any failure to comply with the requirements of this Order may subject the parties and/or  
15 counsel to sanctions.

16 **IT IS SO ORDERED.**

17 Dated: January 29, 2016



18 ELIZABETH D. LAPORTE  
19 UNITED STATES MAGISTRATE JUDGE

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