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On December 1, 2015, the Company indicated its intention to close the Pleasanton Call Center as of February 29, 2016. The closure would require transfer of work performed in Northern California to its other surviving call centers in Alabama, Michigan, and Florida. The consolidation of work is part of the Company's broad corporate reorganization plan designed to address the overall decline in its business.

After several attempts over a span of two months spent negotiating the effects of the closure on the Union employees, on February 4, 2016, the Union filed a formal grievance and requested expedited arbitration under the CBA. The Company agreed to expedited arbitration but did not agree to suspend closure of the call center. On February 16, 2016, the Union filed this action and a motion for a temporary restraining order to enjoin the closure of the Pleasanton Call Center pending resolution of the parties' disputes in arbitration.

ANALYSIS

13 In order to obtain immediate injunctive relief in this labor dispute, the Union must meet 14 the strict requirements of the Norris-LaGuardia Act, 29 U.S.C. section 101, et seq. The Union 15 must demonstrate: (1) that it will sustain substantial and irreparable injury absent the injunction; 16 (2) that greater injury will be inflicted upon the Union by the denial of relief than will be 17 inflicted upon the Company by the granting of relief; (3) that the Union has no adequate remedy 18 at law; and (4) that the Union has made "every reasonable effort" to settle the underlying 19 dispute by negotiation or voluntary arbitration. See 29 U.S.C. §§ 107(b), (c), (d); 108. The 20 Court finds the Union has failed to meet this standard.

21 First, the Court finds that the Union has failed to proffer sufficient evidence that it will 22 sustain substantial and irreparable injury absent an immediate injunction. In the context of 23 emergency injunctive relief pending arbitration in a labor dispute, the claimant must 24 demonstrate irreparable harm. Irreparable harm is defined as "injury so great that an 25 arbitrator's award, if forthcoming, would be inadequate to fully recompense the injured party. 26 It renders the award an 'empty victory,' and thereby undermines the integrity of the arbitral 27 process ... because it is this very 'frustration or vitiation' of arbitration which justified the 28 'narrow exception' to the anti-injunction provision of the Norris-LaGuardia Act, the

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irreparability of the injury suffered by the union has in many cases become virtually the sole 1 2 inquiry in those cases where injunctive relief is sought against an employer." Aluminum 3 Workers Int'l Union, Local 215 v. Consol. Aluminum Corp., 696 F.2d 437, 443 (6th Cir. 1982); 4 see also Amalgamated Transit Union, Division 1384 v. Greyhound Lines, Inc., 550 F.2d 1237, 5 1239 (9th Cir. 1977).

Here, the Union claims that it would suffer injury as a result of the closure of the Pleasanton Call Center in advance of arbitration of the parties' dispute. The Union claims that absent a restraining order, the Company will close the call center, terminate all of the Union's members employed there, and transfer the work to other facilities in Alabama, Michigan, and Florida. The Union claims this action would cause irreparable damage and "render arbitration a hollow formality" by allowing the Company to claim it could not afford the time and cost of locating and building out a new facility to house the California workers, allowing the Company 13 to claim that it cannot afford back pay and benefits that would be due the 62 terminated employees, allowing the Company to claim that it cannot find and reinstate and train enough employees to perform the telephone sales work for the region if the work is to be restored after transfer out of the area, and that the Company could lose customers if forced to restore work to Northern California. (Motion at 8.)

18 However, under the "empty victory" standard, injunctive relief is only appropriate where 19 the injury sustained would be so irreparable so that "any arbitral award in favor of the union 20 would substantially fail to undo the harm occasioned" by the lack of equitable relief. 21 Newspaper & Periodical Drivers' & Helpers' Union, Local 921 v. San Francisco Newspaper 22 Agency, 89 F.3d 629, 634 (9th Cir. 1996). Although there may be some measure of difficulty in 23 devising appropriate compensatory relief, merely because an arbitrator may not be able 24 completely to restore the status quo ante, does not render the arbitral process a hollow 25 formality. See id; see also Columbia Local Am. Postal Workers Union v. Bolger, 621 F.2d 615, 26 618 (4th Cir. 1980).

27 The injury of loss of employment is remediable by money damages and back pay. See, 28 e.g., Sampson v. Murray, 415 U.S. 61, 92, n.68 (1974). The remaining injuries the Union

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contends are irremediable are speculative and unsupported by evidence. The Company, in its opposition, produced evidence indicating that its lease of the Pleasanton property does not 3 expire until May 31, 2016, which would give the Company sufficient time to comply with an 4 arbitration order to reopen the facility, if necessary. (See See Declaration of Keith Halpern ("Halpern Decl."), ¶ 19.) Even in the absence of a continued lease, the Company contends that 6 a call center requires relatively small square footage of commercial space and no special 7 structural or new equipment requirements. (Id. at ¶¶ 19-20.) There is no evidence to support 8 the claim that the Company would lose customers, as the Union claims and, regardless, that is a 9 harm to the Company and not the Union or its employees. The injuries alleged by the Union are 10 harms that the Company, and not the Union would sustain. The Company has proffered its consolidation of call centers as part of a broad corporate reorganization plan designed to address 12 the overall decline in its business. Accordingly, the Union has not demonstrated that it would 13 suffer greater injury by denial of relief than would be inflicted upon the Company.

14 For the same reasons, the Union is not able to demonstrate that it has no adequate 15 remedy at law. The Court finds that if an arbitrator were to rule in the Union's favor, the award 16 could provide whole relief by including back pay, front pay, and reinstatement of displaced 17 employees. Accordingly, without the ability to demonstrate that the Union lacks an adequate 18 remedy at law, injunctive relief at this stage is improper. See, e.g., Anderson v. United States, 19 612 F.2d 1112, 1116 (9th Cir. 1979) (holding that preliminary injunction is improper where 20 injury can be adequately compensated by monetary damages in the form of back pay).

21 Further, the Union has not demonstrated that it has made "every reasonable effort" to 22 settle the underlying dispute by negotiation or voluntary arbitration. Although it attempted 23 informal negotiations with the Company, the Union delayed filing a grievance and its request 24 for arbitration until February 4, 2016 although it had knowledge of the Company's plans to 25 relocate the Pleasanton Call Center business since December 1, 2015.

26 Lastly, although the Court does not decide the ultimate issue to be resolved in arbitration, it is not clear that the Union's grievance would succeed as it appears that the parties' 27 28 agreement was specifically modified to permit the Company to move the Pleasanton work to its

remaining call centers. (*See* Halpern Decl., ¶ 12, Complaint Ex. 1 at 5.) The Clarification of Rights letter, attached to the parties' CBA, explicitly states "the Agreement provides the Company the ability to consolidate, eliminate, 'surplus', and move work performed by bargaining unit members inside and outside of the bargaining unit." (*Id.*) It is not clear how the more general provisions of the CBA cited by the Union – outlining the basic compensation structure, exclusivity, and structure of assignment of accounts – would function to override the specific language in the Clarification of Rights letter. However, the Court leaves ultimate resolution of that issue to the arbitrator.

Accordingly, because the Union has not shown that it would suffer substantial and
irreparable injury that would warrant immediate injunctive relief, and because the Union has not
demonstrated that it would suffer greater injury by denial of relief than will be inflicted upon
the Company, and because the Union has not shown it has no adequate remedy at law or that it
has made every reasonable effort to settle the underlying dispute by timely filing for arbitration,
the Court hereby DENIES its application for a restraining order.

CONCLUSION

For the foregoing reasons, the Union's motion for a temporary restraining order is hereby DENIED.

IT IS SO ORDERED.

20 Dated: February 23, 2016

Stohat JEFFREY

UNITED STATES DISTRICT JUDGE

United States District Court For the Northern District of Californi

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