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**\*E-FILED 6/27/07\***

IN THE UNITED STATES DISTRICT COURT  
FOR THE NORTHERN DISTRICT OF CALIFORNIA  
SAN JOSE DIVISION

GOOGLE INC.,

NO. C 03-5340 JF (RS)

Plaintiff,

**ORDER RE SANCTIONS**

v.

AMERICAN BLIND & WALLPAPER FACTORY,  
INC.,

Defendant.

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I. INTRODUCTION

Plaintiff Google, Inc. moves for terminating, evidentiary, or monetary sanctions based on the alleged failure of defendant American Blind & Wallpaper Factory, Inc. to preserve, collect, and produce documentary evidence. Because the evidence demonstrates a willful indifference on the part of American Blind with respect to fulfilling its discovery obligations in the early stages of this litigation, and because it appears likely that relevant materials may have been lost or destroyed as a result of that indifference, certain evidentiary and monetary sanctions will be imposed. The record does not, however, support imposing the extreme remedy of terminating sanctions.

II. BACKGROUND<sup>1</sup>

A. Procedural Matters

This motion was originally noticed for hearing before the presiding judge in conjunction with Google's motion for partial summary judgment. The presiding judge referred the sanctions motion

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<sup>1</sup> The factual background of this action has been described in prior orders and will therefore not be repeated here.

1 to the undersigned. At the time this motion was heard, the presiding judge had not ruled on  
2 Google’s summary judgement motion. Once that ruling issued, this Court entered an order soliciting  
3 further evidence from American Blind as to the nature and extent of its efforts to preserve, collect,  
4 and produce relevant evidence. In response to that order, American Blind submitted four additional  
5 declarations, and Google, as permitted, filed additional briefing, all of which the Court has now  
6 considered.

7 B. Substantive Matters

8 Google’s motion is premised on alleged misconduct that falls into two broad categories.  
9 First, Google contends that prior to May of 2006, American Blind made inadequate efforts to  
10 preserve, collect, and produce relevant evidence. Second, Google contends that in May of 2006,  
11 American Blind’s founder and CEO, Steve Katzman, *intentionally* destroyed evidence when he  
12 “voluntarily resigned” from his position and erased electronic data from certain computers. Even  
13 though, as discussed below, Google speculates that there could be some connection between these  
14 two categories of purported wrongdoing, the facts related to each of the contentions are largely  
15 independent, and will be discussed in turn.

16 1. Pre-2006 Document Retention, Collection, and Production

17 Google served American Blind with summons and the complaint in this action seeking  
18 declaratory relief in December of 2003. The presiding judge has previously ruled that a justiciable  
19 controversy arose between the parties no later June of 2002 when counsel for American Blind sent  
20 Google a “cease and desist” letter that portended litigation. See Docket No. 20 at 6:1-5. Thus,  
21 American Blind’s duty to preserve relevant evidence arose no later than December of 2003, and  
22 likely arose some eighteen months earlier. American Blind does not argue to the contrary.

23 In support of its motion, Google made a factual showing that:

- 24 (a) No deposed employee or ex-employee of American Blind recalled the  
25 existence of any document retention policy, recalled being instructed to  
26 preserve relevant documents, or recalled engaging in any preservation efforts  
27 before or after the litigation began.  
28 (b) At least some American Blind employees routinely deleted draft documents.

1 (c) Email was regularly used as a means of communication at American Blind.  
2 (d) Shortly after the litigation commenced, various American Blind employees  
3 were instructed to compile and print out any and all emails *between American*  
4 *Blind and Google*. With almost no exceptions, the emails produced by  
5 American Blind in this action are confined to such communications between  
6 the two companies, which were already in Google's possession.<sup>2</sup> The total  
7 number of emails produced by American Blind is not consistent with the  
8 evidence as to how American Blind conducted its business and its contention  
9 that no relevant evidence was lost or destroyed.

10 In opposition to the motion, American Blind offered little if any evidence to rebut this factual  
11 showing.<sup>3</sup> Instead, American Blind stated a concern that it could not disclose what it had done, on  
12 the advice of counsel, to comply with its discovery obligations without waiving attorney-client  
13 privilege. American Blind asserted that it had sought to resolve that apparent dilemma by  
14 stipulation, but that Google had not cooperated. In its order requesting further evidentiary  
15 submissions, the Court advised American Blind that its concern about waiving attorney-client  
16 privilege was misplaced. The Court ordered American Blind to provide declarations from its  
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18 <sup>2</sup> Even after being allowed to make supplemental filings, American Blind has not accounted  
19 for the fact that in at least some instances it produced an email "thread" where the final recipient was  
20 a Google employee without producing all of the preceding emails that were exchanged within  
21 American Blind. Conceivably, there may have been instances where American Blind produced the  
22 underlying intra-company email separately and saw no need to produce the entire thread again, but  
23 at a minimum these facts further support the conclusion that American Blind's efforts to preserve,  
24 collect, and produce relevant evidence were deficient.

25 <sup>3</sup> A substantial portion of American Blind's opposition was devoted to an argument that the  
26 issues raised in this motion were or could have been resolved in Google's prior motion to compel,  
27 decided by an order entered on November 13, 2006. This argument misapprehends the nature of a  
28 motion to compel, a motion for sanctions, and the relationship between the two. The prior motion  
only addressed the question of whether American Blind had made adequate efforts to locate and  
produce all responsive documents *still* in its possession, custody, or control as of the *time of that*  
*motion*. Nothing in that motion, or in the order thereon, addressed the issues raised now as to  
whether American Blind's *prior* retention, collection, and production efforts were adequate and, if  
not, what sanctions should be imposed. Google's prior motion to compel was a necessary precursor  
to the present motion, not a bar to it. American Blind's opposition also focused on rebutting the  
facts offered by Google as to the conduct of Katzman in May of 2006 rather than document  
preservation, collection, and production prior to that time.

1 employees stating “what they *did* with respect to preserving and collecting documents” without  
2 regard to the content of communications between American Blind representatives and the company's  
3 counsel.

4 As noted, American Blind filed four declarations in response to the Court’s request for  
5 further submissions. The declarations of Robert Flynn and Gregory Ruprecht both conclusorily  
6 assert that they were each instructed to preserve and collect relevant documents and that they did so  
7 on one or more occasions. Neither declaration provides any meaningful detail as to what the  
8 declarants did, what they found, or what happened to any documents they collected. The declaration  
9 of Joseph Charno is even more terse. It asserts that he was *instructed* to preserve and collect  
10 relevant documents, but stops short of claiming that he ever did so.<sup>4</sup> Thus, nothing in the Ruprecht,  
11 Flynn, or Charno declarations creates a substantial conflict with the deposition testimony cited by  
12 Google in its moving papers or otherwise serves to rebut the showing made by Google set out above.

13 The fourth declaration offered by American Blind is that of Jeffrey Alderman who, under  
14 various titles, has served on American Blind’s “management team” continuously throughout this  
15 action. In essence, the declaration reveals that Alderman played a primary role in the efforts  
16 American Blind undertook to collect and produce documents. Alderman declares that “in late 2003  
17 and early 2004” he and other managers at American Blind were instructed to “find and preserve  
18 documents that were relevant to the Google lawsuit.” Alderman states he was told such documents  
19 included any relating to communications with Google, keyword advertising, American Blind’s  
20 internet branding efforts, domain names and URLs, and consumer confusion. Alderman asserts that  
21 he complied with those instructions in the first quarter of 2004 by searching his work computer for  
22 emails, his personal folder on the network server, and the “shared network system, where all  
23 important documents are maintained.” Alderman repeated the search sometime in 2005.<sup>5</sup> Alderman

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25 <sup>4</sup> The Flynn and Charno declarations also both state that they received such instructions  
26 from American Blind’s *counsel*. The inclusion of such statements is curious given the Court’s  
27 express instruction that the declarants could and should state what they *did* without disclosing  
28 communications with counsel.

<sup>5</sup> Alderman also refers to additional searches performed in 2006. Those searches are not  
relevant to the adequacy of American Blind’s pre-2006 document preservation, collection, and  
production efforts at issue in this motion, except insofar as the efforts made in 2006 support an

1 provides some additional detail by listing certain specific dates on which he or others conducted  
2 searches for materials relating to various topics. In some instances, Adlerman does not state the  
3 results of those searches at all. In others, he reports that he provided “all” the documents he found to  
4 Katzman, but does not provide any further information as to what or how much he found.

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6 2. Katzman’s Departure

7 As noted, Katzman left the employ of American Blind in May of 2006. Shortly thereafter,  
8 American Blind discovered that Katzman had taken with him a company-owned laptop computer,  
9 and that electronic data on two computers in his office had been erased. American Blind ultimately  
10 filed suit against Katzman in the Eastern District of Michigan and sought a temporary restraining  
11 order to prevent Katzman from using information that American Blind contended was proprietary  
12 and confidential and to obtain the return of such information. Katzman has since provided  
13 declarations asserting that, to the best of his knowledge, he did not destroy or erase any documents  
14 relevant to this litigation. Katzman explains further that the documents and files that he deleted  
15 were, again to the best of his knowledge, all *copies* of files that still exist elsewhere. As Google  
16 points out, however, Katzman’s declarations fall short of establishing with certainty that every  
17 document he erased still exists and was available to American Blind for review and for production to  
18 Google if relevant.

19 **III. DISCUSSION**

20 District courts may impose sanctions as part of their inherent power “for willful disobedience  
21 of a court order.” *Chambers v. NASCO, Inc.*, 501 U.S. 32, 45 (1991) (quoting *Alyeska Pipeline*  
22 *Service Co. v. Wilderness Society*, 421 U.S. 420, 258 (1975)). In the Ninth Circuit, spoliation of  
23 evidence raises a presumption that the destroyed evidence goes to the merits of the case, and further,  
24 that such evidence was adverse to the party that destroyed it. *Phoceene Sous-Marine, S.A. v. U.S.*  
25 *Phosmarine, Inc.*, 682 F.2d 802, 806 (9th Cir. 1982) (discussing *Hammond Packing Co. v. Ark.*, 212  
26 U.S. 322, 349-54 (1909)); *Nat’l Ass’n of Radiation Survivors v. Turnage*, 115 F.R.D. 543, 557 (N.D.

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28 inference that earlier efforts were inadequate.

1 Cal. 1987) (“Where one party wrongfully denies another the evidence necessary to establish a fact in  
2 dispute, the court must draw the strongest allowable inferences in favor of the aggrieved party”);  
3 *Computer Assoc. Intern., Inc. v. American Fundware, Inc.*, 133 F.R.D. 166, 170 (D. Colo. 1990).  
4 Additionally, “[t]he obligation to retain discoverable materials is an affirmative one; it requires that  
5 the agency or corporate officers having notice of discovery obligations communicate those  
6 obligations to employees in possession of discoverable materials.” *National Ass’n of Radiation*  
7 *Survivors*, 115 F.R.D. at 557-58.

8 Because of their potency, these inherent powers must be exercised with restraint and  
9 discretion. *Roadway Express, Inc. v. Piper*, 447 U.S. 752, 764 (1980). A primary aspect of that  
10 restraint and discretion is fashioning a sanction appropriate to the conduct in question. *Id.* at 765.  
11 When choosing among possible sanctions, the Court should consider a sanction designed to: (1)  
12 penalize those whose conduct may be deemed to warrant such a sanction; (2) deter parties from  
13 engaging in the sanctioned conduct; (3) place the risk of an erroneous judgment on the party who  
14 wrongfully created the risk; and (4) restore a prejudiced party to the same position he or she would  
15 have been in absent wrongful destruction of evidence by the opposing party. See *Nat’l Hockey*  
16 *League v. Metro. Hockey Club, Inc.*, 427 U.S. 639, 643 (1976); *Wyle v. R.J. Reynolds Indus., Inc.*,  
17 709 F.2d 585, 589 (9th Cir. 1983); *West v. Goodyear Tire and Rubber Co.*, 167 F.3d 776, 779 (2d  
18 Cir. 1999). In evaluating the propriety of sanctions, the Court may consider all incidents of prior  
19 misconduct, including prior misconduct that already has been subject to sanction. *Henry v. Gill*  
20 *Indus., Inc.*, 983 F.2d 943, 947 (9th Cir. 1993). Having carefully considered the evidence  
21 presented, the Court concludes that there is insufficient evidence to merit imposing terminating  
22 sanctions.

23 As an initial matter, there is significant tension between the two primary bases on which  
24 Google’s motion is brought. With respect to American Blind’s pre-2006 conduct, Google’s most  
25 persuasive theory is that the failure to collect and preserve evidence resulted in the loss of material  
26 in the ordinary course of business—e.g. emails were deleted, electronic documents overwritten, etc.  
27 While such a scenario is plausible—even likely—it suggests that the *same* gradual loss of materials  
28 likely would have taken place on Katzman’s computers *prior* to the time he deleted files upon

1 leaving the company. Thus, even assuming Katzman deleted a significant number of files that are  
2 not available elsewhere, there is no compelling reason to believe that critical materials from earlier  
3 time periods likely still existed on his computers.

4 Google suggests there is a possibility that from the outset Katzman made a deliberate effort  
5 to gather relevant documents that might be elsewhere in the company and to ensure those materials  
6 were retained only on the computers in his office (or home) and that Katzman consciously chose to  
7 withhold (and later destroy) those documents, together with any relevant materials that had *always*  
8 been located only on those computers. While such a scenario would mean that Katzman's admitted  
9 deletion of files in May of 2006 included many relevant documents, it is supported only by sheer  
10 speculation. The evidence simply does not warrant drawing a conclusion that such deliberate and  
11 conscious wrongdoing took place. Google characterizes Katzman as a "bad actor," but the most it  
12 has shown is that Katzman may have been grossly negligent in carrying out American Blind's  
13 discovery obligations, and that he thereafter was involved in a dispute *with American Blind* as to  
14 whether he acted inappropriately with respect to its proprietary and confidential information.<sup>6</sup> Thus,  
15 while there remains a possibility that at least some relevant documents may have been lost as a result  
16 of Katzman's conduct in May of 2006, the weight of the evidence does not support an inference that  
17 any wholesale destruction of relevant evidence took place at that time.<sup>7</sup>

18 The evidence as to American Blind's pre-2006 activities, however, much more strongly  
19 supports an inference that a substantial amount of relevant material, particularly in the form of  
20 internal American Blind email, may have been lost as a result of American Blind's failure to conduct  
21 an adequate search. Notwithstanding references in Alderman's declaration to some searches  
22 performed in 2004 and 2005, it remains apparent that prior to 2006, no concerted effort was made to  
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24 <sup>6</sup> Katzman's contention that his personal files were intermingled with those belonging to  
25 American Blind appears plausible. Whether he committed any wrongs against American Blind in  
26 connection with his attempts to retain materials to which he may have believed he was entitled, or in  
any other respect, is for the Eastern District of Michigan to decide.

27 <sup>7</sup> As noted, Google is entitled to the benefit of doubt where there is a question as to what  
28 may have been lost or destroyed. Accordingly, the fact that at least a few relevant documents  
unavailable elsewhere may have been among those intentionally deleted by Katzman further  
supports the imposition of some sanctions.



1 search for internal email relating to the specific topics of Google’s document requests. Indeed, it is  
2 not clear that an adequate search was made even with respect to fulfilling American Blind’s initial  
3 disclosure obligations under Rule 26. American Blind undisputedly knew and understood that email  
4 is subject to production—at the outset it gathered and produced all email between it and Google. It  
5 appears, however, that its employees were never adequately instructed as to what was relevant or  
6 how to search for such material when responding to discovery thereafter.

7 American Blind’s contention that it is reasonable to conclude documents simply never  
8 existed in the quantities envisioned by Google’s motion is unavailing. On this record, it is not  
9 possible to conclude with any certainty how many documents likely were lost or how important such  
10 documents might have been, but that uncertainty weighs against American Blind. Additionally,  
11 even though the evidence does not support a conclusion of intentional document destruction or that  
12 American Blind or its employees specifically intended to deprive Google of relevant evidence, the  
13 record demonstrates a willful indifference at American Blind towards ensuring that relevant  
14 documents were preserved, collected, and produced prior to 2006.<sup>8</sup> Accordingly, the imposition of  
15 some form of sanctions is appropriate.

16 As noted above, to the extent possible, sanctions should be designed to eliminate the  
17 prejudice caused to the opposing party. Here, Google identifies three categories of prejudice it  
18 claims to have suffered. First, Google asserts that the destroyed evidence likely included  
19 information as to whether American Blinds *deliberately* bids on its own competitors’ trademarks,  
20 which Google contends supports an unclean hands or estoppel defense. In this motion, Google  
21 asserts that there is no dispute that American Blinds engages in such conduct, but that questions  
22 remain as to its intent in doing so.<sup>9</sup>

23 In the order on Google’s motion for summary judgment, the presiding judge has now ruled,  
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25 <sup>8</sup> As American Blind itself points out, Katzman is a lawyer and should be presumed to know  
26 what is required in fulfilling discovery obligations.

27 <sup>9</sup> In its summary judgment motion, Google argued that its unclean hands defense was based  
28 on slightly different alleged conduct; namely, American Blind’s failure to designate its competitors’  
trademarks as “negative keywords” such that American Blind’s ads would not appear when a user  
searches for those trademarks.



1 “[t]he Court has considered the equities involved in this case and concludes that the doctrine of  
2 unclean hands does not bar [American Blind’s] claims.” Docket No. 308, p. 20. Among other  
3 things, the presiding judge observed that there is a significant public interest in resolving whether  
4 the AdWords program violates trademark law. Under these circumstances, it does not appear that  
5 the unclean hands defense will be viable regardless of the precise alleged conduct of American Blind  
6 upon which Google makes the argument. Nevertheless, because American Blind did not seek and  
7 was not granted summary judgment in its favor on the point, the presiding judge technically has not  
8 ruled that the defense is barred as a matter of law, so there is at least an argument that Google is not  
9 foreclosed from presenting the defense at trial, and therefore may still suffer some unfair  
10 disadvantage from the loss of relevant evidence.<sup>10</sup>

11 Google’s second claim of prejudice is that it believes documents related to the strength of  
12 American Blind’s claimed trademarks likely were destroyed. The presiding judge has greatly  
13 diminished the importance of this issue by ruling that American Blind may not proceed based on its  
14 claimed rights in the “American Blind” or “American Blinds” marks. Docket No. 308, p.13.  
15 Strength of mark, however, remains relevant as one of the *Sleekcraft* factors to be considered in  
16 connection with the remaining claims. See *AMF Inc. v. Sleekcraft Boats*, 599 F.2d 341, 348-49 (9th  
17 Cir. 1979). Thus, there arguably is some remaining prejudice to Google arising from the loss of  
18 evidence bearing on the strength of the marks still in issue.

19 Finally, Google contends it has been prejudiced by the likely loss of documents bearing on  
20 damages. American Blind responds that it has elected to present its damages evidence solely  
21 through expert testimony. Google is correct that American Blind’s choice to rely on expert  
22 testimony would not eliminate Google’s right to discover documents relevant to damages that it  
23 potentially could use to rebut the expert witness’s analysis. That said, it does not appear likely that  
24 Google has been substantially prejudiced in this regard, as the crux of the damages dispute will not  
25 center on information likely to have existed in any documents that may have been lost or destroyed

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27 <sup>10</sup> That argument likely is stronger with respect to presenting facts other than those  
28 addressed in the summary judgment motion as the basis of unclean hands. As noted above, the facts  
Google asserts in this motion give rise to unclean hands *are* different than those presented in the  
summary judgment motion.

1 prior to 2006.

2 In fashioning an appropriate sanctions order, the Court is mindful of the need to punish and  
3 deter intentional acts or omissions contrary to the rules of discovery, but at the same time to refrain  
4 from formulating a remedy out of all proportion to the actual harm wrought by the failure to meet  
5 those discovery obligations. Taking into account that operating principle, the Court imposes the  
6 following evidentiary and monetary sanctions:

7 1. In the event the presiding judge permits Google to pursue an unclean hands defense at all,  
8 it will be deemed judicially established that American Blinds bids on its competitors' trademarks  
9 with the deliberate purpose and intent of attempting to entice persons who are specifically looking  
10 for the websites of those competitors to visit the website of American Blinds. It remains for the  
11 finder of fact, either the jury or the court sitting in equity, or both,<sup>11</sup> to determine whether under all  
12 the circumstances here, that conduct, standing alone or in conjunction with any other conduct,  
13 legally constitutes "unclean hands" and the extent to which, if any, American Blind's recovery of  
14 damages is thereby barred or limited.

15 2. It is hereby deemed judicially established that the first *Sleekcraft* factor—strength of mark—  
16 weighs in favor of Google. It remains for the trier of fact to evaluate the significance of that finding  
17 in light of the evidence as to the remaining factors.

18 3. A monetary sanction shall be imposed in the amount of \$15,000, payable by American  
19 Blind to Google within 30 days of the date of this order. That amount represents a sum sufficiently  
20 large to penalize and deter the sanctioned conduct and to reimburse Google for some portion of its  
21 expenses in bring this motion, without giving Google a windfall or creating undue financial hardship  
22 to American Blind.

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<sup>11</sup> The respective roles of court and jury at trial are a matter for the presiding judge to decide.

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IV. CONCLUSION

Google's motion for sanctions is granted to the limited extent set forth above and is otherwise denied.

IT IS SO ORDERED.

Dated: June 27, 2007



RICHARD SEEBORG  
United States Magistrate Judge

1 **THIS IS TO CERTIFY THAT NOTICE OF THIS ORDER HAS BEEN GIVEN TO:**

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15 Counsel are responsible for distributing copies of this document to co-counsel who have not  
16 registered for e-filing under the Court's CM/ECF program.

17 **Dated: 6/27/07**

**Chambers of Judge Richard Seeborg**

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**By: \_\_\_\_\_ /s/ BAK**

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