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**UNITED STATES DISTRICT COURT
SOUTHERN DISTRICT OF CALIFORNIA**

ELDORADO STONE, LLC; ELDORADO
STONE OPERATIONS, LLC,

Plaintiffs,

vs.

RENAISSANCE STONE, INC; ALFONSO
ALVAREZ; JOSE GALVEZ MARTINEZ;
JOSEPH SMITH; ROB HAGER; and ORCO
CONSTRUCTION SUPPLY,

Defendants.

CASE NO. 04cv2562 JM(CAB)

ORDER DENYING MOTION FOR
LEAVE TO AMEND JUDGMENT

AND RELATED COUNTERCLAIMS

Plaintiffs Eldorado Stone, LLC and Eldorado Stone Operations, LLC (collectively “Eldorado”) move for leave to amend the judgment to add Michael Berguin, Scott Butler and FCI/Mission Oaks Funding (the “Proposed Judgment Debtors”) as alter egos of judgment debtor Renaissance Stone, Inc. (“RSI”). Proposed Judgment Debtors oppose the motion. For the reasons set forth below, the motion to amend the judgment is denied.

BACKGROUND

On March 29, 2007 a jury returned a unanimous verdict in favor of Eldorado and against Defendants. Following a remittitur, on January 22, 2008 final amended judgment was entered in favor of Eldorado and against RSI in the amount of \$10,948,755.58, including attorneys’ fees and costs. In May 2007 RSI ceased doing business and Eldorado commenced collection efforts against RSI. By

1 the time RSI ceased doing business, it had depleted its bank accounts and whatever assets the company
2 had were turned over to a secured creditor. (Bjurstrom Decl. ¶4). To locate assets, Eldorado
3 conducted a debtor's examination of Michael Berguin and Scott Butler, board members of RSI.
4 Eldorado seeks to pierce the corporate veil and hold shareholders Berguin, Butler, and FCI/Mission
5 Oaks Funding liable for RSI's judgment.

6 RSI, a former manufacturer and retailer of decorative stone products, was incorporated on July
7 8, 2004. Former Eldorado employee Alfonso Alvarez served as RSI's secretary, treasurer, and
8 executive vice-president while Defendant Joseph Smith served as RSI's president.

9 Proposed Judgment Debtors are shareholders in RSI who purchased shares in RSI following
10 the review of an offering memo prepared by Miller Capital Corporation. (FCI Rocks Decl. ¶4). FCI
11 Rocks, a Nevada limited liability company in which Butler owned shares, purchased 30,000 shares
12 of common stock for the purchase price of \$300,000. Butler does not personally own shares in RSI.
13 FCI Rocks was the third smallest shareholder, owning 3.59% of the total outstanding shares in RSI.
14 (FCI Rocks Decl. ¶11). In September 2004 Berguin made an initial investment in RSI of \$1,000,000.
15 (Berguin Decl. ¶¶2, 5). Berguin was never an officer nor employee of RSI, had no responsibility
16 concerning corporate formalities, and relied on RSI management to attend to corporate duties.
17 (Berguin Decl. ¶6; Smith Decl. ¶116). At the time of their investment in RSI, neither Berguin nor
18 Butler were aware that Alvarez had misappropriated trade secrets from Eldorado. Further, at the time
19 of his initial investment in RSI, Berguin reviewed a letter prepared by Alvarez stating that he did not
20 misappropriate any of Eldorado's trade secrets or take any proprietary information with him when he
21 left Eldorado in June 2004. (Berguin Decl. ¶5; Exh. 1).

22 The business plan, prepared by Miller Capital Corporation, estimated a minimum capital
23 requirement of \$1.5 million. Ultimately, RSI raised initial capital of about \$1.5 million. (Smith Decl.
24 ¶¶18, 20).

25 By the fall of 2004 Eldorado had commenced the present action. At that time Berguin and
26 FCI Rocks believed that RSI had meritorious defenses. It was only after the Alvarez's deposition that
27 Berguin learned that Alvarez may have misappropriated Eldorado's intellectual property. (Berguin
28 Decl. ¶17; Butler Decl. ¶19)). Neither Berguin nor Butler selected counsel for RSI or the other

1 named Defendants. (Berguin Decl. ¶19; Butler Decl. ¶22).

2 In October 2005 Eldorado’s counsel conducted a meeting with Mike Lewis of Eldorado,
3 Butler, and Berguin. No attorney for RSI was present at the meeting. (Butler Decl. ¶30). In a follow-
4 up e-mail to the meeting, counsel for Eldorado indicated that she had held up on naming any of the
5 investors as defendants. (Butler Decl. ¶32; Exh. FF). Butler participated in two additional meetings
6 with Eldorado. (Butler Decl. ¶¶34, 35).

7 Berguin, the largest shareholder in RSI, did not select or control the attorneys who represented
8 RSI. (Berguin Decl. ¶19). After RSI experienced difficulty in raising additional capital, Berguin
9 personally guaranteed the attorney’s fees of Quinn Emanuel, counsel for RSI. In November 2006
10 Quinn Emanuel released the guarantee in exchange for payment of \$441,980 toward attorney’s fees
11 already incurred by RSI and an additional \$100,000 to fund a new retainer agreement between Quinn
12 Emanuel and the named Defendants. *Id.* at ¶19. Ultimately, Berguin invested \$1,000,000 in the first
13 round of financing, \$60,000 in the second round, \$590,271 in the third round and \$1,141,000 in the
14 fourth and final round of financing for a combined total of \$2,791,271. *Id.* at 37.

15 Plaintiffs now move pursuant to Cal. Civil Code §187 to amend the judgment to add Proposed
16 Judgment Debtors as parties to this action under an alter ego theory. The motion is opposed.

19 DISCUSSION

20 The Motion to Amend the Judgment

21 California Code of Civil Procedure §187

22 California Code of Civil Procedure §187 is interpreted to grant courts “the authority to amend
23 a judgment to add additional judgment debtors.” Katzir’s Floor and Home Design, Inc. v. M-
24 MLS.COM 394 F.3d 1143, 1148 (9th Cir. 2004) (quoting Issa v. Alzammar, 44 Cal.Rptr.2d 617, 618
25 (1999)). Section 187 provides:

26 When jurisdiction is, by the constitution or this code, or by any other statute, conferred
27 on a court or judicial officer, all the means necessary to carry it into effect are also
28 given; and in the exercise of this jurisdiction, if the course of proceeding be not
specifically pointed out by this code or the statute, any suitable process or mode of
proceeding may be adopted which may appear most conformable to the spirit of this
code.

1 Cal. Civ. Pro. §187. Such an equitable procedure is “based on the theory that the court is not
2 amending the judgment to add a new defendant but is merely inserting the correct name of the real
3 defendant.” NEC Electronics Inc. v. Hurt, 208 Cal.App.3d 772, 778 (1989). In order to bind new
4 individual defendants under an alter ego theory, the “judgment can be made individually binding on
5 a person associated with the corporation only if the individual to be charged, personally or through
6 a representative, had control of the litigation and occasion to conduct it with a diligence corresponding
7 to the risk of personal liability that was involved.” Id. at 778-79 (quoting Rest.2d, Judgment, §59,
8 p.102). “The purpose of the requirement that the party to be added to the judgment had to have
9 controlled the litigation is to protect that party’s due process rights.” Katzir’s Floor, 394 F.3d at 1149.
10 “Due process guarantees that any person against whom a claim is asserted in a judicial proceeding
11 shall have the opportunity to be heard and to present his defenses.” Id. at 1148.

12 NEC has evolved as a leading case in the articulation of the criteria for determining whether
13 a proposed individual may be added as a judgment debtor by amendment to a judgment. In NEC,
14 plaintiff prevailed in his contract action and obtained default judgment against a corporation. Hurt,
15 the chief executive officer and sole shareholder of the defaulted corporation was easily found to be
16 the alter ego of the corporation. The NEC court observed that in order for Hurt to be added as a
17 judgment debtor through amendment of the judgment, he would have had to exercise “[c]ontrol of the
18 litigation sufficient to overcome due process objections [through] a combination of factors, usually
19 including the financing of the litigation, the hiring of attorneys, and control over the course of the
20 litigation. (Citations omitted). Clearly, some active defense of the underlying claim is contemplated.”
21 NEC, 208 Cal.App.3d at 781. The NEC court went on to hold that despite Hurt’s continuing efforts
22 to settle the case, through his being “aware” of the litigation, these efforts did not constitute Hurt being
23 “actively involved” in defending the action.

24 Eldorado fails to establish that Butler or FCI Rocks had sufficient control over the course of
25 litigation such that they should be held accountable for RSI’s debts. Butler was never personally a
26 shareholder in RSI. Rather, FCI Rocks initially owned about 3% of RSI’s common stock and later
27 acquired a 20% stake in the company. (Dennis Decl. ¶¶19, 20). Further, neither Butler nor FCI Rocks
28 were founders of RSI nor officers of RSI. Butler, however, was elected to the board of directors of

1 RSI on February 28, 2006. Butler and FCI Rocks did not employ the firm of Quinn Emanuel as
2 counsel for RSI nor control the litigation at the time of trial. Eldorado never deposed Butler nor did
3 Butler attend any depositions. While Butler did attend several conferences regarding the litigation,
4 he believed, based on discussions with Smith, Alvarez, Hager, and their attorneys, that no
5 misappropriation of trade secrets had occurred and that RSI had meritorious defenses. (Butler Decl.).
6 Under these circumstances, Plaintiffs fail to show that Butler, who was never represented by counsel
7 throughout the litigation, exercised sufficient control over the litigation such that his interests were
8 virtually represented at the time of trial.

9 Eldorado also fails to establish that Berguin had sufficient control over the course of the
10 litigation such that he should be held personally accountable for the corporation's debts. Berguin was
11 not involved in the formation of RSI and was never an officer of the company, although Berguin did
12 become a director of RSI in February 2006. Berguin represents that he "agreed to become a member
13 of the board solely to be able to access confidential litigation information and negotiate a settlement
14 with Eldorado, and never received any compensation for my service as a director." (Berguin Decl.
15 ¶13). Eldorado's evidence shows that Berguin actively participated in the first ENE and at every
16 court ordered settlement conference. (Lewis Decl. ¶¶4-9). He also attended the deposition of Alfonso
17 Alvarez, the individual who misappropriated Eldorado's trade secrets, and the deposition of RSI's
18 color expert. (*Id.* at ¶9-10). Eldorado contends that Berguin had knowledge of Alvarez' wrongdoing
19 and had access to Eldorado's trade secrets including its color formulas, production formulas and mold
20 sequencing techniques. (Lewis Decl. ¶¶9, 10). With respect to Eldorado's conclusory allegation that
21 Berguin had knowledge of Alvarez's theft of trade secrets, there is no evidence suggesting that
22 Berguin had any knowledge of Alvarez's wrongful conduct until, at the earliest, Alvarez's deposition.
23 Moreover, there is no evidence that Berguin (or Butler) acted in concert with Alvarez, participated
24 in covering up the theft of trade secrets, or in any other way assisted in Alvarez's wrongful conduct.

25 The record also reflects that Berguin attended many of the trial proceedings and paid
26 significant litigation expenses on behalf of RSI and, at one point, stated that he was in the driver's seat
27 on settlement talks. Based upon these activities, Eldorado concludes that Berguin "actively
28

1 monitor[ed] and control[led] the litigation for RSI.¹” (Reply at p.8:15). This argument misses the
2 mark. The issue is not whether Berguin controlled the litigation for RSI, but whether Berguin
3 conducted the litigation ”with a diligence corresponding to the risk of personal liability that was
4 involved.” NEC, 208 Cal.App.3d at 781. Here, Berguin did not select or control RSI’s attorneys’s
5 or its defense. RSI’s attorneys were selected by Joe Smith. (Smith Decl. ¶¶34-36). He also explains
6 that he communicated with Lewis to explore settlement because Lewis refused to communicate with
7 either Smith or Alvarez (Berguin SR Decl. ¶8). Berguin also declares that he never commingled any
8 personal assets with those of RSI, he never received any salary or distribution from RSI, and was
9 never privy to all of the papers filed and evidence submitted in the underlying action. (Berguin Decl.
10 ¶44). Based upon the evidentiary record submitted by the parties, there is insufficient evidence to
11 show that Berguin had such extensive control over the litigation such that he, a non-party to the
12 litigation, conducted himself with the diligence corresponding to the risk of personal liability.”
13 Katzir’s Floor, 394 F.3d at 1150.

14 Other equitable considerations also weigh against Eldorado. Eldorado fails to adequately
15 explain why it never timely joined Berguin and Butler as parties to this action. See Alexander v.
16 Abvbey of the Chimes, 104 Cal.App.3d 39, 47-48 (1980). Eldorado asserted an alter ego theory in its
17 complaints and explains that it delayed seeking to join Berguin and Butler because of the delay in
18 conducting a debtor’s examination of RSI. Apparently, Eldorado considered naming Berguin and
19 Butler as parties as early as October 13, 2005, (Exh. FF), yet took no steps to do so. One difficulty
20 with Eldorado’s argument is that much of the evidence relied upon by Eldorado in making their
21 arguments was known prior to the trial or the debtor’s examination in this case. Moreover, Eldorado
22 makes no showing that it could not have timely pursued discovery on the alter ego issue. The
23 evidence suggests that Eldorado has not diligently pursued its potential claims against Berguin,
24 Butler, or FCI/Mission Oaks.

25
26 ¹ The evidentiary record before the court compels the conclusion that Berguin clearly did not
27 control the litigation for RSI. There is no indication Berguin shaped the defense of the action or in
28 any way influenced trial counsel, including named partner Eric Emanuel of Quin Emanuel Urquhart
Oliver and Hedges, in the defense of the case. Moreover, Berguin was never called as a witness on
behalf of RSI nor was he called by El Dorado as an adverse witness. Finally, there was no suggestion
in the case presented by Eldorado that any part of its claims against RSI were predicated upon the
actions of Berguin.

1 Finally, there is little doubt that the Proposed Judgment Creditors are prejudiced by Eldorado's
2 post-trial efforts to amend the judgment. Rather than present its case to the trier of fact at the time of
3 trial to resolve the substantial and disputed material issues of fact, Eldorado seeks to circumvent
4 Proposed Judgment Creditors' due process rights to be heard by the trier of fact and to present
5 evidence in support of their defenses. This is particularly true where the evidentiary record fails to
6 establish that Proposed Judgment Creditors participated or controlled the litigation in a manner
7 consistent "with a diligence corresponding to the risk of personal liability that was involved." NEC,
8 208 Cal. App.3d at 779.

9 In sum, the court denies the motion to amend because Eldorado fails to establish that Berguin,
10 FCI Rocks or Butler exercised sufficient control over the underlying litigation such that imposition
11 of liability comports with fundamental notions of due process.

12 Alter Ego

13 Even if the motion to amend the judgment were appropriate under California Code of Civil
14 Procedure §187, Eldorado fails to establish alter ego liability. The legal standards for application of
15 alter ego are well-established:

16 The two principal questions to establish alter ego are whether there is 'such a unity of
17 interest and ownership between the corporation and its equitable owner that the
18 separate personalities of the corporation and the shareholder do not in reality exist' and
19 whether there would be 'an inequitable result if the acts in question are treated as those
20 of the corporation alone.' [Citation.] The courts consider numerous factors, including
21 inadequate capitalization, commingling of funds and other assets of the two entities,
22 the holding out by one entity that it is liable for the debts of the other, identical
23 equitable ownership in the two entities, use of the same offices and employees, use of
24 one as a mere conduit for the affairs of the other, disregard of corporate formalities,
25 lack of segregation of corporate records, and identical directors and officers. [Citation.]
26 No single factor is determinative, and instead a court must examine all the
27 circumstances to determine whether to apply the doctrine. [Citation.] Moreover, even
28 if the unity of interest and ownership element is shown, alter ego will not be applied
absent evidence that an injustice would result from the recognition of separate
corporate identities, and '[d]ifficulty in enforcing a judgment or collecting a debt does
not satisfy this standard.'

29 VirtualMagic Asia, Inc. v. Fil-Cartoons, Inc. 99 Cal.App.4th 228, 244 (2002). The court considers
30 the following factors.

31 **A. Undercapitalization**

32 A corporation organized without sufficient capital is "an abuse of the separate entity and will
33 be ineffectual to exempt the shareholders from corporate debts. . . If the capital is illusory or trifling

1 compared with the business to be done and the risks of loss, this is a ground for denying the separate
2 entity privilege.” Automotriz Del Golfo De California S.A. De C.V. v. Resnick, 47 Cal.2d 792, 797
3 (1957). Eldorado represents that the business plan calls for initial capitalization of \$3,000,000 but RSI
4 only raised initial capital in the amount of about \$1.5 million. (Mack Decl. Exh. F). Based largely
5 upon this initial call for \$3 million in initial capital, Eldorado’s expert, Cary Mack, declares that the
6 company was undercapitalized. (Mack Decl. ¶¶28-30).

7 The record, however, demonstrates that the amount of capital raised by RSI cannot fairly be
8 characterized as “illusory or trifling.” id. Berguin and Butler come forward with evidence to show
9 that the amended offering memo he received called for an initial minimum capitalization of \$1.5
10 million, and not \$3 million. (Basney Decl. ¶18-30; Smith Decl. ¶¶15-23). RSI’s sales in a two year
11 period approached \$3.9 million in sales and profits of about \$2.3 million. (January 9, 2007 Report of
12 Mack). The sales and anticipated profits demonstrate that RSI, in the beginning, was an adequately
13 capitalized going-concern. Further, total capital invested in RSI ultimately exceeded \$4.8 million,
14 with over 25% of that spent on litigation expenses.

15 Proposed Judgment Debtors have established that RSI was well capitalized. The demise of RSI
16 was set in place when Alvarez misappropriated Eldorado’s trade secrets. From nearly the beginning,
17 RSI was besieged by litigation costs which siphoned off capital and distracted RSI’s management.
18 Further, Eldorado successfully sought to have Orco, RSI’s distributor, terminate its distribution
19 agreement with RSI and contacted RSI’s customers to inform them that RSI’s products were based
20 on trade secrets misappropriated from Eldorado. That RSI was ultimately unsuccessful is attributable
21 to the misappropriation of trade secrets, not undercapitalization.

22 In sum, this most important factor overwhelming favors the Proposed Judgment Creditors as
23 RSI was adequately capitalized.

24 **B. Corporate Formalities**

25 Eldorado comes forward with evidence to show that RSI did not faithfully follow all corporate
26 formalities. As an initial matter, the parties dispute whether California or Nevada law should apply
27 as RSI is incorporated in Nevada. Eldorado cites several authorities where foreign corporations were
28 subject to California law in determining whether certain shareholders were the alter ego of

1 corporations. Katzir's Floor, 394 F.3d 1143; Sonora Diamond Corp. v. Superior Court, 83
2 Cal.App.4th 523 (2000). While neither party engages in a detailed choice of law analysis, the court
3 notes that there do not appear to be significant differences in the states' respective corporate
4 governance statutes. Eldorado cites several instances where RSI failed to comply with corporate
5 formalities: (1) the books and records of RSI after January 12, 2005 do not reflect the issuance of any
6 further RSI stock certificates; (2) the total amount of shares were not authorized by the board of
7 directors; (3) there is no authorization for the 25 to 1 conversion ratio of common stock to preferred
8 stock; (4) there are no minute notes for some of the directors' meetings; (5) RSI failed to hold annual
9 shareholder meetings, and (6) RSI never held officer elections or directors elections.

10 Proposed Judgment Debtors concede that RSI did not strictly comply with all corporate
11 formalities and characterize the failings as relatively minor. Such failings warrant piercing the
12 corporate veil only when "the financial setup of the corporation is []a sham and caused an injustice."
13 North Arlington Medical Bldg., 86 Nev.575 (1970). While the court notes that RSI did not comply
14 with all corporate formalities, the court finds that Berguin and Butler were shareholders of RSI who
15 do not have the responsibility to comply with corporate formalities.

16 In sum, the failure to faithfully comply with all corporate formalities favors Eldorado.

17 **C. Injustice**

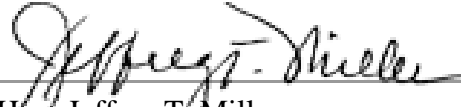
18 Eldorado argues that the failure to pierce the corporate veil will result in a grave injustice to
19 Eldorado. "It would be extremely unfair to Eldorado to allow these shareholders to hide behind a
20 corporate shield and walk away from the substantial damages caused by their pre-meditated, wholesale
21 misappropriation of Eldorado's intellectual property." (Motion at p.18:20-22). This argument misses
22 the mark. Eldorado simply fails to submit any evidence that Berguin, Butler, or FCI/Mission Oaks
23 had any involvement in Alvarez's misappropriation of trade secrets. The alter ego doctrine is applied
24 to avoid inequitable results, not to impose financial hardship and prejudice on innocent shareholders.
25 See United States Fire Ins. Co. v. National Union Fire Ins. Co., 107 Cal.App.3d 456, 469 (1980). The
26 court concludes that this factor favors the Proposed Judgment Creditors.

27 In sum, the court concludes that Eldorado fails to establish that an amendment to the judgment
28 is warranted under the circumstances. Amendment of the judgment is not appropriate under California

1 Code of Civil Procedure §187 as Proposed Judgment Creditors did not exercise sufficient control over
2 the litigation such that the imposition of liability comports with notions of due process. Amendment
3 of the judgment is also not appropriate because Eldorado fails to establish that the Proposed Judgment
4 Creditors are the alter egos of RSI. The motion to amend the judgment is denied. The Clerk of Court
5 is instructed to close the file.

6 **IT IS SO ORDERED.**

7 DATED: February 5, 2009

8 
9 Hon. Jeffrey T. Miller
United States District Judge

10 cc: All parties

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