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UNITED STATES DISTRICT COURT  
SOUTHERN DISTRICT OF CALIFORNIA

ERIC STILLER and JOSEPH MORO,  
on behalf of themselves individually  
and all other similarly situated,  
  
Plaintiffs,  
  
v.  
  
COSTCO WHOLESALE  
CORPORATION and DOES 1 through  
25, inclusive,  
  
Defendants.

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Case No. 3:09-cv-2473-GPC-BGS  
**ORDER DENYING COSTCO'S  
MOTION FOR PARTIAL  
SUMMARY JUDGMENT**  
  
**(ECF NO. 157)**

In this collective and class-action case, plaintiffs Eric Stiller (“Stiller”) and Joseph Moro (“Moro”) (together, “Plaintiffs”) allege defendant Costco Wholesale Corporation (“Costco”) has violated federal and state labor laws through the implementation of closing procedures that result in unpaid off-the-clock (“OTC”) time. (ECF No. 96-1, Fourth Amend. Compl. (“4AC”).)

In November 2010, prior to this case’s transfer to the undersigned judge, the Honorable Marilyn L. Huff, U.S. District Judge, granted Costco’s request for summary judgment with regard to the use of “extra compensation” that Costco paid to its employees to offset Costco’s potential overtime liability under § 207 of the Fair Labor Standards Act (“FLSA”). (ECF No. 92 at 4-7.) Judge Huff concluded that certain

1 payments that Costco made to its employees qualified as the type of “extra  
2 compensation” that would offset Costco’s potential overtime liability under the FLSA.  
3 Costco, for example, pays its employees 1.5 times their regular rate for hours worked  
4 on Sundays and holidays. In deciding how this extra compensation (i.e., premium  
5 credits) should offset Costco’s potential overtime liability, Judge Huff adopted the  
6 minority approach, which permits an employer to use premium credits, whenever paid,  
7 to cumulatively offset any overtime liability, whenever accrued. This is opposed to the  
8 majority approach, which requires any credits to be applied in the same workweek or  
9 pay period as when the credits were paid.

10 Thus, under the minority approach, Judge Huff concluded “that the extra  
11 compensation paid by Costco to Plaintiffs Carroll, Moncauskas, Moro, Pytelewski, and  
12 Vrismo may be credited across work periods to satisfy Costco’s alleged FLSA overtime  
13 obligations.” (ECF No. 92 at 7.) Finding that the extra compensation that Costco paid  
14 to these plaintiffs exceeded their potential FLSA overtime claims, Judge Huff  
15 dismissed these plaintiffs’ FLSA overtime claims against Costco. For the same  
16 reasons, Judge Huff limited plaintiff Stiller’s potential FLSA recovery to \$949.24.

17 Following Judge Huff’s Order, the parties endeavored to take the depositions of  
18 forty-eight opt-in plaintiffs. Ultimately, the parties took only thirty-seven depositions.  
19 Thereafter, Costco filed the instant motion for partial summary judgment, seeking (1)  
20 the dismissal of the FLSA overtime claims of twenty-nine opt-in plaintiffs whose  
21 potential FLSA overtime claims are exceeded by the extra compensation that Costco  
22 paid them; (2) the limitation of the FLSA overtime claims of eight other opt-in  
23 plaintiffs whose potential FLSA overtime claims are not fully offset by the extra  
24 compensation that Costco paid them; (3) a declaration that the remaining, un-deposed  
25 opt-in plaintiffs’ claims are limited by the amounts of extra compensation that Costco  
26 paid them; and (4) the dismissal of opt-in plaintiff Jienette Jackson’s FLSA claim as  
27 time barred. (ECF No. 157.)

28 Plaintiffs have filed a response in opposition to Costco’s Motion for Partial

1 Summary Judgment, in which they urge the Court to reconsider Judge Huff’s adoption  
2 of the minority view with regard to applying premium credits. (ECF No. 172.)

3 Costco has filed a reply in support of its Motion, in which it argues that the time  
4 for reconsideration of Judge Huff’s Order has passed and that Judge Huff’s adoption  
5 of the minority view is now the law of the case.

6 Despite Costco’s assertion that the law of the case doctrine prohibits this Court  
7 from reconsidering Judge Huff’s Order, this Court concludes that it may revisit Judge  
8 Huff’s prior ruling because this Court has not been divested of jurisdiction over Judge  
9 Huff’s Order. See United States v. Smith, 389 F.3d 944, 949 (9th Cir. 2004) (“The law  
10 of the case doctrine is ‘wholly inapposite’ to circumstances where a district court seeks  
11 to reconsider an order over which it has not been divested of jurisdiction.” (citing City  
12 of Los Angeles, Harbor Div. v. Santa Monica Baykeeper, 254 F.3d 882, 888 (9th Cir.  
13 2001))).

14 The Court is not persuaded that Plaintiffs’ failure to raise this issue in a timely  
15 motion pursuant to Civil Local Rule 7.1.i.2 bars the Court from reconsidering Judge  
16 Huff’s Order, as both Federal Rule of Civil Procedure 54(b) and this Court’s inherent  
17 power provide sufficient bases on which to reconsider Judge Huff’s Order. See Fed.  
18 R. Civ. P. 54(b) (“[A]ny order other decision, however designated, that adjudicates  
19 fewer than all the claims or the rights and liabilities of fewer than all the parties does  
20 not end the action as to any of the claims or parties and may be revised at any time  
21 before the entry of a judgment adjudicating all the claims and all the parties’ rights and  
22 liabilities.” (emphasis added)); see also United States v. Martin, 226 F.3d 1042, 1048  
23 n.8 (9th Cir. 2000) (observing district court’s “inherent jurisdiction to modify, alter, or  
24 revoke” its own orders before they become final).

25 The Court further finds that it may revisit Judge Huff’s Order because, as set  
26 forth in the following paragraphs, this Court is left with a “definite and firm conviction  
27 that a mistake has been committed.” See Concrete Pipe & Prods. v. Constr. Laborers  
28 Pension Trust, 508 U.S. 602, 623 (1993) (internal quotation marks omitted); see also

1 United States v. Alexander, 106 F.3d 874, 876 (9th Cir. 1997) (“A court may have  
2 discretion to depart from the law of the case where . . . the first decision was clearly  
3 erroneous.”)

4 29 U.S.C. § 207(a) provides that an employer cannot employ any of its  
5 employees for a “workweek longer than forty hours unless such employee receives  
6 compensation for his employment in excess of [forty hours] at a rate not less than one  
7 and one-half times the regular rate at which he is employed.” (Emphasis added.)

8 An employee’s “regular rate” is generally “deemed to include all remuneration  
9 for employment paid to, or on behalf of, the employee.” 29 U.S.C. § 207(e). Several  
10 types of payments, however, are excluded from the calculation of an employee’s  
11 “regular rate,” including:

12 (5) extra compensation provided by a premium rate paid for certain hours  
13 worked by the employee in any day or workweek because such hours are  
14 hours worked in excess of eight in a day or in excess of the maximum  
15 workweek applicable to such employee under subsection (a) of this  
section or in excess of the employee’s normal working hours or regular  
working hours, as the case may be;

16 (6) extra compensation provided by a premium rate paid for work by the  
17 employee on Saturdays, Sundays, holidays, or regular days of rest, or on  
18 the sixth or seventh day of the workweek, where such a premium rate is  
not less than one and one-half times the rate established in good faith for  
like work performed in nonovertime hours on other days;

19 (7) extra compensation provided by a premium rate paid to the employee,  
20 in pursuance of an applicable employment contract or collective-  
21 bargaining agreement, for work outside of the hours established in good  
22 faith by the contract or agreement as the basic, normal, or regular workday  
(not exceeding eight hours) or workweek (not exceeding the maximum  
23 workweek applicable to such employee under subsection (a) of this  
section, where such premium rate is not less than one and on-half times  
the rate established in good faith by the contract or agreement for like  
work performed during such workday or workweek.

24 29 U.S.C. §§ 207(e)(5)-(7).

25 Section 207 goes on to provide that the payments excluded from the calculation  
26 of an employee’s “regular rate” under subsection (e) “shall not be creditable toward .  
27 . . overtime compensation required under this section.” 29 U.S.C. § 207(h)(1). The  
28 types of extra compensation described in paragraphs (5), (6), and (7) of subsection (e),

1 however, are the exception. Id. § 207(h)(2). Payments under these paragraphs are  
2 “creditable toward overtime compensation payable pursuant to this section.” Id.

3 Thus, once an employee’s “regular rate” is calculated, one may first determine  
4 the amount of any unpaid overtime compensation by multiplying the number of unpaid  
5 overtime hours by 1.5 times the employee’s “regular rate.” This amount is the  
6 employer’s overtime liability.

7 Once the employer’s overtime liability is calculated, one may next determine  
8 whether the employer has paid any extra compensation to the employee that could be  
9 used to offset the employer’s overtime liability. To do this, one must determine  
10 whether the employer has paid any of the extra compensation described under  
11 paragraphs (5), (6), and/or (7) of subsection (e).<sup>1</sup> If the employer has paid such extra  
12 compensation, then the amount of extra compensation should offset the employer’s  
13 overtime liability.

14 The next question is how such extra compensation should be applied to any  
15 overtime liability. Plaintiffs, two circuit courts, and at least six district courts would  
16 permit an employer to offset overtime liability only with the extra compensation that  
17 was paid in the same workweek or pay period in which the overtime liability accrued.  
18 Defendant, Judge Huff, and three district courts would permit an employer to aggregate  
19 all extra compensation it paid to an employee during a particular time frame (e.g., a  
20 class period) to cumulatively offset any overtime liability incurred during the same  
21 period.

22 Judge Huff cited three circuit court cases in support of the minority position:  
23 Singer v. City of Waco, 324 F.3d 813 (5th Cir. 2003), Alexander v. United States, 32  
24 F.3d 1571 (Fed. Cir. 1994), and Kohlheim v. Glynn County, 915 F.2d 1472 (11 Cir.  
25 1990). None of these cases, however, actually support the minority position.

26 In Singer v. City of Waco, the employee plaintiffs argued the district court erred  
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28 <sup>1</sup> The parties do not dispute that the types of extra compensation that Costco pays its employees  
are creditable under 29 U.S.C. §§ 207(e)(5)-(7).

1 in offsetting overpayments by the employer defendant in some work periods against the  
2 overall damages owed. 324 F.3d 813, 825-28 (5th Cir. 2003). Among other theories,  
3 the employees argued the district court’s offset was impermissible under 29 U.S.C. §  
4 207(h). Id. at 826-27. The Fifth Circuit rejected this argument, however, finding §  
5 207(h) did not apply because the district court did not use overtime premiums to offset  
6 the employees’ damages but instead included “overpayments . . . in determining the  
7 [plaintiffs]’ regular rate of pay.” Id. at 827-28. The court did not address how  
8 premium credits under § 207(h)(2) should apply.

9 In Kohlheim v. Glynn County, the Eleventh Circuit held, without elaborating,  
10 that, under § 207(h), the employee plaintiffs “should be allowed to set-off all  
11 previously paid overtime premiums, not just those equal to or greater than 1 1/2 times  
12 the regular rate, against overtime compensation found to be due and owing during the  
13 damages phase of the trial.” 915 F.2d 1473, 1481 (1990) (emphasis in original).  
14 Notwithstanding the court’s emphasis on the word “all,” the court only addressed  
15 whether previously paid overtime premiums were creditable at all. The court did not  
16 address whether the premium credits should be applied on a workweek-by-workweek,  
17 versus a cumulative, basis.

18 In Alexander v. United States, the Federal Circuit decided that overtime  
19 compensation paid to border patrol agents pursuant to certain statutes constituted the  
20 type of extra compensation described in paragraphs (5) and (6) of subsection (e). 32  
21 F.3d 1571, 1575-78 (1994). In reciting the relevant legal rules, the court observed that  
22 premium pay is “creditable toward any overtime compensation due under the FLSA.”  
23 Id. at 1575 (emphasis added). While some courts have read this reference to “any  
24 overtime compensation due” as permitting a cumulative application of premium credits,  
25 this Court finds that such a reading is unsupported by the remainder of the court’s  
26 opinion. Simply put, the court did not decide how premium credits should apply; it  
27 only decided whether certain payments were creditable.

28 While the foregoing circuit court cases did not directly address how premium

1 credits should apply, a few district court cases have considered the question. In Abbey  
2 v. City of Jackson, the Eastern District of Michigan held that premium payments for  
3 overtime hours may be used to offset all deficiencies in overtime compensation under  
4 the FLSA. 883 F. Supp. 181, 186-87 (1995). In reaching this conclusion, however, the  
5 court relied on Alexander and Kolheim, which, as noted above, do not actually support  
6 this proposition.<sup>2</sup> See also O’Brien v. Town of Agawam, 491 F. Supp. 2d 170, 174-76  
7 (D. Mass. 2007) (concluding employers were entitled to apply premium payment  
8 credits to offset overtime liability regardless of when the premiums were paid and when  
9 the overtime work occurred); Murphy v. Town of Natick, 516 F. Supp. 2d 153, 160-61  
10 (D. Mass. 2007) (citing O’Brien to conclude premium credits should be applied  
11 cumulatively). Thus, in reality, the minority view—that premium credits should apply  
12 cumulatively—is supported only by a couple of district court cases in Massachusetts.

13       Comprising the majority view are at least two circuit court cases and at least six  
14 district court cases, which provide that premium credits should apply on a workweek-  
15 by-workweek basis. In Howard v. City of Springfield, Illinois, the Seventh Circuit  
16 found that allowing an employer to cumulatively offset its overtime liability with  
17 creditable premiums without regard to when the overtime liability was incurred or the  
18 premiums paid “is contrary to the language and the purpose of [§ 207].” 274 F.3d  
19 1141, 1148 (2001). Observing that the FLSA emphasizes timely overtime payments,  
20 the court held that, “[b]ecause the statute contemplates that overtime will be paid and  
21 calculated on a pay period basis, it is consistent with that language to calculate and  
22 apply credits in the same manner.” Id. at 1149. The court noted that, just as an  
23 employer may not average the number of hours worked over two weeks to avoid  
24 overtime liability, neither may an employer apply credits (whenever paid) to overtime  
25 liability (whenever incurred) to accomplish the same result. Id.

26       In Herman v. Fabri-Centers of America, Inc., the Secretary of Labor brought suit

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28       <sup>2</sup> Moreover, the Sixth Circuit’s decision in Herman v. Fabri-Centers of America, Inc., *infra*,  
effectively overruled this district court’s conclusion that premium credits should apply cumulatively.  
308 F.3d 580, 590 (6th Cir. 2002).

1 against an employer for violations of the FLSA. 308 F.3d 580 (2002). The Sixth  
2 Circuit, in a lengthy analysis, concluded that creditable premiums can only offset  
3 overtime liability incurred in the same workweek that the premium credits were paid.  
4 Id. at 585-593. To reach this conclusion, the court first found that the plain language  
5 of § 207(h) is silent as to when extra compensation credit may be used. Id. at 586. The  
6 court thus examined the text of § 207(h) in light of relevant legislative history and in  
7 context with the FLSA as a whole, including its implementing regulations. Id.

8 The Sixth Circuit observed that Congress first enacted the law that would  
9 become § 207(h) in response to the Supreme Court’s decision in Bay Ridge v. Aaron,  
10 334 U.S. 446 (1948). There, the Supreme Court held that certain contractual premiums  
11 should be included in determining an employee’s regular rate for purposes of  
12 calculating statutory overtime compensation. Fabri-Centers, 308 F.3d at 586-87. The  
13 Supreme Court’s decision thus resulted in employee’s being compensated for “overtime  
14 on overtime,” which Congress responded to by passing a law that allowed an employer  
15 to credit extra compensation “toward any premium compensation due” under the  
16 FLSA. Id. Shortly thereafter, Congress amended this provision to delete the word  
17 “any,” resulting in a statute that allowed employers to apply credits “toward overtime  
18 compensation payable pursuant to this section.” Id. at 587. The result of this  
19 legislative history is reflected in §§ 207(e)(5), (6), and (7)—which exclude certain  
20 permit payments from the computation of an employee’s regular rate (and thus  
21 overtime rate)—while § 207(h) allows these payments to be credited against FLSA  
22 overtime liability. Id.

23 After analyzing § 207(h)’s legislative history, the Sixth Circuit considered the  
24 FLSA as a whole and its implementing regulations, finding that both supported the  
25 court’s conclusion that premium credits can only apply to overtime liability incurred  
26 during the workweek in which the premiums were paid. Id. at 589. The court observed  
27 that the FLSA as a whole and its implementing regulations “highlight the primacy of  
28 the workweek concept” and require prompt payment of overtime compensation. Id.



1 Several district courts have reached the same conclusion. See Rudy v. City of  
2 Lowell, 777 F. Supp. 2d 255, 262 (D. Mass. 2011) (disagreeing with O'Brien and  
3 Murphy, supra, and concluding premiums should be applied on a workweek-by-  
4 workweek basis); Conzo v. City of New York, 667 F. Supp. 2d 279, 291 (S.D.N.Y.  
5 2009) (concluding that an employer may only credit extra payments against overtime  
6 liability accruing in the same workweek); Scott v. City of New York, 592 F. Supp. 2d  
7 475, 485 (S.D.N.Y. 2008) (same); Bell v. Iowa Turkey Growers Co-op, 407 F. Supp.  
8 2d 1051, 1063 (S.D. Iowa 2006) (same); Nolan v. City of Chicago, 135 F. Supp. 2d  
9 324, 333 (N.D. Ill. 2000) (same); Gilmer v. Alameda-Contra Costa Transit Dist., 2011  
10 U.S. Dist. Lexis 126845, at \*34-36 (N.D. Cal. Nov. 2, 2011) (same). Thus, the  
11 majority approach is supported by two circuit court cases and at least six district court  
12 cases.

13 In a dissent to the Fabri-Centers majority opinion, Circuit Judge Siler opined  
14 that, while it is not illogical to conclude that premium credits should be limited to the  
15 same work period in which the premiums were paid, employers should not be penalized  
16 for computing premium credits in a way that is not prohibited by the FLSA. 308 F.3d  
17 at 593. Judge Siler would instead allow employers to calculate credits in any way that  
18 the FLSA does not expressly prohibit, placing on Congress or the Department of Labor  
19 the responsibility of passing some law or regulation that would clarify this dispute over  
20 the application of premium credits. Id.

21 Indeed, Judge Huff took a similar approach. In adopting the minority view,  
22 Judge Huff relied on the Supreme Court's holding in Christensen v. Harris County, in  
23 which the Supreme Court recognized that, unless an action is expressly or implicitly  
24 prohibited by the FLSA, the Secretary of Labor could not argue that an employer  
25 violated the FLSA. 529 U.S. 576, 588 (2000). The specific employer conduct at issue  
26 in Christensen involved the employer's policy of forcing employees to use their  
27 accrued compensatory time to avoid having to cash out such time at a later date. In  
28 concluding that the FLSA did not expressly or implicitly prohibit this type of policy,

1 the Supreme Court noted that the FLSA provision at issue, § 207(o)(5), merely  
2 provides that an employee who asks to use compensatory time must be allowed to do  
3 so unless the employer’s operations would be unduly disrupted. The Supreme Court  
4 then looked to other aspects of the FLSA to find support for its conclusion.

5 Unlike in Christensen, where the Supreme Court found that the FLSA did not  
6 expressly or implicitly prohibit the policy at issue, this Court finds that the FLSA does  
7 prohibit the minority approach of applying premium credits to cumulatively offset  
8 overtime liability. To that end, this Court adopts the Seventh Circuit’s analysis in  
9 Howard and the Sixth Circuit’s analysis in Fabri-Centers to conclude that the FLSA  
10 implicitly prohibits an employer from applying premium credits across workweeks.

11 Further, while the Ninth Circuit has not yet ruled on this issue directly, this Court  
12 finds some indication of how the Ninth Circuit might view this question in Ballaris v.  
13 Wacker Siltronic Corp., 370 F.3d 901 (2004). There, the Ninth Circuit was tasked with  
14 deciding whether an employer could use payments for compensated lunch periods to  
15 offset overtime liability. The court first broadly interpreted § 207(e)(2)—which  
16 excludes “payments made for occasional periods when no work is performed due to  
17 vacation, holiday, illness, [etc.]” from the calculation of an employee’s regular rate—to  
18 also exclude payments for compensated lunch periods even though, arguably, lunch  
19 periods are not “occasional” but are instead regular, usual, or ordinary. Id. at 909. The  
20 court then concluded that, under § 207(h)(1), the employer could not use payments for  
21 compensated lunch periods to offset any overtime liability because it was not a  
22 premium payment as set forth in §§ 207(e)(5)-(7). Finally, the court emphasized that,  
23 “[e]ven without [§ 207(h)], . . . it would undermine the purpose of the FLSA if an  
24 employer could use agreed-upon compensation for non-work time (or work time) as a  
25 credit so as to avoid paying compensation required by the FLSA.” Id. at 914 (emphasis  
26 added). The Ninth Circuit went so far as to say that such an employer policy “is,  
27 instead, false and deceptive ‘creative’ bookkeeping that, if tolerated, would frustrate  
28 the goals and purposes of the FLSA.” Id.

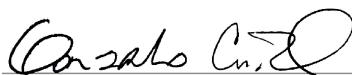
1           It thus appears to this Court that, if presented with the question of how premium  
2 credits should be applied under § 207(h)(2), the Ninth Circuit would place considerable  
3 weight on the FLSA’s goals and purposes as did the Sixth and Seventh Circuits in  
4 Fabri-Centers and Howard. Indeed, the Ninth Circuit might again go so far as to say  
5 that the application of premium credits across workweeks is yet another type of  
6 “‘creative’ bookkeeping that, if tolerated would frustrate the goals and purposes of the  
7 FLSA.”

8           Based on the foregoing, this Court finds that Judge Huff’s Order regarding the  
9 application of credits under § 207(h) was clear error. Because Costco’s Motion for  
10 Summary Judgment is premised on the erroneous adoption of the minority view  
11 regarding the application of premium credits, this Court must **DENY** Costco’s Motion  
12 for Summary Judgment as it pertains to the application of premium credits.

13           As both parties agree that plaintiff Jienette Jackson’s submission of her opt-in  
14 form was untimely, the Court will **GRANT** Costco’s Motion for Summary Judgment  
15 as it pertains to dismissing Ms. Jackson’s claims. The hearing on Costco’s Motion for  
16 Summary Judgment, currently set for September 27, 2013, is **VACATED**. Remaining  
17 on calendar is Costco’s Motion to Decertify.

18           **IT IS SO ORDERED.**

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20 DATED: September 26, 2013

21   
22 HON. GONZALO P. CURIEL  
23 United States District Judge  
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