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6 UNITED STATES DISTRICT COURT  
7 SOUTHERN DISTRICT OF CALIFORNIA  
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9 CARL HAYNES,

10 Plaintiff,

11 v.

12 HOME DEPOT U.S.A., INC.,

13 Defendant.  
14

Case No.: 15-CV-1038-CAB-JLB

**ORDER RE DEFENDANT'S  
RENEWED MOTION FOR  
SUMMARY JUDGMENT AS TO  
PUNITIVE DAMAGES**

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17 This matter is before the Court on Defendant's renewed motion for summary  
18 judgment as to punitive damages. The motion is fully briefed, and the Court deems it  
19 suitable for submission without oral argument. For the reasons set forth below, the motion  
20 is granted.

21 **I. BACKGROUND**

22 Plaintiff Carl Haynes ("Plaintiff") worked as an Assistant Store Manager ("ASM")  
23 for Defendant Home Depot U.S.A., Inc. ("Defendant" or "Home Depot") from 1987 until  
24 his termination in 2013. [Doc. No. 33-6 at p. 4.] The underlying facts of Plaintiff's  
25 employment experience with Home Depot are described in the Court's order on Home  
26 Depot's first motion for summary judgment, dated May 6, 2016. [Doc. No. 45.]

27 On February 13, 2015, Plaintiff filed a complaint against Home Depot in state court.  
28 Home Depot removed the matter to this Court on May 8, 2015, based on diversity

1 jurisdiction. Shortly thereafter, Plaintiff filed a first amended complaint (the “FAC”),  
2 which is the operative complaint in this matter, asserting twelve claims against Home  
3 Depot arising out of Plaintiff’s employment with and termination by Home Depot. [Doc.  
4 No. 5.] On May 6, 2016, the Court granted Home Depot’s motion for summary judgment  
5 (“MSJ”) as to all twelve of Plaintiff’s causes of action alleged in the FAC. [Doc. No. 45.]  
6 On June 22, 2016, Plaintiff filed an Amended Notice of Appeal regarding the Court’s  
7 orders granting summary judgment and sanctioning Plaintiff’s attorneys. [Doc. No. 68.]  
8 On January 22, 2020, the Ninth Circuit Court of Appeals affirmed in part and reversed in  
9 part the Court’s orders and remanded for further proceedings. [Doc. No. 81.] The four  
10 causes of action remaining before this Court from Plaintiff’s FAC are: (1) Plaintiff’s fifth  
11 cause of action claiming wages under the California labor code; (2) Plaintiff’s sixth cause  
12 of action for wrongful termination; (3) Plaintiff’s ninth cause of action for age  
13 discrimination; and (4) Plaintiff’s tenth cause of action for wrongful termination in  
14 violation of public policy. [Doc. No. 5.]

15 Defendant now brings this renewed motion for summary judgment on Plaintiff’s  
16 claim for punitive damages, arising out of his claims of wrongful termination (sixth cause  
17 of action), age discrimination (ninth cause of action), and wrongful termination in violation  
18 of public policy (tenth cause of action) as alleged in the FAC. [Id.] Defendant’s motion is  
19 now fully briefed and ripe for resolution.

## 20 **II. LEGAL STANDARD**

### 21 **A. Summary Judgment**

22 Federal Rule of Civil Procedure 56(c)(1)(A) provides that “a party may move for  
23 summary judgment at any time until 30 days after the close of discovery.” “A party  
24 opposing the motion must file a response within 21 days after the motion is served or a  
25 responsive pleading is due, whichever is later.” FED. R. CIV. P. 56(c)(1)(B).

26 A party is entitled to summary judgment “if the pleadings, depositions, answers to  
27 interrogatories, and admissions on file, together with the affidavits, if any, show that there  
28 is no genuine issue as to any material fact and that the moving party is entitled to a judgment

1 as a matter of law.” *Celotex Corp. v. Catrett*, 477 U.S. 317, 322 (1986). To avoid summary  
2 judgment, disputes must be both 1) material, meaning concerning facts that are relevant  
3 and necessary and that might affect the outcome of the action under governing law, and 2)  
4 genuine, meaning the evidence must be such that a reasonable jury could return a verdict  
5 for the nonmoving party. *Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 248 (1986); *Cline*  
6 *v. Indus. Maint. Eng’g & Contracting Co.*, 200 F.3d 1223, 1229 (9th Cir. 2000).

7 The moving party bears the initial burden of establishing the basis for its motion by  
8 “identifying those portions of the pleadings, depositions, answers to interrogatories, and  
9 admissions on file, together with the affidavits, if any, which it believes demonstrate the  
10 absence of a genuine issue of material fact.” See *Celotex Corp.*, 477 U.S. at 323 (internal  
11 quotations omitted). If the moving party can demonstrate that its opponent has not made a  
12 sufficient showing on an essential element of his case, the burden shifts to the opposing  
13 party to set forth facts showing that a genuine issue of disputed fact remains. *Id.* at 324.  
14 When ruling on a summary judgment motion, the court must view all inferences drawn  
15 from the underlying facts in the light most favorable to the nonmoving party. *Matsushita*  
16 *Elec. Indus. Co. v. Zenith Radio Corp.*, 475 U.S. 574, 587 (1986). However, “[t]he district  
17 court need not examine the entire file for evidence establishing a genuine issue of fact,  
18 where the evidence is not set forth in the opposing papers with adequate references so that  
19 it could conveniently be found.” *Carmen v. San Francisco Unified Sch. Dist.*, 237 F.3d  
20 1026, 1031 (9th Cir. 2001).

### 21 **III. ANALYSIS**

22 Home Depot moves for summary judgment on Plaintiff’s request for punitive  
23 damages. Because all of Plaintiff’s remaining causes of action are based on state statutes  
24 and/or doctrines, the availability of punitive damages here is a question of state law. *Cent.*  
25 *Off. Tel. v. AT&T Co.*, 108 F.3d 981, 993 (9th Cir. 1997), *rev’d on other grounds*, 524 U.S.  
26 214, 228 (1998). In California, a plaintiff may recover punitive damages in addition to  
27 actual damages from a defendant when the plaintiff proves by clear and convincing  
28 evidence that the defendant has been guilty of oppression, fraud, or malice. CAL. CIV.

1 CODE § 3294(a). When a plaintiff sues an employer for punitive damages based on the  
2 tortious acts of an employee, the employer may be statutorily liable in three situations: “(1)  
3 when an employee was guilty of oppression, fraud or malice, and the employer with  
4 advance knowledge of the unfitness of the employee employed him or her with a conscious  
5 disregard of the rights or safety of others, (2) when an employee was guilty of oppression,  
6 fraud or malice, and the employer authorized or ratified the wrongful conduct, or (3) when  
7 the employer was itself guilty of the oppression, fraud or malice.” *Weeks v. Baker &*  
8 *McKenzie*, 74 Cal. Rptr. 2d 510, 524 (1998). In the case of a corporate employer, “the  
9 advance knowledge and conscious disregard, authorization, ratification or act of  
10 oppression, fraud, or malice must be on the part of an officer, director, or managing agent  
11 of the corporation.” CAL. CIV. CODE § 3294(b). By confining an employer’s liability to  
12 the acts of its corporate leaders, or “the group whose intentions guide corporate conduct,”  
13 California law “avoids punishing the corporation for malice of low-level employees which  
14 does not reflect the corporate ‘state of mind’ or the intentions of the corporate leaders.”  
15 *Cruz v. HomeBase*, 99 Cal. Rptr. 2d 435, 439 (2000).

16 Home Depot, a corporate employer, is the sole defendant named in this case.  
17 Plaintiff alleges that he was wrongfully terminated and discriminated against by two Home  
18 Depot employees: store manager Chris Collins (“Collins”) and district manager Jeff  
19 Grooms (“Grooms”). [Doc. No. 5 at pp. 29-30, 34-37.] Collins and Grooms are the only  
20 Home Depot employees alleged by Plaintiff to have committed any wrongdoing.  
21 Accordingly, in order to recover punitive damages from Home Depot for the allegedly  
22 tortious acts of its employees under section 3294(b), Plaintiff must show by clear and  
23 convincing evidence that either Collins or Grooms was an “officer, director, or managing  
24 agent” of Home Depot.

25 Collins was the store manager for Home Depot Store Number 673 in Santee (“the  
26 Santee store”), and was Plaintiff’s direct supervisor, from approximately June 2010  
27 through Plaintiff’s termination in February 2013. [Doc. No. 91-4 ¶ 3.] Grooms was the  
28 district manager of District 199 in Home Depot’s Pacific South Region, which includes the

1 Santee store, from approximately March 2011 through Plaintiff's termination. [Doc. No.  
2 91-3 ¶ 2.] Home Depot states that it is undisputed that Collins and Grooms are neither  
3 officers nor directors of Home Depot. [Doc. No. 91-1 at p. 17.] Despite Plaintiff's  
4 conclusory statement that this is a misrepresentation [Doc. No. 93 at p. 7], Plaintiff does  
5 not actually claim that either Collins or Grooms are officers or directors of Home Depot.  
6 Instead, Plaintiff argues that Collins and Grooms were "managing agents," and thus Home  
7 Depot should be held liable for their wrongdoing. [Id. at p. 12.] In sum, the pleadings filed  
8 by both parties indicate that neither Collins nor Grooms was an officer or director of the  
9 defendant corporation, and Plaintiff has not shown any genuine dispute of fact as to  
10 whether they were officers or directors. Accordingly, the Court focuses its analysis on  
11 whether a genuine dispute of fact exists as to Collins and Grooms' status as "managing  
12 agents" of Home Depot.

#### 13 **A. Neither Collins nor Grooms Were Managing Agents of Home Depot**

14 The Supreme Court of California defines managing agents as corporate employees  
15 who "exercise substantial independent authority and judgment in their corporate  
16 decisionmaking so that their decisions ultimately determine corporate policy." *White v.*  
17 *Ultramar, Inc.*, 21 Cal. 4th 563, 566-67 (1999). Thus, under section 3294(b), a plaintiff  
18 seeking punitive damages "would have to show that the employee exercised substantial  
19 discretionary authority over significant aspects of a corporation's business." *Id.* at 577. A  
20 determination of whether employees are managing agents "does not necessarily hinge on  
21 their 'level' in the corporate hierarchy . . . rather, the critical inquiry is the degree of  
22 discretion the employees possess in making decisions that will ultimately determine  
23 corporate policy." *Pulte Home Corp. v. Am. Safety Indem. Co.*, 223 Cal. Rptr. 3d 47, 79  
24 (2017) (quoting *Kelly-Zurian v. Wohl Shoe Co.*, 27 Cal. Rptr. 2d 457, 470 (1994)). In this  
25 context, "corporate policy" refers to "formal policies that affect a substantial portion of the  
26 company and that are the type likely to come to the attention of corporate leadership."  
27 *Roby v. McKesson Corp.*, 47 Cal. 4th 686, 714 (2009); see also *Cruz*, 99 Cal. Rptr. 2d at  
28 440 (explaining that "'corporate policy' is the general principles which guide a corporation,

1 or rules intended to be followed consistently over time in corporate operations,” and thus  
2 a managing agent “is one with substantial authority over decisions that set these general  
3 principles and rules”). “It is this sort of broad authority that justifies punishing an entire  
4 company for an otherwise isolated act of oppression, fraud, or malice.” Roby, 47 Cal. 4th  
5 at 714.

6 As the moving party, Home Depot has the initial burden of establishing the  
7 nonexistence of any triable issue of material fact. *Davis v. Kiewit Pac. Co.*, 162 Cal. Rptr.  
8 3d 805, 813-14 (2013). Along with its motion for summary judgment, Home Depot  
9 provided declarations from both Collins and Grooms describing their positions,  
10 employment history and job duties at Home Depot, and attached the job description for  
11 each of their respective positions. [Doc. No. 91-4 at pp. 8-10; Doc. No. 91-3 at pp. 7-9.]  
12 In response, Plaintiff attached various excerpts from Grooms’ deposition testimony taken  
13 in two other cases brought by Plaintiff’s attorneys against Home Depot. [Doc. No. 93-1 at  
14 pp. 52-92.] Plaintiff did not attach any deposition testimony from Collins, but instead  
15 referred to the same store manager job description attached by Defendant as evidence of  
16 Collins’ “managing agent” status. [Doc. No. 93 at p. 21.] Nevertheless, drawing all  
17 inferences in the light most favorable to Plaintiff, Plaintiff has not set forth facts showing  
18 that a genuine dispute of material fact exists as to whether Collins or Grooms was a  
19 managing agent of Home Depot.

20 As store manager, Collins was responsible for the complete day to day operation of  
21 the Santee store. [Doc. No. 91-4 at p. 9.] Collins’ responsibilities included maximizing  
22 store sales and profitability, developing store strategies and objectives, leading a team of  
23 associates in executing those strategies and objectives, ensuring adequate stock levels,  
24 providing excellent customer service, and overseeing personnel issues. [Id.] Plaintiff  
25 argues that as a store manager, Collins oversaw 200 to 250 employees and had discretion  
26 in setting policies within the store (including staffing and overtime policies), and therefore  
27 was a managing agent. [Doc. No. 93 at p. 21.] However, even assuming Collins had  
28 freewheeling discretion over the Santee store’s policies and practices, the Santee store was

1 just one out of over 2,000 Home Depot store locations in North America at the time of  
2 Plaintiff's termination. [Doc. No. 91-1 at p. 20.] Plaintiff has not demonstrated that the  
3 actions taken or decisions made by Collins at the Santee store had any effect on a  
4 "substantial portion of the company," or that the policies created by Collins were of "the  
5 type likely to come to the attention of corporate leadership." Roby, 47 Cal. 4th at 714. As  
6 a multinational corporation with thousands of stores, Home Depot's business could not  
7 operate without store managers exercising some level of discretion over their stores and  
8 employees. However, that does not mean individual store managers influence Home Depot  
9 policy at a company-wide level. Plaintiff also argues that Collins had discretion over  
10 staffing (i.e., hiring and firing), thereby making him a managing agent. A manager's ability  
11 to hire or fire other employees alone does not equate to "managing agent" status as required  
12 by section 3294(b). See White, 21 Cal. 4th at 575 ("A rule defining managing agent as any  
13 supervisor who can hire or fire employees, but who does not have substantial authority  
14 over decisions that ultimately determine corporate policy, effectively allows punitive  
15 damage liability without proof of anything more than simple tort liability, which we have  
16 long recognized is insufficient."). In sum, none of Collins' discretionary responsibilities  
17 pointed to by Plaintiff show that Collins had independent authority over Home Depot's  
18 corporate policy which would justify punishing the entire corporation for his alleged  
19 wrongdoing.

20 Plaintiff has similarly failed to present a dispute of material fact as to whether  
21 Grooms was a managing agent of Home Depot. From 2011 through Plaintiff's termination,  
22 Grooms worked as the district manager of District 199, which required him to oversee the  
23 operations of eleven Home Depot stores throughout the Pacific South Region. [Doc. No.  
24 91-3 at p. 2.] As district manager, Grooms' responsibilities included "ensur[ing] that  
25 company standards are uniformly met and adhered to across all stores within [the] assigned  
26 district," providing guidance and feedback to store managers based on sales reports and  
27 profitability, overseeing resource and inventory balancing across stores, and supervising  
28 staffing decisions. [Id. at p. 8.] Grooms' position required him to work "in the field"

1 surveying stores in his district and assisting store managers with training and development.  
2 [Id. at p. 3.] By including and bolding portions of Grooms' deposition testimony (taken in  
3 two different cases against Home Depot) in his responsive papers, Plaintiff presumably  
4 argues that Grooms' job duties qualify him as a managing agent. The deposition excerpts  
5 included by Plaintiff refer to Grooms' various responsibilities as a district manager in  
6 which he exercises some discretion, including personnel management, hiring and firing,  
7 profit and loss management, and overall store operations. [Doc. No. 93 at pp. 17-21.] This  
8 testimony is not clear and convincing evidence that Grooms was a managing agent of  
9 Home Depot. As discussed above, exercising some discretion does not equate to managing  
10 agent status without additional proof that the employee's discretion affected widespread  
11 corporate policy. Plaintiff does not include any additional evidence to show that Grooms  
12 exercised such discretion.

13 Plaintiff also appears to argue that because Grooms managed multiple Home Depot  
14 stores and had broad authority over their operations, he was a managing agent. However,  
15 the fact that an employee supervises many employees or store locations does not  
16 necessarily establish that status. See *Muniz v. United Parcel Serv., Inc.*, 731 F. Supp. 2d  
17 961, 976 (N.D. Cal. 2010) (finding no triable issue of whether operations manager was a  
18 managing agent, although he was "in charge of 6 divisions, 23 package centers and  
19 approximately 40 managers, 150 supervisors and 4,200 employees," without additional  
20 evidence that he set corporate policy); *Almaweri v. Walgreen Specialty Pharmacy, LLC*,  
21 No. 13-cv-04920-EDL, 2015 WL 349158, at \*10-11 (N.D. Cal. Jan. 26, 2015) (finding no  
22 triable issue of whether district manager was a managing agent, though he supervised  
23 thirty-three stores in his district and 0.41% of stores nationwide, without evidence that he  
24 was responsible for a significant aspect of the defendant's business or made significant  
25 decisions affecting company policy); *Razo v. TIMEC Co., Inc.*, No. 15-cv-03414-MEJ,  
26 2017 WL 5079249, at \*16-17 (N.D. Cal. Nov. 3, 2017) (finding no triable issue of whether  
27 a site manager, who oversaw personnel, site profitability and client interactions, was a  
28 managing agent because he had no role in setting company-wide policies or decision-



1 making authority in creating company policy). Solely relying on the number of stores and  
2 employees managed by Grooms is not enough to show that he had discretionary authority  
3 over Home Depot’s corporate policy. Unlike in *White* where the court found a zone  
4 manager to be a managing agent because the eight stores and sixty-five employees she  
5 managed were a “significant aspect of [the defendant’s] business,” the eleven Home Depot  
6 stores managed by Grooms constitute approximately one half of one percent of Home  
7 Depot’s store locations. See *White*, 21 Cal. 4th at 577-78; see also *Cortez v. Chipotle*  
8 *Mexican Grill, Inc.*, No. CV 17-4787-GW(JPRx), 2018 WL 6071093, at \*16 (C.D. Cal.  
9 Aug. 9, 2018) (“Managing less than one percent of Defendants’ restaurants and supervising  
10 less than one percent of Defendants’ employees does not evidence ‘substantial  
11 discretionary authority over significant aspects of a corporation’s business.’” (quoting  
12 *White*, 21 Cal. 4th at 577)). For a large multinational corporation like Home Depot, less  
13 than one percent of its stores can hardly be said to constitute a significant aspect of its  
14 business. Thus, any evidence of discretion exercised by Grooms that affected operations  
15 in the eleven stores he managed—including personnel matters, profitability metrics and  
16 other store performance assessments—is not evidence that his decisions impacted  
17 corporate policy throughout a “substantial portion” of Home Depot. *Roby*, 47 Cal. 4th at  
18 686.

19 The district manager job description attached by Home Depot further supports its  
20 contention that Grooms did not create corporate policy. District managers are expected to  
21 “ensure that company standards are uniformly met and adhered to across all stores within  
22 assigned district”—not subjectively set those standards themselves. [Doc. No. 91-3 at p.  
23 8.] Similarly, in one of the deposition transcripts lodged by Plaintiff, Grooms testified that  
24 when going through the “discipline process” with an employee, district managers have “a  
25 policy that we follow, standard operating procedures, and a code of conduct policy that are  
26 guidelines, and there are normals in there.” [Doc. No. 93-1 at p. 90.] Though district  
27 managers may consider “extenuating circumstances” of the individual employee, they still  
28 must abide by Home Depot’s corporate policy. [Id.] Plaintiff has failed to establish that

1 Grooms had any discretionary authority over the creation of those policies, or that any  
2 decisions made by Grooms affected a substantial portion of Home Depot's business beyond  
3 the eleven retail locations he managed.

4 Finally, Plaintiff argues that even if Collins and Grooms are not managing agents,  
5 some unidentified officer, director or managing agent of Home Depot knew of Collins and  
6 Grooms' allegedly tortious conduct through Home Depot's Management Incentive  
7 Program ("MIP"). [Doc. No. 93 at p. 24.] Plaintiff claims that Grooms intentionally  
8 terminated him before his retirement in order to decrease payroll expenses and increase  
9 store profitability, thereby increasing Grooms' bonus paid under the MIP. As proof of his  
10 theory, Plaintiff cites to a slide deck entitled "Financial Management at The Home Depot"  
11 that discusses the importance of payroll with regards to store profitability. [Doc. No. 93-1  
12 at p. 94, pp. 277-89]. However, evidence that payroll is important to store profitability is  
13 not evidence that Home Depot or its employees oppressively, fraudulently or maliciously  
14 terminated Plaintiff to save money. Nor does Plaintiff provide the Court with evidence  
15 that Home Depot authorized or ratified any alleged wrongful conduct or had the advance  
16 knowledge and conscious disregard required under section 3294(b). Plaintiff's conclusory  
17 accusations fall short of the clear and convincing evidence of oppression, fraud or malice  
18 required to recover punitive damages under California law. See *Shade Foods, Inc. v.*  
19 *Innovative Prods. Sales & Mktg., Inc.*, 93 Cal. Rptr. 2d 364, 394 (2000) (describing the  
20 "clear and convincing" standard as "requiring that the evidence be so clear as to leave no  
21 substantial doubt; sufficiently strong to command the unhesitating assent of every  
22 reasonable mind" (internal quotations omitted)).

23 The Court concludes that there are no genuine issues of material fact as to Plaintiff's  
24 request for punitive damages. Defendant has demonstrated that neither Collins nor Grooms  
25 was an officer, director, or managing agent of Home Depot, and Plaintiff failed to set forth  
26 facts showing that a genuine issue of disputed fact remains as to their corporate leadership  
27 status. See *Celotex Corp.*, 477 U.S. at 324. Plaintiff also failed to identify any other  
28 corporate leader at Home Depot that exhibited the "advance knowledge and conscious

1 disregard, authorization, ratification, or act of oppression, fraud, or malice” required to  
2 sustain punitive damages under section 3294(b). Accordingly, the Court finds that  
3 Defendant is entitled to summary judgment on Plaintiff’s request for punitive damages.

4 **IV. CONCLUSION**

5 For the reasons set forth above, Defendant’s renewed motion for summary judgment  
6 as to punitive damages [Doc. No. 91] is **GRANTED**.

7 It is **SO ORDERED**.

8 Dated: November 23, 2020



9  
10 Hon. Cathy Ann Bencivengo  
11 United States District Judge  
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