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- Careers at Mars ▶
- Mars Directory
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Search

About us

To millions of people around the world, Mars is a name synonymous with quality, value and enjoyment.

Whether it's the simple pleasure of savouring the world's best-loved chocolate and confectionery, the satisfaction of a drink delivered efficiently from a vending machine, a contented pet or the reward of a delicious hot meal, Mars is the name behind the brands they've grown to know and trust. ["Tell me more about what you do"](#)

Today Mars is a \$18bn business operating in over 65 countries. Perhaps more surprisingly, and unusual for a business of our size, we are still privately owned - making us one of the largest 'small family businesses' in the world. ["Tell me more about your story"](#)

Our success is not simply due to developing the right products. It's a unique combination of innovation and determination, the essence of which can be found in the Five Principles that shape our business:

- [Quality](#)
- [Responsibility](#)
- [Mutuality](#)
- [Efficiency](#)
- [Freedom](#)

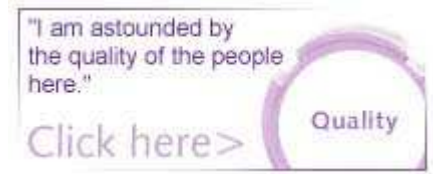


Exhibit 1



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[HOME](#)[About / History / Principles / Vision / Employment / Careers @ Mars](#)**MARS**
petcare

"Animals are such agreeable friends—
they ask no questions,
they pass no criticisms."
George Eliot, 'Mr. Gilfil's Love Story,'
Scenes of Clerical Life



▶ About Mars Petcare

Mars Petcare U.S. is an innovative and progressive company. The company continues to be a market leader and innovator in pet care, meeting and exceeding changing market demands for higher quality product formulations and demanding product quality.

Headquartered in Nashville, TN, Mars Petcare is a leading manufacturer of dry pet food and pet snacks and treats in the U.S. Mars Petcare markets and manufactures brands and store brands and has the #1 dog food in the world, PEDIGREE®.

Mars Petcare recognizes that teamwork makes the company strong and that people make the business happen. In all of the company's business dealings, Mars Petcare adheres to the Mars Five Principles of quality, responsibility, mutuality, efficiency and freedom.

It is these principles that have enabled Mars Petcare to produce some of the world's leading pet care products. Mars Petcare has multiple plants for higher capacity and logistics efficiency in meeting our customer needs.

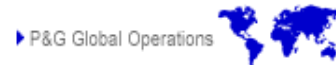
With the national recognition of the Waltham Center for Pet Nutrition, Mars also established a scientific authority that unifies the research and development expertise of pet care worldwide, and has a leading reputation among pet owners, breeders, veterinarians and academics.

Mars Petcare strives to create an environment that offers unlimited opportunities for our associates and a culture that promotes individual growth and team success.

- ▶ [News & PR](#)
- ▶ [Pet Care Industry](#)
- ▶ [Products](#)
- ▶ [Vision](#)

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Exhibit 2



June 6, 2007

P&G Search

U.S. Product Information

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▶ Company

▶ Who We Are

- ▶ Purpose, Values and Principles
- ▶ Global Operations
- ▶ Employee Spotlight
- ▶ Diversity
- ▶ Our History

▶ Science Behind the Brands

▶ Our Commitment

Company Help

Business Customers:

Make Selection

Professional Services:

Make Selection

Download a Report:

Make Selection

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Company Who We Are
Purpose, Values and Principles



Our Purpose

We will provide branded products and services of superior quality and value that improve the lives of the world's consumers. As a result, consumers will reward us with leadership sales, profit and value creation, allowing our people, our shareholders and the communities in which we live and work to prosper.

Learn more about our [values](#) and [principles](#).

[Would you like to see this page in a printer friendly format?](#)

Our Values

P&G is its people and the values by which we live.

We attract and recruit the finest people in the world. We build our organization from within, promoting and rewarding people without regard to any difference unrelated to performance. We act on the conviction that the men and women of Procter & Gamble will always be our most important asset.

Integrity

- We always try to do the right thing.
- We are honest and straightforward with each other.
- We operate within the letter and spirit of the law.
- We uphold the values and principles of P&G in every action and decision.
- We are data-based and intellectually honest in advocating proposals, including recognizing risks.

Passion for Winning

- We are determined to be the best at doing what matters most.
- We have a healthy dissatisfaction with the status quo.
- We have a compelling desire to improve and to win in the marketplace.

Leadership

- We are all leaders in our area of responsibility, with a deep commitment to deliver leadership results.
- We have a clear vision of where we are going.
- We focus our resources to achieve leadership objectives and strategies.
- We develop the capability to deliver our strategies and eliminate organizational barriers.

Trust

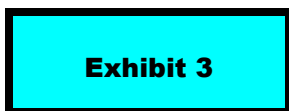
- We respect our P&G colleagues, customers and consumers, and treat them as we want to be treated.
- We have confidence in each other's capabilities and intentions.
- We believe that people work best when there is a foundation of trust.

Ownership

- We accept personal accountability to meet our business needs, improve our systems and help others improve their effectiveness.
- We all act like owners, treating the Company's assets as our own and behaving with the Company's long-term success in mind.

[Back to Top](#)

Our Principles



We Are Strategically Focused in Our Work

- We operate against clearly

We Value Personal Mastery

- We believe it is the responsibility of all individuals



We Show Respect for All Individuals

- We believe that all individuals can and want to contribute to their fullest potential.
- We value differences.
- We inspire and enable people to achieve high expectations, standards and challenging goals.
- We are honest with people about their performance.

The Interests of the Company and the Individual Are Inseparable

- We believe that doing what is right for the business with integrity will lead to mutual success for both the Company and the individual. Our quest for mutual success ties us together.
- We encourage stock ownership and ownership behavior.

- articulated and aligned objectives and strategies.
- We only do work and only ask for work that adds value to the business.
- We simplify, standardize and streamline our current work whenever possible.

Innovation Is the Cornerstone of Our Success

- We place great value on big, new consumer innovations.
- We challenge convention and reinvent the way we do business to better win in the marketplace.

We Are Externally Focused

- We develop superior understanding of consumers and their needs.
- We create and deliver products, packaging and concepts that build winning brand equities.
- We develop close, mutually productive relationships with our customers and our suppliers.
- We are good corporate citizens.

- to continually develop themselves and others.
- We encourage and expect outstanding technical mastery and executional excellence.

We Seek to Be the Best

- We strive to be the best in all areas of strategic importance to the Company.
- We benchmark our performance rigorously versus the very best internally and externally.
- We learn from both our successes and our failures.


Mutual Interdependency Is a Way of Life

- We work together with confidence and trust across business units, functions, categories and geographies.
- We take pride in results from reapplying others' ideas.
- We build superior relationships with all the parties who contribute to fulfilling our Corporate Purpose, including our customers, suppliers, universities and governments.

[Back to Top](#)

Touching lives, improving life. **P&G™**



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The Iams Company

Dear Dog & Cat Lovers:

Welcome to Iams on the Web. We're pet lovers just like you...with a particular passion for dog and cat nutrition. We know what an incredible difference good nutrition makes in keeping pets happy and healthy.

You'll quickly find lots of relevant information about your pet's health and nutrition, Iams® and Eukanuba® products, and easy access to our Consumer Care associates.



Thank you for making us part of your pet's long, healthy life. Enjoy your visit!

Our Mission...
Is to enhance the well-being of dogs and cats by providing world-class quality foods and pet care products that delight the consumer and strengthen the human-pet bond.

The Dog & Cat Lovers at The Iams Company 


Good For Life.
IAMS
 DOG & CAT FOODS



Friends for life.

[Iams.com](#) is a special site for caring pet owners just like you. You can find helpful advice, quick answers, nutritional updates—everything you need to help your best friend enjoy a long, healthy life.

[Launch Iams.com](#)



Eukanuba
 FEED THE BREED

Every breed is unique. Eukanuba helps bring out the best in each one with customized nutrition. Get **BREEDSmart™** at [Eukanuba.com](#)

[Launch Eukanuba.com](#)

[Launch Iams.com](#)

[Launch Eukanuba.com](#)



Learn more about our **Animal Studies Policy**

[Click Here](#)

The Eukanuba **BREEDSmart™** Bulletin

Sign up to receive emails from our Breed Experts tailored to your dog's needs.

Voluntary Recall

Learn more about the Menu Foods recall.

[Read the Press Release](#)

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Exhibit 4

Welcome to the world of Colgate-Palmolive. Every day millions of people like you trust our products to care for themselves and the ones they love.

 United States (English)

[Our Company](#) [Careers](#) [For Investors](#) [For Dental Professionals](#) [Contact Us](#) [Special Offers](#)

Search Colgate.com

Find types of products



Oral Care

Trusted Oral Care products and expert information to keep your smile bright, beautiful and healthy.

Products

[View All](#)

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- [Colgate MaxFresh® Toothpaste](#)
- [Colgate® Motion® Toothbrush](#)
- [Colgate 360® Toothbrush](#)

Information

- [Colgate Oral Care Center](#)
- [Medical Conditions and Oral Health](#)
- [Check-ups and Dental Procedures](#)
- [Counterfeit Toothpaste](#)

Personal Care

Your source for quality personal care products from brands you know and trust.

Products

[View All](#)

- [Softsoap® BRAND Speed Stick®](#)
- [Lady Speed Stick®](#)
- [Irish Spring®](#)

Information

- [Softsoap® Articles](#)
- [Softsoap® Know Your Naturals Quiz](#)
- [Share a Softsoap® E-card](#)

Home Care

Dependable, time-tested products for the care and keeping of your home.

Products

[View All](#)

- [Palmolive®](#)
- [Murphy Oil Soap®](#)
- [Ajax®](#)
- [Suavitel®](#)

Information

- [Palmolive Recipes](#)
- [Murphy® Oil Soap Wood and Furniture Care](#)
- [Suavitel® Laundry Tips and Information](#)

Pet Nutrition

Nutritionally complete, great tasting pet food to help keep your pet healthy and happy.

Products

[View All](#)

- [Hill's® Science Diet®](#)
- [Hill's® Prescription Diet®](#)

Information

- [Puppy Care](#)
- [Kitten Care](#)
- [Pet Feeding Guide](#)
- [Nutrition Basics](#)



Exhibit 5



Colgate Oral Care Center

Visit our oral health care library with [articles](#) written by experts and explore [interactive guides](#) to help you learn more about dental care.

- [Dental Health Basics](#)
- [Dental Health at Any Age](#)
- [Tooth Whitening & Cosmetic Dentistry](#)



Our Company

For over 200 years, caring, global teamwork and continuous improvement have been and continue to be part of everything we do at Colgate-Palmolive.

- [Living Our Values](#)
- [Governance](#)
- [Global Diversity](#)



For Children

Enjoy fun and games in Kids World and search our product listing to find the right product for your child.

- [Colgate Kids World](#)
- [Children's Products](#)
- [Lather Up for Good Health](#)



Community Programs

Take a look at our celebrated programs making a difference in over 200 countries around the world.

- [Give Kids a Smile®](#)
- [Bright Smiles. Bright Futures®](#)
- [Save the World from Cavities™](#)



Colgate SmileTalk™ E-newsletter

Receive coupons, samples and valuable health information via e-mail.

- [Sign up for our e-newsletter](#)



Dental Care Professionals

Search oral health news, professional library, and sample offers for dentists, hygienists and students.

- [Colgate Professional](#)

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You are viewing the United States site.



A Family of Brands

We make the foods that nourish and enrich families, including the center of many families — pets. Just a glance at our products reveals familiar brands you know and trust. You probably even have many of our brands in your pantry right now.

» [Our Brand Family](#)



We're on a Mission



Del Monte is committed to enriching the lives of today's family—everyone in the family, including pets — by providing nourishing, great tasting and easy-to-use products that meet the needs of everyone in your home.

» [Our Mission & Vision](#)

A Spirited History

From our origins in the Gold Rush days to our unique vision today, Del Monte has a rich and vibrant history of nourishing and enriching lives at every meal, every table, every day.

Click below to explore Del Monte's history.

Click circles and arrows below
to explore Del Monte history

An interactive timeline interface with a dark olive green background. It features four small circular icons at the top, each connected by a vertical dashed line to a text box. The text boxes contain the following information:

- 1898 - California Fruit Canners Association Forms
- 1892 - The Del Monte® Brand is Introduced
- 1886 - The Del Monte Name Premieres
- 1906 - Earthquake Devastates San Francisco

A right-pointing arrow is located on the right side of the timeline.

Exhibit 6

Good Food, Good Life



Exhibit 7

Overview of Nestlé in the United States

“As part of the world’s largest food and beverage company, Nestlé USA is focused on our consumers—with innovative thinking and a dedication to nutrition, health and wellness.”

*– Brad Alford
Chairman & CEO, Nestlé USA*



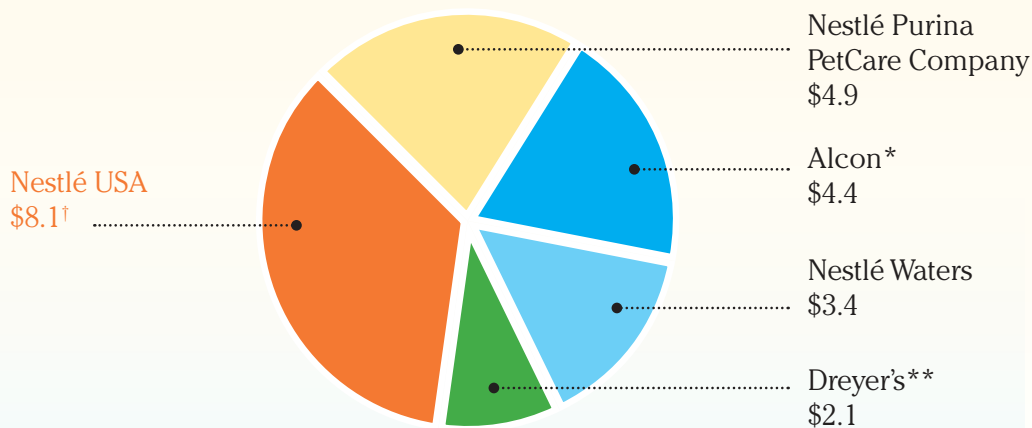
Nestlé in the United States, which includes Nestlé USA, Nestlé Nutrition, Nestlé Purina PetCare Company, Nestlé Waters North America, Dreyer’s Grand Ice Cream, Inc., and Alcon Laboratories, Inc., is a part of Nestlé S.A. in Vevey, Switzerland—the world’s largest food company, with 2005 sales of \$73 billion.

Since its early beginnings, Nestlé has been a trusted source of quality brands and products that are essential to good living. A young Swiss pharmacist, Henri Nestlé, who invented what would later be recognized as the world’s first commercial infant food, founded the company in 1866. With its origins in nutrition, Nestlé quickly expanded into other food areas and eventually became the world’s largest food company.

Today, Nestlé USA remains committed to providing foods and beverages that enhance every life experience—from STOUFFER’S® Lasagna family nights to baking traditions with NESTLE® TOLL HOUSE®. With 20 manufacturing facilities, 5 distribution centers and more than 15,500 employees in the United States alone, Nestlé USA is one of the nation’s leading food companies.

Nestlé in the United States

Total 2005 Sales (in billions): \$22.9



Nestlé USA is proud to have been named one of “America’s Most Admired Food Companies” for nine consecutive years in Fortune magazine.

Nestlé in the United States

- Nestlé USA (Glendale, CA)
- Nestlé Nutrition (Glendale, CA)
- Nestlé Purina PetCare Company (St. Louis, MO)
- Nestlé Waters North America (Greenwich, CT)
- Dreyer’s Grand Ice Cream, Inc. (Oakland, CA)
- Alcon Laboratories (Ft. Worth, TX)

† includes Nestlé Nutrition

* Nestlé S.A. owns approximately 75% of Alcon, Inc.

** Nestlé S.A. owns 100% of Dreyer’s Grand Ice Cream Holdings, Inc.

Product Innovations



STOUFFER'S® CORNER BISTRO® Panini and LEAN CUISINE® Panini

Inspired by the latest sandwich trends, STOUFFER'S® CORNER BISTRO® and LEAN CUISINE® launched a line of restaurant-inspired Panini. Made on a REVOLUTIONARY GRILLING™ Tray that grills the bread in the microwave, the Panini features a crispy, golden brown outside and warm, delicious inside.

HOT POCKETS® and LEAN POCKETS® brand SUBS

The HOT POCKETS® family of brands has continued to innovate and expand its product line, ever since pioneering the frozen sandwich category. The latest example is HOT POCKETS® and LEAN POCKETS® brand SUBS. Thanks to proprietary technology developed by the brand, consumers can enjoy soft baked bread from the microwave.



NESTLÉ® TOLL HOUSE® Cookie Dough

Making it easier for families to “get to the fun faster,” NESTLÉ® TOLL HOUSE® Cookie Shapes offer an enjoyable baking experience with pre-cut seasonal cookie shapes and enclosed icing packets. From pumpkins to Easter eggs, consumers simply peel the shapes from a sheet of cookie dough, bake and decorate!

NESTLÉ® COFFEE-MATE® Seasonal Flavors

Inspired by delicious holiday treats, the rich taste of NESTLÉ® COFFEE-MATE® Seasonal Flavors, such as Pumpkin Spice, Peppermint Mocha, Gingerbread and Eggnog, bring even more excitement to the holiday season. These coffee creamers capitalize on the popularity of sweet, indulgent out-of-home beverages and bring consumers back to the grocery store. As the category leader, NESTLÉ® COFFEE-MATE® continues to be coffee's perfect mate.





Fun Fact: Seven time Tour de France champion Lance Armstrong consumed more than 200 POWERBAR® Gels throughout the 2,000-mile race.



Did You Know?

Dietitians claim milk-based drinks contain key nutrients such as vitamin D and calcium in quantities that sports drinks can't match. During the 2004 Olympics, American swimmer and Gold Medalist Michael Phelps drank NESTLÉ® CARNATION® INSTANT BREAKFAST® between races to stay energized.

Whole-wheat pasta, such as BUITONI® Refrigerated Whole Wheat Four Cheese Ravioli, has more vitamins, minerals, and beneficial compounds, called phytonutrients, than regular pasta and about three times the fiber (5 to 7 grams per two ounces).



Fun Fact: 3,000 cups of Nescafé are consumed every second!



Nutrition, Health and Wellness



Fun Fact: Nearly half of Americans' food budgets are spent on dining outside the home. Whether it's upscale or casual dining, Nestlé FoodServices brands consistently provide quality and superior taste.



A balanced diet and physical activity are essential to a healthy lifestyle and overall personal wellness. Nestlé USA recognizes the importance of providing information and products that contribute to solutions for growing health issues in America. For example, NESTLÉ® NESQUIK® Ready-To-Drink, which offers young students essential nutrients and vitamins, is now available in an 8 ounce size which meets or exceeds specific school nutritional guidelines.

In addition to a century-long, worldwide commitment to nutrition research, education and awareness, Nestlé USA offers a wide variety of nutritious, delicious and convenient food and beverage selections that make good living possible.



Community

Our "good living" philosophy also extends into the community. Through employee volunteer programs, such as Nestlé Adopt-A-School, and sponsorship of youth recognition programs, such as Nestlé Very Best In Youth, Nestlé USA regularly contributes to the educational and social development of youth across the nation.



For more information and news about
our brands, please visit us online.

NestleUSA.com
Nestle-Nutrition.com
Purina.com
Nestle-Watersna.com
DreyersInc.com
Alcon.com

From the ultimate online baking resource to an
online destination perfect for party planning,
these Nestlé Web sites offer a wealth of
information for your everyday needs.

VeryBestBaking.com
VeryBestKids.com
VeryBestBaby.com
Meals.com
EverydayEating.com
CelebrationCorner.com



Good Food, Good Life

Nestlé USA, 800 North Brand Blvd., Glendale, CA 91203 (818) 549-6000

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Products

UNITED STATES [+ GO TO ANOTHER COUNTRY](#)

Purina Brand Pet Food

For more than 75 years, Purina® brands have been advancing the science of pet nutrition, utilizing cutting-edge technology and research so that you can give your dog or cat what they need to be healthy and happy. Find a selection of Purina® brand pet food.

Roll your cursor over a brand for a brief description or click to learn more.

+ Products

- + [Dog Products](#)
- + [Cat Products](#)
- + [Purina® Brands](#)

Purina® Brand Websites
Select a Brand

+ For Your Phone

DIAL UP RINGTONES, WALLPAPER AND TEXT TIPS FOR YOUR MOBILE PHONE.



+ RSS News Feed

SUBSCRIBE TO REAL STORIES AND PET CARE TIPS FROM PURINA.



+ New Senior 11+ Cat Formulas

NEW SENIOR 11 CHICKEN RICE FORMULA AND SENIOR 11 INDOOR CARE TURKEY RICE FORMULA ARE DESIGNED FOR THE NEEDS OF OLDER CATS.



Helpful Links

- [AKC Recognized Breeds](#)
- [Search for a Pet to Adopt](#)



Exhibit 8

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At Nutro Products we have more than 80 years of experience creating great-tasting, nutritious pet foods. We understand that your pets aren't just companions—they're important members of your family. That's why we've created premium pet foods made from quality ingredients for every life stage.

Use these links to learn more [About Us](#), our [Donation](#) program, [International Distributors](#), or to view [Press Releases](#). Please [Contact Us](#) if you need more information on our pet foods. And please let us know how we are doing. We love to hear customer comments, success stories, and feedback. Thank you for choosing Nutro Products for your pet!




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445 Wilson Way
City of Industry, CA 91744
Customer Service & Product Information: 800.833.5330

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Exhibit 9



Sit. Stay. E-mail.

Learn about the community.

Natura Brands Product Search Tools & Resources Pet Community Where to Buy About Us Home Natura Sites:

About Us


- Philosophy
- Manufacturing
- News
- Contact Us

How Natura Pet Products is Different

No pet food company in the world makes natural pet foods like Natura. We use only ingredients you'd eat yourself: quality meats, whole grains, fresh fruits and vegetables, and complete vitamin and mineral supplements. For us humans, a diet of natural, wholesome food is essential to living a long healthy life. We believe this fundamental principle is true for your pet, too.

All of our human grade dog and cat foods are carefully cooked and tested to ensure consistent nutrient quality and enjoyable texture and taste. All of the ingredients used in our pet foods are tested to make sure they are hormone, antibiotic and pesticide-free. And we never add artificial ingredients, chemical additives, by-products or fillers of any kind.

For questions on our organic dog food, healthy dog and cat food, and gourmet dog treats, please [contact us](#) today.



- COMPARE PRODUCTS & BRANDS
- CONTACT NATURA
- OUR UNIQUE MANUFACTURING APPROACH
- OWNER TESTIMONIALS
- NUTRITIONAL PHILOSOPHY

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Exhibit 10



- HOME
- FOOD for DOGS
 - Beneful® Dry
 - Beneful® Original
 - Healthy Weight
 - Healthy Radiance®
 - Healthy Harvest®**
 - Healthy Growth for Puppies
 - Beneful® Prepared Meals™
 - Simmered Beef Entrée
 - Simmered Chicken Medley
 - Savory Lamb & Rice Stew
 - Beef Stew
 - Roasted Chicken Recipe
- BENEFUL® SCRAPBOOKS
- DOG'S LIFE
- PUPPY'S LIFE

SEARCH
Enter Keywords **GO**

Beneful® Healthy Harvest®



Healthy Harvest® maximizes your dog's health and happiness with our premium dry dog food, featuring soy and other real, wholesome ingredients.



Moist, chewy chunks including real protein from soy for active muscles.



Crunchy barley packed with carbohydrates for energy.



Antioxidant-rich nutrition accented with vegetables and apples to help support a healthy immune system.



Enriched with calcium for healthy teeth and strong bones.



Linoleic Acid to help promote a thick glossy coat.



Premium dry dog food pieces contain iron for healthy blood.

Show *Ingredients & Nutrition Information*

[Where to Buy](#)

Learn about Healthy Harvest in 30 seconds



Watch



Read it in Dog's Life
Staying healthy together just got a lot more fun.
[Read Leisure Time for Two](#)



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Exhibit 11



OUR PRODUCTS • OUR MISSION • WHAT'S INSIDE • GREAT PROMOTIONS • SEND YOUR PHOTO

Good food inspired by pet-loving people like you.

We don't believe people are pet owners. People own TVs, cars and vacation homes. But they don't own pets. They have a relationship with their pets. They enjoy bonds that are sometimes stronger than family. So it's not surprising that people want to provide their pets with the healthiest and best tasting food. That's where The Goodlife Recipe™ pet food comes in. We use the best ingredients in the right balance to create great food and snacks for cats and dogs. Because we believe, pets that eat well are pets that live well. And when your pet is living well, you're living well.



"My dad created this website!"
Malcolm & Chestnut



"I'm the girl who helped make the TV commercial"
Susannah & Emily



"I put the 'good' in every package."
Kevin & Chumley



"We helped create this website too!"
Heather & Keta

Exhibit 12



OUR PRODUCTS • OUR MISSION • WHAT'S INSIDE • GREAT PROMOTIONS • SEND YOUR PHOTO



A healthy, balanced diet your four-legged friends will love!

Every bag of The Goodlife Recipe™ food for cats or dogs is a perfect blend of six tasty ingredient groups like real chicken, beef or salmon, healthy vegetables and hearty whole grains - created with our nutritionally balanced "pet food pyramid" as a guide. It's our way of giving your pets all the enjoyable taste and essential nutrients they need without any of the artificial additives they don't. And who wouldn't love that?

← ROLL OVER TO SEE WHAT'S INSIDE

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Exhibit 13



www.pedigree.com



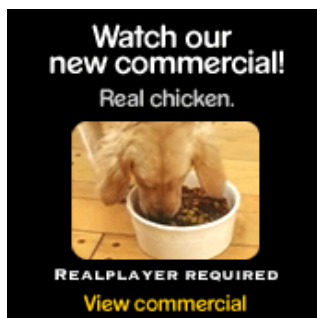
Feature product



PEDIGREE Healthy Maturity® has an easier-to-crunch kibble because dogs over six often have more sensitive teeth and gums. It provides essential nutrients such as antioxidants, key minerals, and Omega Fatty Acids to promote healthy joints and keep older dogs healthy and active.

DID YOU KNOW ?

Obesity can lead to joint damage, respiratory difficulties, heat and exercise intolerance, diabetes mellitus and circulatory problems.



DRY

Not only does PEDIGREE® Brand Dry Food For Dogs provide your dog with a balanced diet of vitamins, minerals, essential fatty acids, fiber and protein, it's a delicious foundation to your dog's overall diet. It's also helpful in preventing the accumulation of dental tartar and plaque. And dry food has the added benefit of being very convenient for you.

Dry

For Puppies ✓
PUPPY

- For Adult Dogs**
- CHICKEN, RICE & VEGETABLES
- SMALL BREED
- LARGE BREED
- PEDIGREE COMPLETE NUTRITION™
- LAMB & RICE
- PEDIGREE PERFORMANCE™
- WEIGHT LOSS
- WEIGHT MAINTENANCE

For Senior Dogs
PEDIGREE HEALTHY MATURITY®

For Overweight Dogs
WEIGHT LOSS
WEIGHT MAINTENANCE



Exhibit 14



www.pedigree.com

Dry Nutrition for Adult Dogs



PEDIGREE WITH CHICKEN, RICE & VEGETABLES™ Food For Dogs - Dry

New, improved PEDIGREE WITH CHICKEN, RICE & VEGETABLES™ Food For Dogs (formerly PEDIGREE COMPLETE NUTRITION® Meaty Chunks With Rice & Vegetables) offers a way for dogs to get the healthy benefits of real vegetables and real chicken in a tasty balanced meal owners can feel good about feeding every day. It's made up of five different components to offer a variety of flavors and textures that dogs love.

- PEDIGREE WITH CHICKEN, RICE & VEGETABLES™ Food For Dogs now contains a new and improved patented PEDIGREE HEALTHY NUGGETS™ with Meaty Centers kibble. Improvements include a golden yellow shell, 25% more cream fill and meaty center.
- Made with real chicken, a high quality protein source
- Made with healthy real vegetables that dogs love
- Higher guaranteed levels of protein than BENEFUL® Original (Based on guaranteed analysis: PEDIGREE WITH CHICKEN RICE & VEGETABLES™: 26% protein, BENEFUL® Original: 25% protein)
- Nutritionally complete and balanced for both **puppies** and adult dogs
- Contains patented HEALTHY NUGGETS™ pocket kibbles that have a dual texture- crispy outside with a soft, creamy inner
- Contains the Advanced Antioxidant Recipe with guaranteed levels of vitamins E & C
- Highly digestible ingredients so nutrients are easily absorbed
- Improved taste that dogs love
- Select sizes available with the SLIDE RITE® Zipper for easy opening and resealing between feedings
- No artificial flavors or fillers

Overall health

Balanced protein and fat levels to help older dogs stay fit and lean

Strong teeth & bones

The right balance of calcium and phosphorus for strong teeth and bones

Healthy skin & coat

Omega Fatty Acids and all the essential nutrition required for the healthiest skin and shiniest coat

Strong muscles

Nutrition Statement:

PEDIGREE WITH CHICKEN RICE & VEGETABLES™ Food For Dogs is formulated to meet the nutritional levels established by the AAFCO dog food nutrient profiles for growth and maintenance.

INGREDIENTS

Ground Whole Corn, Meat and Bone Meal, Corn Gluten Meal, Chicken By-product Meal, Animal Fat (preserved with BHA/BHT), Natural Poultry Flavor, Wheat Flour, Chicken, Rice, Dried Whole Peas, Wheat Mill Run, Dried Beet Pulp, Wheat Gluten, Salt, Carrot



High quality proteins which provide amino acids for strong, healthy muscles

Healthy digestion

Highly digestible ingredients so nutrients are easily absorbed

RECOMMENDED DAILY FEEDING GUIDE FOR ADULT DOGS*

WEIGHT OF DOG CUPS PER DAY+

Up To 10 lbs.	1/3 to 1
10 to 25 lbs.	1 to 2 ^{1/4}
25 to 50 lbs.	2 ^{1/4} to 3 ^{1/2}
50 to 75 lbs.	3 ^{1/2} to 4 ^{3/4}
75 to 150 lbs.	4 ^{3/4} to 8

1 cup = 8 oz. measuring cup, 1 can = 13.2 oz, 1 pouch = 5.3 oz.

An individual dog's requirements may differ from this guide. Puppies can be fed up to 1-1/2 times the highest amount listed in their category.

MIXING WITH CANNED?

Replace 1-1/4 cups for each can of PEDIGREE® TRADITIONAL GROUND DINNER® Food For Adult Dogs.

MIXING WITH POUCHES?

Replace 1/3 cup for each pouch of PEDIGREE® LITTLE CHAMPIONS® Food For Adult Dogs.

Moisture max.	12.0%
Linoleic Acid, min.	1.7%
Calcium, min.	1.0%
Phosphorus, min.	0.8%
Vitamin E, min.	225 IU/kg
Vitamin C, min.	70 mg/kg

TYPICAL ANALYSIS

Moisture	%	8.15
Protein	%	27.55
Fat	%	14.14
Crude Fiber	%	2.08
Linoleic Acid	%	2.09
Calcium	%	1.80
Phosphorus	%	1.21
Vitamin E	IU/kg	272.00
Vitamin C	mg/kg	82.40

TYPICAL ANALYSIS:

Nutrients	Per 100g "As Is"	Typical Nutrient Analysis per 1000 kcal
Crude Protein, g	27.3	77.36
Crude Fat, g	14.3	40.52
Crude Fiber, g	1.9	5.38
Ash, g	10.5	29.75
Minerals		
Calcium, g	1.56	4.43
Copper, mg	1.46	4.14
Magnesium, g	0.12	.035
Phosphorus, g	1.38	3.92
Potassium, g	0.79	2.23
Sodium, g	0.61	1.72
Zinc, mg	20.80	58.94

Vitamins

Vitamin A, IU	822	2329
Vitamin E, IU	27.4	77.64

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Life's Better



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IAMS Newsletter

Get info tailored to your cat's needs, news and valuable tips to help you enjoy more healthy years with your best friend.

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Iams Original™ with Chicken

[Recommended For](#) | [Product Information](#) | [Calories](#) | [Ingredients](#)
[Guaranteed Analysis](#) | [Product Availability](#)

Recommended For
 Normally active adult cats - 1 year and older.

Product Information
Helps Maintain Urinary Tract Health Iams research confirms the effectiveness of Iams Original Cat Food in reducing urinary pH while providing low dietary magnesium for urinary tract health. The wholesome protein sources in Iams naturally provide essential nutrients and amino acids for clear eyes and a strong heart. Enhanced with vitamin-rich fish oils for overall health, Iams Original is made with a patented carbohydrate system that helps provide energy throughout the day. Our patented fiber source helps maintain colon health, for a long and healthy life.



Iams Daily Dental Care.
 As your cat chews, Iams Daily Dental Care helps slow tartar build-up by up to 40%.

Calories
 Nutrient per 8 oz cup: 443 kcal

Ingredients
 Chicken, Chicken By-Product Meal, Corn Grits, Corn Meal, Chicken Fat (preserved with Mixed Tocopherols, a source of Vitamin E, and Citric Acid), Fish Meal (source of fish oil), Dried Beet Pulp (sugar removed), Natural Chicken Flavor, Dried Egg Product, Sodium Bisulfate, Potassium Chloride, DL-Methionine, Brewers Dried Yeast, Choline Chloride, Vitamins [Vitamin E Supplement, Niacin, Ascorbic Acid, Vitamin A Acetate, Calcium Pantothenate, Biotin, Thiamine Mononitrate (source of vitamin B1), Pyridoxine Hydrochloride (source of vitamin B6), Vitamin B12 Supplement, Riboflavin Supplement (source of vitamin B2), Inositol, Vitamin D3 Supplement, Folic Acid], Calcium Carbonate, Minerals [Zinc Oxide, Manganese Sulfate, Copper Sulfate, Potassium Iodide, Cobalt Carbonate], Salt, Rosemary Extract.

"I checked out your website and e-mailed your Customer Service department with several questions. I was fortunate enough to be connected with Karla....Not only did Karla respond to me in an intelligent fashion (the details of ash content and its role in feline health being somewhat scientific), but she also did so very courteously and cheerfully....If Karla is the kind of person Iams employs, then Iams is the kind of company I like to do business with.....now that Iams can be found in my supermarket, well..I'm an extra happy camper. - Sincerely, Janice Allentown, PA"

NEXT

Guaranteed Analysis

Nutrient	(percent)
Crude Protein not less than	32.0%

Exhibit 16

Crude Fat not less than	21.0%
Crude Fiber not more than	3.0%
Moisture not more than	10.0%
Ash not more than	7.0%
Magnesium not more than	0.10%
Taurine not less than	0.15%
Omega-6 Fatty Acid not less than	2.30%*
Omega-3 Fatty Acids not less than	0.23%*

* Not recognized as an essential nutrient by the AAFCO Cat Food Nutrient Profile.

Iams Original™ with Chicken Cat Food is formulated to meet the nutritional levels established by the AAFCO Cat Food Nutrient Profiles for Maintenance.

Manufactured under U.S. Patent No. 5,616,569 and 6,093,418; other U.S. and foreign patents pending.

Feeding Guidelines

Weight (lbs)	Weight Maintenance (cups/day)
4	1/4
8	1/3 - 1/2
12	2/3 - 3/4
16	3/4 - 1 1/4
22	1 1/4 - 1 1/2

These guideline amounts are a starting point and your pet may need more food depending on age, activity and temperament. In order to reach optimal body condition, you may need to adjust food intake. This represents the total recommended volume of food per day. You should divide the total recommended feeding amount by the number of times you feed your pet per day to get the actual portion size per feeding.

Product Availability

- 24 oz Bag
- 4 lbs Bag
- 8 lbs Bag
- 20 lbs Bag

IAMS Pet Poll

Do you buy special treats for your pet?

Yes No

[See Results](#)



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A Letter To Pet Owners. An important message from Hill's Pet Nutrition regarding your pet.

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May 1, 2007 --- Update Message to North American Consumers About Vegetable Proteins.

April 18, 2007 --- Update: Hill's products not affected by rice protein concentrate recall.

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The Leaders in Pet Nutrition and Innovation

Welcome to Hill's Pet Nutrition, your pet nutrition and information source. As the makers of Science Diet® and Prescription Diet® pet foods, our mission is to help enrich and lengthen the special relationships between people and their pets.

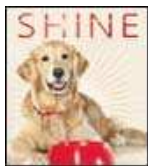
We will do this by providing the best, leading-edge pet nutrition technology, products, and expertise to pet owners, veterinary professionals, and other key pet professionals worldwide. And with a simple visit inside, you'll see our commitment to this mission for yourself.



Help Us Save 1 Million Lives - This year we are committed to saving the lives of 1 million pets. You can help us by sharing your own pet adoption story to inspire more adoptions.



Bad behavior may be your cat's way of saying something's wrong. - That's where NEW Hill's® Prescription Diet® c/d® Multicare comes in. It contains safe salt levels, provides the daily nutrition your cat requires, and satisfies the most finicky eaters. Learn more and register for a chance to receive a **free Drinkwell® The Original Pet Fountain®.**



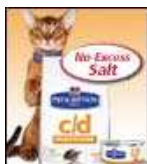
Let the truth shine through - Know the truth with our exclusive Shine Meter to see how the precise balance of high quality ingredients in Hill's® Science Diet® Lamb Meal & Rice Recipe Adult promotes the health of your dog. Learn more about Hill's and see why it is a company you can trust.

Take the Hill's PetFit™Challenge at the new PetFit.com! - Discover how simple it is to adopt a healthy *LightStyle* that makes a real difference for your pet. You'll find an array of expert insights on fitness and nutrition to help achieve optimal weight. Plus, take advantage of the NEW **PetFit™WeightTracker** - a

Exhibit 17



powerful tool that tracks your success for faster, easier weight loss!



Free Continuing Education for Veterinary Clinics and Staff - Hill's Pet Nutrition is partnering with ACT to bring you this special opportunity.



A credit card as rewarding as your relationship with your pet - Hill's Pet Nutrition partners with Bank of America® to offer the PetRewards™ Visa® card program, benefiting pets and their owners.



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Science Diet®
Pet Foods

Cat Products
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Quality and Safety



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Light Adult

Science Diet® Light Adult cat food is a great tasting food formulated to help prevent cats from gaining weight. Light Adult provides all the essential nutrients your cat needs for optimum health, with a low calorie, low fat formula to help with weight control.

WHERE TO BUY

Product Characteristics

[Key Benefits](#) | [Daily Feeding Guide](#) | [Product Characteristics](#) | [Metabolizable Energy¹ \(Caloric Content\)](#) | [Average Nutrient Contents](#) | [Ingredients](#)

Product Characteristics

This product, by design, has the following characteristics:

Light Formula	Meets strict government guidelines for low-calorie, low-fat food.
Superior Antioxidant Formula	A higher level of vitamins E + C versus major competitive brands. A powerful combination of antioxidants helps keep the immune system healthy. Antioxidants are known to help slow cell oxidation.
High-Quality Protein	Helps maintain strong bones and muscles. Contains all essential amino acids including taurine to help ensure optimal heart and eye health.
High Carnitine	Works to turn fat into energy and promotes fat metabolism. Helps utilize fat while helping to maintain lean body mass. Supports healthy liver function, a strong heart and lean muscles.
Increased Fiber	For gastrointestinal function and weight management.
Essential Fatty Acids	Help maintain proper function of nervous and immune systems as well as promote healthy skin and a shiny coat.
Vitamins and Minerals	Provide an ideal balance of vitamins and minerals for adult cats.
Naturally Preserved	Mixed tocopherols (a form of vitamin E) preserve freshness and great taste.
Daily Dental Protection	Helps reduce tartar build-up and promotes clean teeth. Helps scrub away plaque and promotes fresh breath. An ideal balance of calcium and other minerals to help maintain healthy teeth.
Target Urine pH	Normal acid (6.2 - 6.4)*

*Urine pH of individual cats may vary due to complicating factors such as: time of feeding before urine collection, type of urine collection, individual animal variation, and test methodology.



**Science Diet®
Adult Cat Original**



Designed to keep adult cats active and healthy

[Learn more about Science Diet® Adult Cat Original](#)

**Science Diet®
Adult Dog Original**



Designed to keep adult dogs active and healthy with unique antioxidant blend - Made with chicken as the #1 ingredient [Learn more about Science Diet® Adult Dog Original](#)



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9Lives is not affected by the national voluntary pet products recall.



With dry food that not only tastes good, but is good for your cat, the 9Lives® brand really cares about your cat’s health. Our dry varieties are formulated to meet your cat’s special nutritional needs while providing great taste.

With new 9Lives Daily Essentials™ healthy cat food, you can be confident you are giving your cat essential whole body health from the real meat she craves. 9Lives Daily Essentials™ cat food is a savory blend of delicious pieces made with real meat and fish for a wholesome flavor your cat will actually look forward to.

Urinary Tract Health

Everyday nutrients that your cat needs, in a special formula that helps to maintain your adult cat’s urinary tract health.

9Lives Daily Essentials™ Cat Food

Essential whole body health delivered by a savory blend of delicious pieces made with real meat and fish.

Tender Cuts

Meaty pieces made with real turkey that look like they were carved right off the bone.

Exhibit 19

9LIVES IS NOT AFFECTED BY THE NATIONAL VOLUNTARY PET PRODUCTS RECALL.



TENDER CUTS

Now you can be confident you are giving your cat the real meat she craves, while also providing the essential nutrition she needs. 9Lives® Tender Cuts contains delicious tender meaty pieces made with real turkey, that look like they were carved right off the bone. It also contains a blend of great tasting crunchy kibbles. Plus, each piece contributes essential nutrients to provide 100% complete and balanced cat nutrition.

[Find 9Lives® healthy cat food at a store near you](#)

Ingredients

Corn, poultry by-product meal, soybean meal, beef & bone meal, corn gluten meal, animal fat (preserved with BHA), animal digest, wheat, wheat gluten, salt, water sufficient for processing, caramel color, glycerine, choline chloride, vitamins (vitamin E supplement, niacin supplement, vitamin A supplement, d-calcium pantothenate, thiamine mononitrate, riboflavin supplement, pyridoxine hydrochloride, menadione sodium bisulfite complex, vitamin D3 supplement, folic acid, biotin, vitamin B12 supplement), ground wheat flour, titanium dioxide*, natural and artificial flavor (source of roast flavor), taurine, potassium chloride, minerals (ferrous sulfate, zinc oxide, manganous oxide, copper sulfate, calcium iodate, sodium selenite), yellow 5*, dried cooked turkey, dl-methionine, yellow 6*, BHA (preservative), sodium bisulfate, potassium sorbate (preservative), red 40*, sorbic acid, and sodium carbonate

*Artificial color.

9Lives® Tender Cuts cat food is formulated to meet the nutritional levels established by the AAFCO Cat Food Nutrient Profiles for All Life Stages.

Nutritional Information

Crude Protein	Min 31.00%
Crude Fat	Min 9.00%
Crude Fiber	Max 3.00%
Moisture	Max 12.00%
Calcium	Min 1.00%
Phosphorus	Min 0.80%
Iron	Min 180 mg/kg
Selenium	Min 0.400 mg/kg
Vitamin A	Min 10000 IU/kg
Vitamin E	Min 100 IU/kg
Taurine	Min 0.10%

Feeding Guidelines

<u>Kitten (under 1 year)</u>	<u>Cups/Day</u>
1-3 lb.	1/4 - 3/4c. (moistened with water in 3-4 small feedings per day)
Greater than 3 lb.	3/4c. plus 1/4c. for each lb. over 3 lb.
<u>Adult Cat (over 1 year)</u>	<u>Cups/Day</u>
5-9 lb.	1/2 - 1 c.
10 -14 lb.	1 - 1&1/3 c.
<u>Pregnant and Nursing Cats</u>	Feed 2-4 times the adult requirement per day.

A single morning serving will allow your cat to nibble freely throughout

High quality Protein helps maintain lean muscle mass for strength and mobility.

Key minerals like Iron for healthy blood and lasting energy.

The essential nutrient Taurine helps promote healthy heart and clear vision.

Added Anti-Oxidants including vitamins E and Selenium help maintain a healthy immune system.

Vitamin A & other important nutrients help promote healthy skin and strong bones.

Exhibit 20

9LIVES IS NOT AFFECTED BY THE NATIONAL VOLUNTARY PET PRODUCTS RECALL.



URINARY TRACT HEALTH

Now you can be confident you are managing your cat's urinary tract health while also providing a great tasting meal your cat will actually look forward to. 9Lives® Urinary Tract Health features the 9Lives Plus Care® formula, a special formula designed to lower urinary tract pH and help maintain your adult cat's urinary tract health. Plus, it provides the essential everyday nutrients that your cat needs to stay healthy and active. And since every kibble is designed with your cat's taste buds in mind, your cat will enjoy every savory bite.

[Find 9Lives® healthy cat food at a store near you](#)

Ingredients

Ground yellow corn, corn gluten meal, poultry by-product meal, ground wheat, animal digest, poultry fat (preserved with BHA), meat and bone meal, phosphoric acid, calcium carbonate, salt, potassium chloride, yeast culture, titanium dioxide*, tuna meal, choline chloride, taurine, lysine, minerals (ferrous sulfate, zinc oxide, manganous oxide, copper sulfate, calcium iodate, sodium selenite), egg product, dl-methionine, vitamins (vitamin E supplement, niacin supplement, d-calcium pantothenate, thiamine mononitrate, riboflavin supplement, vitamin A supplement, pyridoxine hydrochloride, menadione sodium bisulfite complex, folic acid, biotin, vitamin B12 supplement, vitamin D3 supplement), zinc oxide, caramel color, yellow 5*, yellow 6*, BHA (used as a preservative), red 40*, natural and artificial flavor (source of grilled flavor), thiamine mononitrate.

*Artificial color.

Animal Feeding test using AAFCO procedures substantiate that 9Lives Urinary Tract Health provides complete and balanced nutrition for maintenance.



Nutritional Information

Crude Protein	Min 31.00%
Crude Fat	Min 9.00%
Crude Fiber	Max 3.00%
Moisture	Max 12.00%
Calcium	Min 1.00%
Phosphorus	Min 0.80%
Magnesium	Max 0.12%
Selenium	Min 0.475 mg/kg
Vitamin A	Min 5000 IU/kg
Vitamin E	Min 50 IU/kg
Taurine	Min 0.10%

Feeding Guidelines

<u>Adult Cat (over 1 year)</u>	<u>Cups/Day</u>
3-6 lb.	1/4 - 2/3c.
6-9 lb.	2/3 - 1 c.
9 -12 lb.	1 - 1&1/3 c.
Greater than 12 lb.	1&1/3 c. plus 1/3 c. for each additional 3 lb. over 12 lb.

Mixing may prevent 9Lives Plus Care formula from effectively reducing urinary pH. Additionally, this product is not recommended for pregnant or nursing cats or kittens less than one year of age.

A single morning serving will allow your cat to nibble freely throughout the day. The serving size should be adjusted based on your cat's age and activity level.

This product is formulated to provide complete nutrition for your adult cat while helping to maintain your cat's urinary tract health by reducing urinary pH. You should avoid mixing Water is essential to good cat health. Always provide your

Exhibit 21









PURINA
Beneful
INNOVATIVE DOG FOOD

- PRODUCTS
- DOG'S LIFE
- SHARE DOG STORIES
- PUPPY'S LIFE

- ORIGINAL
- HEALTHY WEIGHT
- HEALTHY RADIANCE™
- HEALTHY GROWTH
- HEALTHY HARVEST™
- PREPARED MEALS™

Beneful® Original

A perfect balance of healthful ingredients, quality nutrition and superb taste for pure contentment for dogs

-  Moist, chewy chunks made with real beef are rich in quality protein to help build strong muscles.
-  Omega fatty acids, along with antioxidants like Vitamin E and selenium, help support a healthy immune system.
-  Enriched with calcium for healthy teeth and strong bones.
-  Crunchy corn packed with carbohydrates for energy and linoleic acid for a shiny coat.
-  Contains vegetables with Vitamin A and other quality vitamins, minerals, and nutrients.
-  Contains iron for healthy blood.



Ingredients

Ground yellow corn, chicken by-product meal, corn gluten meal, whole wheat flour, beef tallow preserved with mixed-tocopherols (source of Vitamin E), rice flour, beef, soy flour, sugar, sorbitol, tricalcium phosphate, water, animal digest, salt, phosphoric acid, potassium chloride, dicalcium phosphate, sorbic acid (a preservative), L-Lysine monohydrochloride, dried peas, dried carrots, calcium carbonate, calcium propionate (a preservative), choline chloride, vitamin supplements (E, A, B-12, D-3), added color (Yellow 5, Red 40, Yellow 6, Blue 2), DL-Methionine, zinc sulfate, glyceryl monostearate, ferrous sulfate, niacin, manganese sulfate, calcium pantothenate, riboflavin supplement, biotin, thiamine mononitrate, garlic oil, copper sulfate, pyridoxine hydrochloride, folic acid, menadione sodium bisulfite complex (source of Vitamin K activity), calcium iodate, sodium selenite.
 F-4090

Guaranteed Analysis

Crude Protein (Min)	25.0%	Calcium (Ca) (Min)	1.1%
Crude Fat (Min)	10.0%	Iron (Fe) (Min)	200 mg/kg
Crude Fiber (Max)	4.0%	Selenium (Se) (Min)	0.2 mg/kg
Moisture (Max)	14.0%	Vitamin A (Min)	10,000 IU/kg
Linoleic Acid (Min)	1.5%	Vitamin E (Min)	100 IU/kg

CALORIE CONTENT

Metabolizable Energy (ME)
 3689 kcal/kg
 1674 kcal/lb
 360 kcal/cup

Manufactured by: Nestlé Purina PetCare Company, St. Louis, MO 63164 USA

Animal feeding tests using Association of American Feed Control Officials (AAFCO) procedures substantiate that Beneful® dog food provides complete and balanced nutrition for all life stages.

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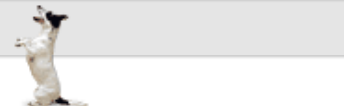


Exhibit 22



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Benefits of Natural Choice Complete Care Indoor Adult:

- For cats 1 to 6 years
- Scientifically formulated for the unique needs of indoor cats
- Guaranteed* to improve skin & coat for less shedding, fewer hairballs
- Advanced antioxidants for a healthy immune system
- Formulated to reduce litter box and in-home odor
- Natural ingredients with vitamins & minerals
- Recommended by veterinarians



Natural Choice Complete Care Product Center

Click on the links below to learn more about this product.

[Feeding Guide](#)

[Ingredients](#)

[Guaranteed Analysis](#)

[See the Food Image](#)

Indoor Cats Have Special Nutritional Needs.

Indoor temperature, lighting and reduced opportunity for exercise can affect the health of your cat's skin and coat, muscle and bone condition and may cause weight gain. If your adult cat lives indoors most of the time, then feeding Natural Choice Complete Care Indoor Adult Formula can improve your cat's overall health and well-being.

Natural Choice Complete Care Indoor Adult is not just another cat food. Based on the latest scientific and nutritional research, our Indoor Adult formula is guaranteed to improve your indoor cat's skin and coat, reduce shedding, minimize hairballs, build strong muscles and bones and help limit excess weight gain*. It's formulated with unique ingredients like chicken meal, rice, sunflower oil, oat fiber and soy protein concentrate, which are especially important for indoor cats.

Healthy Growth for Indoor Cats

Guaranteed to Improve Skin & Coat*

A blend of nutrients, including high levels of linoleic acid, a healthy fatty acid proven essential for healthy skin and shiny coat, plus arachidonic acid (ARA), zinc and alpha-linolenic acid to help nourish the skin and make your kitten's coat shinier and more lustrous.

Less Shedding, Fewer Hairballs

Healthy skin and coat helps minimize flaking and shedding which means there is less hair swallowed during self-grooming for reduced hairball formation. Plus, FiberClean, a special blend of rice and oat fiber, helps to pass any hair that is swallowed gently through the digestive system and into the litter box. With less swallowed hair irritating your cat's stomach, fewer hairballs are expelled.

Formulated to Reduce Litter Box Odor

Contains OdorCheck™ System, an innovative blend of ingredients that effectively reduce litter box odor for a fresh home environment. Helps make living with kittens more enjoyable.

Helps Cats Utilize Fat & Increases Energy

Our special WeightCare™ System with L-Carnitine helps indoor cats convert fat to energy and build lean muscle mass to offset your indoor cat's reduced activity and exercise levels. The result is increased energy and strong muscles for your indoor cat's overall health.

Try these other products!



Exhibit 23

Nourishes Bones & Joints

Our exclusive BoneCare™ System helps develop strong bones and joints with calcium, phosphorus and manganese. Vitamin D enriched for better calcium absorption.

Natural Ingredients with Vitamins & Minerals

Made with an exclusive blend of the finest natural ingredients with vitamins and minerals, Natural Choice Complete Care provides optimal nutrition for your indoor cat. Fortified with iron to supply oxygen-rich red blood cells for stamina and energy and naturally preserved with Vitamin E to ensure freshness.

Advanced DentalCare™ System

Unique shape and texture helps scrub away plaque and tartar for healthy gums and teeth.

Easy To Digest for Sensitive Stomachs

Made with rice, the most digestible and gentle cereal grain—No ground corn. Made with high quality chicken protein for healthy digestion.

Advanced Antioxidants for a Healthy Immune System

A special blend of vitamins C, E, Beta-Carotene and Tocotrienols to help support the immune system for a long, healthy life. Antioxidants are known to help slow cellular damage from aging.

Nourishes Brain, Vision & Heart

Contains DHA and arachidonic acid (ARA) – nutrients essential for brain, vision and heart function to help keep cats alert. Taurine fortified for a healthy heart and good vision.

Great Taste Guaranteed*

With an ideally sized and shaped kibble for your kitten's mouth and added B vitamins for healthy appetite and metabolism, Natural Choice Complete Care Indoor Adult helps you make sure your kitten eats enough for proper nutrition and good health.

*or your money back

Feeding Guidelines

When you introduce Natural Choice Complete Care Indoor Adult Formula to your cat, it is always a good idea to mix it first with the old food for the first few days. Free choice feeding is recommended, and daily portions may vary according to your cat's age, weight and activity level. Place the total recommended amount in your cat's dish at the same time every day. This way your cat will nibble throughout the day, satisfying the natural instinct to eat smaller, more frequent meals. To realize all of the benefits that Natural Choice Complete Care Indoor has to offer, you should make it your cat's only source of nutrition. A supply of fresh drinking water should be provided at all times. See your veterinarian regularly.

Suggested Amounts To Feed Per Day (in cups)†

Weight of Cat (lbs.)	Amount to Feed
3 – 5	1/4– 3/8 cup
5 – 10	3/8 – 3/4 cup
10 – 15	3/4 – 1 1/4 cups
15 - 20	1 1/4 – 1 5/8 cups

†Use a standard 8 oz. measuring cup. A standard 8 oz. measuring cup holds 3.74 oz. of Natural Choice Complete Care Indoor Adult Formula.

Nutritional Adequacy Statement

Animal feeding tests using the AAFCO¹ procedures substantiate that **Nutro Natural Choice Complete Care Indoor Adult Formula** provides complete and balanced nutrition for adult cat maintenance.

¹Association of American Feed Control Officials.

Ingredients

Chicken Meal, Ground Rice, Corn Gluten Meal, Rice Flour, Poultry Fat (preserved with mixed Tocopherols, a source of Vitamin E), Sunflower Oil (preserved with mixed Tocopherols, a source of Vitamin E), Flaxseed, Tomato Pomace, Brewers Dried Yeast, Natural Flavors, Dried Plain Beet Pulp, Dried Vegetable Fiber (carrots, celery, beets, parsley, lettuce,

watercress and spinach), Potassium Chloride, Menhaden Fish Oil (preserved with mixed Tocopherols, a source of Vitamin E), Oat Fiber, Soy Protein Concentrate, Cranberry Powder, Choline Chloride, DL-Methionine, Taurine, Dried Egg Product, Zinc Sulfate, Ferrous Sulfate, Vitamin E Supplement, L-Carnitine, Inositol, Dried Bacillus Licheniformis Fermentation Extract, Dried Bacillus Subtilis Fermentation Extract, Dried Chicory Root, Yucca Schidigera Extract, Niacin, Copper Sulfate, Ascorbic Acid (source of Vitamin C), Manganous Oxide, Riboflavin Supplement (source of Vitamin B2), Beta-Carotene, Vitamin A Supplement, Calcium Iodate, Calcium Pantothenate, Vitamin B12 Supplement, Biotin, Pyridoxine Hydrochloride (source of Vitamin B6), Thiamine Mononitrate (source of Vitamin B1), Vitamin D3 Supplement, Menadione Sodium Bisulfite Complex (source of Vitamin K activity), Folic Acid, Sodium Selenite.

Nutro supports the safe, ethical and humane treatment of all animals.

Guaranteed Analysis

Crude Protein (minimum)	33.00%
Crude Fat (minimum)	14.00%
Crude Fiber (maximum)	4.00%
Moisture (maximum)	10.00%
Ash (maximum)	7.25%
Linoleic Acid (minimum)	4.00%
Arachidonic Acid (ARA) (minimum)	0.05%
Calcium (minimum)	0.90%
Phosphorus (minimum)	0.80%
Magnesium (maximum)	0.085%
Iron (minimum)	200 mg/kg
Manganese (minimum)	35 mg/kg
Zinc (minimum)	250 mg/kg
Vitamin D (minimum)	1,200 IU/kg
Vitamin E (minimum)	250 IU/kg
Taurine (minimum)	0.20%
Alpha-Linolenic Acid (minimum)**	0.70%
Ascorbic Acid (minimum)**	50 mg/kg
Beta-Carotene (minimum)**	3.2 mg/kg
Docosahexaenoic Acid (DHA) (minimum)**	0.06%
L-Carnitine (minimum)**	150 mg/kg
Total Bacillus Species (minimum)** (Bacillus licheniformis, Bacillus subtilis)	565 million CFU ‡ /lb

**Not recognized as an essential nutrient by the AAFCO Cat Food Nutrient Profiles.
 ‡ Colony Forming Units

Package Sizes:

4 lb.	8 lb.	20 lb.
-------	-------	--------

Kibble



This is the approximate size and color of the kibble.

[Dogs](#) | [Cats](#) | [Where to Buy](#) | [Promotions](#) | [Press Releases](#) | [Information](#) | [Site Map](#) | [Contact Us](#)

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STATE OF NEW YORK
DEPARTMENT OF AGRICULTURE and MARKETS FOOD LABORATORY
ALBANY, NEW YORK 12235
2007 CERTIFICATE OF ANALYSIS

10/9/2007

NATURA PET PRODUCTS
PO BOX 271
SANTA CLARA, CA 95052

PRODUCT INFORMATION

SAMPLE INFORMATION

BRAND: INNOVA
PRODUCT: EVO ANCESTRAL DIET - SMALL BITES DOG
FOOD
PRODUCT CODE: NONE
VENDOR: FARMINGTON FARM & GARDEN INC
SENECA FALLS COUNTRY
1945 BALSEY ROAD
SENECA FALLS, NY 13148

Inspector: Mark Wolfe - 945
Date Sampled: 7/16/2007
Date Received: 7/19/2007
CCFS No. : 50185
LAB No. : 07C02101

ANALYSIS

INGREDIENT

GUARANTEE

FOUND

EXTRANEIOUS MATTER Under microscopic examination, feather fragments were found in the product, as per complaint.
The manufacturer's website states that this product's poultry ingredients are "exclusive of feathers except in such amounts as might occur unavoidably in good processing practices."

CHACONINE 51.8 ug/g

SOLANINE 68.1 ug/g

() A () B C () D

10/9/07

10/9/07

I certify that I am an Associate Chemist employed by the Commissioner and that the NYS Food Laboratory has made an analysis of this sample and the results thereof appear above.

Virginia Greene
Associate Food Chemist
Virginia Greene

CONSUMER COMPLAINT - CASE NO. 27137

FSI-419 (REV. 9/93)

Reinspection ()
Original CCFS No. _____

STATE OF NEW YORK
DEPARTMENT OF AGRICULTURE AND MARKETS
COMMERCIAL FEED INSPECTION

DISTRIBUTION
White - Albany Office
Yellow - Lab
Pink - Lab (mfg)

CCFS-50183

Date 07-16 2007

LABORATORY USE ONLY

FARMINGTON FARM & GARDEN, INC. 450061
VENDOR (Place of Sampling) Est. No.

SENECA FALLS COUNTRY MAX (315) 539-5316
Trade Name Phone No.

1945 BALSEY RD. SENECA FALLS 13148
Street City Zip

INNOVA EVO BAKED TREATS FOR DOGS - NO GRAIN NONE
Brand Name of Sampled Product Pet Food Brand Reg. No.

FRONT SALES SHELF BEST USED BY 05/04/08
Where Stored Container Code () Other _____

Product Is: () Feed Ingredient () Complete Feed () Premix/Supplement
() Car No. () Concentrate (X) Pet Food/Specialty Pet Food
() Truck No. () Medicated () *Customer Formula
Invoice No. _____

Amount of Stock on Hand 5- 20 OZ BAG Packages _____ Tons

() Bulk () Mash (X) Bagged () Pelleted

PRODUCT RECEIVED FROM PAROL SCOTT ASSISTANT MANAGER
Duplicate Sample Given For Title

GUARANTOR**

NATURA PET PRODUCTS, INC
Name

PO BOX 271 SANTA CLARA CA 95052
Street City State Zip

GUARANTEED ANALYSIS

47.0% 15.0% 2.3% 10.0%
Crude Protein Crude Fat Crude Fiber Moisture Ash

INGREDIENTS/ADDITIONAL GUARANTEED ANALYSIS: (Attach copy of label whenever possible in lieu of copying information)

ON ATTACHED BAGS

STAPLE TAG HERE

LINOLEIC ACID (MIN)	2.9%
VITAMIN E (MIN)	50 IU/KG
ASCORBIC ACID (MIN)	10 mg/KG
OMEGA-3 FATTY ACIDS	0.36%

Above information taken from () Tags (X) Packages () Invoice () Other _____

Check box if reverse side of form is used for additional information: ()

*Customer formula feed. Does invoice, label or delivery slip include name and address of manufacturer, and customer, and the weight and identity of each ingredient? () YES () NO If Yes, please list or attach copies of appropriate material.

**Firm whose name appears on the tag, label, or package.

Inspector monojf 945 I. D. Number

Amended Report

STATE OF NEW YORK
 DEPARTMENT OF AGRICULTURE and MARKETS FOOD LABORATORY
 ALBANY, NEW YORK 12235
 2007 CERTIFICATE OF ANALYSIS

10/9/2007

NATURA PET PRODUCTS
 PO BOX 271
 SANTA CLARA, CA 95052

PRODUCT INFORMATION

SAMPLE INFORMATION

BRAND: INNOVA
 PRODUCT: EVO ANCESTRAL DIET SMALL BITES
 PRODUCT CODE: NONE
 OWNER: YVONNE THOMAS
 PO BOX 508
 DRESDEN, NY 14441

Inspector: Mark Wolfe - 945
 Date Sampled: 7/13/2007
 Date Received: 7/19/2007
 CCFS No. : 50180
 LAB No. : 07C02096

ANALYSIS

INGREDIENT	GUARANTEE	FOUND
EXTRANEIOUS MATTER		
	Under microscopic examination, feather fragments were found in the product, as per complaint. The manufacturer's website states that this product's poultry ingredients are "exclusive of feathers except in such amounts as might occur unavoidably in good processing practices."	
CHACONINE		46.3 ug/g
SOLANINE		43.3 ug/g
AMINOPTERIN		none found
MELAMINE		none found

() A

() B

Vmg

(x) C

() D

10/10/07

10/9/07

I certify that I am an Associate Chemist employed by the Commissioner and that the NYS Food Laboratory has made an analysis of this sample and the results thereof appear above.

Virginia Greene

Associate Food Chemist

Virginia Greene

SUPREME NUTRITION

Nutro
MAX

MAXIMUM NUTRITION, MAXIMUM PERFORMANCE.
Feed Less. Shed Less. Clean Up Less.

BUY 10 BAGS & GET 1 BAG FREE!
ASK FOR DETAILS.

861170

Exhibit 25

Life's Better
IAMS

Adult Multi-Cat with Chicken



Actual Size

- Convenient feeding for multiple cat households
- Formulated to help all cats maintain a healthy weight
- Gentle fiber system helps reduce hairballs by up to 20%*
- Highly digestible to minimize litterbox waste and odor
- Natural ingredients with no fillers, plus added vitamins, minerals and amino acids

*as tested in Iams Hairball Care

Exhibit 26

I Weight Control

SUPREME NUTRITION

WHY FEED PREMIUM PET FOOD?

MORE NUTRITION FEED LESS

Only the highest-quality ingredients are used in Premium Pet Foods, so they are more nutritious and digestible than Supermarket Brands. It takes less food to meet the nutritional needs of your pet.



PREMIUM PET FOOD

SUPERMARKET BRAND FOOD

BETTER VALUE SPEND LESS

Rich in nutrients, Premium Pet Food packs more protein and energy per mouthful than Supermarket Brands. It takes less food to feed your pet, so you get more for your money.



STOOL VOLUME FOR PREMIUM PET FOOD

STOOL VOLUME FOR SUPERMARKET BRAND FOOD

EASIER CLEAN UP LESS WASTE

Feeding smaller amounts of highly digestible Premium Pet Food means lower stool volume and easier backyard clean up.

Exhibit 27

advanced HEALTHY
nutrition

Eukanuba

- Kitten
- Adult
- Senior
- Special Needs



Exhibit 28



advanced nutrition foods
by nature
Kitten
Adult

dog
SPECIAL



8.49

Vital Health System



NET WT. / PDS NET : 2.95 kg (6.5 lbs)

advanced
nutrition

Adult
1 to 7 years

Hairball Relief

Eukanuba



Adult Adulte 1* 6.5 lb plus
Hairball Relief
Contrôle des boules de poils



kibble
actual size

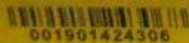
- ✓ Helps hair gently pass through the digestive system
- ✓ Contains omega fatty acids to promote a healthy coat
- ✓ DentaDefense™ helps reduce tartar build-up

EUKANUBA
HAIRBALL RELIEF CAT FOOD

6.5 LB
5092171
(23)

14.99

14.5¢
UNIT PRICE PER OZ



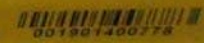
001901424306

EUKANUBA
SENSITIVE STOMACH FORMULA CAT FOOD

6.5 LB
5092171
(23)

14.99

14.5¢
UNIT PRICE PER OZ



001901400778

Exhibit 29