

EXHIBIT A

1
2 IN THE UNITED STATES DISTRICT COURT
3 NORTHERN DISTRICT OF ILLINOIS
4 EASTERN DIVISION
5 UNITED STATES EQUAL EMPLOYMENT)
6 OPPORTUNITY COMMISSION,)
7) No. 05 CV 208
8 Plaintiff,)
9 vs.) Chicago, Illinois
10)
11 SIDLEY, AUSTIN, BROWN &)
12 WOOD, L.L.P.,) October 6, 2006
13)
14 Defendants.) 10 13 o'clock a.m.

15 TRANSCRIPT OF PROCEEDINGS
16 BEFORE THE HONORABLE JAMES B. ZAGEL

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1 is perfectly reasonable because Sidley is perfectly capable of
2 investigating on its own, and perhaps has already done so
3 extensively, what it did when it altered the status--I'm
4 trying to use as neutral words as I can--when it altered the
5 status of some of its partners
6 Sidley is as capable as the EEOC is, more capable
7 perhaps, of identifying everybody that the EEOC might possibly
8 use as a comparator. They have as full a knowledge as anybody
9 could possibly have as to what people could possibly be
10 comparators, similarly situated persons.
11 So because what happened here--and this is usually
12 true with the defendant in any of these cases--they're
13 perfectly capable of launching a full investigation which will
14 disclose to them where the weaknesses are. And this is
15 particularly true when you're dealing with a legally
16 sophisticated entity such as Sidley and Austin.
17 And I think the EEOC's position is, look, we're going
18 to tell you all of this, we have to tell you all of this but
19 we can't tell you now because we're not through with our
20 investigation.
21 And that struck me as reasonable, as long as it is
22 clear that the EEOC understands that they're going to have to
23 answer all those questions eventually in reasonable time for
24 preparation of trial in this case, because I have a feeling
25 that this case is headed for trial. And that's the first

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2 THE CLERK: 2005 CV 208, EEOC versus Sidley, Austin,
3 Brown.
4 MS. MURRAY: Good morning, your Honor
5 Lynn Murray on behalf of Sidley.
6 MR. BILLS: Matt Bills on behalf of Sidley.
7 MS. HAMILTON: Deborah Hamilton on behalf of the
8 EEOC.
9 MR. GOCHANOUR: Good morning, your Honor.
10 Greg Ogchanour on behalf of the EEOC.
11 THE COURT: We're here to discuss some things with
12 respect to the motions to compel and my initial reaction to
13 them.
14 Basically, I have some underlying sympathy with the
15 position of the EEOC because what the motions present to me,
16 generally speaking--and the reason I say "generally" is there
17 are issues of confidentiality with respect to some information
18 that don't fall within this context--generally, as I read the
19 positions of the parties, the defendant says, you know, we've
20 given them a ton of information, pretty much everything they
21 asked for, and we're not getting what we need from the EEOC
22 and we deserve it, and it's not even that the EEOC says no,
23 you can't have it, they're saying you have to wait because our
24 investigation is continuing.
25 On its face, my initial reaction to this is that this

1 reaction to that part of the dispute which involves timing as
2 opposed to substance.
3 There are some other disputes with respect to
4 substance, and that is that Sidley wants to have a lot of
5 information about mitigation, and some of this information is
6 sensitive, sensitive in two respects. Sensitive because, as
7 we know, perhaps no single individual whose case is being
8 plead by the EEOC has the slightest interest in having a case
9 pursued for professional reasons and maybe personal ones as
10 well.
11 So the kind of barrier that we never see in an
12 ordinary case where you have a truly willing plaintiff exists
13 here because we have at least some unwilling plaintiffs, and
14 even if they're privately willing they are publicly
15 unwilling.
16 So the ordinary willing plaintiff says, oh, this is a
17 pain in the neck, I don't want to give this stuff, but I want
18 the money, I want the remedy, I want the injunction, so I'll
19 go through it. But that incentive doesn't exist here for the
20 individual employee, partner, unknown status persons.
21 In addition to that, even if they were perfectly
22 willing individuals, there's some stuff particularly with
23 respect to firm partnership agreements that would drive any
24 sane lawyer crazy.
25 The short end of this is, I am willing to require

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1 production of this but it will be under an extraordinarily
 2 stringent protective order applicable to both the EEOC and
 3 Sidley. You can devise one of your own, but these are the
 4 sine qua non of such a protective order.

5 One, the information will be produced only pursuant
 6 to a court order. The information can be given to only one
 7 designated damage expert who can be advised by one attorney.
 8 In the case of Sidley, it may not be a person employed by
 9 Sidley, it has to be outside counsel. In the case of the
 10 EEOC, it can be an EEOC attorney but only that one.

11 The only reason I'm permitting attorney access to it
 12 is because a damage expert may not, in fact, understand the
 13 implications of a partnership agreement. I think all of the
 14 other stuff they'll understand, the compensation, but they may
 15 not understand the significance of the partnership agreement.

16 The documents, the actual original documents, will be
 17 placed under seal and held by the Court after examination with
 18 something that will order the destruction after the litigation
 19 is over. Or if the producers prefer, return it to them.
 20 These will be papers for which copies may not be made.

21 I'm also toying with the idea of having them produce
 22 only one copy which can be examined in turn by one side and
 23 then the other. In this case, of course, it would be Sidley
 24 that would go first because Sidley is the one that really
 25 wants to look at it.

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1 And I suspect in many cases this is not something
 2 that is particularly wavy for the EEOC. My guess is is that
 3 there might be something in these various papers that are
 4 requested that might make the EEOC reluctant to bring perhaps
 5 two or three more of the plaintiffs' cases, but not a lot.

6 I am willing also to order the production of the tax
 7 returns. The reason I'm willing to order the production of
 8 tax returns is, while there are alternative methods to get
 9 this stuff, it will be faster and easier if they get it off
 10 the tax returns. So that's basically where I stand on this.

11 Also, because I am permitting the EEOC to respond
 12 with "investigation continues" with respect to some of this
 13 data, which is, in fact, quite important to Sidley in terms of
 14 preparing, you can confer with each other with respect to
 15 deadlines so that this comes to an end quickly.

16 Some of this with respect to deadlines I am doing
 17 because of an odd thing that was sent to me. I am not a
 18 regular newspaper reader. I have never been a regular
 19 newspaper reader. I probably read more now than I ever did
 20 because I read them off the web, particularly after all these
 21 newspapers foolishly decided to put this stuff free on the
 22 web.

23 But someone I know who takes an interest in seeing
 24 stuff and knew about this case sent me a press clipping about
 25 this case with the comment, vague comment, this is a person

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1 who is not that interested in this. "gee, I think you got this
 2 really big case and this is why," and what I read is the
 3 following -- this is after denial of cert. in the case in
 4 which I and later the Seventh Circuit construed Waffle House.
 5 And, incidentally, I don't fault Sidley for trying for cert.
 6 in that case because the truth is is Sidley had an argument
 7 which I didn't much like and Judge Posner in the Seventh
 8 Circuit didn't much like it either because we didn't believe
 9 that the specific language at the Supreme Court in the Waffle
 10 House case really supported the argument they were making.

11 But it wasn't that the Supreme Court was explicit,
 12 it's just the way we read it. And the only people on the face
 13 of the earth who could do anything about it is the Supreme
 14 Court because I don't think an inferior court could have ruled
 15 any way other than the way I ruled and the Seventh Circuit
 16 ruled. So if anybody is going to clarify, the only place they
 17 can go is the Supreme Court. So they went.

18 Okay. What I then read is a quote from one John
 19 Hendrickson who says, and I quote,
 20 "I think this is an extraordinary decision.
 21 It's one more in a whole stream of decisions since the
 22 beginning of the case that Sidley has lost. The law has
 23 been running against Sidley, Austin ..."

24 I'll tell you what my problem with that is. It's not
 25 that a lawyer crows about a victory. They do it all the time.

8

1 I did it. It's that the last time I looked a denial of cert.
 2 was a decision of nothing. And what Mr. Hendrickson's
 3 comments caused, the concern it caused me, was the belief that
 4 if Mr. Hendrickson does not understand what a denial of
 5 certiorari is, it may signal a certain lack of understanding
 6 in him and perhaps in the EEOC as to what their obligations
 7 are under other aspects of the law such as discovery. It was
 8 a foolish statement and an inaccurate statement and it caused
 9 me pause.

10 Another statement he made and the reason I'm
 11 concerned about time, is the,
 12 "... whether it takes six months or whether
 13 it takes ten years, we will go on ..."
 14 so on and so forth. Which is fine. Not quite as
 15 fine as a comment on a Court decision, but something which
 16 he's entitled to say. The only thing that bothered me about
 17 it is, I'm beginning to get the distinct feeling from the
 18 postures of the parties in discovery that it is not Sidley
 19 that is stopping it at six months, it's the EEOC that's making
 20 it go ten years, and that concerns me.

21 And what concerns me about this case is, this case
 22 presents novel and very interesting issues of law. You're
 23 talking, in essence, about a substantial variation from the
 24 formalism for which the law has addressed corporate and
 25 partnership organizations for many years. And the position of

1 the EEOC and perhaps the position of courts has been the time
2 has come when a closer look has to be taken as to what these
3 forms of business organizations really mean. And accountants
4 have been discussing this for years and the lawyers started
5 discussing this for years, particularly when you got to the
6 LLC's and the LLP's, and not just in the context of your
7 concerns here but in the broader context of liability.

8 I can understand why it is that the EEOC bringing
9 this case, which it does and should regard as an important
10 matter, wants to cross every "i" and dot every "i," but I
11 don't think the EEOC should be talking about ten years in the
12 context that clearly implies that it is not they, the EEOC,
13 that are going to be responsible for the ten years.

14 So when you discuss this with your various
15 authorities at the EEOC, you should emphasize my concern that
16 we move speedily toward resolution, and we can't move speedily
17 toward resolution until you stop saying "investigation
18 continues" and give them the answers.

19 Now, ordinarily I wouldn't care at all what
20 Mr. Hendrickson said. It's certainly not going to influence
21 the decision in this case. In all honesty, I don't think any
22 significant even measurable public relations damage has been
23 done to Sidley. If some government lawyer or some
24 nongovernment lawyer wants to stand on the table and thump its
25 chest and say the equivalent of "we're never going to go away,

1 MS MURRAY: Your Honor, may we raise two points?

2 THE COURT: Absolutely.

3 MS MURRAY: One, on the timing. Our client saw the
4 same article and had a very visceral reaction to the last
5 statement in particular.

6 We were planning on working first with the EEOC to
7 try to come up with a definitive scheduling order that had
8 dates in a relatively short order because it is our position
9 that it is certainly not us who are causing any sort of delay
10 in the case.

11 We will talk with the EEOC about that and we'd like
12 to be back before your Honor, talking with your Honor about a
13 reasonable schedule for proceeding up through trial. I don't
14 know if you'd like us just to come back at the next status
15 hearing and ask for that or if there's a vehicle for having
16 that discussion in three or four weeks.

17 THE COURT: The week of November 7th, put it on the
18 Friday of that week and put it at noon.

19 THE CLERK: That may be a holiday.

20 THE COURT: Is that Veterans Day?

21 THE CLERK: Yes, sir.

22 THE COURT: Yeah, it could be Veterans Day. Put it
23 on the next week, on a Tuesday at noon because I'll still be
24 on trial with Experian, I think.

25 THE CLERK: That date is November 14 and that's at

1 we're the champion, we're number one," so be it, but it
2 bothered me in the context of this case because of the way the
3 case is moving.

4 So it's not the substance of it. Maybe Sidley is
5 deeply offended by this, I'm not. What I'm concerned about is
6 the meaning of this for the manner in which the agency is
7 pursuing the case.

8 And the comment about the cert petition does, in
9 fact, raise questions as to precisely how clear the EEOC's
10 understanding of its own obligations are. The only reason,
11 for example, that I am not granting with relative alacrity the
12 motion to compel is because when I first read it I saw the
13 logic of the position of the EEOC, and I still see that logic.
14 But by making a statement like this, the EEOC -- one lawyer in
15 the EEOC, not the EEOC, has raised a specter that I find
16 disquieting in the context of the manner in which this case is
17 proceeding.

18 So Sidley's motion to compel with respect to the
19 production of material on which investigation continues is
20 denied subject to a reasonable deadline being established for
21 compliance with it.

22 Sidley's motion to compel production of various
23 material on individuals who are in the case is granted subject
24 to an entry of an appropriate protective order, the basic
25 conditions in which I've described to you.

1 noon.

2 MS MURRAY: Thank you, your Honor.

3 And on the ruling on our motion to compel. We
4 understand your ruling on comparators. There are issues going
5 into depositions. The comparators the EEOC has identified now
6 are very different than those individuals and we plan to
7 explore that in depositions. It is a situation where we may
8 not be able to explore in depositions other new comparators
9 after that but --

10 THE COURT: If for some reason the EEOC -- which is,
11 in fairness to it, dealing with a fairly complex case. It's a
12 large law firm and administrations of large law firms tend to
13 be very complex, and that's even discounting the ego of
14 lawyers, just ordinarily tend to be very complex. And it may
15 very well be the EEOC changes its mind about what is a
16 comparator and I'm willing to let them do that, but you will
17 not be in a position, for example, where something comes up,
18 some new name is proposed, some new theory is proposed, and
19 you will be denied discovery.

20 MS MURRAY: Thank you, your Honor.

21 THE COURT: And the truth is, that's the same offer
22 to the EEOC. They may very well find out that an avenue they
23 thought was useful is a dead end and have something that's
24 probably not all that apparent in the beginning and now seems
25 to be promising to them, I'm not going to deny them discovery.

1 either.

2 MS MURRAY: And the last point that I had, your

3 Honor, was on the damages contention. We do not have from the

4 EEOC a damage contention. And, in particular, there are two

5 things that are within their possession that we simply can't

6 investigate and that is how long they contend that these folks

7 would have continued to work and whether or not each of the

8 individuals seeks reinstatement. Those are important things

9 for us to be able to access the case right now on a

10 going-forward basis and to be able to ask folks about in their

11 depositions which are coming up fairly soon.

12 MS. HAMILTON: I think that with regard to those

13 issues, as we've already heard from Sidley, there is a whole

14 variety of factors that go into what an individual's

15 performance is, what an individual's compensation is, and I

16 think once we've gotten some more information about that we'll

17 be able to provide Sidley with more concrete numbers and

18 answers, but until we have more information ourselves, we're

19 not able to fully answer those questions.

20 We've indicated to Sidley that we do intend to engage

21 a damages expert, and so we just can't, at this point, provide

22 more information, but we will.

23 THE COURT: Given the nature of this case, I think

24 actually they do have a problem which is going to take them

25 some time to address. So I will give them the time, but the

1 Then I wanted to respond on a couple of other things

2 where I have some concern that there's not complete clarity

3 I realize that you particularly addressed the partnership

4 agreement issue. The defendants also requested information

5 about the former partners' performance at their new law firms,

6 including hours billed, revenues generated, efforts to attract

7 new clients. There's no basis for saying that that

8 information is relevant to determine mitigation.

9 As you know, the way that mitigation is calculated is

10 by looking at whether the individual actually sought

11 comparable employment and whether they retained it. So

12 getting into exactly how these former partners performed at a

13 new law firm is just not relevant to that.

14 At some points the defendants have also suggested it

15 might be relevant to pretext, but that has no basis. Those

16 decision to demote and downgrade the partners were made in

17 1999 on the basis of their performance at Sidley, and there's

18 no reason to say that how they performed subsequently at a new

19 law firm with different support and different expectations

20 bears on that decision.

21 So I understand what you said with regard to

22 partnership agreements, but we, obviously, are very concerned

23 even about producing those, but we simply do not believe

24 there's any basis for producing this performance information

25 at the individuals' subsequent firms.

1 truth is is this very discussion is the reason that I'm asking

2 you to start setting dates.

3 MS. HAMILTON: Your Honor, if I could, I'd like to

4 respond to a couple of issues that have been raised. I

5 certainly don't want to leave you with the impression that the

6 EEOC is dragging its heels. I'll give you an example. We

7 know that we need to identify comparators. On September 14th

8 we received from the defendants a statement of the reasons

9 that individuals' status was changed or they were downgraded

10 from partnership.

11 That list of reasons included, for example, client

12 complaints. We issued discovery to the defendants asking them

13 to identify other lawyers who also had client complaints

14 leveled against them. The defendant refused to respond to our

15 discovery. So then we are in a situation where we simply

16 can't answer their questions and where discovery is protracted

17 and is delayed because we're not able to sit down with our

18 people because we don't have the information we need.

19 We feel, in some sense, despite the thousands of

20 pages that Sidley has provided, they haven't actually answered

21 many of our questions and we are likely to find ourselves

22 before you again. We don't want to delay. There's lots of

23 benefit for us of moving forward as quickly as we can, at the

24 same time we can't do it without the information. So I just

25 want to make that clear to you.

1 THE COURT: Well, maybe and maybe not. I can

2 conceive of a case, and although the case settled, I have had

3 a case in which somebody was ostensibly fired and the given

4 reason for firing was that the individual committed a series

5 of violations of firm procedures. And not terribly important

6 firm decisions, just there were procedures and their attitude

7 was this guy just doesn't follow the rules and that's why we

8 got rid of him. And he had a lot of other explanations of

9 reasons that are prohibited by the law.

10 Investigation of his subsequent employer established

11 that at the subsequent employer he did the same thing, and at

12 the employer after that he did the same thing. And I thought

13 it did a pretty good job of destroying the pretext argument

14 that was offered by the plaintiff, so good a job that the case

15 settled for what was essentially a nominal amount.

16 But the reason that both of you may have a point with

17 respect to this is, to do this in the best way to ascertain

18 the truth, what Sidley has to do, and they should do this

19 first so that you are not facing a shifting stance, what

20 Sidley has to say is, we changed the status of partner X

21 because the guy would never have a lunch with the client,

22 never went out and solicited business, worked a lot of hours

23 but somebody else always had to make the rain. Or terrific

24 lawyer but if the client was coming to our office, we had to

25 send them out because he was always angry at the client for

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1 one reason or another and communicated this and this is why we
2 thought he was not as productive as others, had nothing to do
3 with the fact that he was 58 years old and somebody who was 38
4 years old started doing their work. It would be important for
5 them to know if at a subsequent firm they had the same opinion
6 of him and if he did the same things.

7 That, I think, is what they're looking for, and
8 they're entitled to find that, but for the purposes of the
9 plaintiff in this case you don't want to put them in a
10 position -- or let's put it this way, if I were in your shoes,
11 I wouldn't want to put them in a position where they discover
12 that some guy goes to a new firm and does a series of things
13 which the firm thinks they're not good, not bad enough to get
14 rid of him but really things that are problems, becomes a
15 problem partner in another firm and these are the problems, X,
16 Y and Z. You don't want to have that kind of discovery and
17 then have Sidley come and say, well now that we think about
18 it, in addition to these other things that we raised with you
19 there was also X, Y and Z.

20 So you don't want to put them in a position where
21 they've heard the story. And that I'm willing to let you
22 avoid. But eventually when they have stated their reasons why
23 they have done what they have done with respect to each of
24 these individuals, they're entitled to mine the future conduct
25 of those individuals to find out if there is anything which

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1 supports their theory and where applying the Sussannah and the
2 Elders technique from the Apocrypha. Do you remember this?

3 MS. HAMILTON: I have to admit that I don't.

4 MS. MURRAY: No.

5 THE COURT: When I was starting out, this was a
6 staple of closing arguments in cases. The story of Sussannah
7 and the Elders is that there's a young attractive woman -- the
8 Apocrypha, as you recall, are the books that many people think
9 should have been in the Bible but aren't. She comes to the
10 authorities, to the prophet, whoever it is, and says -- you
11 know, I can't even remember which way it goes. I can't
12 remember if she says they assaulted her or they come and
13 report that she had seduced them, that she was a wanton woman.
14 Maybe it's Solomon who does this, he separates the elders.
15 And he said, "And where did all this happen, these acts of
16 which you complain?" And the first elder says, "under yonder
17 oak tree." Then he sends that elder away, goes to the other
18 elder and says, "where did this happen?" "It was under the elm
19 tree." The separation of witnesses

20 And this is basically the technique that you're
21 entitled to use. You're entitled to have Sidley commit to its
22 stated reasons, but once they commit to their stated reasons
23 they are free to see if there is anything in the subsequent
24 conduct that would confirm their judgment with respect to
25 this. Unless, of course, you are going to take the position,

19

1 which I can't believe you would do, that these are the real
2 reasons but the real reasons aren't permitted by the law.
3 Well, you're not going to say that because they're not going
4 to say something like that.

5 MS. HAMILTON: If I could raise one other point,
6 which is much of the information they've requested may or may
7 not even be accessible to these individuals at their new law
8 firms. We simply don't know whether these individuals are
9 able to access --

10 THE COURT: What is inaccessible is inaccessible
11 And if we get past the first wave of this stuff, we may very
12 well be dealing with ways in which that information can be
13 made accessible.

14 I quite agree with you that a lot of it will not be
15 accessible to the individuals. It's accessible in other ways,
16 but that raises a whole other issue. And what happens is that
17 they start dropping subpoenas on various law firms, they're
18 going to get a series of Rule 45 letters and it's all going to
19 wind up here anyway. But this basic theory permits them a
20 certain amount of discovery, but I'm willing to require them
21 to go first and state their reasons, and I'm sure they're
22 quite capable of doing it.

23 MS. MURRAY: Your Honor, we have on September 14th
24 given a long description pursuant to an earlier order of the
25 Court and we can work with the EEOC on that.

20

1 THE COURT: Okay. So those are my parameters for
2 that one.

3 MS. HAMILTON: And I do expect it quite likely that
4 even if the individual could look at the information
5 themselves, they will not be able to turn it over to Sidley.
6 But, obviously, we will speak to the individuals involved and
7 get back to you once we have more information about they can
8 or cannot turn over.

9 THE COURT: And, in all honesty, I don't know that in
10 practical terms it's going to be an enormous problem because
11 if these individuals have gone on to other firms and done
12 reasonably well, it's not likely to be a very promising area
13 for Sidley to mine, but let's see where we go.

14 MR. GOCHANOUR: So if I understand correctly, we're
15 going to look at these on an individualized basis in terms of
16 the reasons given first for these individuals --

17 THE COURT: Right.

18 MR. GOCHANOUR: -- and then if there is some basis,
19 you know, from the information that we've given them about
20 their subsequent performance, if there is no indication of
21 problems subsequent in employers, I take it there's no real
22 basis for this sort of intrusive discovery.

23 THE COURT: Well, no, we're going to have to
24 establish a threshold there. We're going to have to establish
25 a threshold there. And one of the things that makes life very

1 difficult for employers who want to raise this defense is,
2 they may very well fire somebody because they're habitually
3 late to work, works fine but they're habitually late, and then
4 you look at all the future employees and it's a disaster for
5 the defendant because they're never late now. It is true that
6 usually the reasons they're never late now is because they got
7 fired in the first place and realized the concept. So
8 sometimes this stuff doesn't work, but I'm not going to say no
9 to them right off the bat.

10 MS. MURRAY: Your Honor, just as an example, I'd say
11 more than two-thirds of the folks here had, in our view, very
12 low hours and we've asked for their hours in post-Sidley
13 employment at law firms and --

14 THE COURT: Look, some of this stuff is going to be
15 simple, some of it is not going to be simple. I mean, if you
16 have a fairly complicated reason for changing the status of a
17 partner -- by "complicated" I mean the kind of thing where the
18 partner has undoubted merits and claimed demerits and they're
19 kind of closely balanced, then these things become very
20 complicated and the investigation becomes very contemplated.
21 If you're talking about something relatively simple, like
22 hours, it's easier. So, basically, you'd be a better judge of
23 that than I am knowing what I know now. Later, if I know more
24 it might be difference.

25 MS. HAMILTON: I think we would argue that this point

1 of low hours at Sidley, how they performed elsewhere, you
2 know, the hours are what the hours are in the sense they've
3 produced to us the charts that show the hours, and so there's
4 really no need to inquire at their subsequent employer what
5 their hours are. I don't think it's a factual basis. We're
6 going to be saying, no, they actually worked more than the
7 15-, 16-, 1700 hours that are illustrated on the documents

8 THE COURT: It's more complicated than that. If, for
9 example, somebody leaves Sidley because Sidley says we want
10 2000 hours, and they haven't been at 2000 hours, and then they
11 go to another law firm that says we don't want 2000 hours, we
12 may not pay you as much but we want 1800 hours.

13 The significance of that is a little more equivocal,
14 but Sidley could be in a position of saying the person really
15 wasn't willing to do this, this was the real reason we let him
16 go and look at what happened, he went to another place and he
17 chose this place because they only wanted 1800 hours. So it
18 may matter. It may matter. Comparative hours, in and of
19 itself, don't establish anything one way or the other. And
20 if, for example, that's all they have, they may have discovery
21 of it but their chances of getting it admitted are nil.

22 MS. HAMILTON: I think in that kind of a
23 circumstance, you know, we may not object, but what we would
24 ask is if they take the depositions of these individuals and
25 if the individual says yes, I chose someplace that had a lower

1 hour expectation, then I think that provides a much more
2 significant basis on which to ask the individuals to give up
3 this private information that belongs to their firm. But to
4 do it solely on the basis of an assertion of low hours, it
5 seems like a great -- you know, as you yourself said, is very
6 unlikely to be admissible except in certain limited
7 circumstances. So if we were able to require Sidley to make
8 somewhat more of a showing than just low hours --

9 THE COURT: Look, I will stop them from doing a
10 fishing expedition, but I have a feeling that in many cases
11 they will be able to define exactly what they're interested
12 in. And the reason why I think they'll be able to do that is,
13 these are pretty much people who worked for them for a long
14 time, and whatever warts there are, I think they're probably
15 quite precise in their description of them and they will be
16 able to look for stuff and ask questions. The other thing is,
17 I am perfectly willing to seal this stuff if it turns out to
18 be a dead end too.

19 MS. HAMILTON: Well, I think it would absolutely need
20 to be sealed, but perhaps, as I'm looking at the language of
21 their subpoena, what would make more sense is to place on
22 Sidley the burden of identifying for which individuals they
23 believe they need which subpoena requests, because for each
24 individual they have asked --

25 THE COURT: It's implicit in what I've said that

1 they're going to have to do that.

2 MS. HAMILTON: Okay.

3 THE COURT: It's implicit in what I said that they're
4 going to have to do that.

5 MS. HAMILTON: Okay.

6 MS. MURRAY: We'll do that, your Honor.

7 THE COURT: Okay. Thanks.

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13 I, BLANCA I. LARA, DO CERTIFY THAT THE FOREGOING IS A CORRECT
14 TRANSCRIPT FROM THE RECORD OF PROCEEDINGS IN THE
15 ABOVE-ENTITLED MATTER.

21 _____
Blanca I. Lara Date

EXHIBIT B

EXHIBIT C

Proposed Scheduling Order

Due / Completion Date	
January 31, 2007	All written discovery complete, to be supplemented as required under Rule 26(e).
March 16, 2007	EEOC identifies damage contentions, to be supplemented as allowed by Federal Rules. EEOC identifies comparators, to be supplemented as allowed by Federal Rules.
May 15, 2007	Fact depositions complete.
June 1, 2007	Expert reports for issues where the party bears burden of proof or production due.
July 2, 2007	Responsive expert reports due.
August 15, 2007	Expert depositions completed.
August 20, 2007	Dispositive motions due.
September 20, 2007	Responses to dispositive motions due.
October 5, 2007	Replies to dispositive motions due.
November 1, 2007	Pretrial order due.
November 15, 2007	Ready for trial.

EXHIBIT D

FILED UNDER SEAL

EXHIBIT E

FILED UNDER SEAL

EXHIBIT F

FILED UNDER SEAL

EXHIBIT G

IN THE UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF ILLINOIS
EASTERN DIVISION

UNITED STATES EQUAL EMPLOYMENT)	
OPPORTUNITY COMMISSION,)	
)	
Plaintiff,)	
)	Case No. 05 cv 0208
v.)	
)	Judge James Zagel
SIDLEY AUSTIN, LLP,)	
)	
Defendant.)	

PLAINTIFF EEOC'S MOTION TO COMPEL PRODUCTION OF CLIENT COMPLAINT INFORMATION OR TO PRECLUDE RELIANCE THEREON

Plaintiff United States Equal Employment Opportunity Commission ("EEOC") respectfully moves this Court, pursuant to Rule 37(a) of the Federal Rules of Civil Procedure, to compel Defendant Sidley Austin, LLP ("Sidley") to produce information and documents concerning complaints made by firm clients about the performance of the firm's partners, including the details of complaints allegedly made by clients about several attorneys ("Demoted Partners") who were stripped of their partner status in 1999 ("1999 status changes"). Sidley has provided no documentation (either correspondence from clients or internal documents from the time of the supposed complaints) that would substantiate the existence or nature of the purported client complaints, and has identified no client representatives with knowledge of such complaints. Sidley has refused to provide any information whatsoever concerning complaints about non-demoted partners, unfairly preventing the EEOC from identifying appropriate comparators and obtaining evidence of pretext.

In the alternative, the EEOC moves this Court, pursuant to Rule 37(d), for an order precluding Sidley from relying upon evidence of client complaints in its defense of this action.

In support of this application, the EEOC states:

1. In response to an EEOC interrogatory, Sidley stated that it decided to change the partner status of the Demoted Partners due to complaints that various (often unidentified) clients had made about the Demoted Partners at unspecified times. See, e.g., Supplemental Amended Exhibit D to Defendant Sidley Austin Brown & Wood LLP's Response to EEOC's First Set of Interrogatories, attached as Exhibit 1, at pp. 8, 17, 22, 24, 30, 44, 46.¹

2. In order to identify appropriate comparators and obtain evidence of pretext, the EEOC issued an interrogatory that called for Sidley to "[i]dentify all client complaints received by Sidley about any partner of Sidley in the years from 1995 through 1999," as well as certain information about those complaints, such as the substance of the complaints and the names of client contacts with knowledge of the complaints. See Sidley Austin LLP's Response to EEOC's Sixth Set of Interrogatories, Interrogatory No. 19, at p. 13, attached as Exhibit 2.²

3. The EEOC also issued a request, pursuant to Rule 34, for "documents related to any client complaints received by Sidley about any partner in the years 1995 through 1999, including documents sufficient to show any response by Sidley to the complaint and any discipline, reduction in compensation, or change in status for the partner about whom the complaint was received." See Plaintiff EEOC's Fifth Request for the Production of Documents, Request No. 19, p. 4, attached as Exhibit 3.³

4. Sidley objected to the above-noted interrogatory and document request concerning client complaints "to the extent they seek the disclosure of names or contact information for client representatives, confidential business information, and information

1 Exhibit 1 will be filed only under seal, as it contains Confidential Information governed by the Amended Protective Order entered on June 20, 2006.

2 Exhibit 2 will be filed only under seal, as it contains Confidential Information governed by the Amended Protective Order entered on June 20, 2006.

3 Exhibit 3 will be filed only under seal, as it contains Confidential Information governed by the Amended Protective Order entered on June 20, 2006.

protected by the attorney-client privilege and/or work-product doctrine. To the extent the interrogatories require identification of client representatives, the EEOC's interrogatories are intended to harass Sidley." See Exhibit 2, at p. 1. Defendant also objected on the grounds that the requests were overly broad, unduly burdensome, and not reasonably calculated to lead to the discovery of admissible evidence," id. at 14, and cited a list of "General Objections," id., Appendix A.⁴

5. "Parties may obtain discovery regarding any matter, not privileged, that is relevant to the claim or defense of any party." Fed. R. Civ. P. 26(b)(1). If a party fails to answer an interrogatory or respond to a document request, the discovering party may move for an order compelling an answer to the interrogatory or compelling a response to the document request. See Fed. R. Civ. P. 37(a)(2). Alternatively, if a party fails to respond to such discovery requests, the court may make such other orders as are just, see Fed. R. Civ. P. 37(d), including "[a]n order ... prohibiting that party from introducing designated matters in evidence," see Fed. R. Civ. P. 37(b)(2)(B).

6. The client complaint information sought by the EEOC is relevant to Sidley's defense in this action because Sidley has alleged that such complaints motivated the firm's 1999 status changes. In order to show that this proffered reason is pretextual, the EEOC is entitled to discover what complaints the firm's clients made concerning other partners at Sidley and what actions, if any, the firm took in response to those complaints.⁵ If Sidley's reactions to other partners' complaints differed significantly from alleged reactions to complaints lodged against the Demoted Partners, this will help establish that client complaints did not actually motivate the

⁴ Counsel to the parties conferred by telephone in an attempt to resolve the instant dispute at approximately 10:30am on October 10, 2006, but were unable to do so.

⁵ It is Sidley that has maintained that all partners were considered for the 1999 status change; accordingly client complaints for all partners are needed to conduct a complete evaluation of comparator data.

1999 status changes. Therefore, the requested information and documents are plainly probative of the issue of pretext.

7. The interrogatory and document request at issue are not overbroad or unduly burdensome. The requests are not the result of conjecture or guesswork on the part of the plaintiff, but rather seek comparator data on a factor that the defendant itself has identified as a motivating factor in firm's decisions about partner status. Although Sidley has not made clear the dates of the various client complaints that it cites to explain the 1999 status changes, the EEOC has confined the scope of its request to the period immediately prior to the status changes, 1995-1999. The fact that the plaintiff has asked Sidley to identify third parties with knowledge of the alleged complaints is not a result of any intent to harass the defendant, but rather a legitimate interest in verifying the existence and details of the alleged complaints from individuals other than the defendant's own personnel. (The Demoted Partners are in many cases unaware of the existence of such complaints, let alone their substance or particulars.)

8. To the extent that client confidences or the work product doctrine preclude Sidley from responding to the discovery requests about Demoted Partners or other partners' client complaints, it would be unjust to permit Sidley to rely selectively upon partial client complaint data about the Demoted Partners to explain the 1999 status changes. If Sidley cannot divulge the requested information about client complaints — fully and for all partners — then Sidley should, in fairness, be precluded from relying upon any evidence of client complaints in its defense of this action.

9. Wherefore, the EEOC respectfully requests that Sidley be directed to respond to the EEOC's interrogatory and document request concerning client complaints. In the alternative, if Sidley will not or cannot provide the requested information, the EEOC respectfully requests

that Sidley be precluded from relying upon any documents or testimony pertaining to client complaints in its defense of this action.

January 23, 2007

Respectfully Submitted,

s/ Justin Mulaire

Laurie Elkin

Deborah Hamilton

Justin Mulaire

Trial Attorneys

U.S. Equal Employment Opportunity Commission

500 West Madison St., Room 2800

Chicago, IL 60661

312-353-7722

Bar ID number: 4311031

EXHIBIT H

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EXHIBIT I



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March 30, 2007

VIA ELECTRONIC MAIL

Deborah Hamilton, Esq.
United States Equal Employment
Opportunity Commission
500 West Madison Street
Suite 2800
Chicago, IL 60606

Re: EEOC v. Sidley Austin LLP

Dear Deborah:

This letter responds to your March 27, 2007 letter regarding Sidley's supplemental production of documents. Over the last two years, Sidley has produced over 40,000 documents in this case in response to nine sets of requests for production of documents. In light of the time and expense that Sidley has put into responding to the EEOC's requests, Sidley strongly disagrees with the EEOC's accusation that Sidley is intentionally withholding relevant documents.¹

I. General Background

Due to the number of document requests issued by the EEOC and the changing nature of the EEOC's claims, including additions and subtractions of allegedly affected individuals, Sidley's document production has taken place on a rolling and ongoing basis for nearly two years. In connection with the end of written discovery and the EEOC's addition of individuals it alleges were discriminated against on the basis of age, Sidley conducted an additional review and re-review of documents, including conducting a costly additional supplemental electronic review. Sidley provided additional documents on Friday, March 30, 2007 and will provide any remaining documents responsive to the EEOC's First through Eighth Sets of Requests for Documents by April 6, 2007, subject to the objections listed in Sidley's responses to the EEOC's

¹ Of course, the EEOC should understand that no document production effort is perfect. In fact, the EEOC has produced tax returns of its claimants on the eve of depositions multiple times in this case. Moreover, the EEOC has yet to provide Sidley with documents relating to putative claimant _____, even though Sidley issued a subpoena seeking such documents on October 10, 2006, over five months ago.

REDACTED



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Page 2

Requests. In addition, as agreed by the parties, Sidley will respond to the EEOC's Ninth Set of Requests for Documents by April 30, 2007. To the extent that responsive documents are located in the future, Sidley will continue to promptly produce all responsive documents as they are located.

II. The [redacted] Documents

The EEOC takes issue with two particular documents, SA 041180.1, an outline from [redacted] files regarding a meeting with [redacted] and SA 041181-82, a memorandum from [redacted] files concerning a meeting with [redacted]. As requested, Sidley will explain the circumstances surrounding the production of each document.

A. The [redacted] Outline (SA 041180.1)

As previously explained to the EEOC, Sidley engaged a consultant, Deloitte Financial Advisory Services ("Deloitte"), to gather and extract electronic data for 91 total custodians. [redacted] was one of the 91 custodians identified. In 2005 through early 2006, attorneys and legal assistants at Grippo & Elden undertook the review of more than 95,000 electronic documents (the vast majority of which were completely irrelevant to any of the issues in the case) and identified and produced responsive documents on a rolling basis.

The outline in [redacted] file was identified as potentially responsive by a Grippo & Elden attorney during the electronic review but was inadvertently not produced. Upon meeting with [redacted] in preparation for his deposition, it was discovered that such document was not produced. As soon as counsel learned of the omission, the document was produced to the EEOC. [redacted] testified fully concerning the outline's contents and the circumstances surrounding its creation.

To ensure that all responsive documents that had been identified during the electronic review were produced, an attorney at Grippo & Elden re-reviewed all documents that had been identified during the electronic review as being potentially responsive to the EEOC's requests. That process began almost immediately after [redacted] deposition and was completed earlier last week. During that re-review, Sidley located only seven documents and produced those documents on Friday, March 30, 2007. Consequently, because Sidley has already voluntarily completed the requested review, it assumes that the EEOC will withdraw its request.

B. The [redacted] Memorandum (SA 041181-82):

Not until October 3, 2006, nearly a year and a half after its initial discovery requests and Sidley's initial review of its files and four months after Sidley completed its second voluntary review of its files did the EEOC first request information relating to

REDACTED



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Page 3

Despite the EEOC's belated request for information concerning [REDACTED], Sidley once again undertook significant efforts and expense to locate and produce documents responsive to the EEOC's subsequent requests. Grippo & Elden attorneys and legal assistants once again reviewed all files containing potentially relevant documents. Sidley also sought Deloitte's assistance and once again generated boolean search terms designed to find information relevant to [REDACTED] and others who the EEOC subsequently claimed were discriminated against on the basis of age. Although the searches produced over ten thousand hits, no documents relating to [REDACTED] withdrawal from the partnership or [REDACTED] performance were located.

On November 6, 2006, Sidley produced a complete copy of [REDACTED] personnel file and all other documents referring or relating to his withdrawal from the partnership.

Because SA 041181-82 was not located in [REDACTED] personnel file or in electronic files it was inadvertently overlooked in responding to the EEOC's October 2006 document requests. Not until shortly before [REDACTED] deposition was it discovered that this document had not been produced. The document was produced as soon as the oversight was discovered.

Given the time remaining in fact discovery, Sidley believes that the EEOC was not prejudiced by the inadvertent withholding of this document. If the EEOC demonstrates that it was prejudiced by the supplemental production of the memorandum, however, Sidley will agree to present [REDACTED] for the limited purpose of discussing the document at issue.

III. Plan List Documents

In response to [REDACTED] testimony at his deposition and Laurie Elkin's March 15, 2007 letter, we have confirmed that the document to which the [REDACTED]

We believe that the above should resolve any concerns that the EEOC may have about Sidley's document production. With the documents produced today, those to be produced on April 6 or, as agreed to, others by April 30, 2007, we will have completed our required document productions. We are, however, prepared to meet and confer with you on April 3, 2007 and at any other time to address any remaining questions you have concerning discovery in this matter.

REDACTED



Laurie S. Elkin
March 30, 2007
Page 4

Sincerely,

Maile Solis-Szukala ^{Att: M}

Maile H. Solis-Szukala

MHS/ljf

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