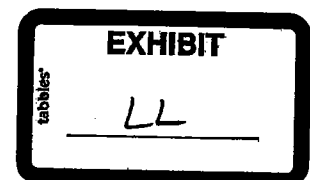


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Social software promises a "grass roots" approach to creating and exploiting knowledge within enterprises. Gartner's 2007 research agenda on social software will identify key technology and market trends, and highlight best practices.

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Attendees at a recent Gartner conference roundtable shared their expectations and concerns surrounding the business use of social software. The discussion looked at the business value of blogs and wikis, their risks, the investment justification and the perennial issue of defining social software.

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IT managers in charge of deploying social software, such as wikis, should focus on usability, identifying the right context, exposing connections, appealing to self interest and gaining management recognition.

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We identify the most likely sources of risk in wiki and other social software deployments, and offer recommendations and suggestions on taking a balanced approach toward risk mitigation.

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Enterprise social software is forecast to have compound annual revenue growth of 41.7% through 2011. Investments are expanding beyond blogs and wikis to include social software platforms, bookmarking, communities of practice, discussion forums, expertise location and information feeds.

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A key reason manufacturers adopt product life cycle management software is to innovate on new products faster. Social-networking software will play a growing role in PLM as a means of more easily connecting talented innovators.

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Gartner began covering knowledge management in its Hype Cycles in 1997. Ten years later, KM is as important as ever, and its evolution continues. Teaming, knowledge networks and social software are solid practices that can boost the effectiveness of KM.

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Content analytics can be used to answer questions precisely and to find specific information. Here we provide examples of how they can augment social software applications.

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The High-Performance Workplace Defined Update

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Social Interaction Is Important to Many, but Few Realize How IT Can Help

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The results of a survey carried out during a Gartner "Socializing Technology" presentation indicate social interactions are important to enterprises and that IT can play a role. But more people appreciate the value of social interactions than believe their IT investments add value to them.

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Collaboration Markets Move to Support Integrated Environments

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Market developments show that e-mail, Web conferencing, e-learning, instant messaging and other technologies are well on the way toward linking together to become birthright tools for all users. Implementation decisions should take this trend into account.

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IT managers will need expertise on social interaction as a focus on enhancing social interactions subsumes and supersedes more-traditional uses of IT.

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Performance will be enhanced if firms help employees improve the non-routine aspects of their jobs. Socializing, and finding the right people and information to work with, are key. IT will do this very differently by 2010.

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[What Social Search Means to Your Enterprise](#)

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Social search is becoming pervasive on the Web, and it will therefore impact enterprises, because their employees will want to use Web products like de.licio.us and because they will expect similar capabilities behind the firewall.

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Web 2.0 has ushered in the latest Internet revolution. When applied carefully, many of the practices, technologies, products and services growing out of Web 2.0 can deliver significant value to the enterprise.

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Lotus Connections is a useful social software for connecting people and information in an organization, despite its flaws. Early adopters should consider Lotus Connections as an option for the broad deployment of specific capabilities, but not as a complete suite.

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Cool vendors in the high-performance workplace are helping to bridge the gulf between people and ideas and/or information. Some of the vendors in this report are Web-based, while others are tied to enterprise or individual software components, but all could significantly improve the way we get things done.

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[Toolkit Case Study: Altitude's User-Centered Wiki Becomes a Mission-Critical Tool](#)

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In 2004, Altitude Software carried out a wiki documentation experiment using an open-source product. This application went on to become a mission-critical platform for effective collaboration across the entire organization.

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Our eight-question social process diagnostic survey should be used to determine if (and where) social process support may add value. We present the survey, give some of the thinking behind it and detail three steps to take if an enterprise decides to proceed with such an undertaking.

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IBM's integration of IBM Lotus Sametime with Second Life suggests a new frontier where corporate instant messaging and presence systems will extend to virtual worlds and environments.

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