

EXHIBIT 211

HARVARD
FACULTY OF ARTS AND SCIENCES



Michael D. Smith
Edgerley Family Dean of the Faculty of Arts and Sciences
John H. Finley, Jr. Professor of Engineering and Applied Sciences

University Hall
Cambridge, MA 02138

MEMORANDUM

To: William Fitzsimmons and Rakesh Khurana
From: Michael D. Smith, Edgerley Family Dean of the Faculty of Arts and Sciences
Date: February 13, 2018
Re: Committee to Study Race-Neutral Alternatives
cc: Ara Gershengorn

The next meeting of the committee to study race-neutral alternatives in Harvard College admissions is scheduled for February 15, 2018, from 8:30 AM-10:00 AM, on the second floor of University Hall. The agenda for the meeting is as follows:

- I. Discussion of Kahlenberg rebuttal report.
- II. Further deliberations concerning race-neutral alternatives in light of Kahlenberg rebuttal report.
- III. Discussion of any additional information the committee will need for its determinations.
- IV. Further discussion of report drafting.

