

Exhibit 1

HARVARD’S LIST OF WITNESSES TO BE CALLED LIVE OR BY DEPOSITION

Defendant President and Fellows of Harvard College (“Harvard”) provides the following witness list identifying those witnesses it expects it will call, or may call, at trial.

Witnesses Harvard Will Call in Person	Witnesses Harvard May Call In Person	Witnesses Harvard May Call By Deposition (Video Or Transcript) Only
1. David Card	1. Roger Banks	1. Edward Blum
2. Erin Driver-Linn	2. Edward Blum	2. Grace Cheng
3. Drew Faust	3. Sally Clark Donahue	3. Abigail Fisher
4. William Fitzsimmons	4. Mark Hansen	4. Richard Fisher
5. Rakesh Khurana	5. Charlene Kim	5. Kaitlin Howrigan
6. Ruth Simmons	6. Marlyn McGrath	██████████
7. Michael Smith	7. Tia Ray	████████████████████
		██████████
		██████████
		████████████████████
		11. Brock Walsh
		12. Caroline Weaver
		██████████

To the extent that a witness’ circumstances change, or a witness becomes unavailable for trial, Harvard reserves the right to call that witness by deposition or to call a substitute witness. Harvard further reserves the right to call: 1) additional witnesses to provide foundation testimony should any party contest the authenticity or admissibility of any material proffered at trial; 2) additional witnesses to respond to issues raised by the Court’s pretrial or trial rulings or

to issues raised after the submission of this witness list; and 3) any witness listed on Students for Fair Admissions, Inc.'s ("SFFA") witness list or required to rebut SFFA's case. To the extent the Court determines that any witness listed in the Motion of *Student Amici Curiae* to Participate in Trial (Dkt. 518) will be permitted to testify, Harvard further reserves the right to question that witness.