

# EXHIBIT G

1 (November 12, 2010, 3M company vs. Avery  
2 Dennison.)

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4  
5 THE COURT: Let's call the first matter, please.

6 THE CLERK: 3M company et al. vs. Avery Dennison  
7 et al., civil number 10-CV-2630. Counsel, will you please  
8 state your appearances for the record.

9 MS. CHAPLIN: Good morning, Your Honor. I've been  
10 losing my voice, so I will make sure I am on the microphone  
11 to do our appearances for you. Ann Cathcart Chaplin on  
12 behalf of plaintiffs 3M company and 3M innovative properties  
13 company. I am joined by my co-counsel Courtland Reichman  
14 and Shane Nichols and Courtland will be doing our  
15 presentation for you this morning. Also joining us from 3M  
16 at counsel table is John hul, who is the vice president of  
17 3M's traffic safety systems division, and in the first row  
18 we're also joined by Mary Jo Abler who directs the 3M  
19 business that's involved in this case, right there, Your  
20 Honor, and next to her is Ken Smith, who is a 3M corporate  
21 scientist and the inventor of the patents in suit and also  
22 in that first row is Kevin Rhodes of 3M who is the vice  
23 president and chief intellectual property counsel.

24 THE COURT: Good morning to all. I don't know if  
25 the three individuals that are in the first row, if they

1 want to move on the softer cushions on the bench within the  
2 well.

3 MR. RHODES: We've got all our stuff here.

4 THE COURT: You are a glutton for punishment to  
5 sit on those hard benches for hours.

6 MS. FRIEDEMANN: Good morning, Your Honor. On  
7 behalf of Avery Dennison we have David Bilsker and James  
8 Baker from Quin Emanuel and in the gallery Mike Meyer and  
9 rage czar va who are in-house counsel at Avery Dennison. My  
10 colleague Curt Niederluecke and I am Lora Friedemann from  
11 Fredrikson & Byron.

12 THE COURT: Good morning. We may proceed.

13 MR. REICHMAN: Good morning, Judge.

14 THE COURT: Good morning.

15 MR. REICHMAN: May it please the Court. I  
16 understand we have an hour total for our motions this  
17 morning and.

18 THE COURT: Up to an hour.

19 MR. REICHMAN: Up to an hour. Hopefully less.  
20 Well taken. If I may, I would like to reserve 20 minutes  
21 for rebuttal argument.

22 THE COURT: All right.

23 MR. REICHMAN: We've got an audiovisual  
24 presentation, some slides that will play along as we go with  
25 the presentation today.

1           Your Honor, 3M brought this preliminary injunction  
2 motion to preserve the status quo. Avery, the defendant in  
3 this case, has not yet meaningfully launched its type 11  
4 retroreflective sheeting product. As it stands, 3M is the  
5 only supplier of type 11 product on the market today. This  
6 is the status quo that 3M seeks to preserve. Avery is make  
7 no mistake about it infringing 3M's patents. In fact, Avery  
8 doesn't dispute that it infringes the '386 patent. These  
9 are patents that 3M worked very hard and invested very  
10 heavily to obtain and they represent real and meaningful  
11 innovation in this technology space. Reflecting that, the  
12 U.S. Patent and Trademark Office granted this limited  
13 statutory exclusivity in the form of the patents it granted  
14 to 3M.

15           With the infringement of one of these patents, at  
16 least the '386 undisputed and the other one very clear, what  
17 Avery does is it argues that the patents are invalid and if  
18 you focus, for example, on the one that is undisputed, it's  
19 claiming that the patents are invalid based on two prior art  
20 references, two things that came before that were already in  
21 front of the Patent and Trademark Office when it granted  
22 these patents. It was already considered and it was already  
23 rejected. The case law says that that make Avery's burden  
24 particularly high. It's no reason to change the result here  
25 that the Patent and Trademark Office reached. The law says

1 that it's ultimately Avery's burden to prove by clear and  
2 convincing evidence that these patents are invalid. They  
3 are presumed to be valid under the law.

4 One point I want to underscore today is that this  
5 is not the run of the mill preliminary injunction motion.  
6 There are several facts and circumstances that make it  
7 unique and we've talked about some of these. One is that 3M  
8 is currently the only provider of type 11 sheeting out in  
9 the marketplace and the status quo is that we're before  
10 Avery has even launched. Avery doesn't dispute that it  
11 infringes at least one of the patents and on that one patent  
12 it seeks to invalidate based on references that were already  
13 considered and rejected by the Patent and Trademark Office.

14 The case is unique for some other reasons as well.  
15 It's not just these. It's also unique in the irreparable  
16 harm that 3M faces if a preliminary injunction is not  
17 granted. The point here is that if Avery is allowed to  
18 launch its infringing product into the marketplace, 3M will  
19 not be able as a practical matter to enforce a permanent  
20 injunction to pull that product back out of the complex and  
21 multitiered supply arrangements that feed into the  
22 retroreflective sheeting market. In the briefing you may  
23 see this we refer to it as the unwinding problem. You might  
24 also consider it as you can't unring the bell. This is the  
25 road construction industry. The state and local governments

1 really are the ultimately consumer of the retroreflective  
2 sheeting products that's used on things like road signs or  
3 on barricades type of things you might see on the road.

4 They enter strict contracts. There's liquidated  
5 damages involved in these contracts. Public funds are used.  
6 There are state and local budgetary implications involved.  
7 If Avery's product is allowed to fill up this supply chain,  
8 a permanent injunction will honestly be ineffective in  
9 pulling it back out again and stopping the further supply.

10 I will give you an example to illustrate the  
11 point. Consider a typical two year construction project  
12 that a state might enter into. It would want to build a  
13 section of road or highway. It would enter a contract after  
14 a competitive bidding process with a prime contractor who  
15 would be supplying all of the materials and the labor, who  
16 then would subcontract with subcontractors who then might go  
17 to a sign fabricator to get the sign supply and then that  
18 sign fabricator would go out to a company, say Avery, to  
19 purchase the retroreflective sheeting that it puts onto the  
20 road signs. These signs will be supplied over the two-year  
21 period during the pendency of this contract and some  
22 contracts are much longer than two years.

23 If a permanent injunction later issues and there's  
24 no preliminary injunction, the question is what happens  
25 then. The supply, Avery's supply is stopped. Must 3M

1 enforce that patent, enforce the sign fabricator to default,  
2 to pay liquidated damages? Does the prime contractor have  
3 to default on its obligations to the state, does it have to  
4 pay liquidated damages, does it have to cease installation  
5 of the road project waiting for replacement signs to be  
6 manufactured and brought up. Are the state and local  
7 governments going to be left with mismatched road signs in  
8 terms of color on a stretch of highway? Sitting here, it  
9 seems like mismatched signs is not as big of problem, but I  
10 can assure you to the state and local governments it's a  
11 major concern and it would be something that they would look  
12 to 3M as creating that problem.

13 More importantly, if we cut off the supply of  
14 Avery having not granted a preliminary injunction, the road  
15 construction projects will be delayed waiting for  
16 replacement supplies to come. There are huge budgetary and  
17 financial implications of delaying these major road projects  
18 and of course if you continue to have detour signs up you  
19 continue to have the road construction going on. There are  
20 safety implications, safety implications for the drivers and  
21 of course for the crew working on the road.

22 This is just one example of many I could give of  
23 the type of havoc that will be created if Avery is allowed  
24 to launch its product and later a permanent injunction is  
25 issued. The point here is that 3M faces imminent and

1 irreparable harm, as do third parties, if a preliminary  
2 injunction is not granted delaying temporarily delaying  
3 Avery's entry into the market.

4 Even Avery indirectly makes this point in its  
5 brief. It argues that if a preliminary injunction is not  
6 granted, the court could later be powerless under a federal  
7 statute to enforce a permanent injunction on construction  
8 projects using federal money and to me it's hard to imagine  
9 a clearer case of irreparable harm. If you don't stop it  
10 now, you could be powerless to stop it later.

11 Now, in reviewing Avery's brief it takes what one  
12 might call the kitchen sink approach to its defense, puts a  
13 lot of arguments on the table and there is a tactic of  
14 trying to overwhelm so as to obscure holes in the argument.  
15 But while there's no shortage of words in the brief, no  
16 shortage in terms of volume of arguments, I would  
17 respectfully submit it's what's not there that speaks  
18 volumes and I want to draw the Court's attention to.

19 So, for example, on infringement of the '386  
20 patent, one of the two that are at issue in this case, what  
21 we don't hear is Avery disputing that it infringes with any  
22 facts or circumstances showing noninfringement. On the '983  
23 patent, the other patent at issue, we don't hear as any  
24 proffer of Avery's actual manufacturing specifications. If  
25 it doesn't infringe, it could come forward with its



1 manufacturing specifications and presumably settle the  
2 matter. The absence of those manufacturing specifications  
3 is what speaks volumes.

4 On validity, what is missing are key elements in  
5 the prior art. Listen carefully. I'm going to identify  
6 some of the missing elements for you a little bit later this  
7 morning, but what we don't hear from Avery on those missing  
8 elements is here's a column, here's a line number in the  
9 patent, the prior art patent where this appears. We don't  
10 hear it because it's simply not there. What we hear are  
11 lots of words and explanations about why it must be there  
12 even though one can read it and see that it's not there.

13 On irreparable harm what we don't see from Avery  
14 is someone with actual industry experience stepping up and  
15 saying, look, as a practical matter with industry experience  
16 unwinding is completely possible. We don't hear somebody  
17 with industry experience saying, yeah, you can raise prices  
18 again once you have suffered price erosion.

19 3M has presented such testimony. It's presented  
20 testimony of an industry expert, Mr. Yaeger, and it also  
21 presented testimony of the head of the business, Mary Joe  
22 Abler to talk about the unwinding problem and to talk about  
23 price erosion.

24 Notably missing from Avery's submission, again  
25 speaking volumes, is that there's no industry expert who

1 gets up and testifies unwinding is completely possible.  
2 There's no Avery employee who is even willing to step up and  
3 testify that this stuff could be unwound from the market or  
4 that price erosion won't occur and the absence of this  
5 testimony is what speaks volumes.

6 For purposes of today's argument, especially given  
7 time constraints, what I am going to try to do, Your Honor,  
8 is focus on a few key points, if you will a road map through  
9 the case and if I may I'll leave the rest to the briefs.

10 THE COURT: You may.

11 MR. REICHMAN: Thank you. Let me start then by  
12 providing a very brief introduction to the technology at  
13 issue. It's a patent case and so there's technology  
14 involved and I want to make sure that the basic concepts are  
15 out on the table.

16 To start at the beginning, this is, of course, a  
17 case about retroreflective sheeting and as I mentioned  
18 earlier it's the type of sheeting that's used on road signs  
19 on the road when you're driving at night and the light is  
20 shining up on the sign, it's what makes the sign reflective  
21 and send the light back to the driver. That's what  
22 retroreflective means, reflected back to the source.

23 What's difficult in these signs is making them as  
24 bright as possible from many different vantage points and  
25 angles, so from a distance when you are mile away, when you

1 are up close, if the sign is up high, if it's to one side or  
2 the other, if you're in a motorcycle, a truck, a car,  
3 everything in between.

4 What we're talking about in this case is the  
5 technology that makes the signs work and really what it  
6 comes down to we're going to hear about are very small  
7 retroreflective elements that make these signs work. They  
8 are almost too small to see.

9 Historically, and we can go to the next slide  
10 here, the technology centered around these retroreflective  
11 beads, a series of very tiny beads that were placed on the  
12 sheeting that retro reflected the light. The technology  
13 moved on. There was a sea change. It went to what's known  
14 as truncated cubes. It's what you see on left-hand side of  
15 your screen. That's a type of cube corner that's used and  
16 it creates a reflection.

17 The newest generation is full cubes, what you see  
18 on the right on your screen right now, and that is the  
19 latest generation reflecting a sea change from what came  
20 before the truncated cubes and even further sea change from  
21 the beaded technology. The type of full cube, you will hear  
22 that term, the type of full cube that 3M uses is called the  
23 preferred geometry cube corner element. That's a long word  
24 for 3M's type of full cube.

25 You can see a practical example on the stop sign

1 on the screen of the difference a full cube makes from the  
2 previous generation, the truncated cubes. 3M was the first  
3 to create working and commercialized full cube sheeting and  
4 its patents cover aspects of this full cubed technology.

5 I'm going to start here, if I may, Your Honor, by  
6 showing a very brief video tutorial that you have that we  
7 have provided the Court and opposing counsel on a thumb  
8 drive as well so you can review later if you need to. It's  
9 a demonstrative based on the evidence in the record that  
10 just shows some basics of how cube corner geometry works.

11 So what you see here when we're starting is  
12 driving down a road with a typical 70 miles an hour sign,  
13 blowing up and now we will head down into the sign where you  
14 can see the actual sheeting involved. There's many layers  
15 on a sign. It's this top layer, the sheeting where all the  
16 action is for purposes of our case.

17 The Court may remember from the opening briefs and  
18 from the declaration of Dr. Smith that a full cube is like  
19 in its classic form is like three mirrors on the corner of a  
20 room where light will bounce off of one of the mirrors and  
21 then retro reflect back towards the source. You can see the  
22 example as we had in the brief of the yellow cube which  
23 represents three mirrors and how light bounces off these  
24 three mirrors when you put three squares together, three  
25 square mirrors in the corner of a room.

1           The basics of this geometry play out in the  
2 sheeting. You can see a sample of the sheeting on the right  
3 blown up of course for these purposes and it's illustrative.  
4 What always confused me until I saw this is how does a cube  
5 fit into this structure and so we created this to show that  
6 the individual preferred geometry cube corner element that  
7 you see in gray there is just like the cube corner. It's a  
8 slightly different shape on the sides, but it's the same  
9 principles at play.

10           The light bounces off of each of the faces. We've  
11 colored it in there for ease of reference. It's not colored  
12 in the actual. And that cube corner fits back into the  
13 sheeting. And then these cubes are arranged in a repeating  
14 pattern. If you want a sense of the size, you saw that  
15 human hair as an example. There's something like 50 to 100  
16 of these individual cube elements like the colored one in a  
17 centimeter. So very, very small.

18           These basics about how cube corners work, the  
19 basics of cube corner geometry were well known, well known  
20 for years. Scientists, though, labored for years and years  
21 to create a working sheet of full cube elements, something  
22 that would actually work on the roadway. Full cubes were  
23 desirable because of the brightness, because they have  
24 better efficiency in light return and they are just frankly  
25 better. The problem was it required very different

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1 techniques from what was used in that previous generation,  
2 the truncated cubes to make them work, to direct light where  
3 you wanted it to go and to be able to manufacture it in some  
4 efficient way.

5 3M obtained its patents on technology that allowed  
6 it to be the first to bring this to market. Those are the  
7 basics of how the technology works and what I'll do now is  
8 shift gears slightly and talk about the '386 patent, that's  
9 one of the two that 3M has asserted in this case.

10 The underlying case has 13 patents that 3M has  
11 asserted against Avery. For purposes of this motion we've  
12 simplified it down to two and there's one claim per patent.  
13 So at the end of the day we're talking about two claims at  
14 issue in the preliminary injunction. And I'm going to focus  
15 my discussion today on the '386. We'll talk a little bit  
16 about the 983, but of course that's in the papers as well.

17 The first and very important point on this '386  
18 patent is that infringement is undisputed and we talked  
19 earlier about how that makes this case unique. 3M asserted  
20 in its moving papers that Avery's white, yellow and  
21 fluorescent yellow-green sheeting infringes claim 1 of the  
22 386 patent. Avery offers no argument in response to this.

23 So the issue is validity on this patent and  
24 validity is almost as straightforward. There are two  
25 varieties of validity at issue in this case or with respect

1 to the '386 patent in particular, anticipation and  
2 obviousness.

3 There are only two references cited. So we've got  
4 this claim and the only exercise is to look at these two  
5 references, the Heenan 214 and the Appledorn 219. I'll talk  
6 about each of those. Those each are prior art references  
7 that Avery claims invalidate 3M's '386 patent.

8 To prove invalidity it's ultimately Avery's burden  
9 to come forward and overcome the presumption of validity by  
10 clear and convincing evidence. Both of these references,  
11 the Heenan 214 and Appledorn 219, were before the Patent and  
12 Trademark Office, considered and rejected. Case law  
13 dictates that Avery's burden is particularly high under  
14 these circumstances.

15 Now, the focus of Avery's argument is  
16 anticipation. The case law on anticipation says that Avery  
17 must satisfy what's known as the strict identity rule and  
18 that means that when you look at one of these prior art  
19 references, each and every element set forth in claim 1 of  
20 our patent has to be present in that element, present in  
21 that prior art reference.

22 And the key problem here, hear me underscore it  
23 today, is that the reference and references that Avery  
24 points to are missing key elements. For ease of reference  
25 I've put the elements of the '386 patent up on the board so

1 Your Honor can refer to them as we're talking. There's a  
2 few elements that we're going to focus on in particular.

3 It's most easy to see when you look at this Heenan  
4 214 reference that Avery claims invalidates this patent.

5 It's most easy to see that the brightness element is  
6 missing. That's the third element on the bottom. The prior  
7 art has to show 375 what's known as candle power of  
8 brightness at a certain specified angle and under certain  
9 conditions.

10 You can look through and through that 214 patent  
11 and spend all day with it and you're not going to see  
12 anything in there about this brightness. There's simply  
13 nothing there. And as we set forth in our brief and  
14 provided the Court with citations, Avery's expert admits  
15 that it's not in that Heenan 214 reference, simply not  
16 there.

17 To overcome this missing reference what the expert  
18 -- missing element -- what the expert does is he runs  
19 calculations. He pulls in data from another patent, runs it  
20 through proprietary software that is not available in the  
21 market and that he created, and then says based on that he  
22 thinks it would show 375 brightness.

23 The problem is on its face. If you have to pull  
24 in data from elsewhere and you have to run your own secret  
25 proprietary calculations that are not publicly available on



1 a program that's not publicly available, it underscores the  
2 point that it is not within the four corners of that  
3 document. And as I said you can look all day and you're not  
4 going to see it there.

5 This one element, Your Honor, defeats the  
6 anticipation argument on that patent. If it's missing the  
7 prior art reference, the Heenan 214 patent is missing even  
8 one element, the case law says that it is not anticipated.

9 But there's more. The Heenan patent is also  
10 missing any disclosure of the element you see on the board  
11 here, where the second red box is, the 1-2 dihedral angle  
12 error and 1-3 dihedral angle error varied in opposition.  
13 This element requires some understanding of some terms of  
14 art so I am going to work through some of those terms of art  
15 with the Court.

16 First concept is what's known as a dihedral angle  
17 and I would like to say that's a \$10 word for a 50 cent  
18 concept. I'll show you a sample cube corner here. I hope  
19 that the Court can see this. This is just an example of one  
20 of those cube corners we looked at. When we're talking  
21 about a dihedral angle when you see it in 3-D you're not  
22 describing it. It's as straightforward as if you hold it --

23 THE COURT: It looks like something I drew in  
24 drafting class in 7th grade.

25 MR. REICHMAN: Exactly.

1 THE COURT: I couldn't get my angles right.

2 MR. REICHMAN: That's the trick. A dihedral  
3 angle -- the dihedral edges, let's start with that, are  
4 simply the edges that are attached to this high point,  
5 Judge, so the dihedral edges are this edge, this edge and  
6 this one. They are the ones that are attached to the high  
7 point. And the angles are just where these faces come  
8 together, the opposite side really of this edge. That's all  
9 a dihedral angle is is just a word that describes these  
10 three angles that are attached to the high point here.

11 Normally these dihedral angles are considered to  
12 be at 90 degrees. If they're off 90 degrees they are said  
13 to have a dihedral angle error. Error in this context  
14 doesn't mean a mistake. It means that they are not 90  
15 degrees. So if you have a dihedral angle error of plus 1  
16 degree, then that means that the angle is 91 degrees.

17 The '386 patent defines particular dihedral  
18 angles. If you can go back to the previous screen, this  
19 comes out of Figure 22 of the patent, the diagram that I put  
20 up on the screen, and the patent defines the three specific  
21 angles by naming convention. It calls them the 1-2, the 1-3  
22 and the 2-3. Again that's just a naming convention. It is  
23 how the patent defines these particular dihedral angles, not  
24 any of them. It's these particular ones in relation to this  
25 what's known as primary groove face.

1           So then the last concept is varied in opposition  
2           and this concept is simply that the dihedral angle errors,  
3           the amount by which they are off 90 degrees, are varied in  
4           sign plus or minus or magnitude. So when it says that the  
5           1-2 and 1-3 dihedral angle error and 1-3 are varied in  
6           opposition, that means that they are off of 90 degrees.  
7           These two particular angles are off of 90 degrees in  
8           opposition to one another plus or minus or different in  
9           magnitude.

10           I have a brief tutorial that goes back over these  
11           concepts and shows it in some 3-D. Hopefully it will help  
12           make it easier to understand. So we see the representative  
13           sheeting here and there's the cube that we looked at before,  
14           the individual cube element.

15           If you pull out that cube element, the video then  
16           shows how we've got three different faces and then it shows  
17           the dihedral angles as defined in the patent and when you  
18           change, you vary those dihedral angles in opposition to one  
19           another, you see what happens is the light spreads in a very  
20           particular way and this has very particular practical  
21           applications as you can see on this final shot with the car.  
22           When you vary those dihedral angles in opposition to one  
23           another, you take the light from the headlight where it  
24           would normally go and it spreads up to the driver, which is  
25           where it needs to go.

1           This is no small feat to accomplish this. Again,  
2 normally a retroreflector will send the light back to the  
3 source, so the light from the sign would head back to the  
4 headlights of the car. The goal and the real art and  
5 science of it is to get the light to retroreflect back up to  
6 the driver and as we talked about the driver of many  
7 different vehicles, the driver of the Mac truck or the moped  
8 and everything in between, as well as from a distance, as  
9 well as from different sides of the road or even overhead,  
10 for example, when you are talking about exit signs on the  
11 freeway.

12           The second problem with the 214 patent -- we  
13 talked about brightness. Now talking about the second  
14 problem. The second problem with it is that it simply fails  
15 to disclose 1-2 and 1-3 dihedral angle errors varied in  
16 opposition and I will make the same point as I did with  
17 respect to brightness, Your Honor.

18           One can spend all day looking through that patent.  
19 You're not going to see anything about 1-2 and 1-3 dihedral  
20 angle errors varied in opposition, not in words or in  
21 substance.

22           In fact, Avery's expert even admitted and the  
23 cites are in our brief that there is nothing in the 214  
24 patent about varying these two specific angles in opposition  
25 to one other.

1           As I mentioned before, missing even one element is  
2 fatal to the claim and here we are missing two, brightness  
3 and then the dihedral angle errors varied in opposition,  
4 these two particular dihedral error angles.

5           The second reference of two that are cited against  
6 this '386 patent that I've got up on the board is the  
7 Appledorn 219 and what Avery is trying to do is prop up this  
8 previous patent with some of the missing elements and tries  
9 to pull them out of Appledorn and argue obviousness, but  
10 again we're missing elements in Appledorn that's just simply  
11 not there.

12           The most glaring missing element is that Appledorn  
13 does not disclose the 1-2 and 1-3 dihedral angle errors  
14 varied in opposition and there's a very straightforward  
15 reason for this. It's because there are truncated cubes in  
16 Appledorn. They are not these preferred geometry or full  
17 cubes. They are truncated cubes. The problem is with  
18 truncated cubes there are no 1-2 and 1-3 dihedral angles  
19 much less having them varied in opposition. Those angles  
20 are defined by reference to a primary groove face which  
21 simply doesn't exist.

22           And if I can, it's a little bit of an esoteric  
23 concept, but the basic idea here is that in a truncated cube  
24 each of the sides are about the same, they are three  
25 triangles put together. There's no way to uniquely identify

1 1-2 and 1-3 dihedral angle. They are all the same. Avery's  
2 expert even admitted that there is no 1-2 and 1-3 dihedral  
3 angle in a truncated cube. Those cites are in our brief.  
4 It's because they're different. They are a sea change  
5 before the full cube environment.

6 As an additional point and again it's in our  
7 brief, there is some brightness data that the Court will see  
8 in Appledorn, it does talk about brightness of 375 or higher  
9 under specified conditions, but it doesn't mean much here.  
10 That is a truncated cube, a whole generation before this  
11 full cube environment. It is a completely different  
12 technology area.

13 And the point here is that just because you could  
14 achieve that level of brightness under certain conditions  
15 for the truncated cubes does not mean that you could do it  
16 with the full cubes. That is, in fact, what is difficult is  
17 achieving with the full cubes.

18 If I can give an analogy, the argument is like  
19 saying that if a gasoline powered car can go 300 miles  
20 between fill ups, then it must be obvious that an electric  
21 car can go 300 miles between charges. They are completely  
22 different technologies with no real application to one  
23 another. The challenge with the electric car is making it  
24 go 300 miles between charges.

25 So let me recap then the '386 patent.

1 Infringement is undisputed. Validity there's two references  
2 and if you're missing an element it's fatal. The Heenan 214  
3 is missing brightness and is missing the 1-2 and 1-3  
4 dihedral angles errors varied in opposition. The Appledorn  
5 219 is missing the same thing, the 1-2 and 1-3 dihedral  
6 angle errors varied in opposition and is also missing the  
7 preferred geometry cube corner elements with the brightness  
8 as specified.

9 The evidence Avery has submitted again is not  
10 nearly enough to overcome the presumption of validity by  
11 clear and convincing evidence, especially when both of these  
12 references were considered by the Patent and Trademark  
13 Office and rejected. There's no reason to change that  
14 result.

15 I'm going to touch briefly, if I may, shift gears  
16 and talk very briefly about the '983 patent. I am not going  
17 to talk in as much detail. If I can go over to the board,  
18 Your Honor?

19 THE COURT: You may.

20 MR. REICHMAN: Put the elements of the '983 patent  
21 up on the Styrofoam board. And we'll leave most of the  
22 argument to the brief, but I want to give the Court, if I  
23 may, a road map through analyzing this claim to cut through  
24 a lot of the words.

25 On infringement, the first issue, 3M had to go out

1 and take measurements of Avery's sheeting and these are set  
2 forth in the opening brief. These measurements plainly  
3 showed infringement.

4 Avery's argument is really a quibble that maybe  
5 the 3M scientists didn't know how to conduct the tests  
6 correctly to figure out whether it's infringing. Well, we  
7 had to take measurements to figure it out because it's  
8 somebody else's product. They have their own manufacturing  
9 specifications. All they had to do is come forward and  
10 present them and we can determine whether their product is  
11 infringing. They didn't come forward with that evidence and  
12 the fact that they didn't is what speaks volumes.

13 On validity, the second issue, Avery argues  
14 anticipation and as we said before each and every element  
15 must be present, the strict identity rule. To provide the  
16 Court with a road map, we've got it on the screen that's  
17 been provided to the Court. There are again only two prior  
18 art references, the Luttrell 860 and the Heenan 285.

19 The Luttrell 860 for the reasons set forth in the  
20 brief is missing skewed side grooves within the meaning of  
21 the patent. You can look through and through Luttrell. You  
22 are not going to see anything about skewed side grooves  
23 within the meaning of this patent and the argument is set  
24 forth in the brief.

25 Similarly with the Heenan 285, it's missing skewed



1 side grooves in the same way. There's no skewed side  
2 grooves within the meaning of the patent.

3 The point here is simply to provide the Court with  
4 a road map of what is missing because there is a lot of  
5 words and there's a lot of concepts that are thrown around,  
6 but this is cutting to the heart of the matter. These  
7 elements are missing and that's fatal to Avery's claim.  
8 It's got to prove by clear and convincing evidence that each  
9 and every element was present in the prior art.

10 With that, I'll shift gears again to Avery's  
11 waiver argument. In its brief Avery argues that 3M somehow  
12 withdrew its patents and therefore cannot assert them now.  
13 With all respect, Your Honor, this is a side show without  
14 any real grounding in fact. To be clear, 3M never told  
15 Avery that it was okay to go out and infringe its patents.

16 What Avery points to in its brief is an e-mail  
17 from 2006 attaching something from the Patent and Trademark  
18 Office saying that it would withdraw certain claims, certain  
19 patent claims in a 2006 ASTM process. ASTM is an  
20 organization that sets classifications for products.

21 The problem with that e-mail is it's from four  
22 years ago and is part of a different failed ASTM process and  
23 most importantly it dealt with different claims that are at  
24 issue -- than are at issue in today's preliminary injunction  
25 motion.

1           And let me just be absolutely clear about that.  
2           You don't see any connection in Avery's brief between the  
3           patents -- the claims it alleges are withdrawn and the  
4           claims that are at issue in today's preliminary injunction.  
5           They don't make that point because they're different claims.  
6           Very specific claims were discussed in that e-mail and  
7           they're not these claims.

8           The patents were a matter of public record. Avery  
9           doesn't set forth the elements of waiver and equitable  
10          estoppel in any detail because they are very rigorous and  
11          it's their burden to prove them as an affirmative defense  
12          and essential to those is reliance and it's difficult indeed  
13          to understand how Avery could have relied on withdrawing  
14          different claims when these patents published and/or were  
15          issued after that statement were a matter of public record  
16          and they had every reason to know about them.

17          In conclusion, Your Honor, I'll finish with the  
18          point I made at the beginning, that this is a very unique  
19          and fact specific preliminary injunction motion. There's  
20          plenty of other suitable sheeting on the market available  
21          for customers, other types of sheeting. Even if Avery is  
22          temporarily stopped from launching its type 11  
23          retroreflective sheeting product that indisputably  
24          infringes, 3M worked hard and invested heavily and produced  
25          real and meaningful innovation here and was awarded patents

1 under the patent statutes by the Patent and Trademark Office  
2 reflecting that innovation.

3 In substance what Avery is asking for permission  
4 to launch a product that indisputably infringes before a  
5 trial can be held knowing that it will be almost impossible  
6 for a later permanent injunction to pull those back out of  
7 the market.

8 What 3M respectfully asks, Judge, is that the  
9 status quo be preserved. Avery just loses a little bit of  
10 time to launch and is of course protected by a bond and 3M  
11 is not forced to suffer infringements during the pendency of  
12 the suit that can't later be undone.

13 With that substantive presentation I want to just  
14 spend a few more moments talking about the bond requirement.  
15 Given the sales domestically of type 11 sheeting we  
16 understand to be Avery's profit margins, we believe a bond  
17 of \$10 million would be very, very high relative to the  
18 possible lost profits suffered by Avery if it turned out  
19 that the injunction was wrongfully granted.

20 We can provide more argument about the basis by  
21 which we arrived at that \$10 million number, but it would  
22 require a disclosure of highly confidential information and  
23 perhaps sealing the record.

24 And so what I would propose if Your Honor is  
25 willing is to determine whether there's any disagreement

1 about that \$10 million number and then determine what types  
2 of information would be helpful to reach a conclusion.

3 THE COURT: All right. Thank you.

4 MR. REICHMAN: Thank you.

5 MR. BILSKER: May I have a moment just to bring  
6 some of these exhibits up?

7 THE COURT: You may.

8 MR. BILSKER: Never goes exactly as it's supposed  
9 to. Your Honor, would you like a hard copy of these slides  
10 as well?

11 THE COURT: I've got them.

12 MR. BILSKER: Okay. So let me begin with the  
13 standard.

14 THE COURT: Let me begin first. So certainly you  
15 have your presentation to give me and I will not interrupt  
16 you. Usually I don't interrupt presentations, but let me  
17 give you some guidance on what I need both sides to come  
18 back and make sure that I'm clear on.

19 The plaintiffs are saying that if I don't grant  
20 this injunction any remedy at the end would be ineffective.  
21 And when I first looked at this case it seemed like it was  
22 just a money case and we could sort things out at the end,  
23 but -- that's part of it, but you do your presentation. The  
24 summary given to me by 3M on the '983 patent and the '386  
25 patent, you are going to have to hone in on those issues and

1 convince me that 3M is wrong.

2 MR. BILSKER: Absolutely, Your Honor, and I am  
3 splitting my time with Mr. Baker and he's going to address  
4 this unwinding or so-called unwinding issue. The first  
5 thing -- and I will address the patent matters.

6 The first thing that I would like to address is  
7 the standard, whose burden of proof it is, because  
8 Mr. Reichman repeatedly referred to Avery not proving this  
9 or Avery not proving that.

10 What 3M's burden is as the movant, they must come  
11 forward with a case with respect to validity of the patent.  
12 They must come forward with a case showing evidence  
13 supporting validity of the patent.

14 The way that is normally done is a situation where  
15 a patent has been through a re-examination, a situation  
16 where a patent has been through prior litigation, a  
17 situation where there's industry acquiescence where everyone  
18 is licensing the patent. None of that evidence is present  
19 here. If you look at the cases and we cited the Amazon case  
20 in our brief and I bring it up again, that is the standard  
21 that they have to meet. Instead they rested on the  
22 presumption. They said all patents are presumed valid, but  
23 the law is clear that is not the standard in a preliminary  
24 injunction.

25 Further, Mr. Reichman said, well, these references

1 that Avery relies on, they were before the Patent Office.  
2 They were cited on the face of the patents. We didn't have  
3 an opportunity to submit the file histories. I asked  
4 Mr. Reichman if it was okay to lodge them and we must have  
5 crossed paths, but we can submit those file histories to  
6 Your Honor. You'll see absolutely nowhere in any of the  
7 discussions about those patents are the references that  
8 we're talking about today. In fact, on the '386 there was  
9 not a discussion of any patents.

10           Once 3M meets its burden, which we don't think it  
11 did even in the first instance because all it did was rely  
12 on the presumption, then we need to come forward with our  
13 case. What does that require us to do? You heard  
14 Mr. Reichman say repeatedly that we have to prove by clear  
15 and convincing evidence that the patents are invalid.  
16 Again, that's not the standard. The standard is that we  
17 have to present a case of substantial question. And what  
18 does it mean to present a substantial question? It means we  
19 have to show the patents are vulnerable, that's it, and  
20 that's Federal Circuit law.

21           Now, in their reply brief 3M raised the question  
22 and they raised this Abbott case where judge Newman said  
23 she -- it was her language where she said clear and  
24 convincing evidence, but when you take a look at that case,  
25 you'll see it was a split decision or it was not 3-0, three

1 judges on the same side. There was a dissent, two people in  
2 the majority. The other judge in the majority -- judge  
3 Newman wrote the decision. The other judge in the majority  
4 did not join in that part of the decision. I believe it's  
5 part 3 or part 5 in which judge Newman stated this new  
6 standard. She recognized it was different than what the law  
7 said and we know that a panel cannot overrule another panel,  
8 that's one thing. Number two, it's not even a part of the  
9 majority opinion. It's only judge Newman. So the rule  
10 still stands. The law is still what we need to do is  
11 present a case that shows the patents are vulnerable and we  
12 have done more than that.

13 And we'll go through some of the evidence that  
14 Your Honor did not have a chance to see because we just took  
15 the deposition of 3M's new technical expert and essentially  
16 he gave away the farm, Your Honor.

17 Now, what's the evidence that we're going to rely  
18 on to show that there's not going to be a likelihood of  
19 success or 3M cannot show a likelihood of success on the  
20 merits with respect to the validity of the '386 patent?  
21 There are four things.

22 Number one, at the time that we filed our  
23 opposition brief there was a re-examination that we had  
24 filed on the '386 patent. That re-examination is now  
25 mature.

1           Number two, 3M's expert recently testified about  
2 the concepts involved in these patents and basically agreed  
3 there's nothing to them. We have patents both to Avery and  
4 to 3M which invalidate the '386 patent.

5           And, four, we haven't admitted that we infringe.  
6 You cannot infringe a patent on which you have a license and  
7 that ASTM process, we'll go through it was very, very clear  
8 3M made an unequivocal statement to the members of the  
9 standards setting board about what it was going to do with  
10 respect to its patents that claimed ASTM standards,  
11 performance standards.

12           So let's start with the re-examination and this is  
13 just the face page. Your Honor has not gotten a chance to  
14 see this because it was not granted until October 14th.  
15 Mr. Reichman never raised this issue.

16           The re-examination was granted on the basis of a  
17 priority error and what that means is the '386 patent  
18 claimed priority back to an earlier application. There are  
19 very specific rules that one must go through to claim  
20 priority. Those rules were violated. 3M therefore does not  
21 get the priority going back to I believe it's 2003. They  
22 lose that priority.

23           When they lose that priority, all the patents in  
24 that chain, the parent patent becomes an invalidating  
25 reference and the Patent Office recognized that and granted



1 the re-examination.

2 Now, 3M will likely say, oh, it's not a big deal.  
3 It's a technical -- it's just a technical problem.  
4 Certainly they didn't raise it in their reply briefs. But  
5 we know it's more than just a technical problem. There's an  
6 Encyclopedia Britannica case that's 609 F.3d 1345 at 1351.  
7 It's a 2010 case from the Federal Circuit. It says in a  
8 situation like this where there's a priority claiming error  
9 you can't just reach back and change what's happened in the  
10 past. It's over. Your patent -- if earlier patents in the  
11 chain disclose the same thing, your patent is invalid. We  
12 therefore think -- we actually do think this meets the clear  
13 and convincing evidence standard. We don't even have to do  
14 that. This certainly raises an issue of vulnerability about  
15 the '386 patent.

16 Now, what are the other arguments that we have  
17 with respect to the '386 patent? Let me just go with  
18 respect to the art. So Mr. Reichman I believe did properly  
19 explain what the elements were and I think we have our own  
20 board if I may.

21 THE COURT: Oh, of course.

22 MR. BILSKER: Is it easier for Your Honor to read  
23 it over here or over there?

24 THE COURT: Over here.

25 MR. BILSKER: So what we've got up is the language

1 of the claim, but in essence there are really three issues  
2 with respect to that claim. It's different dihedral 1-2 and  
3 1-3 angle errors. You heard the term in opposition.

4 Well -- and you heard Mr. Reichman I think say that it's a  
5 50 cent concept. I agree, maybe it's a nickel concept, the  
6 concept of dihedral angle errors. And really what we've got  
7 are terms that sound fancy, but have been in the prior art  
8 and people just used different verbiage to describe it.

9 When we're talking about dihedral 1-2 and 1-3  
10 angles that vary in opposition, all we're talking about is  
11 that they have different values. That's it. It's just one  
12 might be 6 minutes, one might be 7 minutes, one might be 1  
13 degree, one might be 2 degrees. If they have different  
14 values, under the patent they vary in opposition.

15 Point number two, we're talking about a particular  
16 brightness. So, in other words, the sheeting must reflect  
17 back and it must give you a certain brightness.

18 And third, that brightness must exist at a certain  
19 angle where the light goes in and a certain angle where  
20 light comes out. So, in other words, if I had a flashlight  
21 and I was shining it at the wall behind Your Honor, the  
22 entrance angle would be am I tilting it up like this, am I  
23 holding it straight and the observation angle would be where  
24 the observer is. So there's a triangle that's formed and  
25 those are the angles.

1           And those second two points, where do those come  
2           from? Did those come out of thin air? No. Those came out  
3           of the standard and, in fact, you'll even see that mentioned  
4           in the claim itself.

5           May I?

6           THE COURT: Go ahead. You don't have to ask.  
7           It's your presentation.

8           MR. BILSKER: Okay. So this right here, this  
9           language, ASTM, what that actually refers to, Your Honor, is  
10          ASTM is an organization which deals with signage and many  
11          other things, but they set a standard so that when you  
12          measure the brightness everyone is doing it the same way.

13          So within the claim itself they've actually  
14          referenced you to the ASTM standard, told you when you  
15          measure the brightness, this is how you have to do it.

16          Point number two. So those are the three points  
17          of the claims. In our brief and our expert's declaration he  
18          went through a long history about cube corners and this  
19          whole concept of dihedral angle errors and then varying in  
20          opposition and being different. Why did he do that? To  
21          show that this concept has been around literally since the  
22          1920s.

23          Our predecessor company, the stim son corporation,  
24          I think his name was Jonathan stim son, in 1926 obtained  
25          patents for cubed corners in which he mentioned the dihedral

1 angle errors. He followed that up -- his first patent was  
2 on the truncated cube and that's in Dr. Chipman's  
3 declaration and those are some of those exhibits attached.  
4 He followed that up a few years later with a patent on full  
5 cubes. Same concepts. The whole dihedral angle error  
6 issue, it ports over from truncated to full cubes completely  
7 and I'll even read you the testimony of 3M's expert  
8 Dr. Moore who said exactly that.

9 So Dr. Chipman, our expert, went through this long  
10 history and it's relevant. He had to go through this  
11 history to show what the state of the art was, to show that  
12 this concept which -- we're going to be focusing on these  
13 dihedral angle errors. Why? Because if you ask anyone in  
14 this field, hey, if I want to get a certain brightness at a  
15 certain angle of observation, what's the most important  
16 thing? Everyone will tell you it's the dihedral angle  
17 error.

18 And what you're going to see is that their own  
19 expert recently testified, it was last week, he said that's  
20 something he's been teaching since the 1970s to  
21 undergraduate students and the reason it seems to have come  
22 out here, we'll go through that.

23 So with respect to 3M's own expert, here's what he  
24 said. He said since the 1970s he's known and he's told his  
25 students that they could vary the dihedral angle errors

1 differently and we've cited the pages at his deposition and  
2 if Your Honor would allow us maybe at the end of the hearing  
3 or tomorrow we'll submit those pages electronically to you,  
4 but we haven't had an opportunity to do that since we just  
5 took his deposition last week.

6 He taught also point number two that in the  
7 1970s --

8 THE COURT: You may.

9 MR. BILSKER: Thank you.

10 THE COURT: Do it by Monday.

11 MR. BILSKER: Thank you, Your Honor. He taught  
12 that in the 1970s changing the dihedral angle error was  
13 really the most important factor in spreading the light and  
14 you heard Mr. Reichman talk about the spreading of the  
15 light. That's when you saw that cone coming back between a  
16 motorcycle or a Mac truck, spreading it out. If you want to  
17 do that, the way that you do it is by changing the dihedral  
18 error angles.

19 And he said certainly by 2000, three years before  
20 Mr. Smith filed his patents, it was known to vary the  
21 dihedral angle errors differently.

22 So let me just if I may, I can do it from here or  
23 I can show Your Honor. This is a representation of a full  
24 cube and this is a truncated cube. You see this looks kind  
25 of like a pyramid. Essentially you would be looking in it

1       like this. The light would shine -- if you had a  
2       flashlight, you would shine it into this hollow and it would  
3       bounce off these sides and come back to you. Same thing  
4       with this full cube. You can see it's three sides are made  
5       up of a square. You would do the same thing, shine the  
6       light in, it would bounce off.

7                What are we talking about in changing the dihedral  
8       angle errors? Here it is, Your Honor. This is what we're  
9       talking about in changing dihedral angle errors, moving  
10      these towards each other, moving this one towards it.  
11      That's it. That's all it is. That's all we're talking  
12      about is pushing these angles in or stretching them out.  
13      And you can do it one with respect to the other, you can do  
14      them the same, they can all vary independently and everyone  
15      knew that.

16               And it was the same thing with these. The  
17      truncated cube, it's the same concept, you move them with  
18      respect to one another, you could move one or all three.  
19      Now, if that was such a easy concept and something so  
20      straightforward, then why do we have these patents, why did  
21      the Patent Office grant them and why did 3M seek them?

22               Well, I think it was because of a misconception of  
23      3M's inventor. When we asked him at his deposition was he  
24      aware of anyone prior to him filing his patent varying  
25      dihedral angle errors in opposition to one another, the 1-2

1 and 1-3, he said, no, I'm the first person to have ever done  
2 that.

3 Now, Mr. Reichman told you, well, there are no 1-2  
4 and 1-3 angle errors in a truncated cube because there's no  
5 groove. Your Honor, what you do is you name the three sides  
6 and that's how you come up with 1-2, 1-3, 2-3. It's just a  
7 random reference system. All I did was on these I put 1, 2,  
8 and 3. I'll leave these with Your Honor if you want to look  
9 at them.

10 So 3M's inventor said that he was the first person  
11 to ever do it. But what did 3M's expert say whose  
12 deposition was taken last week? He was asked, there are  
13 three possible angle errors that one could vary in a  
14 preferred geometry cube corner? Yes, he says. And it was  
15 known prior to 2000, again three years before 3M filed those  
16 patents, it was known before 2000 that each of those three  
17 dihedral angles in a preferred geometry cube corner and  
18 again a preferred geometry cube corner is just a fancy word.  
19 All it is a cube corner that's not a truncated one that's  
20 shaped like a square or rectangle. That's it, no big deal,  
21 and those existed. He said -- he was asked whether it was  
22 known before 2000 whether you would vary each one of these  
23 angles independently. Yes. No equivocation.

24 So if each of those varied independently, he was  
25 asked, would they have different values and would they be

1 varied in opposition as that term is used in the patent?

2 Answer, yes.

3 Now, do we have a specific example of where that's  
4 taught? Mr. Reichman kept saying you'll never find this in  
5 any patent or any publication. Well, maybe no one used the  
6 word 1-2 and 1-3, but again there's only three possibilities  
7 and if you can change all three of them independently, then  
8 you are changing the 1-2, 1-3 and 2-3. That's it. There's  
9 only three possibilities.

10 So one of the articles that Dr. Chipman talked  
11 about in his declaration from the 1970s is this Eckhardt  
12 article. So when 3M's expert started saying it was known  
13 since the '70s, '70s just kind of popped up and I knew this  
14 Eckhardt article was from the '70s.

15 So I started asking him about this article and, in  
16 fact, he testified that the Eckhardt article shows preferred  
17 geometry cube corners, same kind that are being claimed in  
18 the '386 patent with 1-2 and 1-3 angles varied in  
19 opposition.

20 Now, did the Eckhardt article actually say at a --  
21 with a brightness of 375 at this observation angle and this  
22 entrance angle? No, it didn't. It was actually more  
23 general because what it did was it told you, well, if you  
24 want to get this brightness at this angle, at this  
25 observation angle, here's how you set your dihedral angle



1 errors. It actually taught the mathematics of how to get a  
2 certain brightness at any particular angle.

3 So picking out one where it's taught generally the  
4 mathematics of how to do it is not an invention. Just like  
5 if I was to change this claim now and say I want a  
6 brightness of 400 and an observation angle of .6. All I do  
7 is go back to Eckhardt and use the mathematics to give me  
8 that value. The inventor didn't know about this at all or  
9 testified that he didn't know about this.

10 So again let's go to the testimony from Dr. Moore.  
11 When asked about this Eckhardt article very specifically he  
12 was asked does it show a preferred geometry cube corner or  
13 full cube corner? Yes, I believe it is. So we were looking  
14 at Figure 11.

15 And then he was asked whether Figure 11 and other  
16 parts of the Eckhardt article describe predicting how light  
17 would act when given certain dihedral angle errors and he  
18 said, yes, that appears to be the whole meaning of the  
19 article.

20 He was asked whether he could think of any reason  
21 why the teachings of the Eckhardt article how to design a  
22 cube would not apply to sheeting. Absolutely not.

23 So -- and then he was asked whether anyone of  
24 skill in the art prior to 2000 would be able to use the  
25 Eckhardt article to calculate the brightness for certain

1 observation and certain entrance angles and he said  
2 absolutely.

3 Now, what's a piece of sheeting? A piece of  
4 sheeting is made up of these individual cubes. So what you  
5 do is if you want a piece of sheeting that has that value,  
6 you design one cube to have it and then you make the whole  
7 sheeting that way.

8 So given that background, which is something that  
9 3M's expert didn't even think was important in evaluating  
10 the validity with respect to obviousness or anticipation, he  
11 said, well, I skimmed these articles, but I didn't really  
12 think it was important to know, you know, what the teaching  
13 of the art was, but since he had known -- since he himself  
14 had been using those equations to calculate brightness and  
15 figure out how a cube corner would behave given certain  
16 dihedral angles, we decided to go through one with him.

17 So given that background what have we got? We've  
18 got these two references. Aside from the fact that the  
19 re-examination has been granted on the '386, we have the two  
20 references, the Heenan patent, which is Avery's patent, and  
21 the Appledorn patent, which is 3M's patent.

22 Now, Mr. Reichman and 3M have admitted Appledorn  
23 teaches sheeting with truncated cube corners where they meet  
24 those brightness values at .5 observation angle and minus 4  
25 entrance angle, which is what the -- excuse me? I thought

1 you said something -- at an entrance angle of minus 4  
2 degrees and an observation angle of .5.

3 Appledorn absolutely has those brightness values  
4 disclosed, but they say totally irrelevant because truncated  
5 cubes don't apply, it's just totally different technology,  
6 like having an electric car and a gas car I think was the  
7 analogy that he gave.

8 Well, his own expert doesn't actually agree with  
9 him. At page 16 of Mr. -- Dr. Moore's deposition he was  
10 asked whether the equations used to calculate the spread of  
11 light in truncated cubes would be the same as those used for  
12 full cubes or preferred geometry cubes and he said they  
13 would be the same, yes. And that's at page 16 of his  
14 deposition.

15 Moreover, what you've got in the Heenan patent is  
16 Heenan actually specifically references the Appledorn patent  
17 and says with respect to changing dihedral angle error, the  
18 Appledorn patent literally discusses changing one, two, or  
19 three of those angle errors. By the way, they did it in  
20 1980, but we had even done it before that or I had done it  
21 before that, I, Heenan, in the '70s.

22 So what you've got is you've got a combination  
23 which is specifically suggested in the Heenan patent. Now,  
24 what's the big thing about going from the truncated to the  
25 full? In the Heenan patent and throughout the literature

1 you will find that people knew that when you went from this  
2 kind of cube to this kind, and again this kind existed in  
3 1930, people knew that you get more reflection back with  
4 this kind of cube because the faces are bigger. So they  
5 usually say that this is 66 percent efficient, the  
6 truncated, the triangle, whereas the full, the square is  
7 100 percent. What does that mean? That means if you create  
8 a piece of sheeting with full cubes that was essentially  
9 similar to the ones with the truncated, you know as a matter  
10 of mathematics and physics it's going to be brighter and, in  
11 fact, the Heenan 214 patent tells you that. So how is that  
12 not obvious? We've got a specific instance where those very  
13 particular brightness values are identified at those very  
14 particular entrance and observation angles.

15 And, again, it's hard to find that little needle  
16 in the haystack because it's just not a big deal. People  
17 didn't really think it was earth shattering to publish, hey,  
18 I've gotten this brightness at this observation angle and  
19 this entrance angle. So to find that literally when you  
20 know how to calculate for anything is a little like  
21 searching for a needle in a haystack.

22 So Mr. Reichman when he attacked the Heenan 214  
23 patent and that's the patent we -- the Avery patent which we  
24 think renders the '386 both invalid both under obviousness  
25 and anticipation. He says you can scour that patent and

1 you'll never find the brightness, you'll never find the  
2 brightness mentioned in there. I agree.

3 But that's like saying I'm reading an article and  
4 it said that I went from here to St. Cloud, Minnesota, in  
5 two hours and 20 minutes without stopping and that's like  
6 saying, well, that doesn't disclose my average speed. Of  
7 course it does. If I know the distance between here and  
8 St. Cloud and I know how long it took me to get there, I can  
9 calculate the average speed.

10 That's what we've got here. We've got all the  
11 information in the Heenan patent that you need to calculate  
12 what the brightness would be at a particular observation  
13 angle and entrance angle. That's what Eckhardt taught in  
14 1970. Dr. Chipman actually refers to even earlier articles,  
15 the Yoder article from 1950.

16 With that set of mathematical tools, if you have  
17 these things disclosed, particular sizes and dihedral angle  
18 errors, then you can calculate what the brightness is going  
19 to be.

20 So the fact that it doesn't mention it is again  
21 the same as saying I know how far I went and I know how long  
22 it took me to get there, but that doesn't disclose my speed.  
23 That's really not correct.

24 Mr. Reichman also said what you're going to find  
25 is that the Heenan patent doesn't disclose that. We were

1 picking and choosing values from all over the place. That's  
2 not true, Your Honor. What we did was we tried to pick very  
3 specific things that were mentioned in the patent, put them  
4 into the standard well known formulas and see what they  
5 produced.

6 So what Dr. Chipman did was example 3 of the  
7 Heenan patent, which starts on column 27, has sizes of the  
8 cubes. That's one thing that you need to put into your  
9 equation, how big these cubes are, how big on a side they  
10 are. He put those values in. Then you've got to put in the  
11 values for your dihedral angle errors and you've got to put  
12 in what the material is. The material was specified in  
13 example 3 of the Heenan patent.

14 At the very beginning of example 3 of the Heenan  
15 214 patent he says that the dihedral angles or the spread of  
16 light, if you will, can be varied in one, two, or three  
17 planes and then he mentions his earlier patent, the Heenan  
18 285 patent, and he says, for example, take a look at those  
19 values.

20 So we're not randomly picking some numbers. We  
21 went to the very patent that Heenan mentions, his earlier  
22 patent that he specifically incorporates. And that's a well  
23 known concept in patent law. You are allowed to incorporate  
24 by reference. If there are things in another publication  
25 that you don't want to rewrite, you can say take a look at

1 what's taught in this other thing. I'm specifically  
2 incorporating it by reference. And that's what the Heenan  
3 214 patent does. He says I'm specifically incorporating my  
4 teachings from my earlier patent.

5 And Dr. Moore, their own expert, admitted that  
6 when you look at that earlier patent it teaches dihedral  
7 angle errors of 6 minutes and 7 minutes. And you will see  
8 in the briefs a minute is written with like a little slash  
9 and apostrophe. There are 60 minutes in one degree. So one  
10 degree of angle has 60 minutes and what the Heenan 285  
11 patent said was you can change your 1-2 and your 1-3 such  
12 that one is 6 minutes and one is 7 minutes.

13 So what I've put up on the screen this is from the  
14 Heenan 214 patent and I've highlighted where it actually is  
15 referring to specifically referencing those values in the  
16 Heenan 285 patent. He says divergence, which is the spread  
17 of light, can be varied in one plane or many. How do you  
18 vary it in one plane or many? You change, one, two, or  
19 three of these angles. And he says you can do it by  
20 changing the dihedral angles between either two or three  
21 faces as taught in my other patent, the 285. So when you go  
22 to that, that's where you find the numbers. And here's the  
23 285 patent and you see down in this part which is  
24 highlighted you can see 6 and 7 minutes. So those are the  
25 values that Dr. Chipman took and put into his standard,

1 well-known equation.

2 And I think one other thing that's interesting to  
3 point out there is Mr. Reichman in his presentation put up a  
4 picture of that naming convention of the dihedral angle  
5 errors and if I may I'll just show this to Your Honor. This  
6 is Figure 22 of the Smith patents. They're both the same.  
7 And I've turned it upside down and you see when you turn it  
8 upside down it's literally exactly the same as Figure 4 in  
9 this Heenan 285 patent from the 1970s. And you'll see that  
10 that Figure 3 is also identical to other figures in the  
11 Smith patents.

12 So, again, these cubed corner geometries and  
13 designs were taught by Heenan, Avery's own predecessor or  
14 Avery's predecessor in the 1970s. So, for example, if you  
15 look at Figure 3 and you look at Figure 6 of the Smith  
16 patents, they're the same. Those preferred geometry cube  
17 corners, identical looking, and their expert actually  
18 admitted that.

19 So what you heard Mr. Reichman say is there's this  
20 proprietary software out there, you know, he's made this  
21 stuff all up, he's picked numbers from out of the air and  
22 then he's run it through this proprietary software. That is  
23 a whole lot about nothing.

24 He had his own program, yes. So he had his own  
25 program. Big deal. The equations have existed since the



1 1950s and 1970s as their own expert admitted. In fact,  
2 their expert said he derived the equations himself in a day  
3 or two to make these calculations.

4 What's interesting is has 3M ever said that they  
5 asked for that proprietary software. We certainly would  
6 have given it to them if they wanted to literally go through  
7 the code line by line, but you will see in Dr. Chipman's  
8 declaration he went through exactly the process that that  
9 software went through to make the calculations.

10 And there's no dispute, no one has ever said that  
11 the process that he used was incorrect. They've never said  
12 the steps were incorrect. I asked their expert. Never said  
13 that and we have cited the pages at their expert's  
14 deposition.

15 What was also interesting is I asked Dr. Moore,  
16 their expert, whether he had any programs, ray tracing  
17 programs they're called, which he could use to measure the  
18 brightness. And do you know what he said. I've got many of  
19 them. Companies like to give them to our universities so  
20 that they can convince our students to use them. Well, did  
21 you use it to check his calculation? No. You know who else  
22 has one? Dr. Smith, 3M's inventor, has his own programs as  
23 well, programs that he never disclosed in the patents, but  
24 again these are programs that people fiddle with on their  
25 own, they sometimes make tweaks to them.

1           There's no dispute that the brightness values that  
2           were calculated are done correctly and, in fact, the  
3           brightness that comes out using those values that are  
4           disclosed in the Heenan patents are so much over what's  
5           claimed there really can't be any dispute.

6           Now, last on the '386 patent is this issue about  
7           the ASTM. It was a totally different process, has no  
8           relevance here at all. That is just completely  
9           unsupportable, Your Honor.

10           The ASTM process went on for years, started in  
11           about 2004 when 3M first introduced its proposal to have a  
12           new type. People objected left and right. And why did they  
13           object? Because they realized that 3M had a bunch of  
14           patents that covered literally these values and they said --  
15           so they go through a formal voting process and they actually  
16           say why they're going to reject their proposal.

17           So people identified patents, they identified  
18           certain pending claims and then about six or seven other  
19           patents that were potentially relevant to this standard and  
20           two of the claims literally read right on top. It was that  
21           brightness under, you know, at minus 4 degrees and .5  
22           observation angle.

23           People objected left and right. The standard was  
24           not going to get passed. So what did 3M do? They  
25           repeatedly, at least three or four times verbally and then

1 in writing, this is all in writing, the minutes of the  
2 meetings, e-mails, they came back and said, look, guys, we  
3 understand essentially that you've got a problem here with  
4 this standard and some of our patents, so here's what we're  
5 going to do. We're going to withdraw the claims that cover  
6 the ASTM performance standard and that's exactly what they  
7 said. Claims related to the ASTM performance standards have  
8 been withdrawn. There were certain pending claims.

9 The standard goes up for a vote. It goes through  
10 all these processes, gets to the final stage and there were  
11 11 no votes that had to be overcome at the main committee.  
12 All but one of them was overcome. The one that was not  
13 overcome had to do with something totally different than  
14 this performance standard. It was about including a daytime  
15 luminescence value. So you had one vote shy. It had to be  
16 completely unanimous at the main committee. So vote gets  
17 denied.

18 What does 3M do? About a year and a half later  
19 they reintroduce that same standard in 2007. That final  
20 vote was like end of '06. They reintroduce the standard and  
21 they reintroduce the same values, but what they don't do is  
22 they don't tell anyone that in the interim they have now  
23 revived those claims that they had withdrawn before.

24 So in this process where we now go forward from  
25 2007, it's already assumed, people know that 3M had

1 represented that they withdrew those claims, claims drawn to  
2 the performance standard, in other words, claims like claim  
3 1 of the '386 which mentions the performance standard right  
4 in it.

5 So when there were discussions about that, no one  
6 really raised them and you can see we've excerpted a couple  
7 of documents here that respond to their argument. They talk  
8 about this standard having been previously introduced and  
9 they even talk about maintaining the commitment that had  
10 been offered with respect to that standard.

11 The declarant that they offer, Mr. Carol, wasn't  
12 even around in that 2006 period and, in fact, at his  
13 deposition what he said was that they consider two things,  
14 either withdrawing claims or just outright granting a  
15 license to everyone. They decided to withdraw the claims at  
16 first and then they decided, well, since we don't know  
17 whether we're going to reintroduce the claims, we think it's  
18 all right to bring them back to life since we don't know  
19 whether we're going to reintroduce the standard, but they  
20 did reintroduce the standard and what they did was totally  
21 improper and it was completely right for people to rely on  
22 that.

23 It's a red herring when Mr. Reichman says, oh,  
24 these patents were out there, they were known. Of course  
25 they were -- well, these claims were not necessarily known,

1 but there were other claims that were known and when they  
2 were addressed the members of the ASTM, including Avery,  
3 received the representation which said they're going to  
4 withdrawn, in other words, don't worry about them. So we  
5 were entitled to rely on that representation and we did.

6 So now shifting gears to the '983 patent, the '983  
7 patent has two very significant issues with respect to it.  
8 One is the infringement issue and the other is the validity  
9 issue. So what are -- and there are claim construction  
10 issues that go along with that. 3M never really proffered  
11 any claim construction of this claim, these claim elements,  
12 which it was its duty to do.

13 So the issues are how many grooves are there. And  
14 why is that relevant? It's relevant to what 3M did to prove  
15 infringement. They keep putting that burden back on us.  
16 They keep saying where are Avery's specifications,  
17 manufacturing specifications. Your Honor, we don't measure  
18 the things that are in this claim in our piece of sheeting  
19 that we produced when it comes off the line. Here's the  
20 thing that is accused. They have it. They should be able  
21 to make the measurements. We don't actually make these  
22 measurements when it comes off our line. We don't know  
23 exactly what those things are. That is their burden to do  
24 and they didn't do it.

25 The next issue is what does it mean to be

1 nominally parallel. So once they made measurements, does it  
2 meet that term nominally parallel.

3 And third, what does it mean for the grooves to be  
4 nonparallel to reference plane 28. And you heard  
5 Mr. Reichman say you'll not find anywhere in the prior art  
6 anything that talks about skew, therefore those references  
7 that Avery uses, they can't invalidate the 983 claim.

8 Well, I challenge anyone to tell me where the word  
9 skew is in that claim and I challenge anyone to tell me  
10 where the word dihedral angle error is in claim 26 of the  
11 983 patent. It's not there. Those are limitations that 3M  
12 is importing into the claim to try to avoid invalidity and  
13 we know that's not proper.

14 So let's start with the first thing. What's a  
15 row? Actually it's what everyone thinks it is. You've got  
16 a row of juror chairs. You've got a row of chairs up there.  
17 It's just a series of things which are aligned. With  
18 respect to the patent, what's a row of preferred geometry  
19 cube corners? It's all the cubes that are in straight line  
20 that share a similar face.

21 So here's a representation. It's a figure from  
22 the patent. You see there's four cubes there. Those cubes  
23 are in a row. Now, is that the entire row? No because you  
24 can see it cut off at the top and the bottom because you  
25 can't draw all the cubes in a row.

1           What I've put up on the screen is a representation  
2 of a cube corner. You can see how many cube corners are in  
3 there and you can see how many cubes there are in a row.

4           And, Your Honor, I can just pass you this if you  
5 want to take a look. This is an actual piece of sheeting.  
6 It's an Avery piece and I will hand you a magnifying glass.  
7 If you turn it the right way, what you are going to see is a  
8 series of lines that look like a honeycomb and then below it  
9 you are going to see a square and then within each of those  
10 squares you're going to see some very, very fine lines.  
11 Each of those fine lines is essentially a row with hundreds  
12 and hundreds of cube corners in it.

13           Now, why is that important? Because what that  
14 claim says, what claim 26 of the '983 patent says is you  
15 have to have cube corners defined by side grooves and those  
16 side grooves need to be nominally parallel to each other.

17           So what does it mean? How does 3M prove  
18 infringement? At the very least they've got to look at a  
19 row, look at all the side grooves in that row, there's  
20 probably at least 500, and they've got to determine whether  
21 all those side grooves --

22           THE COURT: Hold on. You want me to guess that  
23 these lines have cube corners?

24           MR. BILSKER: Well, you are not going to be able  
25 to see the cube corners, Your Honor. What you're going to

1 see -- do you see the square?

2 THE COURT: I see the square.

3 MR. BILSKER: So within the square you see those  
4 fine lines and on each one of those fine lines there are  
5 hundreds.

6 THE COURT: Well, that's what you want me to  
7 assume that's there.

8 MR. BILSKER: Yeah. Well, actually I'd prefer  
9 that you don't assume.

10 THE COURT: I can't see them.

11 MR. BILSKER: If you don't assume that they're  
12 there, then we don't infringe.

13 THE COURT: All right.

14 MR. BILSKER: So 3M again says, oh, who cares, you  
15 know, we measured four and we measured four side grooves on  
16 four different samples and they all turned out with these  
17 measurements. Well, you've got hundreds. I put up 50, 50  
18 lines there, and you can see right in the middle there's one  
19 line that I've shaded in green that's not parallel to the  
20 others. If you only take a small sample, four out of 50,  
21 you certainly can miss one.

22 So number one, 3M had the sheeting that it accuses  
23 of infringement and it certainly could have made those  
24 measurements. It doesn't want to make those measurements  
25 because it says it's too much work. Well, that's not our



1 fault. We didn't write the claim. They did.

2 Then even assuming, let's take the measurements  
3 that they made, are those grooves nominally parallel? What  
4 does nominally parallel mean? It means basically you made  
5 them as parallel as you can within the manufacturing  
6 tolerances. Well, what's a number that you ascribe to that?  
7 Because they've given you an Exhibit E of Dr. Smith's  
8 declaration. He's put out actual numbers. He said this one  
9 is this much off of parallel with that one.

10 So if you take those numbers, what does it prove?  
11 Well, you need some metric to compare it to. So what is the  
12 metric? Well, if you take a look at the patent and we  
13 challenged 3M to come up with a construction, which they  
14 never did, but if you take a look at the patent at the  
15 places that we've cited, for example, column 18, line 18, of  
16 the 983, you'll see that the patent talks about a quarter of  
17 an arc minute being the tolerance and that's something that  
18 Dr. Moore agreed with, point number three there on that  
19 slide.

20 Well, a quarter of an arc minute within parallel  
21 would make things nominally parallel. So how much is a  
22 quarter of an arc minute in degrees? Well, we know it's  
23 .0042 degrees.

24 Well, are the values that are in Exhibit E of  
25 Dr. Smith's declaration, do those show lines that are

1 parallel to within .0042 degrees? Absolutely not. You can  
2 do the math. We had Dr. Moore do the math. He went through  
3 it at pages 107 to 110 of his deposition and they are  
4 usually triple to quadruple that value. So up to a minute  
5 or up to a degree off. So even using 3M's own values we  
6 don't have nominally parallel.

7 Now, they're going to come back and they're going  
8 to keep saying, well, they have their own manufacturing  
9 specifications. Well, no. The patent tells you what the  
10 manufacturing tolerances that existed at the time were and  
11 those were a quarter of an arc minute.

12 Now, let's move to the invalidity of claim 26. It  
13 really is a very simple concept, Your Honor. It's are those  
14 side grooves, are they parallel to some reference plane  
15 which you've picked and that's it. They have to be greater  
16 than nominally parallel, so not dead on within a quarter of  
17 an arc minute, they have to be a little skewed off of that,  
18 and then they have to be that much -- between that much and  
19 one degree off of parallel to this particular reference  
20 plane, reference plane 28.

21 They didn't actually make any measurements that  
22 told us that. What you see in Dr. Smith's declaration is  
23 that it suggests, other of his measurements suggest that  
24 this is so. Well, suggest doesn't sound like an actual  
25 calculation. Dr. Moore said he has no doubt that Dr. Smith

1 made the calculations correctly. He never took a look at  
2 them and they never put the calculation in there. And,  
3 again, suggest is not a term that's normally used with  
4 mathematics. They either show or they don't show.

5 But really this relationship that we're talking  
6 about I want to talk about with respect to validity because  
7 3M's own earlier patent shows that this claim is invalid.  
8 So we know that this earlier patent has preferred  
9 geometry cube corners.

10 THE COURT: Are you saving time for your  
11 colleague? Because you've only got 15 more minutes.

12 MR. BILSKER: Okay. I'll wrap this up, then. So  
13 what we see in the Lutrell patent, the 860 patent, we have  
14 reference plane 28 and you see that those side grooves which  
15 are identified there are not parallel to that reference  
16 plane 28. And reference plane 28 is in Figure 1 of this  
17 piece of prior art that we're talking about, exact same  
18 Figure 1 as used in the '983 patent, exact same thing that's  
19 used to define the reference plane 28. And, in fact, if you  
20 go to slide I think it's 33 or 32, you'll see that Dr. Smith  
21 in his declaration used exactly the same reference plane.

22 They are now saying, oh, it's not reference plane  
23 28, it's actually primary groove 50. Well, primary groove  
24 50 doesn't appear in the patent. They are also saying it  
25 has to have dihedral angle error. Well, that doesn't appear

1 in the claim and those two words, skew and dihedral angle,  
2 those appear in other claims of the very same patent. So if  
3 the patentee wanted to include those limitations in the  
4 claim, they knew exactly how to do that.

5 So I will pass it to Mr. Baker.

6 MR. BAKER: Good morning, Your Honor.

7 THE COURT: Good morning.

8 MR. BAKER: May it please the Court. I apologize.  
9 I have a little bit of a voice issue, so let me know if you  
10 can't understand me.

11 Your Honor, I have about ten slides to go through.  
12 I know we have a limited time, so I will be brief. But,  
13 Your Honor, the Court said it best and I can't say it any  
14 better. This is a money case. It's a money case. And at  
15 the end of the day, at the end of the trial there's  
16 absolutely no reason if 3M prevails why they will not be  
17 able to be compensated by money damages and we'll walk  
18 through some of their arguments.

19 The first thing I would like to address is their  
20 irreparable harm arguments and 3M has essentially three  
21 arguments on irreparable harm. The first one they call  
22 their unwinding theory. We think that that's simply  
23 irrational. More than that, by definition the damages that  
24 are implicated in their unwinding theory are past damages,  
25 they're past contracts that at the time of trial will have

1 already occurred and those kind of damages, no one is  
2 disputing that past damages are not quantifiable.

3 Number two, they have an irreversible price  
4 erosion theory. We think that that theory contradicts the  
5 only factual evidence that's in the record. We also think  
6 it contradicts their expert's own testimony and again we  
7 think that those kinds of damages are completely  
8 quantifiable.

9 And finally, they have a loss of goodwill argument  
10 that we believe is based on a faulty assumption that a  
11 permanent injunction would issue in this case.

12 So first of all, the unwinding theory. Your  
13 Honor, as Mr. Reichman already described, the unwinding  
14 theory goes something like this. If a preliminary  
15 injunction does not issue today and Avery is allowed to  
16 continue on the market, then Avery will win a certain number  
17 of contracts for type 11 retroreflective sheeting. If at  
18 the time of trial 3M prevails and a permanent injunction  
19 issues, then 3M says that all of those contracts will have  
20 to be unwound. The Avery product that has gone up on signs  
21 on roads across the country will have to be pulled down and  
22 replaced with 3M product.

23 Your Honor, there's simply no reason why that  
24 would have to happen. As Your Honor knows, if a permanent  
25 injunction issues in this case, it's going to be crafted by

1 the Court, not by 3M, and if Your Honor doesn't order that  
2 type of product recall, then it won't exist and this whole  
3 unwinding theory simply goes out the window.

4 Now, we don't believe that there's any reason why  
5 Your Honor would need to order that sort of product recall  
6 as part of a permanent injunction and the reason is simple.  
7 Again, the damages that would be implicated are past  
8 contracts. They have very specific provisions. They have  
9 pricing provisions, volume provisions, the types of products  
10 are in there. Some of them even have liquidated damages.  
11 Those damages will be easy to calculate and no one disputes  
12 that. Even 3M's own expert, Dr. Hausman, I asked him at his  
13 deposition, I said do you think it's possible to calculate  
14 damages between now and the time of trial? Unqualified he  
15 said, yes, there's no dispute that past damages are  
16 quantifiable.

17 On the issue of irreversible price erosion 3M  
18 points to one factual piece of evidence, only one, that they  
19 say supports their theory of price erosion. They talk about  
20 a negotiation between Avery and a sign company out in Los  
21 Angeles called Maneri sign company.

22 But Your Honor, Avery didn't offer any pricing to  
23 Maneri sign company and the reason is simple. Avery is not  
24 approved, Avery's product is not approved for use in  
25 California. We couldn't offer any pricing. So there was no

1 pricing offered.

2 But more than that, even if we had offered  
3 pricing, the evidence shows that it did not cause price  
4 erosion. 3M's own witness admits that 3M did not lower its  
5 price. So the only factual evidence that 3M relies on  
6 actually completely contradicts their price erosion theory.

7 More than that, it's not enough for there to be  
8 price erosion. Again, we don't think that there's any  
9 evidence that it would be, but even if there were, the price  
10 erosion has to be irreversible and we believe that it is  
11 completely reversible and we believe that their experts have  
12 testified to that fact.

13 The first expert that 3M put up was Mr. Yaeger and  
14 at his deposition I asked Mr. Yaeger point-blank if 3M would  
15 have the ability to raise its prices if it wanted to. He  
16 said yes. I said so two to three years from now if we're in  
17 a situation where 3M is again the sole supplier of the  
18 product, will 3M have the ability to control the prices? He  
19 said yes. He said it's hard to imagine that they would  
20 raise the prices any higher than they are today where they  
21 are already the exclusive provider, but, yes, 3M will have  
22 the ability to set prices.

23 That was their first expert and that's damaging  
24 testimony for them because it undercuts their entire  
25 irreversible price erosion theory. So what do they do? In

1 their reply they went out and they got someone else. They  
2 got Dr. Hausman.

3 And at Dr. Hausman's deposition I raised the same  
4 issue. I asked Dr. Hausman about this, whether price  
5 erosion would be irreversible. And here's what he said. He  
6 said in his opinion price erosion is always partly  
7 reversible, always, and he said under some conditions it can  
8 even be fully reversible. I asked him under what conditions  
9 are we talking about. He said, well, if you have a two  
10 player market and the second player, a firm he called it,  
11 leaves the market, if things basically return to the way  
12 they were, then prices will go back up in two or three  
13 years. So even Dr. Hausman agrees with us that price  
14 erosion is not irreversible in this case.

15 Now, to be fair, Dr. Hausman also said that he  
16 thinks that there are a couple of things that make this case  
17 unique and we don't agree and I want to address both of  
18 those issues.

19 One of the things that Dr. Hausman says makes this  
20 case unique is what he calls an inventory over hang and what  
21 he's talking about there, Your Honor, is stocking up on  
22 supply. He says if Avery enters the market and prices go  
23 down, that customers will stock up on the lower priced goods  
24 and that this inventory will stick around for a while and  
25 that will keep prices down.



1 Well, number one, we have no evidence that that's  
2 actually occurring. When I asked Dr. Hausman about the  
3 details of this inventory issue, he had no idea how much  
4 inventory was being stocked, what inventory was being  
5 stocked, anything like that. And we have no evidence of  
6 that either. But more than that, inventory runs out. So  
7 even if stockpiling occurs, eventually that stockpile will  
8 run out and prices will shoot right back up.

9 The second piece of -- the second issue that  
10 Dr. Hausman talked about was what he calls asymmetric  
11 information. Dr. Hausman says that if Avery is on the  
12 market and prices go down, then the customers are going to  
13 know more about what 3M is able to price its products at,  
14 just how low 3M would be willing to sell its goods.

15 But, Your Honor, that information is already out  
16 in the market. Retroreflective sheeting, as Mr. Reichman  
17 pointed out, is sold to governments. It's part of an open  
18 bidding process. The entire process is open and publicly  
19 known. If you want to find out what the pricing is, you can  
20 go on the Internet and pull it down and that's what our  
21 expert did. She found an array of prices. If you're a  
22 customer in Sedgwick county, Kansas, paying \$6 per square  
23 foot and you want to know what West Virginia is being  
24 charged, you can find out that West Virginia is being  
25 charged 2.94, a lot less than you're paying. And that's the

1 same information that Dr. Hausman is talking about. So  
2 Avery coming onto the market is not going to give the  
3 customers any more or any less information about 3M's  
4 pricing than they already have.

5 I want to mention is the main case that  
6 Dr. Hausman and 3M rely on for this irreversible price  
7 erosion theory is a case out of the southern district of New  
8 York in front of judge Stein, Sanofi vs. Apotex. And we  
9 don't think that that case applies here for a number of  
10 reasons, not the least of which is because it's a  
11 pharmaceutical case that deals with a very complex pricing  
12 scheme where the goods in question, the drugs, are  
13 substantially controlled by what are called third party  
14 payers. That's what you and I call insurance companies.  
15 They have a tiering system that they put drugs into that  
16 controls how much co-pay the patient will pay and they use  
17 that as an incentive to get people to buy generic drugs.

18 We don't have anything like that here. We don't  
19 have third party payers. We don't have insurance companies.  
20 The pricing on these products is controlled by direct  
21 competition between 3M and Avery.

22 And we cite the Bettcher case here because in that  
23 case the plaintiff made the same argument relying on the  
24 Sanofi case and what the court said is that the Sanofi case  
25 involved irreversible price erosion due to complex health

1 insurance pricing schemes that were outside the control of  
2 the parties.

3 There is no complex pricing scheme here. Rather  
4 prices appear to be dictated largely by competition between  
5 the two parties. That's exactly what we have here. The  
6 Sanofi case doesn't apply and Dr. Hausman agrees. In an  
7 interview with the economist, according to the economist  
8 Dr. Hausman admitted that the facts of the case are so out  
9 of the ordinary that it is unlikely to serve as precedent  
10 for any other.

11 Your Honor, future damages. We've talked about  
12 past damages being fully quantifiable at the time of trial.  
13 We also believe that any future damages will be fully  
14 quantifiable. And let me be clear. At the time of trial if  
15 a permanent injunction issues, the damages that we're  
16 talking about are any price erosion damages going forward.  
17 Again, we don't think that there will be, but even if there  
18 are, they are fully quantifiable and here's why. There's  
19 two things that you need to calculate those damages and  
20 they're common sense. Number one, you need to know what 3M  
21 is charging, the actual price, and number two you need to  
22 know the but for price, what would 3M be able to charge but  
23 for any price erosion if it exists.

24 We have very clean data that's going to allow us  
25 to make very accurate models to quantify those damages, a

1 lot cleaner than in a lot of cases where this is done. And  
2 the reason is because for the actual price we'll know what  
3 3M was charging in the face of this so-called price erosion  
4 for the next couple of years while Avery is on the market.  
5 For the but for price, 3M has been on the market all by  
6 itself since 2005. We have a five-year clean data set that  
7 we can model the but for price after. So we're going to be  
8 able to quantify future damages.

9 Now, Dr. Hausman agrees -- disagrees with us, but  
10 the reason he disagrees is simple. He didn't even know that  
11 3M launched its product back in 2005. He has no idea that  
12 we have a five-year period of clean data to model the future  
13 damages off of. I asked him at his deposition, do you know  
14 when 3M began selling its DG cubed product? No. I said do  
15 you know if it's a matter of months or a matter of years? I  
16 don't know. And he didn't know anything else about the  
17 pricing either. I asked him if he knew what the lowest  
18 price for 3M's product was. No. Do you know the highest  
19 price? No. The average price? No. The median price? No.  
20 Do you know any price? He didn't know. He is just simply  
21 opining about future damages not being quantifiable and his  
22 opinion is not credible.

23 Even if future damages were difficult to quantify,  
24 we think it's going to be easy in this case, but even if  
25 they were difficult, this court has said that difficulty in

1 calculating damages because of price erosion does not  
2 constitute irreparable harm. We cite the travelers express  
3 case there.

4 Very quickly on the loss of goodwill argument,  
5 their loss of goodwill argument basically says that if a  
6 permanent injunction enters in this case, the customers are  
7 going to blame 3M for taking Avery off the market. Well,  
8 that assumes that a permanent injunction will enter if 3M  
9 prevails and that's no longer the law. The Supreme Court  
10 flipped that on its head a few years ago in the eBay case.

11 More than that, a permanent -- a preliminary  
12 injunction now wouldn't remedy the kind of harm that 3M is  
13 talking about. If customers are going to blame them for  
14 taking Avery off the market a few years from now, they will  
15 blame 3M for keeping Avery off the market today. So it's  
16 not going to remedy the kind of harm that 3M is talking  
17 about.

18 I just want to skip ahead. I know we have limited  
19 time. The last issue that I want to talk about is the  
20 public interest. Now, Your Honor, in their opening brief 3M  
21 touts type 11 sheeting as the latest, greatest product out  
22 there. They say that it's the most high performance, that  
23 it's almost twice as bright. They showed you a stop sign.  
24 They showed it to you today too, that the type 11 was much  
25 clearer.

1           We saw that argument and said, well, wait a  
2           minute, if it's the latest greatest product out there, then  
3           certainly that weighs in Avery's favor for the public  
4           interest because it behooves everyone to have another option  
5           for type 11 sheeting.

6           3M in its reply came back and said, well, actually  
7           no, we didn't mean it was the latest greatest. Sometimes  
8           it's the latest greatest product, but not always. Well,  
9           Your Honor, that's just not credible. They made an argument  
10          in their brief, opening brief even that we have an aging  
11          driving population and vision is going down day by day and  
12          we need to be able to see our signs. You can't make that  
13          kind of argument in your opening brief and then reverse  
14          ground like 3M has done here. They know that this is in the  
15          public interest and it is certainly in the public interest  
16          to allow Avery to stay on the market and provide the public  
17          with another option for type 11 sheeting.

18                   Thank you, Your Honor.

19           THE COURT: Thank you.

20           MR. REICHMAN: If we could have just a moment,  
21           Your Honor, to get set up here. Judge, may I turn on the  
22           ELMO so you can see the document on your screen?

23           THE COURT: Is it on now?

24           MR. REICHMAN: It is. Thank you, Judge. I  
25           believe I have up to 20 minutes for my rebuttal. I don't

1 think I will need all that time. I want to address just a  
2 few of the points that were raised in response.

3 First, I want to just make the point, Your Honor,  
4 that the kitchen sink continues to grow. Leave was  
5 requested to file a surreply brief and not granted and we  
6 now have a 50 page what amounts to surreply brief outlining  
7 new evidence, new facts, new arguments that didn't exist  
8 before.

9 And I would ask, Your Honor, if this new evidence  
10 is to be considered we would respectfully seek leave to  
11 respond. We think, though, it's more appropriate to confine  
12 the analysis to the arguments in evidence that are actually  
13 in the record and made in the briefs.

14 The core analysis here doesn't change. We heard a  
15 lot of words, a lot more in the kitchen sink about different  
16 articles and precedent from the prior art that may or may  
17 not exist, but I would encourage the Court to look at the  
18 actual briefs and to look at the declaration that was filed  
19 because when you look at those you'll see that we have two  
20 claims, two prior art references each. That's it. The rest  
21 of it is narrative and attorney argument. There's two  
22 claims that we've asserted and there's two references each.  
23 And the exercise, the analytical exercise, is to look in  
24 those prior art references and determine whether they  
25 invalidate.

1           You have to determine whether the elements that  
2 we've challenged, 3M has challenged are there. Is there a  
3 column and line number where they appear. I am not talking  
4 about the actual words. I mean even in substance.

5           We're not claiming general things don't exist in  
6 the prior art like spreading light. All of the experts and  
7 the inventor acknowledge it's spreading light and using  
8 dihedral angles to spread light exists in the art.

9           The question is do the particular way in which --  
10 does the particular way in which it is done appear in the  
11 art. So things like putting up a picture that says, hey,  
12 look, several years ago the cubes looked the same, that is a  
13 red herring with all respect, Your Honor. Nobody is saying  
14 that the cubes look different. Just because those pictures  
15 look the same proves nothing.

16           The core analytical question is for those elements  
17 that we've challenged, and I outline them in my opening  
18 argument, if one looks in the two prior art references, are  
19 they there. The rest of it is discussion and not in the  
20 record and not part of those two references.

21           It sounds like we have a disagreement about what  
22 the relevant standard is. I think it comes down to  
23 distinctions without a difference. The Federal Circuit is  
24 clear, not in the case that my opposing counsel discussed,  
25 but in the canon computer case, which is cited in our brief,



1 that the presumption of validity applies at all stages of  
2 the case. And the Abbott Labs case did say that and this is  
3 binding Federal Circuit precedent. The question is not  
4 whether the patent is vulnerable. The question is who is  
5 likely to prevail at the end. And I think that's the core  
6 of where we may have a distinction without a difference.

7 The question here we believe for the Court to  
8 answer is does the evidence that was submitted by Avery and  
9 that we responded to, does that rise to the level of clear  
10 and convincing evidence such that you overturn the Patent  
11 and Trademark Office? That's a particularly difficult  
12 showing when the Patent and Trademark Office considered  
13 these specific references and rejected them.

14 So we didn't -- it's not that we are just relying  
15 on the presumption as was argued. We pointed out specific  
16 elements that are missing from those patents and we're  
17 saying that all of this discussion in the absence of  
18 pointing to a column and line number does not rise to the  
19 level of clear and convincing evidence that's needed to  
20 overturn the Patent and Trademark Office.

21 The argument was made the Patent and Trademark  
22 Office never really discussed these and there's a -- we  
23 agreed that the file histories could be lodged and I'll just  
24 show a page of those file histories that Your Honor will  
25 have by Monday.

1           This is the type of form that the examiners have  
2 to fill out and what you'll see when you look at these  
3 forms, you'll look down them and the prior art references  
4 that were alleged by Avery here were considered in both  
5 patents by the -- well, let me talk about the '386. On the  
6 '386 the two references that they cite were considered by  
7 the examiner and you'll see that. The way you see that is  
8 they cite this list of references and at the bottom, if I  
9 can get this up on the screen, the examiner is required to  
10 initial the left-hand column and it says that -- on the  
11 bottom, examiner, initial if reference considered whether or  
12 not citation is in conformance with the MPEP. Draw a line  
13 through the citation if it is not in conformance and not  
14 considered. They considered all of these references, you  
15 will see that in the file history, and rejected them when  
16 they granted the patent.

17           And what I'm talking about, I'm talking about the  
18 references in particular, I am focusing, Your Honor, on the  
19 '386 patent because that's the one where infringement is not  
20 disputed.

21           I want to make perhaps an overarching point about  
22 -- and I think that the analytical approach to this is to  
23 look at the actual references cited too, for example, for  
24 the '386 patent, and see if those elements are in there,  
25 which they're not.

1           The point was made in narrative that, oh, this is  
2 just so simple, everybody knows it. If it is so simple, why  
3 isn't it in those prior art references? Why couldn't they  
4 find prior art references that incorporated each of these  
5 elements? If it's so simple, why is 3M been the one to have  
6 actual retroreflective sheeting on the market all these  
7 years? I submit that it's not as simple as represented.

8           On the ASTM, what you didn't hear, again, the  
9 absence speaks volumes, what you didn't hear is any  
10 connection to these being the same claims, the ones that  
11 were allegedly withdrawn are the same claims that are at  
12 issue here today. And let me just state it declaratively  
13 they're not the same claims.

14           We also didn't hear anything -- you hear about  
15 historically and you hear about the missing 18 minutes of  
16 tape. What about the missing three years of ASTM process?  
17 If you read the brief and the declaration, you'll note that  
18 we're talking about 2006 and there's no discussion and the  
19 next date that's mentioned is 2009 in the next line. There  
20 was an entire process that went through this.

21           We heard lots of words, lots of attorney argument  
22 today and perhaps new evidence submitted, I don't know,  
23 about other evidence that might exist. If you look in the  
24 brief, the evidence that they rely on is an e-mail from  
25 Mr. Bliss attaching a form that shows withdrawal of claims.

1 That's the evidence. The rest of it is narrative. The  
2 evidence is that and that evidence shows that we're not  
3 talking about the same claims.

4 I want to address briefly, if I may, the question  
5 of public interest. This sheeting, the type 11 sheeting, is  
6 better. There's no doubt about it and we think it provides  
7 many performance attributes that are desirable to customers.  
8 I don't see personally how that's unique in the context of a  
9 patent case or in the context of competition between  
10 parties. If a product wasn't better, folks wouldn't be  
11 fighting over the patents to begin with. So that it's  
12 better doesn't mean necessarily that there's a public  
13 interest. There's other sheeting available that the public  
14 has been using and is available.

15 The case law is replete with examples of  
16 injunctions and preliminary injunctions being granted for  
17 much more serious health and safety concerns than this.  
18 It's simply not a grounds to overcome the strong public  
19 interest in favor of protecting patent rights, which is what  
20 encourages innovation in this country, to say the product is  
21 better so the public should have it.

22 Let me just punctuate that argument with the point  
23 that if it is important for states and local governments to  
24 have this product, then the federal government has a vehicle  
25 at its disposal to make it available. It's the public

1 interest exception to the proprietary products rule.

2 The federal government can weigh the competing  
3 issues, patent rights on the one hand and the public's need  
4 for a product on the other, and then grant an exception, an  
5 public interest exception. They have been requested to do  
6 so. They have not done so.

7 And there's no reason for this Court to overturn  
8 the executive department's discretionary authority  
9 concluding that there is no public interest in this by  
10 declaring a public interest that requires overriding the  
11 patent rights.

12 3M is coming to the Court for help in all  
13 seriousness because this is an important case. 3M hasn't  
14 moved for a preliminary injunction at least in the U.S. that  
15 I'm aware of in the last six years. This is -- they don't  
16 do this regularly and they are doing it because this is  
17 critically important and that this case has unique facts.

18 It's unique because we're not trying to take  
19 somebody out of the market that's not already there. We are  
20 not talking about a market where there's two or three  
21 competitors. We're talking about relatively clean facts  
22 where you have 3M is the only player in the market because  
23 of the patents granted by the U.S. government and Avery is  
24 seeking to enter the market. So we are trying to preserve  
25 the status quo before they enter the market.

1           So let me address what's perhaps the most  
2 important point here, which is why isn't this a money case.  
3 And there's several reasons for that. The biggest one is  
4 this unwinding problem.

5           Let me start with just the point that the -- Avery  
6 makes the point itself, that if the Court does not grant a  
7 preliminary injunction now, it could be rendered powerless  
8 to grant one later once federal funding starts under the  
9 section 1498 of the U.S. Code. So that in and of itself to  
10 me speaks volumes about is there irreparable harm. If you  
11 don't stop it now, the court could be literally powerless to  
12 stop it later.

13           And this is a version, a more extreme version, of  
14 the general unwinding problem. The argument was made, well,  
15 can't you just pay damages for this seepage of the product  
16 into the market. Well, the response to that is that this is  
17 not a consumer product. This is not, you know, for example,  
18 putting a pen into Wal-Mart where really all you have to do  
19 is just pull it back or let those sales continue. These are  
20 multiyear construction projects going through this complex  
21 supply chain. So if we go two years into the case there  
22 could be three, four years of sales after that that have  
23 taken place and then a permanent injunction issues.

24           We're talking about if you are trying to  
25 compensate that with damages is 3M having to suffer six

1 years of sales going forward because of this complex supply  
2 chain.

3 And if you get an injunction, it's not just so  
4 simple as, well, we can just fill those contracts. I'm not  
5 sure that's what the law would provide. We wouldn't say,  
6 for example, the extreme position, the straw man that we've  
7 been characterized as, which is you have to pull down road  
8 signs that have already been put up.

9 What we're saying is assume sort of the simple  
10 straightforward injunction that's normally in these cases.  
11 You can't make, use, or sell. Let's use that as an example.  
12 Avery, you can no longer make, use, or sell. Well, that  
13 means they can no longer make the sheeting to fulfill the  
14 orders that are going on for the next three or four years.

15 And understand what Avery is saying. They are  
16 saying, Judge, you could just authorize us to continue to  
17 sell for three, four or more years into these long-term  
18 supply contracts, continue manufacturing and supplying.

19 And of course in this industry there's all kinds  
20 of follow on sales and relationship sales and other things  
21 that go with it. We may be talking about, you know, the  
22 entire time period before the newest generation comes out.  
23 We lose all the value of the patent and the statutes provide  
24 for market exclusivity.

25 Is price erosion quantifiable? Think about what

1 would have to happen to quantify the price erosion. They  
2 are saying that for the next 12 years of the patent one  
3 would have to project forward what their sales are going to  
4 be for those 12 years, figure out what the prices would be,  
5 figure out whether there are other extraneous factors that  
6 would filter into the competitive process, are there new  
7 products, are there additional products, is there a sea  
8 change with some other type of media used. You have to  
9 figure all those things out at the time of trial and project  
10 them forward 12 years and that's how you calculate damages.  
11 Putting aside all of the difficulties of that, how indeed  
12 would one calculate even how much Avery would sell for the  
13 next 12 years.

14 And I would respectfully submit that's the point  
15 of the patent statutes. The point is that there is a  
16 statutory right of exclusivity that's provided by law and  
17 this is a very clean case teeing that up.

18 In sum, what Avery is asking the Court for  
19 permission to do is launch an undisputed infringing product  
20 that can't be pulled out later without harm to third  
21 parties, innocent third parties and to 3M, based on prior  
22 art that was already considered and rejected by the Patent  
23 and Trademark Office.

24 And as we said in our brief and would respectfully  
25 repeat, if this is not a case that cries out for a



1 preliminary injunction as provided for by statute, then it's  
2 difficult to know what would be.

3 Thank you, Judge.

4 THE COURT: Thank you. Thank you, counsel. The  
5 Court will allow you to respond to whatever the defendant  
6 gives me. How much time will you need after -- I get their  
7 materials on Monday.

8 MR. REICHMAN: Is a week too much, Your Honor?

9 THE COURT: No. I know it's a busy schedule. We  
10 are getting close to Thanksgiving, so I know -- and the end  
11 of the year, so I know that you are quite busy. So a week?

12 MR. REICHMAN: A week. This is important to us  
13 and so we will rush and get it in for you.

14 THE COURT: Thank you. A week from today by 12:00  
15 noon.

16 MR. REICHMAN: Yes, sir.

17 THE COURT: Thanks. All right. Thank you.

18 COUNSEL: Thank you, Your Honor.

19 THE COURT: We will take a 15-minute break.  
20  
21  
22  
23  
24  
25