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UNITED STATES DISTRICT COURT
DISTRICT OF NEVADA

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JILL LEFF et al,
Plaintiffs,
v.
CLARK COUNTY SCHOOL DISTRICT,
Defendant.

Case No. 2:15-cv-01155-RFB-EJY

ORDER

I. INTRODUCTION

This Court previously held in this case that the Defendant violated Plaintiffs' due process rights by converting their post-probationary status as teachers to probationary status without sufficient notice. ECF No. 58. The Court further ordered that each of the Plaintiffs would be entitled to a separate hearing before the Court to determine the appropriate remedy for the respective plaintiff. ECF No. 63. This order addresses the specific remedy for Plaintiff Rowley.

The Court incorporates by reference its previous rulings and the procedural history in this case. The Court held an evidentiary hearing regarding Rowley's relevant teaching experience and the evaluation process and determination at issue in this case on June 10, 2020. ECF No. 99. The parties submitted post-hearing briefing. ECF No. 105.

The Court addresses two issues in this order. First, the Court determines what remedy Rowley should receive for the due process violation previously noted by the Court. Second, the Court determines what damages, if any, should be awarded to Rowley for the due process violation. The Court finds that while there was a notice deficiency as to the loss of post probationary status in this case, Rowley was not harmed by this lack of notice. Ultimately, Rowley received all process that was appropriate and due to prevent an erroneous deprivation, so the notice violation did not

1 injure him.

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3 **II. LEGAL STANDARD**

4 Whether conduct amounts to a violation of procedural due process rights requires a two-
5 step inquiry: “the first asks whether there exists a liberty or property interest which has been
6 interfered with by the State; the second examines whether the procedures attendant upon that
7 deprivation were constitutionally sufficient.” Ky. Dep’t of Corrs. v. Thompson, 490 U.S. 454, 460
8 (1989) (internal citations omitted).

9 As noted, this Court previously found that Rowley, like his co-plaintiffs, had a protected
10 interest in his post-probationary status. ECF No. 58. The Court also found that the plaintiffs had
11 not received sufficient notice of the loss of their post-probationary status due to their second
12 consecutive negative evaluation. Id. The Court left for later determination the remedy for this due
13 process violation, including whether any damages resulted from this failure to provide adequate
14 notice and the failure to provide due process proceedings to which the plaintiffs were entitled.
15 Thus, the legal inquiry for this order focuses on what process Plaintiff Rowley was due and
16 whether he suffered any damage from not receiving this process.

17 In determining what process is due and whether it should be provided before or after a
18 deprivation, courts apply the Mathews balancing test. Brady v. Gebbie, 859 F.2d 1543, 1554 (9th
19 Cir. 1988) (citing Mathews v. Eldridge, 424 U.S. 319, 334–35 (1976)). The Mathews test
20 “balances 1) the private interest that will be affected, 2) the risk of an erroneous deprivation of that
21 interest through the procedures used, and 3) the additional cost and administrative burdens those
22 additional procedures would entail.” Id. (internal citations omitted).

23 “A public employer may meet its obligation to provide due process through grievance
24 procedures established in a collective bargaining agreement, provided, of course, those procedures
25 satisfy due process.” Armstrong v. Meyers, 964 F.2d 948, 950 (9th Cir. 1992).

26 In a due process hearing, it is the employer’s burden to persuade the neutral arbiter that the
27 actions it took to deprive the employee of his or her property interests were justified. Vanelli v.
28 Reynolds School Dist., 667 F.2d 773, 780 n.12 (9th Cir. 1982) (stating that the employer has the

1 burden of persuasion even if employee brings the matter forward); Carey v. Piphus, 435 U.S. 247,
2 260 (1978) (addressing an order of post-deprivation hearing and referring to the school officials,
3 having the burden to “prove on remand that “[respondents] would have been suspended even if a
4 proper hearing had been held”” (internal citations omitted)); see also Mount Healthy City Sch.
5 District Bd. of Educ. v. Doyle, 429 U.S. 274, 287 (1977) (“[T]he District Court should have gone
6 on to determine whether the [defendant] Board had shown by a preponderance of the evidence that
7 it would have reached the same decision as to respondent's reemployment even in the absence of
8 protected conduct.”). The employer must establish its position by a preponderance of the evidence.
9 Mount Healthy, 429 U.S. at 287.

11 III. FACTUAL FINDINGS

12 The Court makes the following factual findings based upon a preponderance of the
13 evidence.

14 Rowley was previously a teacher with the Clark County School District (the “District” or
15 “CCSD”). He had taught for enough years prior to 2012 that he had achieved the status of being
16 a post-probationary teacher under Nevada law. See Nevada Revised Statutes (“NRS”) § 391. At
17 the close of the 2011-12 school year, Rowley received a negative evaluation (the “2012
18 evaluation”) from his supervisor. Rowley filed a grievance with respect to this evaluation
19 pursuant to the collective bargaining agreement (the “CBA”) between the District and the
20 teachers’ union, the Clark County Education Association (the “CCEA”).

21 The CBA allows for a three-step process for resolving grievances. At Step One, the
22 teacher and the District and their respective representatives meet informally and try to mediate
23 the grievance. If Step One is not successful, a teacher and the CCEA in Step Two may request a
24 formal meeting and conference with senior District employees regarding the grievance. The
25 District at Step Two must grant or deny the grievance in writing to the teacher and the CCEA. If
26 the grievance is denied, the teacher and the CCEA at Step Three may seek an arbitration hearing
27 pursuant to the hearing process agreed upon by the District and the CCEA. This arbitration
28 hearing is presided over by an independent arbitrator selected from a panel mutually agreed upon

1 by the parties pursuant to the CBA. The decision of the arbitrator at Step Three is final and
2 binding on the parties unless the arbitrator commits “procedural errors prejudicing the rights of
3 either party” as defined under federal law. Rowley’s grievance regarding the 2012 evaluation
4 process was denied at Step Two and no arbitration was sought.

5 Rowley received a subsequent and consecutive negative evaluation near the end of the
6 2012-13 school year (the “2013 evaluation”). Rowley filed a grievance on May 21, 2013 to the
7 2013 evaluation. He alleged that his supervisor, Principal Shawana Jessen, had violated the terms
8 of the CBA regarding discipline and evaluation when she gave him a negative evaluation. In his
9 grievance, Rowley sought as a remedy for these alleged violations that the 2013 evaluation “be
10 revised and reissued as a satisfactory evaluation.” The grievance was initially denied informally
11 by the employee relations department of the District at Step One. The grievance was also denied
12 in writing by the District at Step Two. Rowley and the CCEA then notified the District that they
13 were formally seeking a Step Three arbitration hearing. Prior to this hearing, Rowley and the
14 CCEA received all records, including the evaluation notes and related documentation, underlying
15 the 2013 evaluation. The arbitrator held a hearing pursuant to an agreement of the parties on
16 February 11, 2014. The arbitrator issued a summary decision on that same day. The arbitrator
17 denied the grievance in its entirety, finding that the 2013 evaluation and the process by which it
18 had been conducted “did not violate the CBA, CCSD Policies Regulations or N.R.S. [Section]
19 391.” Neither Rowley nor the CCEA sought any further review of the arbitrator’s decision,
20 including by filing an appeal of the decision based upon any prejudicial “procedural errors.”
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23 **IV. DISCUSSION**

24 **A. Rowley Received All Process That Was Appropriate and Due**

25 The Court finds that Plaintiff Rowley is not entitled to any further due process relief or to
26 any compensatory damages. The Court reaches this finding based upon its review of the record
27 and its ultimate conclusion that Rowley received all the process he was due in connection with the
28 loss of his post-probationary status by means of the grievance process under the CBA, including

1 the arbitration hearing that was held subsequent to his 2013 evaluation—the evaluation which
2 triggered his loss of status.

3 The Court reaches this conclusion based upon its analysis of the Mathews factors in the
4 context of the facts of this case. First, the Court finds that Rowley had a substantial interest in his
5 continued post-probationary status as a teacher. Mathews, 424 U.S. at 335. The Defendant does
6 not, and could not, contest this finding.

7 Second, the Court finds that risk of an erroneous deprivation or determination for Rowley
8 under the grievance procedures under the CBA is quite small. Id.; see also Meyers, 964 F.2d at
9 950. The CBA had a quite robust process for addressing disputes over negative evaluations. The
10 ultimate step in this process was the possibility of an arbitration hearing before a neutral arbitrator
11 conducting an arbitration pursuant to the rules and procedures of the American Arbitration
12 Association (the “AAA”). The Ninth Circuit has acknowledged such procedures are a “universally
13 accepted method of resolving employment disputes” and which satisfy due process. Meyers, 964
14 F.2d at 950. In Meyers, the Ninth Circuit explicitly held that such procedures establish due process
15 even when there has been no arbitration. Id.

16 The Court finds Meyers to be controlling in this case. Indeed, this case presents an even
17 more compelling case than Meyers, since Rowley actually requested and received an arbitration
18 hearing. Id. Rowley and his union sought and received an arbitration regarding the crucial second
19 negative evaluation, after Rowley received the evaluation and was placed on notice of specific
20 allegations and evidence against him. Furthermore, the Court finds that this hearing actually
21 involved and reviewed the same substantive issues as to the content and process of the second
22 evaluation that were raised in the hearing before this Court. In his “Grievance Complaint” form,
23 dated May 21, 2013, that was submitted to initiate the grievance process, Rowley alleged violations
24 of “Article 14 – Teacher Personnel Files” and “Article 36 – Disciplinary Procedures.” These
25 sections of the CBA outline the process and safeguards for teacher evaluations and their
26 permanency.¹ Prior to the hearing, Rowley was provided full access to whatever documents the

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28 ¹ The Court further finds that, pursuant to the CBA, Rowley’s second negative evaluation
could have been reversed and removed from Rowley’s personnel file. This means that this
evaluation was not final until the arbitrator reached his decision. As a result, Rowley’s property

1 District had in its possession. Rowley had the opportunity at the hearing to present evidence and
2 call witnesses pursuant to the procedures of the AAA as adopted under the CBA. While the Court
3 does not have in the record a full transcript of the arbitration proceedings, the Court does find that
4 it is clear based upon the grievance form noted above and the final arbitration order that the
5 arbitrator was presented with and resolved challenges to the District's
6 policies/procedures/regulations and the requirements of NRS chapter 391. The arbitrator denied
7 the grievance in "its entirety" and found:

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9 "The CCSD did not violate the CBA, CCSD Policies, Regulations or NRS
10 391 when it issued Glen Rowley an unsatisfactory evaluation date[d] [April
11 11, 2013] containing 9 unsatisfactory ratings of '2.' The Arbitrator further
12 finds that Mr. Rowley was provided all written observations by the District
13 and offered assistance, guidance and suggestions for his overall
14 improvement in the classroom."

15 This written final order of the arbitrator demonstrates that the arbitrator reviewed and considered
16 whether the District had violated its own regulations as well as the relevant statutory requirements
17 under Section 391.

18 Finally, the Court finds that consideration of the third Mathews factor as applied to this
19 case supports the conclusion that the grievance/arbitration procedure here satisfies due process.
20 Mathews, 424 U.S. at 335. The Court concludes, as the Ninth Circuit did in Meyers, that "[t]here
21 is a strong public and private interest in maintaining an effective grievance/arbitration process to
22 settle disputes between employers and employees." 964 F.2d at 951. The use of a collective
23 bargaining agreement for this purpose creates "uniformity" in the resolution of disputes between
24 public employers and their employees. Id.

25 The Court thus finds that Rowley received the procedural due process to which he was
26 entitled prior to being permanently deprived of his post-probationary status following his second
27 consecutive negative annual evaluation.

28 The Court further holds that the lack of notice identified in this Court's prior order as to

deprivation—the loss of his post-probationary status—either did not occur or was not final until
the arbitrator's final decision.

1 the loss of post-probationary status due to this second evaluation does not alter the Court’s finding
2 in this case. Rowley argues that he failed to receive a timely due process hearing, and that on the
3 date he was able to obtain an arbitration (February 11, 2014), he “had been reverted to a
4 probationary employee and had already received two out of the three performance evaluations in
5 the 2013-14 school year to which he was entitled,” both of which resulted in an “unsatisfactory”
6 rating. Because Rowley had already received unsatisfactory ratings as a probationary teacher on
7 November 27, 2013, and again on January 31, 2014 – two weeks before the arbitrator issued the
8 decision on February 11, 2014 – Rowley argues that “his bargaining position was eviscerated.”
9 Rowley contends that the District had no incentive to compromise in light of the two negative
10 evaluations, but that the District might have approached arbitration differently had Rowley
11 received timely notice – in other words, had he received notice well before receiving the
12 unsatisfactory 2013-2014 evaluations. Rowley also argues that if he had received notice at the end
13 of the 2012-2013 school year or beginning of the 2013-2014 school year, he “would still have had
14 access to records documenting the enrollment of students in his class,” which “could have been
15 used to explain more adequately why the major points raised as the basis for his ‘unsatisfactory’
16 ratings under the domains of ‘Learning Environment’ and ‘Instruction’ should not have been the
17 basis for an overall rating of ‘unsatisfactory.’” Rowley adds that he also “could have requested, and
18 should have had access to, information about whether those other [first grade teachers’] classrooms
19 included as many English language learners and students with Individual Education Plans
20 (“IEP’s”) for Special Education as his class did.”

21 The Court finds that Rowley’s contentions are wholly speculative, and do not constitute
22 persuasive or credible evidence that he could have or would have approached his arbitration
23 differently had he been given notice. The evidence in the record and from the hearing reveals that
24 Rowley initiated the grievance procedure – which ultimately culminated in the February 11, 2014
25 arbitration – on May 21, 2013, just six weeks after his 2013 evaluation. The Court’s earlier order
26 did observe that placing “the burden on a teacher to grieve and thus generate their own notice and
27 pre-deprivation process turn[s] the obligations of due process on its head” – however, to the extent
28 that Rowley received any untimely notice, the Court finds that this defect did not actually hamper

1 or prejudice Rowley’s ability to initiate the CBA grievance process, which is the relevant inquiry
2 before the Court in determining how to fashion a remedy for Rowley. The Court is unpersuaded
3 that any delay in notice prejudiced Rowley due to his intervening negative evaluations, as the
4 question before the Court is not whether the District’s conduct undermined Rowley’s ability to
5 negotiate – it is whether the process afforded Rowley was sufficient. Even though Rowley did not
6 receive notice of the potential loss of post-probationary status, he *did* receive notice of his negative
7 evaluation and the grievance process, and he was able to proceed with the grievance process in a
8 timely manner.²

9 As for Rowley’s argument that he could have received more adequate documentation to
10 challenge his 2013 evaluation if he had received earlier notice, the Court again reiterates that
11 Rowley and the CCEA received the evaluation notes and related documentation underlying the
12 2013 evaluation, which would have been sufficient for Rowley to mount a defense. There is no
13 indication in the record that Rowley did not receive the records he sought. Nor is there credible
14 evidence, including his testimony, to support Rowley’s contention that any enrollment records by
15 demographic group sought but not turned over would have supported Rowley’s suggestion that his
16 performance was impacted by the number of non-native-English-speaking students or students
17 with IEPs in his class, sufficient to alter the outcome of his arbitration.

18 In sum, the Court cannot find, based on the record before it, that the alleged lack of timely
19 notice regarding the loss of post-probationary status as opposed to the actual notice of the negative
20 evaluation was so unfair or prejudicial to Rowley that it rendered the subsequent grievance and
21 arbitration process deficient. Rowley had notice of the negative 2013 evaluation that triggered the
22 loss of his post-probationary status, and he indeed grieved that evaluation to completion and

23 ² Moreover, the Court notes that the parties previously agreed that the deprivation of the
24 property interest (post-probationary status) occurs at the end of the school year in which the
25 teachers have received the negative evaluation. See ECF No. 77 at 15:8-21. In other words, a
26 teacher subject to a negative second evaluation “get[s] non-renewed at the end of the year,” and
27 “come[s] back on [the first day of the next school year] as probationary.” Id. It is clear from the
28 record that Rowley initiated the grievance procedure *before* he was officially non-renewed at the
end of the 2012-2013 school year – in other words, before he had been deprived of the property
interest.

1 declined to pursue an appeal of the arbitrator’s decision. It is not this Court’s role to conduct an
2 appellate review of the merits of the due process proceeding itself; the Court’s role is merely to
3 determine whether the process itself is sufficient.³

4 The Court does take the opportunity here to clarify its more general statement about the
5 CBA made in its September 2018 Order. In that Order, the Court found that “the CBA does not
6 provide for a meaningful opportunity to be heard,” and “the CBA also did not provide adequate
7 notice,” as the CBA provisions “do not mention NRS 391.3129, AB 225, or the loss of post-
8 probationary status.” The Court finds that these statements were overly broad and not properly
9 limited.⁴ The Court was not intending to suggest that the CBA could *never* provide due process in
10 the loss of post-probationary status,⁵ but merely that the CBA failed to identify this loss as a basis
11 for a grievance. However, due process analysis in terms of the extent of the violation and its effects
12 in terms of fashioning a remedy must be determined on a case-by-case basis. Matthews, 424 U.S.
13 at 324 (explaining that “[d]ue process is flexible and calls for such procedural protections as the
14 particular situation demands”). In the case of Plaintiff Rowley, the grievance/arbitration process
15 actually *did provide* a meaningful opportunity to be heard as it related to the underlying negative
16 evaluation that triggered his loss of post-probationary status, since Rowley initiated and received
17 due process for the precise evaluation which triggered his loss of post-probationary status. The
18 record suggests that this was not the case for all the plaintiffs in this case. Indeed, had Rowley not
19 ///

21 ³ The Court notes that it initially asked parties to comment on any delay in the grievance
22 procedure and any damages flowing therefrom. At that time, the Court did not have full record of
23 the evaluation and grievance process. Upon receiving the record submitted in connection with the
24 evidentiary hearing, the Court realized that due process, consistent with the Mathews factors, had,
in fact, been provided to this particular plaintiff in connection with the second negative evaluation
that triggered the post-probationary loss.

25 ⁴ The overly broad language did lead the Court to subsequently strike that part of its
26 September 2018 Order that suggested that damages would immediately be available as a remedy
27 for the general due process notice violation as remedies would need would to be determined on an
individual basis. ECF No. 63.

28 ⁵ The Court previously noted in its September 2018 Order that it was not finding that a
CBA could never provide due process for the loss of post-probationary status and cited to Meyers
in denying the facial challenge to the relevant statutes.

1 gone through the grievance process as to the second negative evaluation, the Court might have
2 reached a different conclusion.

3
4 **B. Remedy**

5 The Court finds that Rowley is not entitled to any additional process or compensatory
6 damages (in the form of backpay) stemming from undue delay in this case. The Court so concludes
7 because Rowley received a due process hearing after his second evaluation. There was no undue
8 delay as to the process. He participated in a hearing in that case. He knew that he pursued his
9 grievance up through a hearing before a neutral arbitrator.

10 The Court does, however, reiterate its finding that the District nevertheless failed to provide
11 notice to Rowley of the impending loss of his post-probationary status, triggered by this 2013
12 evaluation. The failure to provide notice entitles Plaintiff to nominal damages even if the Court
13 finds he suffered no injury. See Carey v. Piphus, 435 U.S. 247, 266 (1978) (“Because the right to
14 procedural due process is ‘absolute’ in the sense that it does not depend upon the merits of a
15 claimant’s substantive assertions . . . the denial of procedural due process should be actionable for
16 nominal damages without proof of actual injury.”). Further, the Court finds that Plaintiff is entitled
17 to an award of attorney fees, despite the lack of compensatory damages, because Rowley and his
18 co-plaintiffs’ suit served a significant public purpose. See Morales v. City of San Rafael, 96 F.3d
19 359, 363 (9th Cir. 1996) (stating that “not all nominal damages awards are *de minimis*,” and that a
20 court may award fees even when only nominal damages are awarded if “the legal issues on which
21 the plaintiff claims to have prevailed” are significant, and the “public purpose” of the plaintiff’s
22 litigation is served); Farrar v. Hobby, 506 U.S. 103, 112 (1992) (stating that a plaintiff who wins
23 only nominal damages is still a prevailing party under § 1988). Here, Plaintiffs, including Rowley,
24 have prevailed on the subject of notice in his procedural due process claim, and the Court finds it
25 significant that the District failed to notify teachers of the possible loss of post-probationary status
26 that would ensue following a second consecutive negative evaluation. Further, the Court is mindful
27 that Rowley had to wait until the issuance of this Order to learn that the arbitration he received
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1 constituted all the process he was due. In light of those considerations, the Court grants attorney's
2 fees, and costs attributable to Plaintiff Rowley in the sum of \$19,542.00.

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5 **V. CONCLUSION**

6 **IT IS THEREFORE ORDERED** that Defendant shall reimburse Plaintiffs in the sum of
7 \$19,542.00.

8 **IT IS FURTHER ORDERED** that the Clerk of Court shall enter judgment accordingly
9 and close this case.

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11 DATED: December 9, 2021.



12
13 **RICHARD F. BOULWARE, II**
14 **UNITED STATES DISTRICT JUDGE**