To:
 "David Eun" <deun@google.com>, "Jordan Hoffner" <jhoffner@google.com>, "Chris

 Maxcy" <chris@youtube.com>, "Kevin Yen" <kyen@youtube.com>, "Alex Ellerson" <ellerson@google.com>, "Chris

 "Steve Chen" <steve@youtube.com>, "Chad Hurley" <hurley@google.com>

 "From:
 "Shashi Seth" <shashis@google.com>

 Cc:
 "Julia Peker" <juliap@google.com>

 Bcc:
 "Stored Date:

 2007-05-23 21:54:37 GMT

 Subject:
 Really quick and dirty analysis of data

Hi:

A couple of weeks back Chad, Steve and David asked me to dig into data and determine the value of premium content versus UGC content on the YouTube platform. I spun that problem slightly differently based on advise from the legal team.

I have a very first cut at a deck that outlines some of the findings over the past 2 weeks. The data essentially suggests that going after some of these deals and partnerships makes absolute sense for us (Music is a given, and we should aggresively move in that direction). However there are couple of things that we need to do in parallel:

 Make discovery of the content better - both in search and browse
 Work with partners to build and follow a business/financial model that works both for them and the user community (the user community because we want users to find and uplace content that they find exciting)

I am sure there are many questions that come up, so would be happy to present this (and hopefully it will be more polished by then ;-) and we can brainstorm around this issue.

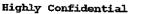
Feel free to ping me if you have any questions. Before I forget, Julia has done an amazing job with pulling together these numbers. Thank you Julia!

Shashi

Attachments:

Partnership Eval.ppt

. BBBBB	EXHIBIT
00-631-(	Softa 12-
PENGAD 800-631-6989	1/10/09



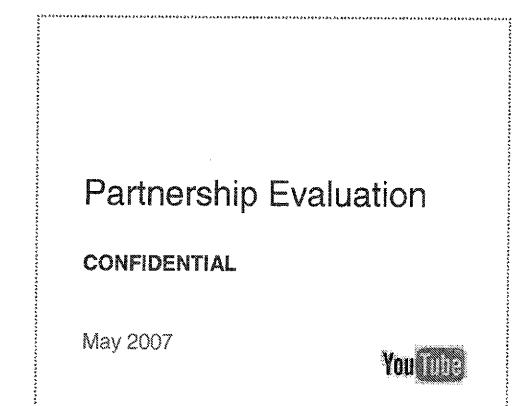
GOO001~05943950

#### Redacted Pursuant to Protective Order at Request of Defendants

221

(9-001 CTSH

Dockets.Justia.com





### Goal

 Provide guidance on partnerships by evaluating usage trends on YouTube platform

You'l ube Comidential

Categories

Videos

Channels

Community

2

Highly Confidential



Videos Categories Channels Community

## Users are searching for lots of things, but primarily for premium content

 $\geq$ 

3

You' uby Combdential



However, from our estimates, only **sector** of content being watched by users is premium content

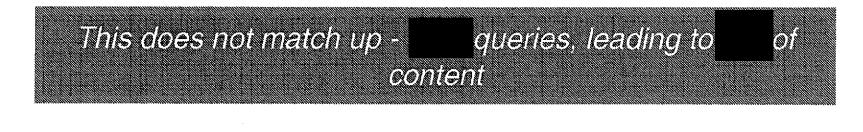
Channels

Community

Categories

Videos

- of content uploaded by premium partners is being watched
- of content identified by users/CYC is being watched



A



Categories

Videos

Channels

Community

5

You'l abe Contidential



#### Videos Categories Channels Community

## Anecdotal evidence does suggest that these numbers may be far from accurate

QuickTime™ and a TIFF (LZW) decompressor

- Several hundred videos
- Original Video impossible to find
- Total view counts in excess of 5M
- Revenue opportunity of ~25k

S

You'lube Contidentiat



### Users can't find original Videos.....

Videos

• We can fix this problem in both Search and Browse

Categories.

 In Search we can figure a way out to make original video stand out using an icon or a shield

Channels

Community

 Create a unique and compelling browse experience for each of these categories, which promotes both Premium and UGC content

 Build Categories that make sense to our community (ex: Music Videos, Movie Trailers, Animation, Celebrities, etc.)

7



# .....but are happy to find different videos of the same song

Categories

Channels.

Community

Videos

 There are many unique videos of the same song, which users seem to find compelling

 Many 1M Viewed Videos exist for the same song, some from concerts, some remixes, some user generated or enhanced videos (ex: animated versions)

 Users know what they want to watch and want to share with community

• Unsure if partners have the same mindset in their selection process

8

Expert

Lics



#### Videos Categories Changels Community

So how to we take advantage of this opportunity?

 Feels like there is immense value in continuing partnerships in these areas

- Music represents the highest value and lowest hanging fruit
- Need to improve the finding experience of content on the platform
- Show the revenue opportunity to partners and figure out a business model, where we allow users to upload different videos, yet the partner benefits from it

YouTube Confidential

8