Figueira Decl. Tab 246

From:

Kim, James

Sent:

Saturday, October 7, 2006 7:19 PM

To:

Scarborough, Chris <cscarbor@credit-suisse.com>; Maurus, Zach

<zmaurus@credit-suisse.com>

Subject:

Project Snowmass - Oct. Board Materials\_v8.PPT

Attach:

Project Snowmass - Oct. Board Materials\_v8.PPT

Scarby/Zach. Attached is a draft of the materials. I'm around to discuss.

Thx,

James

<<...>>





# Project Snowmass IBC Materials

October 9, 2006

#### **DRAFT**

PRELIMINARY | SUBJECT TO FURTHER REVIEW AND EVALUATION

THESE MATERIALS MAY NOT BE USED OR RELIED UPON FOR ANY PURPOSE OTHER THAN AS SPECIFICALLY CONTEMPLATED BY A WRITTEN AGREEMENT WITH CREDIT SUBSECTION.

# Summary of Key Transaction Terms

Based on Draft Merger Agreement as of October 6, 2006

#### **Summary of Terms**

\$1.65 billion of Green Class A Common Stock in exchange for all shares, options, warrants and other equity interests of Yellow



 One year indemnification period, with certain customary carveouts



Liability for breaches is limited to [20%] of the aggregate consideration



Escrow of [10%] of the aggregate consideration

Expected to sign and publicly announce after market on October 9

Closing anticipated in 30 to 45 days

#### **Summary of Statistics**

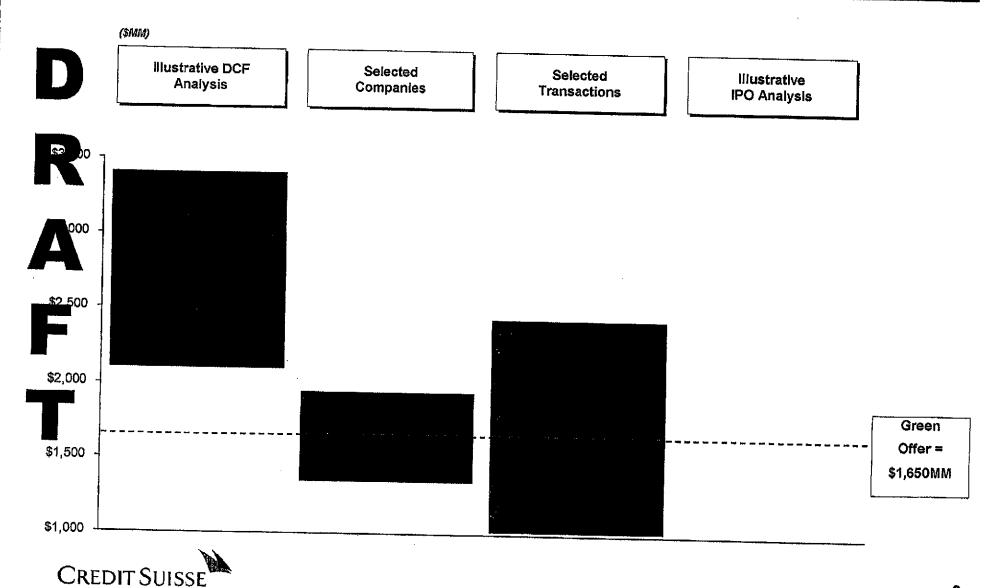
4	(SI	И	M

		Illustrative	Green
		Yellow	Street
		Txn Statistics	Statistics (3)
Fully-Diluted Equity	Value	\$1,650	\$132,299
- Net Cash <sup>(1)</sup>		0	(10,840)
Fully-Diluted Aggre	gate Value	1,650	121,458
IMENED VALVATORE	ON:MULTIPLE		
Revenue	Statistic (2)	and a literature of the state o	AND RESPONDED THE PERSON WITH THE PROPERTY OF THE PERSON WAS THE PERSON WHEN THE PERSON WAS THE PERSON WHEN THE PERSON WAS THE
CY2007E	\$1 <i>5</i> 0	11.0x	12.3x
CY2008E	299	5.5	8.7
EBITDA		į	
CY2007E	\$67	24.5x	19.6x
CY2008E	144	11.5	15.3
NOPAT			
CY2007E	\$34	48.4x	31.3x
CY2008E	78	21.2	25.2

- (1) Based on Green management data provided October 6, 2006.
- (2) Yellow projections based on Green Management data provided October 7, 2008.
- (3) Based on Green stock price of \$420.50 as of October 6, 2006. Projections based on Thomas Weisel analyst research dated September 14, 2006 and consensus estimates for 2007 and 2008, respectively.

Update Football Field Last - To discuss IPO Analysis

# Summary of Valuation Analyses



# **Yellow Company Overview**

#### Company Overview

Status:

CONFIDENTIAL

Private

Headquarters:

San Mateo, CA

Founded:

2005

Management

Name

Gideon Yu

Chad Hurley Steve Chen

CEO CTO

Title

Background Executive, Paypai Executive, Paypal CFO Treasurer, Yahoo!

JEDINE ISON

Round	Round Type	Date	Amount Raised (\$MM)	Post-Money Valuation (\$MM)	Company Stage
1	1st	11/05	\$3.5	NA	Shipping Product
2	2nd	4/06	8.0	NA	Shipping Product

Investors include: Sequoia Capital

#### Product Overview

Yellow is a place for people to share, comment on, and view videos online. Yellow originally started as a personal video sharing service, and has grown into an entertainment destination with people watching more than 100 million videos on the site daily. Yellow enables people to:

- Upload, tag and share videos worldwide
- Browse millions of original videos uploaded by community members
- Find, join and create video groups to connect with people who have similar interests
- Customize the experience by subscribing to member videos, saving favorites, and creating playlists
- Integrate Yellow videos on websites using video embeds or APIs
- Make videos public or private users can elect to broadcast their videos publicly or share them privately with friends and family upon upload

#### Regard News

September 20, 2006 - Announced Cingular-sponsored promotion to discover unsigned bands and musicians.

September 18, 2006 - Announced video distribution and revenue partnership with Warner Music Group.

August 22, 2006 - Unveiled new advertising concepts-Participatory Video Ads (PVA) and Brand Channels—to encourage dialogue between community and marketers. Yellow names their first Brand Channel partner, Warner Brothers Records, and designates a channel for Paris Hilton to promote her debut album Paris

May 10, 2006 - Launched a service that allows people to upload videos directly from their mobile phones and PDAs to the Yellow Web site.

June 27, 2006 - Announced a strategic partnership that will combine NBC's programming with Yellow's audlence.

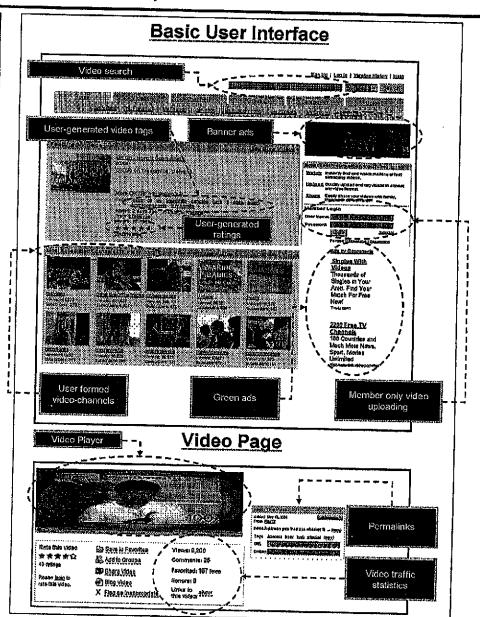
May 10, 2006 - Launched a service that allows people to upload videos directly from their mobile phones and PDAs to the Yellow Web site

# Yellow Company Overview (continued)

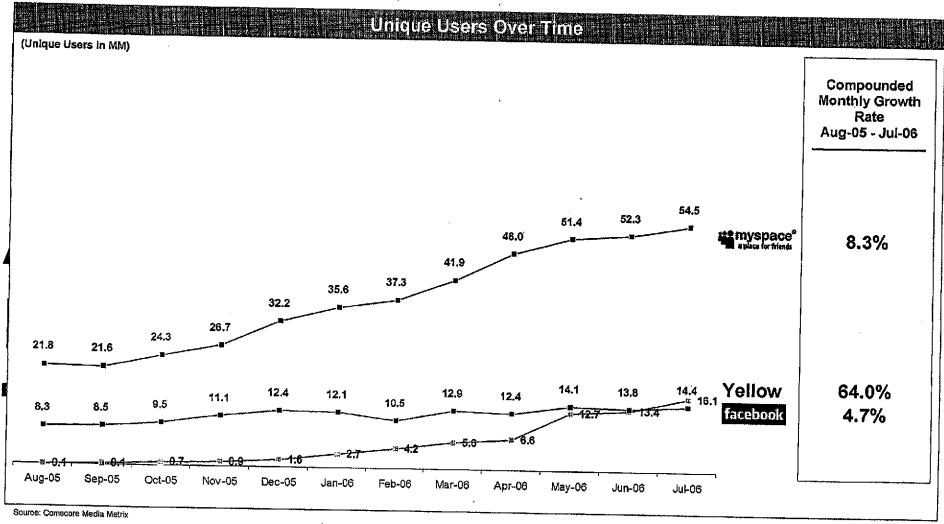
Metric	Met	tric	Rank (1
	October 2005	July 2006	ľ
Total Jnique Jsers	0.7MM	16.1MM	3
otal ages ewed	10MM	661MM	1
verage inutes er Visitor	11.6 min	33.7 min	1

- (1) Rank within online video space. Based on July 2006 metric per Comscore Media Metrix
- Current number of videos viewed daily: 180MM
  - Current number of videos uploaded daily: 100,000

Source: Yellow Management date provided October 6, 2006.



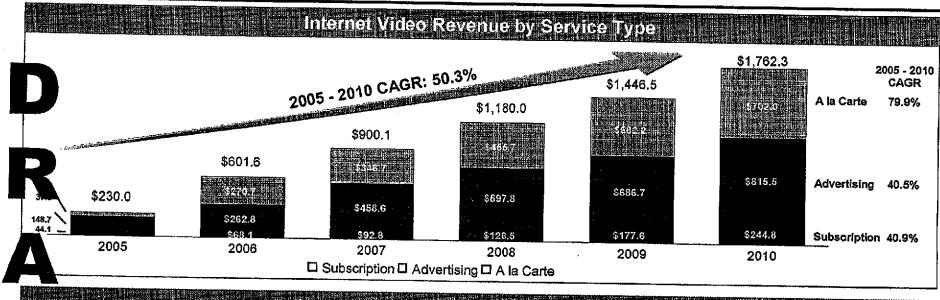
# Benchmarking User Growth

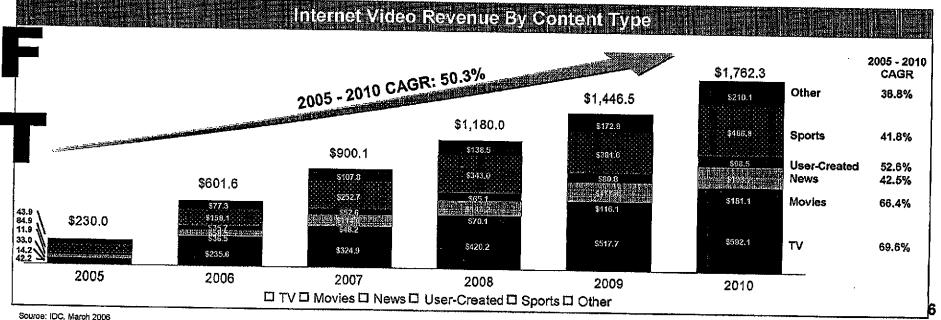


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CSSU 003332

# **Online Video Market Forecasts**





# Transaction Rationale and Positioning

► Enables Green to catapuit to the clear number one position in online video

R

 Online video has been a top priority for Green and they have not been able to gain meaningful traction with their stand alone efforts

 Yellow has consistently extended its leadership position over Green and all other online players in 2006

R

► Numerous revenue and cost synergies will drive increasing profits

A

Green can increase usage of Yellow as part of its network

 Green can better monetize Yellow's traffic and viewing with its technology and advertiser relationships

Green can realize significant cost savings in ad serving, bandwidth and sales

T

➤ Yellow is one of the leading and fastest growing Web 2.0 companies

- Company has exhibited tremendous growth and has established a loyal global following
  - There are only a handful of private internet companies exhibiting this type of growth and traction



# Key Revenue Assumptions in Yellow Model

#### ➤ Currently, there are ~ 180MM videos viewed per day on Yellow > 950MM avg. videos viewed per day by 2011E. Assumes 400MM avg. videos viewed per day in 2007E. ► CAGR of 24% Videos Viewed 90% of videos viewed are major geographic markets 13% of videos viewed on partner websites (i.e. MvSpace, etc.) > Page views on 3 areas of the Yellow website: 670BN annual page views by 2011E Home Page: ~ 10% of total page views ➤ CAGR of 24% Search Page: ~ 45% of total page views Pages Viewed Watch Page: ~ 45% of total page views ➤ Assumes 1:1 Video Stream to Watch Page ratio ~ 280BN annual page views in 2007E. 60% of total video streams on Yellow website are Premium ▶ 50% of premium content ▶ \$10 CPM in 2007E ▶ 63BN premlum providers allow Yellow to videos viewed will Premium Content is copyrighted content such as movie / TV trailers. ➤ Growing to \$13 by monetize their content not serve video ads music videos, etc. 2011E in 2007E 79% sell through on > Assumes 10% of premium content providers allow Yellow to monetize Premium advertising inventory ➤ 99BN in 2011E their content in 2007F. ➤ ~ 64BN annual video ad Video 75% sell through on advertising inventory streams sold 50/50 revenue share split (after 10% allocation for expenses -> CAGR of 88% bandwidth, storage, etc.) ~ 5BN video ad streams sold in 2007E. 40% of total video streams on Yellow website are Non-Premium. ➤ ~ 10% of Non-Premium ► CPM of \$3 in 2007E ➤ 45BN annual noncontent can be monetized premium videos Non-Premium Content is user generated videos and is segmented. Growing to \$5 by using video ads by 2011E viewed will not serve between high value content and regular content 2011E video ads in 2007E High Value Non-➤ ~ 8.5BN video ad streams ▶ ~ 2.5% of Non-Premium content can be monetized using video ads sold by 2011E ➤ 100BN in 2011E Premium Video in 2007E ► CAGR of 78% · Sell through and revenue share assumptions consistent with premium video assumptions 900MM video ad streams sold in 2007E ➤ Non-targeted run of site ads served on Search and Watch Pages ▶ 603BN page views by 2011E ▶ CPM of \$0.14 Run of Site 254BN page views in 2007E ► CAGR of 24% ➤ ~\$0.50 CPM on GreenMail Ads > Sponsored advertising on Yellow's home page (i.e. Paris Hilton ▶ 67BN page views by 2011E ▶ CPM of \$3 in 2007E. growing to \$5 by 2011E sponsored by Fox's Prison Break) ► CAGR of 24% Sponsored Assumes 100% self through on advertising inventory ▶ Green estimates that AOL Home Page CPM is ~\$5 and YHOO Home Page Ads 28BN page views in 2007E

CPM is ~\$3

# Yellow Long-Term Financial Projections

## Financials based on Green Management Case

	Yellow	'07-'11				
	2007E	2008E	2009E	2010E	2011E	CAGR
Premium Video	\$51	\$168	\$342	\$565	\$835	101%
High Value Non-Premium Video	3	9	20	35	43	101%
Run of Site Ads	36	53	67	77	84	24%
Sponsored Ads	<u>85</u>	<u>148</u>	<u>212</u>	<u>274</u>	<u>335</u>	41%
Gross Revenue	\$174	\$379	\$640	\$950	\$1,297	65%
Net Revenue (1)	\$150	\$299	\$477	\$681	\$902	57%
% Growth	NM	99%	60%	43%	33%	0170
EBITDA	67	144	246	374	496	6 W0 /
% Margins	45%	48%	52%	55%	55%	65%
% Growth	NM	128%	80%	58%	33%	
Less: D&A	<u>15</u>	24	<u>31</u>	<u>34</u>	<u>45</u>	
Operating Income	52	120	215	340	451	71%
% Margins	35%	40%	45%	50%	50%	
income Taxes	<u>18</u>	<u>42</u>	<u>75</u>	119	<u>158</u>	•
% Tax Rate	35%	35%	35%	35%	35%	
NOPAT	34	78	140	221	293	740/
% Margins	23%	26%	29%	33%	33%	71%

 Current headcount of approximately 60 employees growing to ~200 by 2011E
 Majority of other operating expenses consist of bandwidth and server costs

• ~\$3MM in video streaming (bandwidth) costs over the last 6 months

Projections based on Green Management data provided October 7, 2006.

<sup>(1)</sup> Net of partner revenue share expenses.



# Selected Companies Trading Statistics

		ng Perforn		FD Capitalization		
	Stock		/ Prem.	Equity	Aggr.	
COMPANY (FYE)	Price	_	LTM	Market	Market	
COMPART (FYE)	10/6/06	High	Lavi	Value	Value	
Gsex() (Dec.)	\$420,50	(10.8%)	42.0%	\$132,299	3121,458	
Internet Leaders						
eBay (Dec.)	\$29.39	(37.2%)	27.8%	\$42,400	\$39,045	
Yahoo! (Dec.) (II)	25.47	(41.3%)	3.3%	37,107	27,377	
Amazon.com (Dec.)	32.59	(34.2%)	25.0%	13,899	13,911	
Medan Mean		(37,2%) (37,6%)	25.0% II 187%			
Online Content and Consumer Service	es					
Monster Worldwide (Dec.)	\$39.98	(32.6%)	38.5%	\$5,309	\$4,860	
RealNetworks (ex litigation) (Dec.)	11.34	(0.5%)	87.6%	2,119	1,350	
Netflix (Dec.)	24,11	(23.9%)	29.8%	1,727	1,385	
CNET Networks (Dec.)	9.85	(37.8%)	35.9%	1,517	1,519	
					1,010	
Knot (Dec.)	21.17	(4.3%)	99.0%	643	609	

/SMM execut seculoses amountain

Source: IBES consensus estimates and Wall Street Research

# F

/3/	MAN	

(pinnsy	Selected	Multiple Re	ference	Range	Implied E	auity V	falue <sup>(1)</sup>
	Statistic <sup>(2)</sup>	Low		High	Low		High
BASED ON EETI	oasiaisiesiai						
CY2007E	\$67	20.0x	-	30.0x	\$1,350		\$2,024
CY2008E	144	11.0	-	17.0	\$1,579	<del></del>	\$2,440
BASED ON NOR/	TETATISTIČS .						
CY2007E	\$34	30.0x	-	50,0x	\$1,023	discount library	\$1,706
CY2008E	78	20.0	-	30.0	\$1,555	<del></del>	\$2,332

FD Aggregate Value /

EBITDA

13.5x

10,6x

46.6x

6.2x

13,5x

21.3x

10.5x

31.9x

NM

11.1x

17,1x

14.1x

16.0x

MM

6.7x

17.1x

42.7x

Revenue

29.3x

53.6x

NM

46.7x

45.4x

51,6x

23.6x

39.1x

24.6x

45.5x

30.4x

32,2x

32.0x

17.7x

29.6x

NA

18.3x

26.4x

24.6x

18.0x

1.4x

3.9x

8.5x

1,0x

3.4x

5.8x

0.8x

3.0x

4.6x

Implied valuation range of \$1.0BN to \$2.3BN based on selected company statistics

24%

28%

1.4x

27.0x

17.3x

NM

17.Dx

34.3x

22.6x

34.0x

30.1x

47.0x

37.0x

29.9x

11,4x

<sup>(1)</sup> Yahoof net cash is adjusted to include the market value of Yahoof ownership in Yahoof Japan. Assumed 34% of current market capitalization of Yahoof Japan, with a 20% liquidity discount.

<sup>(1)</sup> Assumes Yellow net cash of \$0.0MM based on management data provided October 6, 2006.

<sup>(2)</sup> Yellow projections based upon Green Management provided October 7, 2006.

Consider adding mobile content?

# **Selected Internet Transactions**

1	\$M/	1,

			Fully-Dil	uted				
Date	"Farmer"		Equity	Agg.	Revenue		EBITDA	
	Target	Acquiror	Value	Value	LTM	NTM	LTM	N
08/09/08	Atom Entertainment	Viacom	\$200	\$200	NA	NA	NA	V
04/24/06	Xfire	Viacom	102	102	NA	NA	NA NA	1
03/16/06	uSwitch <sup>(1)</sup>	EW Scripps	366	366	14.6x	8.6x	NA NA	1
03/06/06	iVillage	NBC Universal	665	609	6.7x	5.3x	35.9x	
01/17/06	dMarc Broadcasting <sup>(4)</sup>	Green	1,238	1,238	NA	NA NA	NA	21.
12/14/05	PriceGrabber.com	GUS plc	485	485	8.1x	NA NA		1
	Skype <sup>(2)</sup>	eBay	2,600	2,600	43.3x	13.0x	19,4x	1
09/08/05	IGN <sup>(1)</sup>	News Corp	650	650	11.3x	NA	NA 44.00	1
	Intermix (1)	News Corp	575	571	7.2x	4.8x	41.9x	1
	Shopzilla <sup>(3)</sup>	E.W. Scripps	560	560	6.6x		NM	37.
	Shopping.com	eBay	667	524	4.9x	4.0x	28.0x	16.
	LowerMyBills.com	Experian	350	350	4.5x 2.9x	3.9x	24.3x	18.
	Ask Jeeves	InterActiveCorp	1,966	1,858		NA 1.0	NA	ı
03/21/05	Flickr	Yahoo	50	50	7.1x NA	4.8x	21.9x	15
02/16/05	About.com	New York Times	410	410	10.0x	NA	NA	i
12/16/04	Rent.com	eBay	415	415	10.0x 10.4x	NA	30.0x	23.
11/14/04	MarketWatch Inc	Dow Jones & Co	512	456		NA	NA	1
09/14/04	MusicMatch	Yahool	160	160	6.4x	4.8x	52.9x	23.
08/03/04	Pricerunner.com	ValueClick	29	27	6.5x	NA	NA	1
	Kelkoo	Yahoo!	576	556	3.7x	NA	16.6x	V
07/08/02	⊃ayPal	eBay	1,532		11.1x	6.2x	37.1x	22.
			1,002	1,406	10.1x	5.5x	NM	54.9
Median						iiii waxannaan	PPPM2202000000	
Mean					10.0x 7.2x	6.1x 5.1x	30.8x 29.0x	25.9 22.2

Source: Analyst research reports, SEC filings and press releases.

<sup>(1)</sup> LTM calculated as of June 2005.

<sup>(2)</sup> Based on estimated CY05 revenues of \$60mm and CY06 revenues of \$200mm.
(3) LTM calculated as CY04 and NTM calculated as CY05.

<sup>(4)</sup> Transaction value based on \$102MM cash transaction value and includes \$1.1BN in contingent payments.

# **Selected Transactions Analysis**

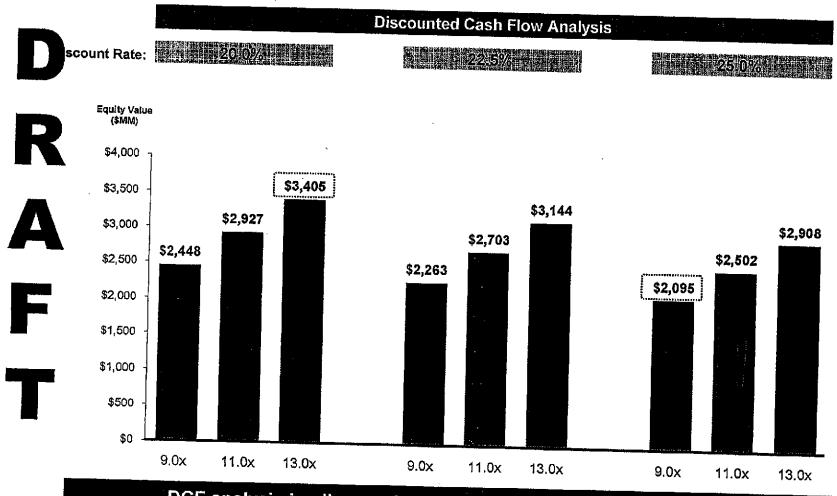
	(\$MM)								
		Yellow	Multiple Reference Range			Implied Equity Value (1)			
		Statistic (2)	Low	-	High	Low	_	High	
D	EXECUCIVES	RWARD EBITOAUSTI	vističsiji.						
N	012007	<b>\$07</b>	23.0x	•	30.0x	\$1,552	er roland Hally (	\$2,024	
	BASEDIONEO	RWARDIREVENUES	witeries III						
Δ	CY2007E	\$150	9.0x		13.0x	\$1,350		\$1,949	

<sup>(1)</sup> Adjusted for Yellow, net cash of \$0.0MM based on management data for the period ended September 30, 2006.

Implied valuation range of \$1.4BN to \$2.0BN based on selected transaction statistics



<sup>(2)</sup> Forward financial statistics for Yellow based on calendar year 2007E financials.



DCF analysis implies a valuation range for Yellow of \$2.1BN - \$3.4BN



# Illustrative DCF Sensitivity on Financial Performance

Sensitivity based on revenue growth and EBITDA margin

		lustrative DCF Valua								
	CY07E - CY11E Revenue CAGR									
CY07 - CY11 CAGR:	\$366 25%	\$576 40%	\$902 57%	\$1,400 75%						
e Annual %0.04	\$834	\$1,268	\$1,973	\$2,963						
Average %0.54	941	1,431	2,225	3,339						
52.9%	1,138	1,735	2,703	4,067						
55.0% E0.0%	1,156	1,755	2,729	4,091						
ර් 60.0%	1,264	1,918	2,981	4,467						

Note: Based on a 22.5% discount rate and a 11.0x terminal EBITDA multiple.

Denotes base case



Projections (9)	Green		Yellow				
	CY2007E	CY2008E	CY2007E	CY2008E			
Net Income	\$4,294, <del>8</del>	\$5,596.3	\$35.1	600.7			
EPS	\$13.00	\$16.94	455.1	\$80.7			
Annualized P/E (2)	32.4x	24.8x					
Weighted Average Shares (MM)	330.4	330.4					

İ	∺ day avg. prio	rto close
	Stock Consi	deration
	Green	Yellow
Trans.	FD Sh.	FD %
Value	Issued <sup>(2)</sup>	Owia, [4]
	(8084)	

Trans. Value	Green FD Sh. Issued <sup>(2)</sup>	Yeliow FD % Owiz, <sup>[4]</sup>		Pro Forma Accretion/(Di	lution)	. ·	for No Dilui % of Yellow (	ion	Annualized P/E to Current Share	
varue	(MM)	OWIT.		CY2007E	CY2008E		CY2007E	CY2008E	CY2007E	CY2008E
\$1,650	3.9	1.2% Accre	PF EPS: tion/(Dilution):	\$ \$ 295	1516 98 02	P/T Syns.:	\$22	NM	32.5x	24.8x
\$1,136	2.7	0.9%		13.00			NM	NM	32.4	24.7
2,005	4,8	1.5%					\$38	NM	32.6	24.8

Note: Does not reflect the potential impact of certain purchase accounting and financial transaction variables including (among others): equity compensation expense, excess purchase price treatment, depreciation and amortization of intangibles, tax charges/benefits and other non-recurring/transaction items.



<sup>(1)</sup> Yellow projections based on Green Management data provided October 7, 2006. Assumes \$1MM and \$3MM of interest income in 2007 and 2008, respectively. Green projections based on Thomas Weisel analyst research dated September 14, 2006, and IBES consensus for 2007 and 2008, respectively,

<sup>(2)</sup> Based on current prices of \$420.50 for Green as of October 6, 2006.

<sup>(3)</sup> Based on Green tax rate of 29.2%.

<sup>(4)</sup> Based on Green shares outstanding of 304.4MM from 10-Q for the period ended June 30, 2006, and options schedule from 10-Q for the period ended June 30, 2006.

# **Appendix**

A. Discounted Cash Flow Analysis Detail

# Illustrative Discounted Cash Flow Analysis Detail

## Yellow Management Base Case DCF Analysis

(\$MM, except per share amounts)

		Yellow Projections								
	CY2007E	CY2008E	CY2009E	CY2010E	CY2011E	CAGF 07E - 11E				
Revenue % Growth	\$150	\$299	\$477	\$681	(Terminal Yr.) \$902	57%				
EBITDA % Mergin	67 45%	99% 144	60% 246	43% 374	33% 496	65%				
EBIT % Margin	52 35%	<i>48%</i> 120 <i>40%</i>	52% 215 <i>45</i> %	55% 340	55% 451	71%				
Tax Effect <i>Tax Rate</i> NOPAT	<u>18</u> 35%	42 35%	45% 7 <u>5</u> 35%	50% <u>119</u> 35%	50% <u>158</u> 35%					
Plus: Depreciation & Amortization % Margin	34 15	78 24	140 31	221 34	293 45	71%				
Less: Capital Expenditures  Jnlevered Free Cash Flow	10% (15) \$34	8% ( <u>24)</u> \$78	<i>7%</i> ( <u>31)</u> <b>\$14</b> 0	5% <u>(34)</u> <b>\$221</b>	5% (45)					
% Growth	-	128%	80%	58%	<b>\$293</b> 33%	71%				

#### **DCF Assumptions**

#### income Statement:

- Revenue and margin assumptions based on Green management projections
  - 57% CAGR from 2007E-2011E
  - 35% operating margins in 2007E rising to 50% by 2011E
  - Tax rate of 35%

#### Cash Flow:

- Management assumes D&A expense equals 10% of sales in 2007E, declining to 5% by terminal year (2011E)
- Capex In-line with D&A expense
- Assumes net working capital does not have a meaningful impact on free cash

#### **Discount Rate and Terminal Multiples:**

Assumes WACC range of 20 - 25%

Terminal EBITDA exit multiple of 9 - 13x

						<u> </u>		*	1
Discount Rate:		00.007		Illustrative Present Valu	e as of Dec	ember 31, 2006			
Terminal Forward EBITDA Multiple:		20.0%			22.5%			25.00/	
· · · · · · · · · · · · · · · · · · ·	9.0x	11.0x	13.0x	9.0x	11.0x	13.0x		25.0%	
Implied Unlevered Net Income Multiple	15.2x	18.6x	22.0x	· · · · · · · · · · · · · · · · · · ·		13.UX	9.0x	11.0x	13.0x
Implied Perpetuity Growth Rate	7.8%	10.0%	11.6%	15.2x 10.2%	18.6x 12.4%	22.0x 14.0%	15.2x 12.5%	18.6x	22.0x
PV of Unlevered FCF (CY2007E - CY2010E) PV of Terminal Value (CY2011E & Beyond)	\$296	\$296	\$296	\$281	\$281	\$281		14.8%	16.4%
Implied Aggregate Value	<u>2,152</u>	<u>2.631</u>	3,109	1,982	2.422	2.863	\$267	\$267	\$267
Less: Net Debt/(Cash) (1)	\$2,448	\$2,927	\$3,405	\$2,263	\$2,703	\$3.144	<u>1.828</u>	2.234	<u>2.640</u>
	<u>0</u>	<u> </u>		0	Ψ24,1 QQ Π	A0'144	\$2,095	\$2,502	\$2,908
implied Equity Value Premium/(Discount) to Offer (3)	\$2,448	\$2,927	\$3,405	\$2,263	\$2,703	<u> </u>	<u> </u>	<u>Q</u>	<u>0</u>
	48%	77%	106%	37%	• •	\$3,144	\$2,095	\$2,502	\$2,908
(1) Based on Yellow net cash of \$0.0MM based on manage	ment data provide	d Optobor 6, 30	V26	3776	64%	91%	27%	52%	76%

net cash of \$0.0MM based on management data provided October 6, 2005.

	(Sman)														
D	Сопрапу	Stock Price 10/6/06	Equity	FD Capitaliza	ntion <sup>(i)</sup> Debt	Debt %		ta <sup>(2)</sup> Asset <sup>(3)</sup>	Cost o	of <sup>(4)</sup> Asset	Size Premium <sup>(s)</sup>	Current WACC <sup>(3,4)</sup>	WACC Ass of De 0.0%	suming Varying bb/Total Cap <sup>()</sup> 10.0%	g Levels
	Internet Leaders	\$420,60	\$132,299	100,0%*	\$0	0.0%	1,378	-1.578	6,4 <b>6</b> /e	14.6%	(0.4%)	14-2/-		74	
K	eBay (Dec.) Yahoo! (Dec.) Amazon.com (Dec.) Median	\$29,39 25.47 32.59	\$42,400 37,107 13,899	100.0% 98.0% 91.0%	\$0 758 1,367	0.0% 2.0% 9.8%		1.933 1.929 1.822	18.5% 18.6% 18.5%	18.5% 18.5% 17.7%	(0.4%) (0.4%) 0.7%	18.1% 18.0% 17.8%	18.1% 18.1% 18.4%	17.6% 17.5% 17.8%	16.9% 18.9% 17.2%
Λ	Online Content and Consumer Services Monster Worldwide (Dec.) RealNetworks (ex litigation) (Dec.)	\$39.98 11.34	\$5,309 2,119	99.6% 95.5%	\$21 100	0.4%	1.649	1.645	16.5%	16.4%	(0.4%) (0.0%)	17.3%	17,3%	16.8%	17:0%
	Netflix (Dec.) CNET Networks (Dec.) Knot (Dec.) Bankrate (Dec.)	24.11 9.85 21.17 26.91	1,727 1,517 643 522	100.0% 91.4% 100.0% 100.0%	0 143 0	4.7% 0.0% 9.4% 0.0%	1.410 1.649 1.933 1.300	1.370 1.649 1.826 1.300	14.8% 16.5% 18.5% 14.0%	14.5% 16.5% 17.7% 14.0%	1.5% 1.7% 1.7% 2.3%	15.8% 18.2% 18.9% 16.3%	16.0% 18.2% 19.5% 16.3%	16.5% 17.7% 18.9% 15.9%	16.3% 15.1% 17.2% 18.3%
	Medlan Megan 241			99.8% 97.7%		0.0% 0.2% 2.4%	1,649 1,649 1,598	1.649 1.647 1.573	10.5% 16.5% 16.1%	16.5% (6.5%) (6.5%)	2,8% 74 1,8%	19.2% 17.7% 17.6%	19.2% 17.8%	18.7% 18.7% 17.2%	15.5% 18.2% 16.7% 16.8%





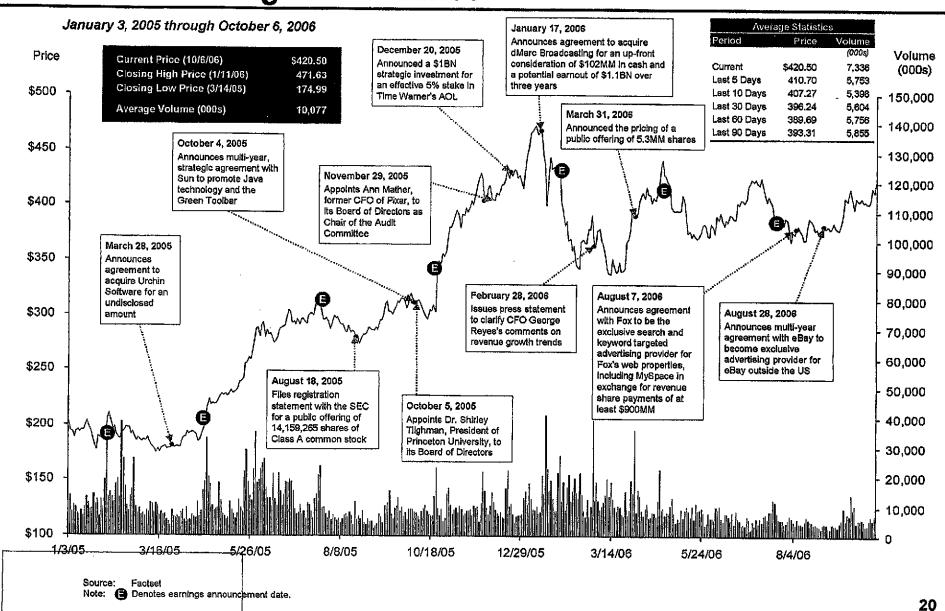
<sup>(1)</sup> Converts treated as debt (2) Based on BARRA research dated October 5, 2006. (3) Based on marginal tax rate of 38%

<sup>(4)</sup> Based on twenty-year U.S. Treasury of 4.77% as of October 7, 2006, and equity market risk premium of 7.10%. (Source: Bloomberg)

# **Appendix**

B. Green Overview

# **Green Trading Performance**

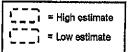


# **Green Summary of Analyst Estimates**

	(\$IMM, exce	pt per share amounts)												
						Analyst Estimates for FY Ended December 31,								
	Date	Company	D	Price	LT Growth		Revenue			EBITDA			EPS	
		Company	Recommendation	Target	Rлte (%)	FY2006E	FY2007E	FY2008E	FY200GE	FY2007E	FY2008E	FY2006E	FY2007E	FY2008E
	10/6/06	Needham	Buy	\$490.00	-	\$7,020	\$9,556	-	\$4,441	\$6,023	-	\$9.94	\$11.55	
	10/5/06	Bear Steams	Buy	525,00	•	7,033	10,265	\$13,520	4,433	6,403	\$8,542	8.74 *	12.64	16.83 *
	10/4/08	WR Hambrecht	Buy	455.00	15.0%	7,149	10,819	-	-	•	-	10.23	12.87	
	9/25/06	UBS	Hold	450.00	-	7,054	9,675		3,974	5,496 *	-	9.00 *	11.40	
	9/19/06	Prudential Equity Group	Buy	520.00	50,0%	7,387	11,414	•	4,031 *	6,241	-	9.12 *	12.94	
	9/19/06	Stenford Financial Group	Buy	515.00	-	6,909	9,188		4,318	5,661		9.94	11.75	
	9/14/06	Thomas Welsel Partners	Buy	• • •	<u> </u>	7,103	9,887	4	4,523	6,195	•	9.94	13.00	
		Cowen & Company	Buy	• •	32.0%	6,922	9,682	-	4,339	6,221	-	9.56	12.93	-
TWP used	9/14/08	Piper Jaffray	Suy	600.00	35.0%	7,080	9,923	-	4,414	6,110	•	8.93_*	11.37 *	-
for 2007	9/13/06	JPMorgan	Suy	•	-	•	•	-	•	-	-	8.71	12.28 *	-
financial	9/11/06	RBC Capital Markets	Buy	465.00	48.0%	7,146	10,461	-	4,471	, B,430	-	10.16	13,28	-
analysis.	8/28/06	Global Crown Capital	Виу	500.00	30,0%	6,933	9,827	-	3,921	5,479	-	10.20	13.25	
Consensus	8/28/06	Oppenheimer	Виу	540.00	-	7,058	10,237	13,274	4,342	6,275	8,153	10.17	14.10	17.59
used for	8/16/06	CIBC World Markets	Виу	525.00	23.0%	7,135	9,666		4,418	5,855	•	9.75	12,75	
2008	8/16/06	Global Equities Research	Strong Buy	•	-	7,471	11,513	16,952	21 27 27 17 27 17 17 17 17 17 17 17 17 17 17 17 17 17	•	•	9,91	11.41	14,80 *
financial	8/14/06	Morgan Stanley	Buy	•	-	7,214	10,431	14,D14 *	3,873	6,078	9,265 *	10.11	13.66	_
analysis.	8/8/06	Jefferies	Buy	500,00	32.0%	7,080	10,398	14,384	4,470	6,557	9,283	10.04	14.10	19.30
	J 8/8/06	William Slair	Buy	-	30.0%	7,042	9,380		4,272 •	5,873 *	-	9.95	12.84	************
	8/1/06	Guzman & Company	Underperform	-	-	7,004	9,915	12.603	4,358	5,804	7,250	8.96	10.63	12,78
	7/30/06	First Global Stockbroking	Buy	-	-	7,209	9,528	-		·	-	10.17	12.74	***************************************
	7/27/06	Jackson Securities	Buy	500.00	-	7,389	12,012	-	4,942	8,125	4	10.46	14,52	
	7/24/06	Argus Research	Strong Buy	•	-	-	-	•	-	•	-	9.84	13,20	-
	7/24/06	Carls & Company	Strong Buy	•	-	7,275	10,883	14,271	-	•	-	9.97	13.58	17.62
	7/24/06	ThinkEquity Partners	Buy	•	-	6,981	9,831	-	4,341	6,011	-	10.30	13.24	•
	7/22/06	JMP Securities	Buy	-	•	7,071	10,387		3,996 *	5,735	-	9,65	13.10	-
	7/22/06	Lehman Brothers	Buy	•	•	7,003	10,426	•	4,465	6,522	_	9.90	13.14	
=	7/22/06	Merrill Lynch	Strong Buy	•	-	-	-	•	•		-	8.75 *	11.46	14.44 *
	7/22/06	Pacific Crest Securities	Buy	500.00	25.0%	7,254	10,841	•	4,449	6,466		8,90	13.28	
	7/22/06	Soteil	Hold	•	-	6,930	9,810	_				9.67	12.55	
	7/22/06	Stifel Nicolaus	Strong Buy	•	•	7,035	10,031	-	4,457	5,763	_	9,94	13.16	_
	7/21/06	BMO Capital Markets	Hold	525.00	-	7,409	10,833	-	4,289	6,377	,	10.69	14.24	-
	7/21/06	Citigroup	Strong Buy	-		-	-	_		• -		9.76	12,62	15.92
	7/21/06	First Albany	Buy	515.00	40.0%	7,134	10,342	•	4,492	6,367	_	8.99	11.87	10.02
	7/21/06	Goldman Sachs & Co.	Buy	•	-	7,125	10,310	13,578	4,358	6,118	7,907 *	9.76	12,70	16.02
<del></del>	7/21/06	Susquehanna	Buy	-	-	7,050	9,976		4,408	5,836	7,133 *	10.09	12.48	13.57
	7/14/06	American Technology Research	Buy	•	-	7,219	10,887	12,838	4,499		7,022	9.88	13.95	15.18
	Masan I. I.			\$507.50 LTG	82 04	TERESTONE I			84210	4666				
	TE/E/S Cons	enedeween P					1 10 702		14 (21,573.)					8168

<sup>\*</sup> Denotes excluded by median and IBES mean stallatics.





# **Green Summary Income Statement**

			Green	Quarterly Fin	ancial Perforr	nance			Green Ar	inual Perfo	armano	
		FY20	05A			FY2	006E			FY Ended December 31,		
	Mar-05A	Jun-05A	Sep-05A	Dec-05A	Mar-06A	Jun-06A	Sep-06E	Dec-06E	2005A	2006E	20	
Net Revenue	\$795	\$890	\$1,049	\$1,290	\$1,531	\$1,671	\$1,800	\$2,100	\$4,024	\$7,103		
Cost of Goods Sold	<u>83</u>	<u>103</u>	124	147	179	202		254			\$9,8	
Gross Profit	711	787	925	1,144	1,352	1,469	1,582	1,846	457 3,567	<u>853</u> 6,250	1. 8.	
R&D	79	96	152	157	174	212	229	249	484			
S&M	83	97	105	155	175	182		263		864	1,	
G&A	57.	72	92	114	<u>116</u>	151			440	817	1	
Operating Income	492	523	576	718	888	925	<u>153</u> 1,005	<u>177</u> 1,157	<u>335</u>   2,308	<u>596</u> 3,973	=	
Plus: Depreciation	<u>56</u>	<u>67</u>	<u>97</u>	<u>96</u>	141	126	135	-	ì		5,	
EBITDA	548	590	672	814	1,029	1,051	1,140	<u>148</u> 1,305	<u>316</u> 2,624	<u>550</u> 4,523	6,	
Interest (Income) / Expense	(14)	(20)	(21)	(70)	(68)	(106)	(107)	(116)	(124)			
Pretax Income	505	543	596	788	955	1,031	1,111	1,273	2,432	<u>(397)</u> 4,370	6,	
Income Taxes	<u>147</u>	<u>162</u>	<u>159</u>	<u>319</u>	<u>258</u>	<u>258</u>	342	394	787	1,252	1	
Net Income	358	381	437	469	697	772	770	879	1,646	3,118	4	
EPS	\$1.25	\$1.33	\$1.51	\$1.54	\$2.29	\$2,49	\$2.42	\$2.73	\$5.64	\$9.94	\$1	
Average Shares	286.6	287.2	289,7	304.0	304.1	310.0	317.4	322.4	291,9	313.5	3	
I/B/E/S EPS	-	-	_	-	-	. !	\$2,42	\$2.76	.1	\$9.95	\$1	
<u>Margins</u>						B.			į	74.00	Ψ.	
Gross Profit	90%	88%	88%	89%	88%	88%	88%	88%	89%	88%		
R&D	10%	11%	14%	12%	11%	13%	13%	12%	12%	12%		
S&M G&A	10%	11%	10%	12%	11%	11%	11%	13%	11%	11%		
Operating Income	7%	8%	9%	9%	8%	9%	8%	8%	8%	8%		
EBITDA	62% 69%	59% 66%	55% 64%	56%	58%	55%	56%	55%	57%	56%		
Tax Rate	29%	30%	27%	63% 40%	67%	63%	63%	62%	65%	64%		
Net Income	45%	43%	42%	36%	27% 46%	25% 46%	31% 43%	31% 42%	32% 41%	29% 44%		
Growth Rates						!		7=70	**** <b>!</b>	7778	•	
Revenue Y/Y	22%	27%	30%	25%	93%	88%	72%	63%	105%	770/		
Revenue Q/Q	(23%)	12%	18%	23%	19%	9%	8%	17%	100%	77%		
Operating Income Y/Y	113%	113%	106%	114%	81%	77%	75%	61%	106%	700/		
Operating Income Q/Q	47%	6%	10%	25%	24%	4%	9%	15%	70078	72%		
EPS Y/Y	421%	342%	694%	117%	89%	88%	61%	77%	113%	76%	,	
EPS Q/Q	76%	6%	14%	2%	48%	9%	(3%)	12%	,,,,,,	1070	,	



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