EXHIBIT 9

nwar et al v. Fairfield Greenwich Limited et al

To: Lawrence Howell, Marcelo Alvarez, Victor Echevarria, Mark McCluskey

From: Dart Montgomery

Notes of Meetings with Jeffrey Tucker (JT) of Fairfield Greenwich (the Manager) and document review on July 11 and 12, 2000 re; Fairfield Sentry Limited (the Fund)

- A. Discussions with Jeffrey Tucker-
- 1. Confirms- JT stated that confirmations of all security transactions done in the Fund's account are sent by the Fund's discretionary investment advisor, Bernard Madoff Investment Securities (Madoff), on a real time basis to both Citco (the Fund's administrator) and the Manager. JT then advised me that the Manager then checks all confirms to see if the prices shown on the confirms fall within that day's trading range. The Manager also does a p+l analysis each day for the Fund's positions.
- 2. Options-JT advised me that the Fund always owns puts on the stocks that it owns (presumably because stocks owned are all in the S&P 100. The Fund also sells calls (proceeds from which partially offset the cost of the puts) from time to time, but not all the time. Options purchased are usually exchange-traded (listed) options, but over-the-counter options are also purchased for the Fund. Prices for o-t-c options are the same or very close to the prices for listed options. Generally, options purchased/sold are no more than 2-3% out of the money. All options settle for each. Madoff acts as the Fund's agent, not as principal in option transactions. Madoff is never the Fund's counter party in option transactions.
- Accounts. The Fund's accounts at Madoff are in its own name. The Fund has a total of 4 accounts at Madoff - 2 option and 2 stock accounts.
- B. Documents-
- 1. Contract between the Fund and Madoff
 - a. The contract is dated 11/9/90 and references a 'C&M Trading Account' because originally the Fund's account was going to be pooled with other accounts; however as it grew in size it began trading only in its own account (the Fairfield Sentry account). Thus the clause in the contract discussing allocation of gains and losses among account participants is irrelevant (per JT).
 - b. The 'Account' (as defined in the contract) includes cash securities or other assets deposited in or which become part of the Account as a result of transactions in the Account. Dividends, interest etc. are retained in the Account.
 - c. The Fund must give Madolf 90 days, notice prior to withdrawal of assets from the Account.
 - d. Madoff has "full discretion and authority to manage the investment of the Account and shall use its best efforts to increase the value of the Account by causing assets therein to be invested and reinvested in such manner as Madoff considers appropriate. In furtherance of the foregoing, the "Account" hereby designates and appoints Madoff as its agent and attorney-in-fact, with full power and authority and without further approval of the "Account" (except as may be required by law) to carry out the following:
 - to effect purchases, sales (including short tales) and otherwise trade in securities of any kind and any options (except naked options) thereon
 - to make all decisions relating to the manner, method and timing of investment transactions and to select brokers and dealers for the execution, clearing and settlement of any transactions
 - to trade on margin [check with JT on this]



EFG_Capital-000905

- to take any and all steps necessary to protect itself in connection with put or call transactions, including without limitation, the right to buy and sell short and short exempt and risk all or any part of the shares represented by options endorsed by Madoff for the Fund's account, or to buy, sell or exercise (including exercising long options and hedging short positions) for the Fund's account and risk any puts and calls that Madoff deems necessary to protect itself
- to direct custodians to deliver funds or securities for the purpose of effecting transactions and to instruct custodians to exercise or abstain from exercising any privilege or right attaching to assets of the Fund
- to make and execute documents (customer agreements in connection with brokerage accounts
 etc.) for the Fund as Madoff from time to time deems appropriate.
- e. "In no event can I (the Fund) have losses which exceed my investment"

2. Option Agreement between the Fund and Madoff

- a. This contract is also dated 11/9/90 and again references the C&M Trading Account (which per JT is no longer relevant).
- b. Includes the following clauses:
 - "investment technique offers no guarantee of gain or assurance against loss"
 - the Account will only write (sell) covered calls against long stock positions and buy stock
 index puts or puts on individual stocks owned by the Account and this is consistent with my
 (the Fund's) investment objectives and with the degree of risk I (the Fund) am willing to
 assume in relation to leveraged option transactions
 - the Fund will advise of material changes which affect its suitability for options transactions and acknowledges (i) receipt of Options Disclosure Booklet and (ii) that transactions are subject to rules and regs. of option exchanges, NASD and Options Clearing Corp. or relevant market
 - contains clause identical to bullet point 4 in Section 2 d above
 - this agreement applies to all puts/calls already executed and those purchased/sold/handled/ executed for the Fund's account in the future
 - Madoff assigns exercise notices on a random basis; will provide further information on request
 - provides for binding arbitration
 - discretionary account—all decisions are made by Madoff
 - the Fund may withdraw equity at any time as long as sufficient written notice is given to protect other investors - no more than 90 days' written notice will be required

3. Investment Management Agreement between Fund and Fairfield Greenwich

- o. original is dated as of 11/15/90; current version is dated as of 1/1/98; governing law provision left out of 98 version (was NY law in original contract)
- b. Fund retains Investment Manager (Fairfield Greenwich) to manage assets as described in Fund's Information Memorandum (as amended 1/1/98) – management includes maintaining account in the Fund's name at Madoff for the purpose of trading in equity securities and options on securities

- c. "Investment Manager shall use its best efforts to monitor the activities and performance of BLM [Madoff]"
- d. "Within 5 days after the end of each week, month or fiscal quarter of the Fund, as the case may be, the Investment Manager shall send to the Fund weekly and monthly valuations of the account with BLM [Madoff] maintained by the Fund" / the Investment Manager (IM) shall send all information to the Fund
- c. IM "an independent contractor of the Fund and not an agent or employee of the Fund" and "shall have no authority to act for, represent, bind or obligate the Fund except as specifically provided herein"
- f. Fund's investments shall conform to and be in accordance w/ provisions of applicable law and the Provisions of the Fund's Certificate of Incorporation, Memorandum of Association and Articles of Association
- g. Fund and IM each to pay their own expenses
- h. IM's fee 20% of New High Net Profits payable at end of each calendar quarter; calculated by the Fund or independent public accountants
- i. IM not liable to the Fund except for loss resulting from willful misfeasance, bad faith or gross negligence in the performance of its obligations and duties hereunder or reckless disregard of obligations and duties hereunder / Fund indemnifies IM except for such misfeasance/ bad faith etc.
- j. conflicts of interest between IM, its officers etc. and the Fund ok
- k. IM Agreement remains in effect until written notice given 10 days prior to the end of any calendar quarter / IM can only be removed by unanimous vote of Fund's Board of Directors if 3 or fewer directors or by 75% vote if 4 or more directors (Note -- Fund currently has only 3 directors, one of whom, William Noel, is also a principal of the IM)
- 1. IM contract cannot be assigned without consent of the other party
- 4. Administrative Services Agreement between the Fund and Citco Fund Services (Europe) B.V.
 - a, dated as of July 1, 1998; governing law is BVI
 - b. Administrator (Citco) has following duties:
 - to perform all administrative duties and functions
 - maintain all bank, brokerage, custodian and other accounts for the Fund
 - act as registrar and transfer agent for the Fund's shares
 - process issuance, transfer and cancellation of the Fund's shares and maintain all shareholder records
 - hold shareholders' meetings
 - prepare and distribute annual reports
 - answer questions from shareholders and general public
 - prepare and maintain all customary financial books and records in appropriate form so that annual independent audit can be performed
 - · compute annual NAV
 - handle subscription/redemption payments
 - convene Board of Directors' meetings
 - maintain records; disburse payments

- c. Compensation \$225,000 payable in arrears, plus expenses
- d. Scope of Liabilities Administrator not liable for loss, damage etc. "other than as a result of its negligence, willful misconduct or reckless disregard of its duties hereunder"
- e. Indemnification Fund indemnifies Administrator for anything arising out of this contract except for Expenses, losses, liability or damage caused by Administrator's own negligence, willful Misconduct or reckless disregard of its duties
- f., books and records belong to Fund
- g. contract automatically renewed unless 30 days' prior notice of termination given
- Custodial Services Agreement between the Fund and Citco Bank Nederland NV (as the Fund's bank) and Citco Global Custody NV (as the Fund's depository)
 - a. agreement is subject to Citco's General Rules for the Custody of Securities and to Bank's Rules & General Terms and Conditions to the extent they don't conflict with this agreement
 - b. Citeo can use sub-custodians of its choosing and will not be liable for their shortcomings if it exercised due care in their selection; but will assist client in recovering losses from any such 3rd party custodians
 - Fees are \$35,000 per annum, plus 25.00 per transaction fee, plus reimbursement of sub-custodian fees and expenses

EXHIBIT 10

IN THE UNITED STATES DISTRICT COURT	00003
FOR THE SOUTHERN DISTRICT OF FLORIDA	2 INDEX
2	3
3 No. 10-20206-CIV-MARTINEZ	Examination Page
4 LORRENE DA SILVA FERREIRA and	4 Direct By Mr. Kellogg 4
ARLETTE DA SILVA FERREIRA,	5
5 individually and on behalf of	6
all other similarly situated,	7
6	8
Plaintiffs,	9
7 vs.	10
8 EFG CAPITAL INTERNATIONAL CORP.	ll ll
and EFG BANK f/k/a EFG PRIVATE	12
9 BANK SA,	13
10 Defendants.	14
	15
11	16
201 S. Biscayne Blvd.	17
12 Miami, Florida	18
December 2, 2010	19
13 9:55 a.m 12:40 p.m.	20
14	21
15 VIDEOTAPED DEPOSITION OF MICHAEL DONNELL	22
16	23
17 Taken before KIMBERLY FONTALVO, REGISTERED	24
0002 1 APPEARANCES:	00004 1 VIDEOGRAPHER: Good morning. We are now
2	2 on the video record. This is the videotape
On behalf of Plaintiffs:	3 deposition of Michael Donnell in the matter of
3	4 case Lorrene and Arlette Da Silva Ferreira v.
LEVINE, KELLOGG, LEHMAN, SCHNEIDER & GROSSMAN, LLP	5 EFG Capital International Corporation. Today
4 201 S. Biscayne Blvd., 34th Floor	6 is Thursday, December 2, 2010. The time is
Miami, FL 33131	7 10:02. Counsel present to those themselves,
5 BY: JASON KELLOGG, ESQ.	8 for the record, and after this, court reporter
6	9 swear in the witness. 10 MR. KELLOGG: Good morning, Mr. Donnell,
7	10 MR. KELLOGG: Good morning, Mr. Donnell, 11 my name is Jason Kellogg. I am an attorney for
On behalf of Defendant:	12 the plaintiffs in this case.
0	
S CREENIDED G. TRAUDIG	_ L
GREENBERG, TRAURIG	13 Can you state your full name for the
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East	13 Can you state your full name for the 14 record?
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell.
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ.	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon:
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY: JON A. JACOBSON, ESQ.	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon:
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY: JON A. JACOBSON, ESQ.	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY: JON A. JACOBSON, ESQ. 11 12	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL 18 a witness named in the notice heretofore filed,
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY. JON A. JACOBSON, ESQ. 11 12	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL 18 a witness named in the notice heretofore filed, 19 being of lawful age and having been first duly
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY. JON A. JACOBSON, ESQ. 11 12 13	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL 18 a witness named in the notice heretofore filed, 19 being of lawful age and having been first duly 20 sworn, testified on his oath as follows:
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY. JON A. JACOBSON, ESQ. 11 12 13 14	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL 18 a witness named in the notice heretofore filed, 19 being of lawful age and having been first duly 20 sworn, testified on his oath as follows: 21 DIRECT EXAMINATION
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY. JON A. JACOBSON, ESQ. 11 12 13 14 15 16	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL 18 a witness named in the notice heretofore filed, 19 being of lawful age and having been first duly 20 sworn, testified on his oath as follows: 21 DIRECT EXAMINATION 22 BY MR. KELLOGG
GREENBERG, TRAURIG 9 777 S. Flagler Dr., Ste. 300 East West Palm Beach, FL 33401 10 BY: JOHN C. COATES, III, ESQ. BY. JON A. JACOBSON, ESQ. 11 12 13 14	13 Can you state your full name for the 14 record? 15 THE WITNESS: Michael Ross Donnell. 16 Thereupon: 17 MICHAEL DONNELL 18 a witness named in the notice heretofore filed, 19 being of lawful age and having been first duly 20 sworn, testified on his oath as follows: 21 DIRECT EXAMINATION 22 BY MR. KELLOGG 23 Q. And you swear that your name is Michael

Page 2

Donnell, Michael - Vol. 1

Page 4 | -Pages 1-4

Q. Mr. Donnell, have you ever had your

2 deposition taken?

A. Yes.

Q. Okay. How many times?

A. Three times.

Q. When was the last time you got your

7 deposition taken?

A. In 2004, I believe.

Q. And what was that deposition, what did it

10 pertain to?

A. Pertaining to an order I entered into with 11

12 the SEC.

13 Q. What was the order that was entered into

14 with the SEC?

A. I entered an order with the SEC in 2008 15

16 related to my -- my previous employment.

Q. Okay. What was your previous employment? 17

A. I worked for -- the reference employment 18

19 was Mercantile Bankshares Corp.

O. Okav. Why did you -- what was the

21 circumstances of having to enter into an order with

22 the -- did you say it was the SEC?

A. (Nodding head.)

Q. -- with the SEC about your previous 24

25 employment?

A. The SEC alleged that I aided and abetted

2 improper activities by myself and by my firm.

Q. Okay. And did you go in -- did the SEC's

4 allegations detail what it thought the alleged

5 activities were that you had engaged in?

A. The order that I entered into did describe

7 the SEC's allegations.

Q. Okay. And what did that order say about

9 the SEC's allegations against you relating to aiding

10 and abetting?

A. The order that I entered into described a

12 series of events that the SEC allege occurred, and

13 then, as a result of that punitive action and as

14 result of that, the fine and other -- other results

15 of the order.

Q. Okay. And what was the punitive action

17 that the SEC took?

A. The order that I entered into barred me

19 from being employed by a registered investment

20 advisor for a period of three years.

Q. Prior to that, were you a registered -- or

22 working for a registered investment advisor?

Strike that,

Prior to that, were you a registered

25 investment advisor?

Page 5

Page 7

00006

A. It's stated in the order.

2 Q. It's stated in the order?

A. Uh-huh. ٦

Q. And what does the order state?

A. The order, as I recall, is an agreement

6 with regards to certain allegations that were made

7 and in certain sanctions imposed by the SEC that I

Q. What were the allegations that were made

10 against you?

A. I don't recall the specific allegation.

Q. Who made the allegations against you? 12

A. The Securities and Exchange Commission.

14 Q. And I'm not asking for the specific

15 allegations or your memory about specific

16 allegations.

17 But, generally, what were the allegations

18 that the SEC made against you in 2004?

A. Generally, the allegations pertained to a

20 conflicts case.

21 Q. Okay. What's a conflicts case, meaning

22 that there was alleged conflict of interest?

O. And what did the -- what was the conflict

25 of interest that the SEC alleged against you?

00008

Q. But you were working for a registered

3 investment advisor?

A. No.

MR. COATES: I was going to say: Can you

clarify the -- the time that you're discussing?

BY MR. KELLOGG

Q. Okay. The order's entered in 2008, right?

A. Yes.

Q. Okay. And it bars you from - I thought

11 you said working for a registered investment advisor

12 for a period of three years, correct?

13 A. Yes.

Q. Okay. At the time the order was

15 entered -- or maybe more specifically I should ask:

16 The bank that you worked for, the Mercantile Bank,

17 did you -- were you an investment -- registered

18 investment advisor for that bank?

A. When I worked at Mercantile?

20 Q. Right.

21 A. I don't recall if Mercantile was a

22 registered investment advisor.

Q. Okay. But were you a registered

24 investment advisor?

A. No, I was not.

Page 6

Page 8 Pages 5-8

00009 00011 Q. Were there any monetary punitive measures 1 wrongful termination. 2 taken by the SEC? Q. And do you know why you were called as a 3 witness in that case? 3 A. Yes. Q. And what were they? A. No, I do not. A. I was -- I agreed to pay \$75,000. Q. Did you work with that employee? 6 A. Yes, I did. Q. In the order, does it state anything about 7 whether you acknowledged having participated in any Q. Was he your supervisor? 8 of the actions that were alleged against you by the A. Yes, he was. Q. And when was that deposition taken? 9 SEC? 10 MR. COATES: I'm going to object to the A. I believe in 2003. Q. Okay. And so there's a third deposition. ш form of the question. 12 It would have been the first one that you ever took. 12 You may answer. 13 And when was that? 13 A. I don't recall particularly the language 14 when -- when I signed the order, but it's entered A. I believe in 1999 or 2000. Q. And what did that deposition involve? 15 into the order. A. It involved a previous employer, Refco BY MR. KELLOGG 16 16 17 Group. 17 Q. Did you have to acknowledge that what the Q. How do you spell that? 18 SEC was alleging against you was true? 18 MR. COATES: Same objection. 19 A. R-E-F-C-O Group. 19 Q. Okay. 20 A. I've not reviewed the order in several 20 2.1 A. Versus a hedge fund. 21 years and I don't recall. Q. And what was the issue in that matter? 22 BY MR. KELLOGG A. I don't remember the specifies of the Q. Does the order state that you dispute the 23 24 allegations made against you by the SEC? 24 case. The issue was requesting my testimony because 25 I was involved in the prime brokerage account of the 25 MR. COATES: Object to form. Page 9 00012 00010 A. Again, specifically, I don't remember the I fund at Refco. 2 language in the order. I'd have to review it. Q. So you were -- you were an employee at BY MR. KELLOGG 3 Refco, correct? A. Yes. Q. And this was an order that was entered

- 5 into about two years ago?
- A. March of 2008, yes.
- Q. And how many depositions did you take in
- 8 relation to the SEC action that was taken against
- 9 you?
- 10 A. One.
- Q. And previous to that -- so that was the 1.1
- 12 last deposition you took.
- 13 What was the one you took before that?
- 14 Or, actually, there were two that you took before
- 15 that. Let's talk the one just before, in time, the
- 16 2004 deposition.
- 17 A. The one that preceded that was a civil
- 18 matter.
- 19 Q. Okay. And what did that involve?
- 20 A. It involved an employee at my previous
- 21 employer, Mercantile Bankshares. Suit against
- 22 Mercantile Bankshares.
- Q. What did -- what was the nature of the
- 24 lawsuit against Mercantile by the former employee?
- A. My recollection is that he was suing for

- Q. And the hedge fund that Refco was in
- 6 litigation with was a hedge fund that you had --
- 7 were involved in -- involved with; correct?
- 8 A. I had --
- 9 MR. COATES: Object to form.
- 10 You may answer.
- 11 A. Can you repeat the question?
- 12 (Thereupon, the requested portion was read
- 13 back by the reporter as above recorded.)
- A. During my employment at Refco, I had been
- 15 involved with the hedge fund that was involved in
- 16 the deposition.
- BY MR. KELLOGG
- Q. Okay. Do you remember what was at issue
- 19 in that case?
- A. The issue was in reference to emerging
- 21 market securities, and that's all I recall about the
- case.
- Q. Was it -- was it some kind of business
- 24 dispute about trades?
- A. I don't recall.

00013 00015 Q. And what was your role? You were a A. About one year. 1 2 Q. What was your next employment? 2 witness? A. With Refco Group. COURT REPORTER: I'm sorry. What was the Q. Were you named as an individual party to 5 5 the lawsuit? name? A. No. 6 THE WITNESS: Refco, R-E-F-C-O. 7 COURT REPORTER: Oh. Thank you. Thank Q. So you -- you've had some experience with 8 depositions, but just to remind you of a few of the 8 A. Specifically Refco Capital Markets. 9 ground rules: Let me finish my question. There's BY MR. KELLOGG 10 going to be times when you - you know what I'm Q. And what did you do at Refco Capital 11 asking and you know the answer and you're going to 12 want to tell me, but just hold off on telling me 12 Markets? 13 until I finish the question so that the court 13 A. I was in sales. Q. And what were you selling at Refco Capital 14 reporter gets a chance to transcribe it. 14 15 Markets? Is there any reason you can't give full 16 complete honest testimony today? Prime brokerage services to hedge funds. 17 Q. Can you give me a little description of 18 Q. Are you on any medications that would 18 what prime brokerage -- what prime brokerage 19 services to hedge funds means? 19 prevent you from doing so? A. Providing capital -- capital markets A. No. Q. The other ground rule is: If you -- you 21 brokerage to -- to hedge funds. 21 Q. Was that the first brokerage employment 22 need a break, let me know and we can take one. I've gotten a little bit of your work 23 that you had? A. Yes. 24 history, but if you could kind of just -- I guess --Q. And how did you get into that field? 25 let's start from, say, where you graduated high

Pa;	ge	I.	3

Page 15

00014

- 1 school and just take me through your background,
- 2 through education and work experience.
- 3 A. Okay. I graduated from St. Lawrence
- 4 University in 1992.
- 5 Q. Okay. What was -- what was your major?
- 6 A Political science.
- 7 Q. Any minors?
- 8 A, No.
- 9 Q. Where did you go from St. Lawrence?
- 10 A. I went to Eastman Kodak.
- 11 Q. What did you do with Eastman Kodak?
- 12 A. I was in sales.
- 13 Q. Okay. How long did you work at Eastman?
- 14 A. Approximately two years.
- 15 Q. Then where did you go?
- 16 A. The family business with -- at the
- 17 Meadowlands Convention Center.
- 18 Q. And what was your role with the family
- 19 business?
- 20 A. I was in sales.
- 21 Q. Okay. What was the name of the family
- 22 business?
- 23 A. Meadowlands Convention Center.
- Q. And how long were you in sales with
- 25 Meadowlands Convention Center?

00016

- 1 A. Through a family friend.
- 2 Q. Someone who worked at Refco?
- 3 A. Yes.
- 4 Q. And so how long did you work at Refco?
- 5 A. About three years.
- 6 Q. And that was in New York City?
- A. Yes.
- 8 Q. Did you receive any promotions while you
- 9 were at Refco?
- 10 A. No.
- 11 Q. And what was your official position?
- A. Sales representative.
- 13 Q. Where did you go from Refco?
- 14 A. Caxton Symmetry.
- 15 Q. How do you spell that?
- 16 A. C-A-X-T-O-N, S-Y-M-M-E-T-R-Y.
- 17 Q. Okay. And what did you do with Caxton?
- 18 A. Sales.
- 19 Q. Same title, sales rep?
- 20 A. I don't recall,
- 21 Q. And was it the same type of sales that you
- 22 did while you were involved with -- with Refco?
- 23 A. No.
- Q. Okay. What was -- what kind of sales were
- 25 you involved with at Caxton?

- 1 A Third party marketing of hedge funds to
- 2 investors.
- 3 O. And what does that mean?
- 4 A. It means that the firm had a universe of
- 5 hedge funds that it offered or recommended to its
- 6 clients.
- 7 Q. And so you dealt with marketing the
- 8 company's products to its clients?
- A. Yes.
- 10 O. Did you have any -- going back to Refco
- 11 Group, did you have any due diligence functions as a
- 12 sales representative?
- 13 A. No.
- 14 Q. And what about at Caxton? Did you have
- 15 any due -- due diligence functions?
- 16 A. Yes.
- 17 Q. Okay. What were those functions?
- 18 A. I participated in the due diligence of the
- 19 funds that were on the company's platform.
- 20 Q. And approximately how many funds did it
- 21 have on the platform?
- 22 A. My recollection is that we had up to
- 23 12 funds.
- 24 Q. And did you participate in due diligence
- 25 for each of those funds?

00019

the property of the second second second second

- marketable to our investors.
- Q. And how was the information -- I guess
- 3 information was inputted onto the template so that
- 4 the committee could review it?
- 5 A. Yes
- Q. Okay. And was that part of your function,
- 7 gathering information?
- 8 A. Depending upon the fund, there was
- 9 certain -- certain information that I was tasked
- 10 with collecting, yes.
- Q. What was -- typically what was your task
- 12 or your role in the due diligence?
- 3 A. What would, in the industry, be referred
- 14 to as desk due diligence. So collection of the
- 15 offering materials of the fund, related
- 16 documentation, historical performance, things of
- 17 that nature.
- 18 Q. And were there other people at Caxton who
- 19 had other functions relating to the due diligence
- 20 whom you worked with?
- A. Well, I worked for Caxton Symmetry at
- 22 Caxton Corp, our affiliate. It was a hundred-person
- 23 or more investment company.
- Q. And it had a team of people that were
- 25 dedicated to due diligence?

Page 17

Page 19

81000

- 1 A. Yes
- 2 O. And what did the due diligence consist of
- 3 at Caxton?
- 4 A. The due diligence at Caxton was -- was
- 5 supervised and driven by our affiliate, Caxton Corp,
- 6 which -- which is one of the largest global macro
- 7 hedge funds in the world in fund of funds. Bruce
- 8 Kovner, the head of the firm and the fund-of-funds
- 9 team, put together the template and and required
- 10 due diligence that was needed so that the committee
- 11 could evaluate it.
- 12 Q. Okay. And what was what was the
- 13 template then?
- 14 A. The template was a very common
- 15 industry-type template which had fields for both
- 16 quantitative and qualitative information about the
- 17 hedge fund as well as required document collection.
- 18 O. And what would -- what would Caxton do
- 19 with that template?
- 20 A. What --
- 21 Q. How would how would how would he use
- 22 it?
- 23 A. Caxton Symmetry's investment committee
- 24 would use that template as a means of evaluating if
- 25 the fund was suitable for our platform and

00020

- A. It did. Yes.
- 2 Q. Approximately how many people did due
- 3 diligence at Caxton Corp?
- 4 A. I don't know.
- 5 Q. More than ten?
- 6 A. It's a difficult question to ask because
- 7 there was so many different roles and -- and so many
- 8 different investment teams, that I couldn't answer
- 9 the question.
- 10 Q. But one of your roles was, you said, desk
- 11 due diligence.
- 12 While you were there, did you participate
- 13 in any other due diligence functions?
- 14 A. Yes, I participated in the manager visits.
- 15 Q. Okay. And what -- what is a manager
- 16 visit?
- 17 A. A manager visit is a typical part of the
- 18 due diligence process where a potential investor or
- 19 sponsor meets with the portfolio manager of a hedge
- 20 fund or the investment advisor to a hedge fund, as
- 21 well as other members of the team, to perform
- 22 on-site due diligence, both investment due diligence
- 23 and operational due diligence.
- 24 Q. And what were the types of things you were
- 25 looking for during those manager visits?

- A. It's an opportunity to, as I said, speak
- 2 with members of the firm about their investment
- 3 methodology, their investment strategy, the
- 4 background of the -- of the portfolio manager, the
- 5 structure of the trading team, the structure of the
- 6 operational team, and the structure of the back
- 7 office.
- Q. Who would you typically talk to during
- 9 these visits?
- A. During a typical visit, a manager meeting,
- II one would speak with the portfolio manager, all of
- 12 the principals of the firm. However, it wasn't
- 13 limited to senior people. It also included 14 operational people, back office people, and
- 15 marketing.
- Q. Okay. Did you have any other functions
- 17 other than desk -- desk due diligence and manager
- 18 visits?
- 19 A. Yes.
- 20 Q. And what were those?
- A. The development of the marketing materials 21
- 22 and sales literature that we used to recommend funds

Q. And how long did you work at Caxton?

Q. And did you receive any promotions or

A. It was a real estate development project.

O. And what were you involved in developing?

A. Food courts at the World Trade Center.

Q. And what time did you start doing this

Q. And was this a project that you were -

A. I did have an ownership stake through a

Q. Was this one of your family companies?

Q. What was the name of the company that you

5 changes in title while you were with Caxton?

O. Where did you go after Caxton? A. After Caxton, I worked at an independent

Q. Okay. And what was that?

Q. Where was it located?

A. In Manhattan

17 project, year, just around?

A. No, it was not.

A. 1999.

20 had ownership in?

22 company, yes.

A. I worked at Caxton for approximately two

- 23 to our clients.
- Q. Okay. Any other roles with Caxton?
- 25 A. No.

00022

2

8

10

11

12

13

14

15

16

18

19

21

23

24

9 project.

3 years.

00023

- 1 purchased?
- A. Copenhagen.
- Q. And so what was your role with the real
- 4 estate development?
- A. It was raising money for the John J. Stock
- 6 (phonetic) Company, who was the principal investor
- 7 in this private equity transaction.
- Q. And how much money were they looking to
- 9 raise?
- A. They were looking for equity of 10
- 11 approximately 50 million.
- Q. And were you successful in raising money
- 13 as part of this project?
- A. No.
- Q. Did the project ever -- was it ever
- 16 completed?
- A. No. As a result of 9/11, the project was
- 18 never completed.
- Q. And then, after this project, I guess,
- 20 was -- was ended, what did you do next?
- A. I was employed by a firm called
- 22 "PlusFunds," P-L-U-S Funds.
- Q. And what did -- what did PlusFunds do?
- A. PlusFunds was a company that created a
- 25 secondary market for hedge funds traded on the

Page 21

- 1 Bermuda stock exchange.
- Q. And what was your role there at Plus?
- A. Sales.
- Q. Did you have any due diligence functions
- 5 while you were with Plus?
- A. Yes.
- Q. Okay. What were those?
- A. To participate in the due diligence
- process.
- Q. Okay. And you told me earlier that, at
- 11 Caxton, you did specific -- there were specific
- 12 things that you participated in.
- What were some of the things that you

- 16 quantitative or qualitative due diligence.
- Q. Did you do desk due diligence?
- 18 A. Yes.
- 19 Q. And did you meet with managers?
- 20
- 21 Q. Was there any reason you didn't meet with
- 22 managers while you were with Plus?
- A. It wasn't part of my just responsibility.
- 24 O. There were someone else there who --
- 2.5 A. Yes.

00024

- 14 participated in while you were with Plus?
- A. I was tasked with various requests for

- 1 Q. -- took those functions?
- 2 A. Yes.
- 3 Q. Did you have any other due diligence
- 4 functions other than desk due diligence at Plus?
- 5 A. No
- 6 Q. And you said you were in sales there as
- 7 well?
- 8 A. Uh-huh.
- 9 Q. Okay.
- 10 A. Yes.
- 11 Q. And the other rule is -- yeah. Okay.
- 12 A. Sorry.
- 13 Q. Did you receive any promotions or changes
- 14 in title while you were with Plus?
- 15 A. Yes.
- 16 Q. Okay. And what was that? What was the
- 17 change?
- 8 A. I was promoted from a sales representative
- 19 to the head of sales.
- 20 Q. And as head of sales, how many salesmen
- 21 did you oversee?
- 22 A. I believe I oversaw three salespeople, but
- 23 I did not have direct supervision that you would
- 24 normally see on an org chart.
- 25 Q. And and what's the reason?

00027

- A. The firm was become insolvent and we were
- 2 voluntarily allowed to terminate our employment.
- 3 O. But after you left, the firm continued on
- 4 and ultimately was sold to the to, I guess, the
- 5 S&P organization?
- 6 A. Ultimately the firm became S&P Hedge Fund
- 7 Index.
- Q. Where did you go after PlusFunds?
- A. To Mercantile Bankshares Corp.
- 10 Q. Okay. And what -- around what date was
- 11 that, the year?
- A. That would be around 2001.
- 13 Q. And how long were you at Mercantile?
- 14 A. Three years. Two and a half years.
- 15 Sorry.
- 16 Q. And what was your role at Mercantile?
- 17 A. Alternative investments distribution.
- 18 Q. Okay. And what did that mean?
- 9 A. It meant selling hedge funds and other
- 20 alternative investments to investors.
- 21 Q. As -- was due diligence part of your
- 22 function there at Mercantile?
- 3 A. Yes.
- Q. And what were some of the due diligence
- 25 functions you had, or responsibilities?

Page 25

Page 27

00026

- 1 A. It was a dot-com startup and they didn't
- 2 have a formal structure in place. So --
- 3 Q. It was informal?
- 4 A. Right.
- 5 My role as head of sales was really about
- 6 the development of our marketing and branding
- 7 campaign for the firm.
- 8 Q. How long were you at Plus?
- 9 A. I was at PlusFunds for approximately two
- 10 years.
- 11 Q. Is -- is PlusFunds still around?
- 12 A. PlusFunds -- PlusFunds became the S&P
- 13 Hedge Fund Index. It was acquired by Standard &
- 14 Poor's.
- 15 Q. So it was a successful dot-com startup?
- 16 A. It ultimately was a successful dot-com
- 17 startup. I left prior to the S&P acquisition.
- 18 Q. Did you have any ownership interest in
- 19 PlusFunds?
- 20 A. No, I did not.
- 21 Q. And how long were you you said you were
- 22 there for two years?
- 23 A. About a year and a half, yes.
- Q. What was the circumstances of your leaving
- 25 PlusFunds?

00028

- A. Identifying fund-of-funds managers based
- 2 upon the criteria set forth by product development
- 3 board
- 4 Q. What was the criteria that was set forth
- 5 by the board?
- 6 A. The criteria included specifications with
- 7 regards to the investment strategy and the type of
- 8 underlying investment in the fund of funds.
- 9 Q. Was -- did that strategy change over time?
- 0 A. No. There were three strategies which
- 11 were consistent throughout my time.
 - Q. Okay. And what were those strategies?
- 3 A. One strategy was relative value fund of
- 14 funds, the second strategy was long/short equity
- 15 fund of funds, and the third strategy was small cap
- 16 equity fund of funds.
- 17 Q And what is -- what is a relative value
- 18 fund of funds?
- 19 A. A relative value fund of funds is a fund
- 20 of hedge funds that invests in underlying strategies
- 21 that are nondirectional in nature.
- 22 Q. And what does that mean?
- 23 A. It means that they generate returns.
- 24 through the use of arbitrage and other sophisticated
- 25 investment strategies rather than relying on market

- 1 movement solely for gains or losses.
- 2 Q. And what's a long/short equity?
- 3 A. Long/short equity fund of funds is a fund
- 4 of hedge funds that invests in underlying long/short
- 5 strategies, typically in equities.
- 6 Q. And what's the difference between a
- 7 long/short strategy and a relative value strategy?
- A The difference between long/short strategy
- 9 and relative value is that a long/short strategy is
- 10 a -- is a fair strategy which has some
- 11 directionality to it or dependency on the market,
- 12 where a relative value strategy is very low
- 13 volatility arbitrage-related strategy.
- 14 Q. And what's a -- what is a small cap fund
- 15 of funds?
- 16 A. A small cap fund of funds is a fund of
- 17 hedge funds that invest in equity strategies that
- 18 invest only in small cap companies as the underlying
- 19 securities in the portfolio's.
- Q. What -- in addition to the identification
- 21 of those types of fund of funds, what other due
- 22 diligence responsibilities did you have?
- 23 A. Well, within that responsibility was the
- 24 usual due diligence of the fund of funds.
- 25 Q. Okay. And while you were at Mercantile,

00031

- A. I participated in the creation of the
- 2 template.
- 3 Q. And so I think, at some point during your
- 4 time at Mercantile, the events arose that allege --
- 5 that -- that led to the allegations made against you
- 6 by the SEC, correct?
- A. Yes.
- Q. So now that I know a little bit more about
- 9 what your role was at -- at Mercantile, what exactly
- 10 were the things that the SEC said you did as -
- 11 during your role as an alternative investments
- 12 distribution person?
- 13 MR. COATES: I'm going to object to the
- 14 form of the question. Jason, we covered this
- 15 extensively this morning, and I'm going to
- 16 allow a few more questions on this and then ask
- 17 you to move on.
- 18 BY MR. KELLOGG
- 19 Q. Did you understand the question?
- 20 A. Yes.
- 21 I entered into an order with the SEC in
- 22 2008 with regards to a conflicts case.
- 3 Q. Is that order available on the public
- 24 records, as far as you know?
- 25 A. I believe so, yes.

Page 29

Page 31

00030

- 1 what was the usual due diligence that was conducted?
- A. The completion of a due diligence
- 3 template.
- 4 Q. So Mercantile had a template?
- 5 A. Yes.
- 6 THE WITNESS: My apologies.
- 7 BY MR, KELLOGG
- 8 Q. And what was the type of information that
- 9 would go on or that that you found on the
- 10 Mercantile template?
- 11 A. It was quantitative and qualitative due
- 12 diligence information.
- 13 Q. Okay. And what did it include?
- 14 A. The quantitative due diligence included
- 15 specific information about the investment fund. For
- 16 example, its assets under management, its historical
- 17 track record, specific strategic allocations.
- 18 Qualitative due diligence was about the investment
- 19 strategy, the background of the manager, the
- 20 background of the firm, et cetera.
- 21 Q. Did you have any role in creating or
- 22 modifying the template?
- 23 A. Yes.
- 24 Q. And what was what was your role in that
- 25 regard?

00032

- Q. And so it's your testimony that the
- 2 information contained in that order will answer my
- 3 question as to what the SEC's allegations were
- 4 regarding your employment, or the things that it
- 5 alleged you did as part of your employment at
- 6 Mercantile?
- 7 A. I don't know.
- 8 Q. And you don't know if that information is
- 9 contained in the order?
- 10 A. I don't know if it will answer your
- 11 questions.
- 12 Q. I'm sorry?
- 13 A. I don't know if it will answer your
- 14 questions. I believe your question was a little bad
- 15 to answer to my questions [sic.] and I don't know
- 16 what the questions are.
- 17 Q. Well, the question I just asked, would it
- 18 answer that question as to what the SEC's
- 19 allegations were?
- 20 A. Yes, that's in the order.
- 21 Q. Was there anything in the order that you
- 22 dispute?
- 23 A. I entered into the order --
- 24 MR. COATES: I'm going to object to the
- 5 form of the question.

Page 32

00033 00035 You may answer. I think it was already Q. Okay. And what -- what was the part-time 2 asked earlier this morning. You can answer it 2 employment? 3 one more time. I was an administrative assistant. A. I entered into the order and the order Q. For what company? 5 speaks for itself. A. An employment agency in New York, I don't BY MR. KELLOGG 6 recall the name of it. Q. Does the order say whether or not you Q. Was that a family business? 8 dispute or do not dispute the allegations made A. No, it was not. Q. Then you came to be employed at EFG 9 against you? 10 A. I don't recall. 10 Capital, correct? A. Yes, as a consultant in 2005. 11 MR. COATES: Object to the form of the Q. And what was your role as a consultant? 12 question. A. I was engaged by the firm to assist in the 13 You may answer, sir. 14 marketing of hedge funds to its clients. 14 A. I don't recall. Q. And when you started at EFG Capital, were BY MR. KELLOGG 15 16 you in the New York or the Miami office? Q. What were the circumstances of you leaving 16 17 Mercantile? A. Mîami. Q. The employment agency that you had worked 18 A. I was terminated. 19 at part-time, was that in Miami or New York? Q. And was it relating to the allegations 19 A. That was in New York. 20 that were eventually made by the SEC? Q. How did you come to learn about EFG 21 A. Yes. 22 22 Capital and -- and get a job there? Q. And where did you go after Mercantile? A. Through a colleague. 23 A. EFG Capital Q. When did you start with EFG Capital? 24 Q. Who was that colleague?

Dogo	22
Page	33

Page 35

0003	4			
1	THE WITNESS: Can we take a break?			
2	MR. COATES: Yeah, sure.			
3	MR. KELLOGG: Yep.			
4	VIDEOGRAPHER: Let's go off the record.			
5	The time is 10:34.			
6	(Thereupon, a recess was taken, after			
7	which the following proceedings were held:)			
8	VIDEOGRAPHER: We're now back on the			
9	record. Time is 10:40.			
10	BY MR. KELLOGG			
11	Q. Mr. Donnell, before we took the break, we			
12	had just gotten to the EFG Capital part of your work			
13	history.			
14	You said you started at Mercantile in			
15	2001, correct?			
16	A. Yes.			
17	Q. And you worked there for about two and a			
18	18 half years, you said?			
19	A. Yes.			
20	Q. So you would have ended your employment			
21	there sometime in 2003 or 2004?			
22	A. That's correct.			
23	Q. What did you do between that time and the			

00036 Q. And where did you know Mr. Campano? 2 A. Previous employer. Q. Was that Mercantile? A. No. Q. With which employer? A. Refco. Q. So you were hired at EFG Capital by 8 Mr. Campano? A. I was hired as a consultant by 10 Mr. Campano, yes. Q. In addition to the marketing and sales 12 responsibilities you had as a consultant, did you 13 have any other responsibilities for EFG Capital, 14 while you were -- while you were a consultant? 15 A. No. Q. You didn't have any due diligence function 17 while you were a consultant? A. Yes. 18 Q. You did? 19 A. I did, yes. Q. Okay. And what were your 22 responsibilities? A. Generally my responsibilities was to 24 assist the firm in the standardization and 25 systematic reporting of its due diligence activities

A. Sixto Campano.

24 time you started at EFG Capital? A. I had part-time employment.

25

A. In 2005.

- 1 and compliance of its sales literature.
- Q. So part of your role as consultant for EFG
- 3 Capital was to systemize their due diligence
- 4 functions?
- 5 MR, COATES: Object to the form of the
- 6 question.
- 7 You may answer.
- 8 A. Part of my role as a consultant at EFG was
- 9 to take existing due diligence and to put it into a
- 10 standardized format.
- 11 BY MR. KELLOGG
- 12 Q. Prior to that, there wasn't a standardized
- 13 format used by EFG for its due diligence?
- 14 A. There was not a written template used by
- 15 EFG for all of the funds that it had performed due
- 16 diligence on.
- 17 Q. So are you saying there was a written
- 18 template for some of those funds --
- 19 A. Yes.
- 20 Q. -- that existed when you started?
- 21 A. No, if I may change -- there was written
- 22 documentation with regards to the due diligence that
- 23 had been performed, but to suggest that there was a
- 24 template, to answer your question, the answer would
- 25 be, no, there was no standard template for the

00039

- Q. Did you ask Mr. Campano whether there had
- 2 been any issues?
- 3 MR, COATES: Object to the form of the
- 4 question.
- 5 You may answer.
- 6 BY MR. KELLOGG
- O. Did you have any conversations with
- 8 Mr. Campano about whether EFG was having issues with
- 9 its compliance review procedures?
- 10 A. Within discussion --
- 11 Q. Compliance --
- 12 MR. COATES: Excuse me, sir.
- 13 BY MR. KELLOGG
- 14 Q. Compliance procedures.
 - MR. COATES: Object to form.
- 16 You may answer, sir.
- 17 A. Yes.

15

- 18 BY MR. KELLOGG
- 19 Q. And what was said in that conversation?
- 20 A. I don't recall the specifics of the
- 21 conversation. The purpose of the conversation was
- 22 to understand if EFG Capital had any complaints
- 23 related to the sale of hedge funds in the past, and
- 24 in that conversation, I recall that there had been
- 25 no complaints related to hedge funds.

Page 37

Page 39

00038

- I recording of all the due diligence information
- 2 obtained by the firm with regards to its hedge
- 3 funds
- Q. So one of the things you were asked to do
- 5 was to create the template, correct?
- 6 A. Yes.
- 7 Q. Okay. And then take the existing
- 8 information that you had on the funds that EFG
- 9 Capital was selling and to put that information into
- 10 the template that you created?
- 11 A. Yes.
- 12 Q. And you were asked to do that by
- 13 Мг. Сатрапо?
- 14 A. Yes. It was part of my engagement as a
- 15 consultant.
- 16 Q. And did Mr. Campano tell you why EFG
- 17 Capital wanted to do this?
- 18 A. Yes.
- 19 Q. And what did he say?
- 20 A. They wanted to review their compliance
- 21 with the offering of hedge funds to EFG clients.
- Q. Were there any issues that had arisen that
- 23 had prompted EFG Capital to review its compliance
- 24 procedures relating to hedge funds?
- 25 A. No.

00040

- Q. But EFG felt, nonetheless, it was in its
- 2 best interest to review its compliance procedures
- 3 for its hedge funds?
- 4 MR. COATES: Object to form.
- 5 You may answer.
- A. Yes.
- 7 BY MR. KELLOGG
- 8 Q. How long were you a consultant at EFG
- 9 Capital?
- 10 A. Approximately eight months, I believe.
- 11 Q. And what happened at that point? Were you
- 12 promoted or given a -- a full-time position?
- A. I was given a full-time position.
- 14 Q. Okay. And what was the position you were
- 15 given?
- 16 A. Sales representative.
- 17 Q. And what was the time frame, more or less?
- 18 Was it 2006 when you were given the full-time
- 19 position or was it still in 2005?
- 20 A. I believe it was the end of 2005.
- Q. And what were your responsibilities as a
- 22 full-time member of the sales staff?
- 23 A. To -- to continue the development and
- 24 implementation of standardized due diligence and
- 25 hedge fund review, to comply with our regulatory

- 1 requirements.
- Q. What were the regulatory requirements that
- 3 you were attempting to comply with?
- 4 A. Compliance with the general conduct rules
- 5 of FINRA.
- Q. And what are those rules, just generally
- 7 speaking, as far as you understand them?
- A. FINRA 2210 with relation to sales
- 9 literature as well as various notice to members
- 10 regarding the sale of hedge funds.
- I1 Q. Do you know what, if any, restrictions are
- 12 laid out in FINRA 2210 regarding the sales
- 13 literature?
- 14 MR. COATES: Object to form.
- 15 You may answer, sir.
- 16 A. Yes.
- 17 BY MR. KELLOGG
- 18 Q. Okay. What what are those? What's
- 19 your understanding?
- 20 A. Rule 2210 generally requires the sales
- 21 literature present a fair and balanced presentation.
- 22 It's not promissory. It's not forward-looking.
- 23 Does not use exaggerated information and does not
- 24 include hypothetical information.
- 25 Q. And as part of your -- as part of your

00043

- 1 Q. Had that process completed?
- A. Yes.
- Q. Okay. About how long did it take you to
- 4 complete that process?
- 5 A. The process of inputting information or
- 6 the development of the template or both?
- Q. Both.
- A. About five months.
- 9 Q. Okay.
- 10 A. Three to five months.
- Q. Did you -- and we're -- we're back to the
- 12 time when you were hired full-time.
- 13 A. Uh-huh
- 14 Q. What other due diligence functions were
- 15 you tasked with?
- 16 A. At the time I was hired full-time, the
- 17 same tasks as during my consultancy.
- 18 Q. So that didn't change.
- 19 Your relation to the due diligence
- 20 functions didn't change when you were hired
- 21 full-time?
- 22 A. Correct.
- Q. And how long were you a sales how long
- 24 was your position at EFG Capital, the position of a
- 25 salesperson?

Page 41

Page 43

00042

- 1 duties to ensure FINRA compliance, did you recommend
- 2 to EFG Capital that it change any of the existing
- 3 marketing literature that it had?
- 4 MR. COATES: Object to form.
- 5 You may answer.
- 6 A. My recommendation was a -- was a -- a
- 7 forward-looking recommendation suggesting that EFG
- 8 Capital use a standardized template for its sales
- 9 literature, in particular for what we refer to as
- 10 tear sheets.
- 11 BY MR. KELLOGG
- 12 Q. Was it your opinion that the -- the tear
- 13 sheets previously used by EFG Capital were in any
- 14 way in violation of the the FINRA rule that you
- 15 just described?
- 16 MR. COATES: Object to form.
- 17 A. No.
- 18 BY MR. KELLOGG
- 19 Q. By the time you had commenced the
- 20 full-time position at EFG Capital, had you completed
- 21 the completion of a due diligence template in the
- 22 entry of information that EFG Capital had already
- 23 gathered as part of its due diligence process and
- 24 incorporated it into the template?
- 25 A. Yes.

00044

- A. I continued to be in a sales role.
- 2 Q. Did you receive any promotions?
- 3 A. Yes.
- 4 Q. Okay. What was your first promotion?
- 5 A. Was promoted to head of marketing.
- 6 Q. And when did that happen?
- A. That happened in late 2006, I believe.
- 8 Q. And what were your -- what was your job
- 9 responsibilities as head of marketing?
- 10 A. As head of marketing, my responsibilities
- 11 were the preparation of written materials used by
- 12 the CROs as collateral material marketing EFG
- 13 Capital.
- 14 Q. Any other tasks, responsibilities as head
- 15 of marketing?
- 16 A. The organization of marketing events for
- 17 customers of EFG.
- 18 Q. And when you say "marketing events," you
- 19 mean literal events that people go to?
- 20 A. Such as a polo match, a golf tournament,
- 21 things of that nature.
- 22 Q. Did you retain any due diligence functions
- 23 as head of marketing?
- 24 A. The role of head of marketing did not
- 25 include due diligence.

- Q. At that point when you became head of
- 2 marketing in late '06, who at EFG was responsible
- 3 for due diligence?
- A. Sixto Campano, as the head of new product
- 5 committee.
- Q. Is it fair to say that you were tasked
- 7 with due diligence from '05 -- in -- in the time
- 8 frame of '05 and '06, and then, once you became the
- 9 head of marketing, that role fell to Mr. Campano?
- MR. COATES: Object to form.
- 11 A. That's incorrect.
- 12 BY MR. KELLOGG
- 13 Q. Okay. What's -- how did -- did
- 14 Mr. Campano oversee your due diligence functions
- 15 while you were doing them?
- 16 A. Yes, during my consultancy and then
- 17 through my employment, my role was to complete the
- 18 required collection of information for hedge fund
- 19 due diligence and review for my supervisor.
- 20 Q. Who was Mr. Campano?
- 21 A. Yes.
- 22 Q. So Mr. Campano was the person ultimately
- 23 responsible for due diligence at EFG Capital?
- 24 A. Yes.
- 25 Q. And that didn't change when you became

00047

- 1 Mr. Campano?
- A. At EFG Capital, there was not.
- 3 Q. Did you work with anyone at any of the
- 4 other EFG entities on due diligence, from the time
- 5 you started until today?
- A. We've had discussions with other
- 7 affiliates of EFG Capital with regard hedge fund due
- 8 diligence
- Q. What affiliates have you had those
- 10 discussions with?
- A. EFG Bank.
- Q. Any others?
- A. EFG Asset Management.
- 4 Q. Is it EFG Capital Asset Management or is
- 15 there a different one called "Asset Management"?
- 16 A. There's a different entity called EFG
- 17 Asset Management.
- 18 Q. Where is the Asset Management entity
- 19 located?
- A. EFG Asset Management is located in London.
- Q. Who did you speak with or who did you work
- 22 with at EFG Bank related to hedge fund due
- 23 diligence?
- 24 A. I had discussions with EFG Bank employees
- 25 that included Jerome Schonbachler, Romy Cabrera,

Page 45

Page 47

00046

- I head of marketing, correct?
- A. No, it did not. I was both head of
- 3 marketing and also continued to serve in the -- in
- 4 the -- the functions I just described.
- 5 Q. So you -- you continued to be involved in
- 6 the due diligence functions even after you became
- 7 head of marketing?
- 8 A. Yes.
- 9 Q. Is Mr. Campano still the person in charge
- 10 of due diligence at EFG Capital?
- 11 A. Yes, he's still head of the new product
- 12 committee.
- 13 Q. And do you continue to have a role
- 14 relating to due diligence at EFG?
- 15 A. Yes.
- 16 Q. Okay. Is it the same role that you had
- 17 since 2005 when you started as a consultant?
- 18 A. Yes.
- 19 Q. Is there anyone else at EFG Capital,
- 20 besides you or Mr. Campano, who are involved in the
- 21 due diligence function of EFG?
- 22 A. Today, no.
- 23 Q. At some point between the time you started
- 24 in '05 until today, were there other people involved
- 25 in the due diligence process, other than you and

00048

- Gyongyi King.
- Q. Any others?
- 3 A. There are others. I just don't recall
- 4 their names.
- 5 Q. Did you have any discussions with Lonnie
- 6 Howell?
- 7 A. With regards to hedge fund due diligence?
- 8 Q. Right.
- A. No.
- 10 Q. In any of the conversations or
- 11 communications you had with EFG Bank about hedge
- 12 fund due diligence, was -- were any of the Fairfield
- 13 funds discussed?
- 14 A. Yes.
- 15 Q. Were any of the Fairfield's funds
- 16 discussed explicitly -- particularly?
- 17 MR. COATES: Object to form.
- 18 A. We spoke about various Fairfield funds.
- 19 BY MR. KELLOGG
- 20 Q. And what did you talk about with regard to
- 21 the Fairfield funds?
- 22 A. Generally we talked about matters of
- 23 performance and any material changes that one was
- 24 aware of to the funds on a Fairfield platform.
- Q. Was -- were there a series of

- 1 conversations about Fairfield due diligence or
- 2 just --
- 3 A. As in any field, as a practitioner, you
- 4 discuss with your colleagues, especially in the
- 5 hedge fund space, what are you hearing, what are you
- 6 doing. EFG Capital performed its own due diligence
- 7 on all of the Fairfield funds as well as all the
- 8 funds in the platform. So there was not a regular
- 9 discourse, EFG Capital, in its function, its
- 10 obligation of doing due diligence, did so, and it
- 11 was not -- that process did not include discussions
- 12 with our affiliates as a matter of course.
- 13 Q. When you discussed Fairfield and,
- 14 specifically, Fairfield's performance, do you
- 15 remember specifically what was discussed?
- 16 A. Can you give me a specific fund?
- 17 Q. Fairfield Sentry?
- 18 A. Fairfield Sentry.
- 19 I don't recall any specific conversations
- 20 about the performance of Fairfield Sentry.
- Q. Do you remember any conversations in which
- 22 anybody at EFG Bank discussed the performance of the
- 23 Fairfield Sentry fund?
- 24 A. I don't remember any specific instances or
- 25 conversations with regard to the performance of the

00051

- A. As I stated previously, I've had
- 2 discussions about the Fairfield funds with my
- 3 colleagues.
- 4 BY MR, KELLOGG
- 5 Q. About due diligence?
- A. About the -- about the funds, about due
- 7 diligence, yes
- 8 Q. EFG Bank was one of the affiliates that
- 9 you had these discussions with, correct?
- A. Ye.
- 11 Q. And EFG Asset Management in London was
- 12 another?
- 13 A. Yes.
- Q. Did EFG Asset Management invest or have
- 15 customers invest in the Fairfield Sentry fund?
- 16 A. I don't know.
- Q. Do you recall having any conversations
- 18 about the Fairfield Sentry fund with EFG Asset
- 19 Management?
- 20 A. Yes.
- Q. Okay. Do you remember any specifics of
- 22 those conversations?
- 23 A. Specifically the conversations related to
- 24 the introduction of a new fund by Fairfield
- 25 Sentry or by Fairfield that was similar in

Page 49

Page 51

00050

- 1 funds
- Q. You just know that performance was one of
- 3 the things that was discussed?
- 4 A. Yes.
- 5 Q. And you said these discussions were
- 6 informal. But were there any -- were there any
- 7 formal mechanisms by which you would have
- 8 conversations with the EFG Bank folks? Were there
- 9 meetings that that occurred?
- 10 A. There were periodically meetings, because
- 11 each EFG affiliate who had exposure to hedge funds
- 12 was responsible for its own due diligence. So,
- 13 again, as practitioners in in a field
- 14 regularly -- not regularly -- periodically we would
- 15 organize calls, perhaps with myself and one of my
- 16 colleagues at one of the entities, or perhaps a
- 17 conference call to discuss each of our due diligence
- 18 and any opinions we may have had at the time. So it
- 19 was done an ad hoc basis, informally.
- 20 Q. Each affiliate was responsible for its own
- 21 due diligence, but I think you're telling me that
- 22 the affiliates also, when they were investing in the
- 23 same fund, would talk with each other about due
- 24 diligence relating to those funds, correct?
- 25 MR. COATES: Object to form.

- 00052
 - I strategy to Fairfield Sentry.
 - Q. What was that fund?
 - 3 A. The name of that fund was Emerald.
 - 4 Q. And approximately what time did Emerald
 - 5 come on line?
 - A. Emerald came on line in sometime in
 - 7 2008.
 - 8 Q. Was it prior to December 2008, as far as
 - 9 you can recall?
 - 10 A. Yes.
 - 11 Q. Okay. Was -- do you remember the people
- 12 at EFG Asset Management that you had conversations
- 13 with?
- 14 A. Gyongyi King.
- 15 Q. And what was his role at EFG Asset
- 16 Management?
- 17 A. It's Ms. King. Mrs. King.
- 18 Q. Ms. Chon? You said --
- 19 A. Gyongyi.
- 20 Q. Gyongyi, Okay.
- 21 A. Jonjee's role was to participate in the
- 22 due diligence process and review of hedge funds for
- 23 EFG Asset Management.
- Q. Did Ms. King ask you any questions about
- 25 the due diligence you had conducted on -- on

Page 52

Page 50

Donnell, Michael - Vol. 1

-Pages 49-52

- 1 Fairfield Sentry?
- 2 MR. COATES: Object to the form of the
- 3 question.
- 4 You may answer.
- 5 A. No.
- 6 BY MR. KELLOGG
- 7 Q. Did you ask her any questions about any
- 8 due diligence she may have done on Fairfield Sentry?
- 9 A. No.
- 10 Q. The conversations with the EFG Bank folks,
- 11 when was the time frame that those occurred?
- 12 MR. COATES: I'm going to object to the
- 13 form of the question.
- 14 A. Again, as a member of a global
- 15 organization, I had regular conversations with my
- 16 colleagues. I can't tell you specifically
- 17 conversations or times unless you have a specific
- 18 instance you want me to describe.
- 19 BY MR. KELLOGG
- 20 Q. Would you ever discuss due diligence
- 21 issues with EFG Bank through e-mail?
- 22 A. Yes.
- 23 Q. And the same for EFG Asset Management?
- 24 A. Yes.
- 25 Q. Was that a primary method of -- of

00055

- 1 Mr. Echevarria, Mr. Campano, and Mr. Alvarez, you
- 2 were one of the persons who was responsible for
- 3 communicating with those entities.
- 4 Do you see that?
- 5 A. Yes
- 6 Q. Okay. And would you agree that you're one
- 7 of the people who -- one of the persons who was
- 8 responsible for communicating with Fairfield
- 9 Greenwich Group?
- 10 A. Yes.
- 11 Q. And with Bernard Madoff Investment
- 12 Securities?
- 13 A. No.
- 14 Q. With Bernard Madoff?
- 15 A. No.
- 16 Q. Have you ever had a conversation with
- 17 anyone at Bernard Madoff Investment Securities?
- 18 A. No
- 19 Q. Have you ever had a conversation with
- 20 Mr. Madoff?
- 21 A. No.
- 22 Q. But you did have conversations and
- 23 communications with Fairfield Greenwich Group,
- 24 correct?
- 25 A, Yes.

Page 53

Page 55

00054

- 1 communicating about these issues with EFG Bank and
- 2 EFG Asset Management?
- 3 A. Yes, as a matter of course, most
- 4 communication today is done by e-mail.
- 5 Q. I don't think we'll need to mark these,
- 6 but I'll show it to you.
- 7 A. Okay.
- Q. These are EFG Capital's responses to the
- 9 plaintiff's second set of interrogatories.
- 10 And my first question would be: Have you
- 11 seen this document before?
- 12 A. No.
- 13 Q. If you turn to page 5, you'll see there is
- 14 an Interrogatory No. 3 --
- 15 A. Uh-huh.
- 16 Q. asking EFG Capital who the persons are
- 17 who are responsible for communicating with Fairfield
- 18 Greenwich; BMIS, which is Bernie Madoff Investment
- 19 Securities --
- 20 A. Uh-huh.
- 21 Q. -- or Bernard Madoff regarding Fairfield
- 22 Sentry.
- 23 Do you see that?
- 24 A. Yes, I do.
- 25 Q. And it says that in addition to

00056

- Q. And what were the circumstances of those
- 2 communications? Why were you talking with
- 3 Fairfield?
- 4 A. To obtain information that we required
- 5 as -- for hedge fund review.
- 6 Q. That was during that was for the due
- 7 diligence process?
- 8 A. That was for the due diligence review of
- 9 the funds, yes.
- 10 Q. I'll instruct you to turn to the next
- 11 page. And at the bottom of that page, there's an
- 12 Interrogatory No. 5 that asks for the persons with
- 13 the most knowledge of EFG Capital's policies and
- 14 procedures relating to due diligence.
- 15 Do you see that?
- 16 A. Yes.
- 17 Q. And you're listed along with
- 18 Mr. Echevarria and Mr. Campano as one of the persons
- 19 with the most knowledge, correct?
- 20 A. Yes.
- 21 Q. Would -- is there anyone at EFG Capital
- 22 you can think of that you believe should be included
- 23 with those three individuals?
- 24 A. No.
- 25 Q. If you turn to page 11, No. 12,

Dago 56

Page 54

Donnell, Michael - Vol. 1-

Pages 53-

- I Interrogatory No. 12 says identify the most -- the
- 2 persons with the most knowledge of marketing of
- 3 Fairfield Sentry. And, again, Mr. Echevarria,
- 4 Mr. Campano, and you are identified as the people
- 5 with the most knowledge.
- 6 You see that?
- A. Yes.
- Q. Is there anyone else that you would
- 9 include among that group as being one of the persons
- 10 with the most knowledge at EFG Capital about
- 11 marketing?
- 12 A. No.
- 13 Q. You were named head of marketing in late
- 14 '06. Do you still hold that position?
- 15 A. I don't know. I had a title change.
- 16 Q. Okay. And what was the title?
- 17 A. I'm not --
- 18 Head of wealth management solutions.
- 19 O. Was some -- was someone else put in charge
- 20 of marketing?
- 21 A. No
- 22 Q. Your title was wealth -- head of wealth
- 23 management solutions? Solutions. Okay.
- 24 A. Yes.
- 25 Q. And did your job function change when you

00059

- 1 A. This summer.
- 2 Q. And are you in charge of continuing to
- 3 manage that plan or that product?
- 4 A. Yes.
 - Q. Mr. Donnell, what -- what is the purpose
- 6 of doing a due diligence review of a hedge fund?
- 7 A. To determine if it's suitable for
- 8 recommendation to clients.
- Q. And what are some of the things -- we've
- 10 touched on some of them. But what are -- what are
- 11 the things you look at when you're doing a due
- 12 diligence review?
- 13 A. Based upon the template developed by EFG
- 14 Capital, we look at both quantitative and
- 15 qualitative issues related to the specific
- 16 investment fund.
- Q. One of the things involved in the due
- 18 diligence process is the evaluation of an investor's
- 19 risk in investing in hedge fund, correct?
- 20 A. Part of the —
- 21 MR. COATES: Object to form.
- 22 You may answer.
- 3 A. Part of the due diligence process is
- 24 reviewing the risk factors which are stated in the
- 25 fund's offering materials.

Page 57

Page 59

00058

- 1 were named head of wealth management solutions?
- 2 A. Yes.
- 3 Q. Okay. What -- how did it change?
- A. In addition to my existing
- 5 responsibilities, I was also tasked with developing
- 6 an international planning offering for our clients.
- 7 Q. What does that mean, "an international
- 8 planning offering"?
- 9 A. It includes the noninvestment financial
- 10 needs of a client.
- 11 Q. Okay. So give me some examples of what
- 12 those needs typically are.
- 13 A. Estate planning, business continuity
- 14 planning, wealth transfer planning, liquidity needs.
- 15 Q. And -- and when were you named to this new 16 position?
- 17 A. In 2009.
- 18 Q. Approximately what time in 2009?
- 19 A. Beginning.
- 20 Q. And since you were named to that new
- 21 title, have you has EFG implemented the plan they
- 22 had tasked you to do as head of wealth management
- 23 solutions?
- 24 A. Yes, it has.
- 25 Q. When did that roll out?

00060

- BY MR. KELLOGG
- Q. Since the time you started at EFG, how has
- 3 the due diligence function been accomplished?
- 4 What's the -- what's the procedure?
- A. The due diligence function has been
- 6 accomplished by EFG Capital establishing guidelines
- 7 for its hedge fund platform.
- 8 Q. And are those guidelines found in a -- any
- 9 written form?
- 10 A. Yes, they are.
- 11 Q. Were those guidelines produced as part of
- 12 this litigation?
- 13 A. I don't know.
- 14 Q. Were you at all involved in -- in putting
- 15 together the documents that were produced in this
- 16 litigation
- 17 A. My participation was directed by company
- 18 counsel to deliver to them all documents I had
- 19 related to Fairfield Sentry.
- Q. Did EFG Capital keep a due diligence file,
- 21 in other words, a hard copy file of due diligence
- 22 that --
- 23 A. On a specific fund or generally?
- 24 Q. Either.
- 25 A. Yes.

- 1 Q. Was it -- was it a general file, or was it
- 2 specific to funds, or were there many files specific
- 3 to funds?
- 4 A. May you provide a time period, please?
- 5 Q. When you started in 2005, how were the due
- 6 diligence files kept?
- A. Each fund had a due diligence file.
- 8 Q. And has that changed?
- 9 A. No.
- 10 Q. Is there also a general type of due
- 11 diligence file in addition to the individual files
- 12 for each fund?
- 13 A. No.
- 14 Q. And what do each of the due diligence
- 15 files for each fund contain?
- 16 A. Each of the funds contained a due
- 17 diligence memorandum.
- 18 Q. Is that the same as the template you
- 19 created?
- 20 A. Yes, So it includes the EFG Capital's due
- 21 diligence memorandum template. It includes the
- 22 funds' document --
- 23 Q. Is -- sorry to interrupt.
- 24 A. Uh-huh.
- 25 Q. Are the guidelines reflected in the

00063

- A. Generally, they're one of the official
- 2 books and records of an investment fund.
- 3 Q. Okay. But what is -- what is the
- 4 importance of it, in the due diligence?
- 5 A. It provides -- provides transparency with
- 6 regards to the holdings of the fund during the time
- 7 of the audit, and is one of the best ways to ensure
- 8 that the fund is compliant with its strategy,
- 9 because they're generally done by a top-three
- 10 accounting firm. So we place a higher reliance on
- 11 them,
- 12 Q. What kind of things or what kind of
- 13 information contained in the audited financial
- 14 statements clue you in as to the transparency of the
- 15 funds?
- 16 A. The audited financial statement includes a
- 17 snapshot on the audit date of the security's health
- 18 in the portfolio.
- 19 Q. As part of its due diligence of Fairfield
- 20 Sentry, did EFG Capital collect audited financial
- 21 statements?
- 22 A. EFG Capital obtained audited financial
- 23 statements from the fund, yes.
- Q. Okay. And when you say "from the fund,"
- 25 you're talking about what?

Page 61

Page 63

00062

- 1 template. In other words -- I'm trying to -- I'm
- 2 trying to come up with the guidelines.
- 3 You're saying there's a document somewhere
- 4 that says it?
- 5 A. Yes.
- Q. I just want to know if, when you're
- 7 talking about the written guidelines, you're not
- 8 talking about the template itself?
- 9 A. No, I'm not.
- 10 Q. Okay. So you'd expect to find the due
- 11 diligence memo?
- 12 A. Uh-huh.
- 13 Q. And what else would you expect to find in
- 14 the file?
- 15 A. The fund's offering materials.
- 16 Q. Which would include the offering
- 17 memorandum, correct?
- 18 A. Whether it be an offering memorandum or
- 19 prospectus, whatever the official offering documents
- 20 are of the issuer for sale of the product.
- 21 Q. What else would you expect to see?
- 22 A. Audited financial statements
- 23 Q. What's the purposes -- the purpose of
- 24 reviewing audited financial statements in the due
- 25 diligence process?

00064

- A. Each investment fund has an administrator
- 2 who provides the audit financials to investors of
- 3 record or -- or ones who have access to the books
- 4 and record of the company.
- 5 Q. So what company was -- were the audited
- 6 financial statements focused on?
- 7 A. The -- the financial statements were from
- 8 Fairfield Sentry Limited.
- 9 Q. So when -- if you were to look into the
- 10 Fairfield Sentry due diligence file, you would
- 11 expect to see the audited financial statements of
- 12 Fairfield Sentry Limited --
- 13 A. Yes.
- 14 Q. right?
- 15 What other documents would you expect to
- 16 see in the due diligence file?
- 17 A. Information pertaining to historical track
- 18 record.
- 19 Q. And what -- what kind of information does
- 20 that -- what form does that information typically
- 21 come in?
- 22 A. Typically in the form of what's called "an
- 23 issuer's tear sheet."
- Q. What other information in the file?
- 25 A. There would be records of manager visits.

rage of

- Q. And what kind of information would you 1
- 2 expect to see included in the records of the
- 3 manager's visits?
- A. Typically, you'll find a narrative, which
- 5 describes the agenda of the visit, the different
- 6 conversations that were had, and any takeaway
- 7 questions that perhaps the person having the manager
- 8 visit has for the manager that they met with.
- Q. When you started with EFG Capital in 2005,
- 10 did the due diligence files that -- that you
- 11 reviewed of the various hedge funds include these
- 12 records of manager visits?
- 13 A. The Fairfield Sentry Limited due diligence
- 14 files did include records of visits that had been
- 15 made by the firm across all of the funds in the
- 16 platform when I arrived. There was not necessarily
- 17 standard written -- written records of manager
- 18 visits.
- Q. Was one of the things you were tasked with 19
- 20 creating a standardized version of -- of the records
- 21 of manager visits?
- 22 A. Yes.
- 23 Q. Okay. And was that completed under
- 24 your -- under your supervision or did you do that?
- A Yes

00067

- A. A risk dashboard is an online report which
- 2 shows the performance of a fund relative to various
- 3 metrics
- 4 We also outsourced the quarterly hedge
- 5 fund review call that is conducted by Greenwich
- 6 Alternative Investments analysts with an expertise
- 7 in the strategy for the fund that they're collecting
- 8 information on.
- Additionally, Greenwich is responsible for
- 10 maintaining and archiving all offering materials of
- 11 the fund, as well as for the collection of the
- 12 annual financial statement or audit from the fund.
- Q. In what portion of the due diligence would
- 14 you say that EFG Capital retained after it hired
- 15 GAI?
- A. EFG Capital retained a hundred percent of
- 17 the responsibility. It -- it derived work product,
- 18 which were evaluated from Greenwich.
- Q. But what portions of the underlying due
- 20 diligence did EFG continue to do itself?
- A. EFG continued to periodically meet with
- 22 Fairfield Sentry. In addition to that, it evaluated
- 23 the information that had been collected by Greenwich
- 24 Alternative Investments, which was the sole task of
- 25 the contract.

Page 65

Page 67

00066

- Q. So now every fund in the -- the due
- 2 diligence file of every file in the EFG -- EFG
- 3 Capital platform should include a standardized
- 4 record of manager visits?
- A. Yes. And that task has been outsourced to
- 6 a top provider of risk management services to
- 7 financial institutions.
- Q. And what's the name of that company?
- A. Greenwich Alternative Investments.
- 10 Q. Okay. And did that company begin doing
- 11 the due diligence functions for EFG Capital?
- 12 A. In August of --
- MR. COATES: I'm just going to object to 13
- 14
- 15 But you may answer, sir. Sorry.
- A. A portion of the due diligence process was 16
- 17 outsourced to Greenwich in August of 2007.
- 18 BY MR. KELLOGG
- Q. And specifically what portion was 19
- 20 outsourced?
- A. The collection of performance data, the 21
- 22 preparation of tear sheets, the preparation of
- 23 internal-use-only risk reports, the operation of a
- 24 risk dashboard.
- O. What is that?

- Q. Would it be fair to say that GAI took over
- 2 the quantitative aspects of the due diligence?
- 3
- MR. COATES: I'm going to object to form.
- You may answer.
- A. No. The -- the five or six items that I
- 7 mentioned were the task which GAI was given. It was
- 8 not given any fiduciary or oversight role, and EFG
- 9 retained its obligation to perform due diligence
- 10 based upon the hedge fund guidelines that we had
- 11 established.
- 12 BY MR. KELLOGG
- Q. You mentioned, a couple times,
- 14 quantitative and qualitative due diligence, right?
- 15 A. Yes.
- Q. What are the difference between the two? 16
- A. In the due diligence process, there's a --17
- 18 a large amount of data that -- that can be collected
- 19 and used to compare one investment to another. And
- 20 it's a a significant portion of the ongoing
- 21 monitoring given the characteristics of hedge funds.
- A qualitative basis is more about
- 23 understanding the strategy and business plan of the
- 24 investment fund as well as the fundamentals driving
- 25 the performance of the fund.

- Q. So what are examples of the qualitative
- 2 tasks that GAI was given, regardless of who had
- 3 ultimate responsibility? I understand you're saying
- 4 EFG Capital did. But what were some of the things
- 5 that they did qualitatively to gather info on due
- 6 diligence?
- 7 A. GAI had -- has, still, quarterly
- 8 conference calls with the portfolio manager or its
- 9 designate to discuss the portfolio for the reporting
- 10 period.
- 11 Q. Did GAI participate in any quarterly
- 12 conference calls with the -- any manager of
- 13 Fairfield Sentry?
- 14 A, Yes,
- 15 Q. And who was the person at GAI who was --
- 16 who participated in those calls?
- 17 A. I don't recall.
- 18 Q. Did you participate in those calls as
- 19 well?
- 20 A. No.
- 21 Q. Did anyone from EFG Capital, as far as you
- 22 know?
- 23 A. No.
- 24 Q. So we've talked a little bit about the due
- 25 diligence memo, the offering materials, audited

00071

- A. When I arrived in 2005, there were due
- 2 diligence files in hard copy form.
- Q. Was there some point when the hard copy
- 4 files were put into electronic form?
- A. There was never a wholesale effort to put
- 6 hard copies into electronic form.
- Q. Was there ever a time when some of the due
- 8 diligence data collected was kept solely in
- 9 electronic form, or would it always be at least
- 10 printed to a hard copy file?
- 11 MR. COATES: Are we talking about
- 12 Fairfield Sentry now or just generally?
- 13 MR, KELLOGG: Generally.
- 14 A. Today, everything -- I would say while
- 15 it's not a policy, today, generally, as it is the
- 16 normal course of most business today, it's kept in
- 17 electronic format.
- 18 BY MR. KELLOGG
- 19 Q. And so I guess what I was trying to get
- 20 at -- let's talk specifically about Fairfield -- the
- 21 Fairfield Sentry file?
- 2 A. Uh-huh.
- 23 Q. Was it ever uploaded into electronic form?
- 24 A. No.
- 25 Q. In order to get the full scope of what is

Page 69

Page 71

00070

- 1 financial statements, historical info, records of
- 2 manager visits, and documentation that may have been
- 3 generated by GAI as part of the things that you
- 4 would expect to see in the due diligence files of
- 5 EFG Capital.
- 6 Are there any other things that you can
- 7 think of?
- A. The other things that one might find in
- 9 the files for Fairfield Sentry would be perhaps
- 10 marketing letters or other documents that had been
- 11 sent by the fund and retained by -- by the firm.
- 12 Q. With regard to the template, the due
- 13 diligence template, who was charged -- other than
- 14 the times that you did it, was there anyone else
- 15 charged with taking the data, the due diligence data
- 16 and inputting it into the template, or was that
- 17 solely your function?
- 18 A. That was solely my function.
- 19 Q. And you said the due diligence files were
- 20 kept in -- in hard copy, correct?
- 21 MR. COATES: Object to form.
- 22 You may answer.
- 23 A. During what period?
- 24 BY MR. KELLOGG
- 25 Q. Let's start from 2005 when you got there.

00072

- I in the Fairfield due diligence file, would I have to
- 2 look not only in the hard copy file but also
- 3 somewhere in EFG Capital's electronic archives to
- 4 find the full EFG Capital due diligence file on
- 5 Fairfield Sentry?
- 6 A. Yes.
- 7 Q. Okay. And so what portions are kept
- 8 electronically?
- 9 A. EFG Capital initiated its due diligence on
- 10 Fairfield Sentry in 1998, and the records of the due
- 11 diligence that was completed at the time is in hard
- 12 copy format, or was in hard copy form when I
- 13 arrived. And additional information is available
- 14 both has been maintained or recorded on both hard
- 15 copy and, in some cases, electronic. From 2005 on,
- 16 as part of my job of standardizing the recordkeeping
- 17 for our hedge fund due diligence, we set up a
- 18 template for the storage of information about
- 19 Fairfield Sentry.
- Q. And when you say a "template for storage,"
- 21 what does that mean?
- 22 A. It means that, on one of our network
- 23 drives, there is an area which is dedicated to hedge
- 24 funds that are on the approved list, and each hedge

25 fund on the approved list has a folder with a series

Раде. 72.

- 1 of subfolders that are standard for all funds.
- 2 Q. And what are the standard subfolders that
- 3 you would find?
- A. One folder is called "due diligence." A
- 5 second folder is called "marketing docs." And a
- 6 third folder is, I believe, tear sheets.
- 7 Q. Are there any subsubfolders to any of
- 8 those?
- 9 A. For filing purposes, there may be, but
- 10 that's the hierarchy that was established.
- 11 Q. So to get the complete Fairfield Sentry
- 12 due diligence file, I would look to not only the
- 13 hard copy file that you've kept since 1998, but also
- 14 the electronic subfolder -- sorry -- the electronic
- 15 folder for Fairfield Sentry that you keep
- 16 electronically in EFG Capital's database, correct?
- 17 MR. COATES: I'm going to object to form.
- 18 You keep saying "you." He wasn't there in '98.
- 19 So if you can, just be a little bit more
- 20 precise with your question. I'm going to
- 21 object to form.
- 22 But you may answer, sir.
- 23 A. Today, the information related to
- 24 Fairfield Sentry is in both electronic format that I
- 25 described as well as in a hard copy file.

00075

- 1 upon the firm's guidelines.
- Q. Is there any committee that's tasked
- 3 with -- specifically with overseeing EFG Capital's
- 4 due diligence function?
- 5 A. For hedge funds?
- Q. For hedge funds.
- A. There is the hedge fund risk management
- committee.
- 9 Q. And who is the head of the hedge fund risk
- 10 management committee?
- A. Sixto Campano.
- 12 Q. Has that always been a committee that's
- 13 existed since you started?
- 4 A. N
- 15 Q. When was that committee started?
- 16 A. August 2007.
- 17 Q. And what was the reason that committee was
- 18 started?
- 19 A. It was restarted -- it was started as a --
- 20 it started as a result of the EFG's continued
- 21 development of its due diligence process for hedge
- 22 funds.
- Q. Were there any issues that had arisen
- 24 prior to August 2007 that prompted the creation of
- 25 the committee?

Page 73

Page 75

00074

- BY MR. KELLOGG
- Q. Okay. So if there was a prospectus that
- 3 EFG received from Fairfield Sentry in 2000, at some
- 4 point that would have been uploaded into the
- 5 electronic folder?
- A. No. There was no uploading of
- 7 documentation as a methodology of transferring hard
- 8 copy documents to electronic documents.
- Q. Who has access to the electronic subfolder
- 10 for Fairfield Sentry on the EFG Capital network?
- 11 A. It's a public folder, so all the staff.
- 12 Q. And are is any of the information kept
- 13 in native format, in other words, it can be typed
- 14 into, edits can be made, any of the information kept
- 15 on the -- on the network?
- 16 A. There may be documents that are, quote,
- 17 "native," as you describe it. I don't I don't
- 18 recall.
- 19 Q. You said Mr. Campano was part of I
- 20 forgot. Was it called the new product committee?
- A. The new product approval committee.
- 22 Q. New product approval committee.
- 23 Is that committee tasked with the due
- 24 diligence oversight?
- 25 A. It's tasked with approving product based

00076

- A. No.
- Q. And that was the same time that EFG
- 3 Capital hired GAI, correct?
- 4 A. Yes. It was part of the same
- 5 implementation of our continued development of our
- 6 due diligence.
- 7 Q. Who else is on that committee other than
- 8 Mr. Campano?
- 9 A. Mr. Campano serves as committee head.
- 10 There's a second member, which is compliance.
- 11 Q. You said a "second member"?
- 12 A. Of the committee.
- 13 Do you want the names of the people?
- 14 Q. Yeah. Yeah, names of the people.
- 15 A. Noemi Schaefer.
- 16 Q. How do you spell that?
- A. N-O-E-M-I, I believe. Second name,
- 18 S-C-H-A-E-F-E-R.
- 19 Q. Okay. Who else?
- 20 A. Our financial operations, Juan Massens.
- 21 Q. Okay. Anyone else?
- 22 A. No.
- 23 Q. Are you on that committee?
- 24 A. No.
- 25 Q. Had you ever been on the committee?

- 1 A No
- Q. Once the due diligence is collected and a
- 3 template is created -- and I'm speaking generally --
- 4 how is that -- how is that information used to
- 5 decide whether a hedge fund will be included on EFG
- 6 Capital's platform?
- 7 A. It's evaluated by the new product
- 8 committee to see if the fund meets the requirements
- 9 set forth by our procedures.
- 0 Q. So the new product approval committee
- 11 takes the due diligence information, and maybe
- 12 incorporates other information it gets about a
- 13 certain product, and makes the ultimate decision on
- 14 whether it makes the approved list?
- 15 A. Yes
- 16 Q. And as part of the new product approval
- 17 committee's consideration of hedge funds, did you
- 18 participate in presenting any of the due diligence
- 19 information to the committee?
- 20 A. Yes.
- 21 Q. Okay. And what did that typically entail?
- 22 Was it an actual presentation that you would give or
- 23 would you simply hand a file to someone?
- 24 A. Our guidelines required a certain document
- 25 collection and presentation.

00079

- Q. And you were also hired to the sales
- 2 staff, correct?
- 3 MR. COATES; Object to form.
- 4 You may answer.
- 5 BY MR. KELLOGG
- 6 Q. That -- that was my recollection. I may
- 7 be wrong.
- 8 A. It's correct. You know, specifically
- 9 looking at a org chart, my initial hiring was in the
- 10 sales group -- sales and marketing group of the
- 11 firm.
- 12 Q. Okay. And did you tell me you had a
- 13 title?
- 14 A. I had a title of vice president. I did
- 15 not have a functional title.
- 16 Q. Okay. Did -- did you have any
- 17 responsibilities for selling the -- selling the
- 18 hedge funds to customers?
- 19 A. I didn't have responsibilities for selling
- 20 hedge funds to customers. I assisted the CROs in
- 21 training them to understand how to present the risk
- 22 and benefits of hedge funds to their customers.
- 3 Q. But you weren't a CRO?
- 24 A. At the time of my consultancy, no, I was
- 25 not a CRO.

Page 77

Page 79

00078

- 1 Q. Okay. And how did that -- how did that
- 2 work, typically?
- 3 A. How did I deliver the information?
- 4 Q. Yeah. How did you deliver it?
- 5 A. The information was put into the new
- 6 product template and stored in that fund's folder
- 7 and was accessible to committee members,
- 8 Q. Okay. So the committee members would be
- 9 responsible for retrieving the information from the
- 10 database, reviewing it, and then incorporating it
- 11 into their decision as to whether to approve or
- 12 disapprove a fund?
- 13 A. Yes.
- 14 Q. There wasn't any formal presentation where
- 15 you would sit down and explain to the committee what
- 16 was in the due diligence memo or anything like that?
- 17 A. No.
- 18 Q. Okay. At the time -- I think you said it
- 19 was about 2006 when you are -- or maybe late 2005
- 20 when you stopped being consultant and you began
- 21 working full-time?
- 22 A. Uh-huh. Right.
- 23 Q. And you said, during that time, part of
- 24 your responsibilities were due diligence, correct?
- 25 A. Yes.

00080

- Q. No. After.
- 2 A. After?
- 3 Q. Yeah.
- 4 A. During my tenure at the firm, I have
- 5 served as a CRO.
- 6 Q. Okay. What was -- what was the time frame
- 7 that you served as CRO?
- 8 A. I still serve as a CRO.
- 9 Q. Okay. So that means you -- you can have
- 10 clients and sell products on the EFG platform to
- 11 them, correct?
- 12 A. Yes.
- 13 Q. Okay. Have you ever sold Fairfield Sentry
- 14 to any of your clients?
- 15 A. No.
- 16 Q. Have you ever sold any of the Fairfield
- 17 products to your clients?
- 18 A. No
- 19 For the record, I have one client.
- Q. Okay. That makes it easy
- 21 A. Okay. I didn't know if I was able to
- 22 interject, but I thought it would be helpful.
- 23 Q. Got you. Okay.
- 24 And is the -- you're with EFG Capital,
- 25 which means that you don't have any discretionary

-Page 80

00083 00081 I authority over that client's investments --Q. Is there any written product, as far as 2 A. Yes. 3 you know, generated by the new product approval 3 O. -- is that correct? 4 committee that reflects that committee's 4 As part of your role of putting together 5 consideration of a potential new product? 5 the due diligence and presenting it to the new 6 product approval committee, were you ever asked your A, I don't know. 7 opinion about any of the funds that you were doing 8 due diligence about, other than what was in the 9 template? A. No, because our procedures for due 11 diligence and approval were based on a series of 12 requirements that it was my job to satisfy the data 13 collection to meet the requirements, and it was the 14 committee members' responsibility to review them for 15 completeness and to make their own judgment based f

16	upon t	he information presented to them.
17	Q.	Was any is it typical that the new
18	produc	t approval committee generates some kind of
19	work p	roduct that describes the outcome of of
20	their c	onsideration of a fund?
21	A.	The approval form.
22	Q.	And what is - what is that form?
23	A.	That form is a template which is standard

24 for new funds on the platform that evidences the 25 approval of each committee member by their

١) 9	MIR, KELLOOU; Suite.
1	10	MR. COATES: It's quarter to to 12:00.
	11	I'd like to see if we can just order in and
	12	press on, because Mike has an engagement, you
	13	know, late this afternoon. So I want to, you
ļ	14	know, kind of press on and get and get him
1	15	wrapped up rather than take any lengthy lunch.
	16	MR. KELLOGG: Is the
	17	MR. COATES: You brought some menus.
	18	MR. KELLOGG: Go off the record.
	19	MR. COATES: This is off the record,
	20	please.
	21	VIDEOGRAPHER: Let's go off the record.
i	22	Time is 11.42.
	23	(Thereupon, a recess was taken, after
	24	which the following proceedings were held:)
	25	VIDEOGRAPHER: We are now back on the

8	quick break?
9	MR, KELLOGG: Sure.
10	MR. COATES: It's quarter to to 12:00.
11	I'd like to see if we can just order in and
12	press on, because Mike has an engagement, you
13	know, late this afternoon. So I want to, you
14	know, kind of press on and get and get him
15	wrapped up rather than take any lengthy lunch.
16	MR. KELLOGG: Is the
17	MR. COATES: You brought some menus
18	MR. KELLOGG: Go off the record.
19	MR. COATES: This is off the record,
20	please.
21	VIDEOGRAPHER: Let's go off the record.
22	Time is 11.42.
23	(Thereupon, a recess was taken, after
24	which the following proceedings were held:)
25	VIDEOGRAPHER: We are now back on the
	

MR. COATES: Jason, can we just take a

82	_			
S	ignat	ture.		
:	Q.	And does the approval form state th	ie	

2 3 conclusion of the -- of the committee, in other

4 words, approved or disapproved? Does it indicate on

5 the form whether a product has been approved or

6 disapproved? Or is -- this is long question, I

7 understand. But you'll understand what I'm trying

8 to get at - or was an approval form only done for

9 those products that were, in fact, approved?

MR, COATES: Do you understand the

11 question?

000

THE WITNESS: I do. 12

13 MR. COATES: Okay.

A. The approval form would only have been

15 presented -- a fund can go to committee and not be

16 approved. Evidence of that would be that the

17 approval form would not have the signatures of

18 committee members.

BY MR, KELLOGG 19

Q. Okay. When a fund is approved, does the

21 approval form contain any opinion or reasoning as to

22 why it's being approved?

Q. Are there minutes for the new product

25 approval committee meetings?

00084 1

Page 81

record. The time is 11:56.

BY MR, KELLOGG

Q. Mr. Donnell, before we broke, we were

4 talking about the due diligence procedures of -- of

5 EFG Capital.

So am I clear that, in your role as the

7 person who would collect the due diligence

8 information for EFG Capital, you didn't provide the

9 new product approval committee or anyone who was

10 making the decisions on whether to recommend a

11 product, you didn't give them any of your own

12 recommendations based on the due diligence that you

13 conducted, correct?

MR. COATES: Object to form.

15 You may answer.

A. Yes, the due diligence process did not

17 solicit my opinion or recommendation with regards to

18 the fund that I was preparing the materials for.

BY MR. KELLOGG

Q. In addition to the experience, the work

21 experience you had doing due diligence with EFG

22 Capital and with previous companies that you worked

23 with, have you received any formal training on hedge

24 fund due diligence?

A. No.

Page 83

Рясе 84

- Q. Is there such a thing that you know of or 1
- 2 that you're aware of?
- 4 Q. And what are -- what are examples of some
- 5 of the formal training you can get relating to hedge
- 6 fund due diligence?
- A. Specific to hedge funds, there is a --
- 8 some sort of a certification with regards to
- 9 alternative investments.
- 10 Q. And have you made any efforts to obtain a
- 11 certification --
- 12 A. No.
- 13 Q. -- relating to hedge fund due diligence?
- 14 A. No.
- 15 Q. And what's the reason?
- 16 A. I don't know.
- 17 Q. As part of the due diligence that was
- 18 collected for the various funds that you looked at,
- 19 were any legal documents collected, like
- 20 documentation about, you know, the way a certain
- 21 fund would deal with regulatory concerns or things
- 22 like that?
- 23 MR. COATES: Object to form.
- 24 A. I don't understand the question.
- 25

00087

- Q. Yeah.
- 2 A. Yes.
- O. Is legal compliance something that you
- 4 typically ask about during those interviews, legal
- 5 compliance issues or regulatory compliance issues?
- A. We'll ask if there have been any material
- 7 changes with regards to the firm with its regulators
- 8 or with any other government agency, both the firm
- itself as well as principals in the firm.
- 10 Q. And what else -- what are some of the
- other things you typically ask the manager about
- 12 during these interviews?
- A. Depending upon the fund -- it's particular
- 14 to the fund. But, generally speaking, the portfolio
- 15 manager provides us with an update on the
- 16 performance of the fund, gives a general outlook in
- 17 terms of the macro view of the economy, a specific
- 18 strategic view, and then we talk about the company
- 19 itself, its assets under management, inflows or
- 20 outflows, concentration of investors.
 - Q. Is that the information you speak
- 22 specifically to the portfolio manager about or is
- 23 that generally the scope of who -- what you'll talk
- 24 about with anybody at the manage --
- A. It's the general scope but specific to

Page 85

Page 87

00086

- BY MR, KELLOGG I
- Q. Okay. We talked a little bit earlier
- 3 about how there are some regulatory -- there's some
- 4 regulatory oversight of -- of hedge funds and how
- 5 hedge funds are marketed?
- A. Uh-huh.
- Q. As part of the due diligence process, did
- 8 you collect any information relating to those
- 9 issues?
- A. Yes, as part of the due diligence process,
- 11 we looked at who or what entity regulated the
- 12 investment fund or fund manager of the company.
- Q. In addition to looking at who regulated -
- 14 who may have regulated the fund, did you collect any
- 15 information about how the fund dealt with or
- 16 attempted to comply with those regulations?
- 17 A. No, because what we would - we do is to
- 18 see if there was any regulatory infractions or any
- 19 reports for the investment fund and the investment
- 20 advisor, so we relied on FINRA and the SEC's audit
- 21 reports and publicly available information.
- Q. Did you participate in the manager
- 23 interviews at EFG or do you participate in those
- 24 interviews?
- A. For the review of the funds?

00088

- leach fund, and each fund company has different ways
- 2 in which it interacts on an investor relations basis
- 3 with an investor in the fund.
- Q. During the due diligence process, do you
- 5 look at the fund's structural? And when I'm talking
- 6 about structural, I'm talking about information
- 7 technology structure, the systems it has in place.
- A. Recently, different certifications,
- whether it become, you know, as a result as it
- 10 relates to IT or operations and compliance, we do
- 11 ask questions about infrastructure changes and we do
- 12 focus on multidiscipline conversation with a manager
- 13 about their business and how it's structured.
- Q. Okay. What does that mean, you focus on
- 15 multidiscipline conversation?
- A. Well, we'll look at, as is the standard in
- 17 the industry, a company or a hedge fund, in any way
- 18 you would evaluate any other type of company. We
- 19 break it down into its component parts. And then,
- 20 to the best of your ability, we obtain information
- 21 about those various areas.
- Q. And when you -- when you're talking about
- 23 component parts, do you mean like divisions within
- 24 the -- the fund, meaning division -- like divisions
- 25 within a corporation?

- A. Exactly.
- 2 Q. Okay. What about the IT systems within a
- 3 hedge fund? Do you look at those?
- 4 A. We will perform an initial due diligence.
- 5 We will ask information about their systems and if
- 6 they have any special designations of compliance and
- 7 who their providers are, who develops their system,
- 8 do they have an IT department, what's the number of
- 9 personnel. If it's a systematic trader or someone
- 10 who relies on some type of computer strategy, we
- 11 talk about the development of the strategy, the
- 12 derivation of it. So we are using our due diligence
- 13 template to find out information. And most funds
- 14 will have a DDQ or a due diligence questionnaire
- 15 which they provide to us which covers all of that
- 16 information. It really is the starting point and
- 17 the standard in the industry, similar to a response
- 18 to an RFP.
- 19 Q. If a fund doesn't have the "DDQ," as you
- 20 called it -
- 21 A. Uh-huh.
- 22 Q. -- do you ask them to generate one?
- 23 A. Yes.
- 24 Q. And what's the importance of the DDQ?
- 25 A. The DDQ gives the the fund an

00091

- 1 the service provider or is it done by letter? How
- 2 is it typically done?
- A. It depends upon the requirements of the
- 4 service provider. So we conform to that.
- 5 Q. What do they typically require?
- A. Authorization by the fund in writing.
- 7 Q. So the fund will give you the
- 8 authorization and then you will contact the service
- 9 provider. But how do you contact the service
- 10 provider?
- 11 A. We may contact the service provider by
- 12 telephone, fax, or e-mail
- 13 Q. And what are -- what types of things do
- 14 you ask the service provider?
- 15 A. To confirm that they have a contractual
- 16 engagement to provide the services the fund has
- 17 outlined in the fund's offering materials.
- 18 Q. Okay. Do you ask to see what the
- 19 engagement is or what it entails, if it's, for
- 20 example, put in written agreement?
- 21 A. We'll ask for the -- an agreement between
- 22 a provider, whether it be an engagement letter with
- 23 an auditor or an administrative agreement with an
- 24 admin. It just depends upon the provider and what
- 25 is, you know, standard for the -- for that industry.

Page 89

00090

- 1 opportunity to present a comprehensive amount of
- 2 information using industry standards, which are
- 3 generally driven by institutional investors in terms
- 4 of their requirements for information. And it's
- 5 regularly updated and it is a standard part in
- 6 current industry standards for a fund to have.
 7 Q. As part of the due diligence process, do
- 8 you look at the -- the various service providers of
- 9 a -- of a fund, the administrator, the custodian,
- 10 et cetera?
- 11 A. Yes, we do.
- 12 Q. Okay. And do you do any independent due
- 13 diligence of those service providers?
- 14 A. Our due diligence of the service provider
- 15 is to confirm that the listed service provider is
- 16 currently contracted with the fund to provide
- 17 services.
- 18 Q. Do you typically speak with anyone at the
- 19 service providers? How do you confirm that, I guess
- 20 is question?
- 21 A. We obtain approval from the manager to
- 22 request that the service provider communicate with
- 23 us to verify in some form that they, in fact, are
- 24 engaged to provide such services.
- 25 Q. And to confirm that, do you typically call

00092

- Q. And the written materials that you receive
- 2 from the service provider, how do you use those in
- 3 the due diligence?
- 4 A. Those are made part of the due diligence
- 5 file and we check the box, in fact, based upon our
- 6 standard procedures, that we've obtained that
- 7 information. So it is -- it satisfies that
- 8 requirement.
- 9 Q. Is the -- are the agreements themselves
- 10 reviewed by EFG Capital?
- 11 A. They're reviewed by EFG Capital to see
- 12 that they're consistent with the description in the
- 13 offering memorandum. So they're compared to the
- 14 offering memorandum.
- 15 Q. But they're not looked at in any detail?
- 16 MR. COATES. Object to the form.
- A. I don't understand.
- 18 BY MR. KELLOGG
- 19 Q. When you receive the formal agreement that
- 20 evidences the engagement between the fund and its
- 21 service provider, do you do any kind of a detailed
- 22 review of that agreement?
- A. The requirement that we have is that EFG
- 24 Capital, as part of its due diligence, confirm that
- 25 the provider is engaged to provide the services set

- 1 forth in the agreement and that we obtain, if
- 2 possible, the agreement.
- 3 Q. So other than confirming the -- what the
- 4 agreement says about the fact that the parties are
- 5 engaged to do business with each other, you don't --
- 6 you're not concerned with the other details, the
- 7 other provisions within those agreements?
- 8 A. No, specifically what we're looking for is
- 9 to review the document to see that it includes the
- 10 services described in the offering memorandum.
- 11 Q. If there's a fee relationship between the
- 12 fund and the service provider, is that reviewed by
- 13 EFG Capital during the due diligence process?
- 14 A. All fees and expenses of the fund are
- 15 reviewed by EFG Capital and generally disclosed in
- 16 the offering memorandum. To the extent that we're
- 17 able to obtain a document from a service provider
- 18 and that document includes the fees that the fund is
- 19 paying for the services, we'll review that and it's
- 20 included in the fees and expenses section of the due
- 21 diligence questionnaire template.
- 22 Q. Other than GAI, who came on board in 2007,
- 23 are there any other third parties who have been
- 24 involved in the EFG Capital due diligence process
- 25 since you started?

00095

- 1 A EFG Capital pays Greenwich Alternative
- 2 Investments a fee for setting up the fund on the
- 3 platform, and then an ongoing fee for the services
- 4 that it provides to EFG Capital for each fund.
- 5 Q. And you have the general -- a general idea
- 6 of what, in the two or three years you've been using
- 7 GAI, what that typically runs in -- in a year?
- A. I don't recall.
- Q. As part of the due diligence analysis that
- 10 EFG Capital does, does it look at whether the fund
- 11 it's examining pays fees to its distributors,
- 12 whether they be --
- 13 A. Yes
- 14 Q. -- retrosections or rebates?
- 15 A. Yes. And that's disclosed in the fund's
- 16 offering materials.
- 17 Q. Okay. Is there someplace on the due
- 18 diligence template where that information is
- 19 captured or placed?
- 20 A. Yes.
- 21 Q. Okay. What section of the due diligence
- 22 template is that put?
- 23 A. Rebates
- 24 O. And when the new product approval
- 25 committee approves a fund, it goes on EFG Capital's

Page 93

Page 95

00094

- 1 A. No.
- Q. Is there any -- does EFG budget direct
- 3 funds to the task of due diligence? In other words,
- 4 is -- is there money available to you to conduct due
- 5 diligence that's specifically earmarked for due
- 6 diligence?
- 7 A. No. However, EFG has entered into a
- 8 contract with Greenwich Alternative Investments for
- 9 the provision of these services and it has been
- 10 renewed twice.
- 11 Q. And so that engagement would be reflected
- 12 on EFG's budget?
- 13 A. Yes.
- 14 Q. But as far as you know, there aren't any
- 15 other monies that are specifically budgeted for the
- 16 due diligence function?
- 17 A. Yes.
- 18 Q. Do you know the the terms of EFG
- 19 Capital's engagement with GAI, and specifically the
- 20 compensation terms, what EFG pays GAI for their
- 21 services?
- 22 A. I don't recall the specific dollar
- 23 figures, but I know generally what the arrangement
- 24 is.
- 25 Q. What's the general arrangement?

00096

- 1 approved list, correct?
- 2 A. Correct.
- Q. Do you know approximately how many funds
- 4 are on the approved list?
- 5 A. Today, there are approximately 17 funds on
- 6 the Miami Approved List.
- Q. When you said the "Miami Approved List,"
- 8 what does that mean?
- 9 A. That's the title of the document that we
- 10 use to record, on a monthly basis, what funds are
- 11 approved for recommendations by our client
- 12 relationship officers.
- 13 Q. Are CROs in other offices precluded from
- 14 selling what's on the Miami Approved List? Or why
- 15 is it called the "Miami Approved List," I guess
- 16 is --
- 17 A. Because EFG Capital, as a broker/dealer,
- 18 is required to have its own due diligence process
- 19 which includes providing the CROs with a list of
- 20 funds that are approved for recommendation to their
- 21 clients
- 22 Q. Sure. There are CROs in New York City,
- 23 right, for EFG Capital?
- 24 A. Yes. EFG Capital has a branch in New York
- 25 City that has CROs.

- 1 Q. And are they able to sell the funds that
- 2 are on the Miami Approved List?
- 3 A. Yes
- Q. I'm just wondering why it's called the
- 5 "Miami Approved List."
- 6 A. Our geography is Miami relative to the --
- 7 our global affiliates, so oftentimes we're referred
- 8 to as Miami.
- Q. Got you.
- 10 Have there been funds considered for the
- 11 approved list that were not approved by the new
- 12 product committee?
- 13 A. No.
- 14 Q. So, as far as you know, every product that
- 15 you've done due diligence for has been approved by
- 16 the new product approval committee?
- 17 A. Yes.
- 18 Q. In the time since you started at EFG in
- 19 2005, are you aware of any funds that were taken off
- 20 the new product approval list?
- 21 A. Sorry. Repeat the question.
- Q. The -- the Miami approval list.
- 23 A. If you don't mind, can you repeat the
- 24 question?
- Q. In the -- in the time that you started,

00099

- l performance of the fund that have led to a product
- 2 being taken off the approved list?
- A. Yes.
- Q. Okay What are some of the other reasons?
- A. We apply industry standards and look at
- 6 matters, assets under management, change in key
- 7 personnel, style drift, excessive volatility that's
- 8 not consistent with the strategy, or a strategy --
- 9 pardon me -- a company which has in some way become
- 10 impaired or entered into liquidation.
- 11 Q. And how do you find out when these things
- 12 are happening?
- 3 A. EFG Capital's hedge fund, due diligence
- 14 reviews happen on a monthly basis, and so that's how
- 15 we're -- that's the information that we're obtaining
- 16 regularly from the funded on the Miami approved
- 17 list.
- 18 Q. Okay. So tell me what is the process for
- 19 the monthly due diligence review?
- 20 A. The monthly due diligence review is based
- 21 upon information which EFG evaluates from our
- 22 outsourced provider Greenwich Alternative
- 23 Investments.
- 4 Q. And prior to hiring GAI, did EFG do a
- 25 monthly due diligence review?

Page 97

Page 99

00098

- 1 are you aware of any funds that were taken off the
- 2 approved list?
- 3 A. Yes,
- Q. Okay. About -- approximately how many
- 5 funds have been taken off the approved list since
- 6 2005? Or, to be fair, I should say that you know
- 7 about.
- 8 A. Between 10 and 15.
- 9 Q. And what are the -- what are the reasons
- 10 that those funds were taken off the approved list?
- 11 A. As part of our due diligence review, EFG
- 12 Capital has certain standards with which we review
- 13 funds on a monthly basis, and those are both
- 14 quantitative and qualitative.
- 15 Q. What does that mean?
- 16 A. It means that we apply a standard review
- 17 to each fund looking at different quantitative
- 18 metrics as well as looking at qualitative matters.
- 19 Q. So, for example, if a fund's monetary
- 20 performance -
- 21 A. Uh-huh.
- 22 Q. -- falls off, then that might be a reason
- 23 to take it off the approved list?
- 24 A. Yes.
- 25 Q. Are there any other reasons other than the

00100

- A. Yes.
- Q. Okay. And where did it get the
- 3 information prior to hiring GAI?
- 4 A. EFG Capital obtained the information
- 5 directly from the manager or its designate.
- 6 Q. And what kind of information -- and we're
- 7 talking pre-GAI.
- 8 What kind of information did EFG request
- 9 of its managers?
- 10 A. Performance data, as well as any other
- 11 investor communications that the fund may make
- 12 available to its investors.
- 13 Q. Okay. And then, when it -- when EFG
- 14 received this information, again we're talking --
- 15 until I say otherwise, we're going to be talking
- 16 pre-GAL
- 17 A. Okay.
- 8 Q. When EFG obtained that information, the
- 19 due diligence people at EFG, which includes you and
- 20 Mr. Campano, would be the ones who would review it?
- 21 A. Yes. As part of our -- as part of our
- 22 hedge fund procedures, that data was put into a
- 23 template for all the funds on the platform that CROs
- 24 could recommend to their clients.
- Q. And then who would make the ultimate

Page 98

- 1 decision as to whether to take the product off the
- 2 approved list?
- A. Sixto Campano.
- Q. If one of EFG customers was invested in a
- 5 product that was taken off the approved list, would
- 6 those customers be notified that it was taken off
- 7 the approved list?
- A. It would depend upon the circumstances.
- 9 Q. What -- what circumstances would it depend
- 10 upon?
- 11 A. It was not required that the CROs inform a
- 12 client who had an investment in a fund that was
- 13 removed from the Miami Approved List that, in fact,
- 14 the fund had been delisted.
- 15 Q. But are you telling me, in some instances,
- 16 the CROs did inform their clients that the
- 17 investment had been taken off the approved list?
- 18 A. I don't know.
- 19 Q. Have you -- are you aware of any
- 20 circumstances where a CRO told his or her client
- 21 that an investment had been taken off the approved
- 22 list?
- 23 A. I have no specific evidence of that.
- 24 Q. Have you ever seen any formal
- 25 correspondence from EFG Capital notifying its

00103

- 1 Q. Which -- which documents do you recall?
- 2 A. I recall reviewing memos that had been
- 3 drafted by EFG employees who conducted manager
- 4 visits with Fairfield Sentry personnel.
- Q. Do you recall anything else in the file?
- A. Various tear sheets, investor letters,
- 7 marketing presentations, as well as offering
- 8 memorandum, various versions of offering memorandum,
- 9 and financial reports.
- 0 Q. When you reviewed the Fairfield due
- 11 diligence file, was there anything that you thought,
- 12 based on your experience doing due diligence
- 13 previously, that should be included or followed up
- 14 upon with regard to the information that was already
- 15 contained in the file?
- 6 A. Well, like any ongoing review, there are
- 17 time there are dated documents that require
- 18 review. The -- the paper file was one of the files
- 19 which I reviewed on Fairfield Sentry.
- 20 Q. What were the other files that you
- 21 reviewed?
- 22 A. An electronic file.
- 23 Q. Okay, And what was contained in the
- 24 electronic file?
- 25 A. Monthly tear sheets -- monthly tear sheets

Page 101

Page 103

00102

- 1 customers that a specific product had been taken off
- 2 the approved list?
- 3 A. No.
- 4 Q. And so is it fair to say that, once a
- 5 product is put on the approved list, EFG Capital
- 6 conducts monthly due diligence reviews of that
- 7 product to determine whether the product should
- 8 remain on the approved list?
- A. Yes.
- 10 Q. Turning now to to Fairfield Sentry,
- 11 when you started at EFG Capital in 2005, Fairfield
- 12 Sentry was already on the EFG Capital approved list,
- 13 correct?
- 14 A. Yes
- Q. Okay. And as part of the task you were
- 16 given to systemize the due diligence function, did
- 17 you look at the Fairfield Sentry file --
- 18 A. Yes.
- 19 Q. among the other funds that you looked
- 20 at?
- 21 A. Yes
- 22 Q. And do you recall what documents were in
- 23 the file, the Fairfield Sentry file, when you first
- 24 took a look at it?
- 25 A. I recall certain documents, yes.

00104

- 1 for the fund, other financial reports, and other
- 2 offering memorandum.
- 3 Q. Was there a I think you called it a
- 4 "DDQ" in the file at that time?
- 5 A. Issued by the fund itself?
- Q. By the fund.
- 7 A. I don't recall.
- 8 Q. Have you seen a DDQ from Fairfield?
- 9 A. For?
- 10 Q. For Fairfield Sentry?
- 11 A. No.
- 12 Q. Who -- who was the administrator of
- 13 Fairfield Sentry?
- 14 A. Citco.
- 15 Q. And was there information regarding Citco
- 16 in the file when you first looked at it in 2005?
- 17 A. I don't recall.
- 18 Q. Subsequent to you starting EFG Capital in
- 19 2005, did you conduct any or gather any information
- 20 either from or about Citco, as part of the due
- 21 diligence review that you did?
- 22 A. I don't recall.
- 23 Q. But what was your understanding about the
- 24 level of due diligence that had been conducted
- 25 already on Fairfield Sentry when you started?

- 1 A. Would you repeat the question?
- 2 Q. Maybe I'll rephrase it.
- You saw what was in the Fairfield Sentry
- 4 file when you started in 2005, the due diligence
- 5 materials, correct?
- A. Uh-huh.
- 7 Q. Okay Did you have any -- did you get any
- 8 information from any other sources? Did you talk to
- 9 anybody about the due diligence that had been
- 10 conducted at Fairfield --
- 11 A. Yes.
- 12 Q. -- prior to your arrival?
- 13 A. Yes.
- 14 Q. Okay. Who did you talk about?
- 15 A. Victor Echevarria, Marcelo Alvarez, Sixto
- 16 Campano.
- 17 Q. Did you talk to these three individuals
- 18 about all the funds that you were doing due
- 19 diligence for at that time?
- 20 A No.
- 21 Q. But you specifically had conversations
- 22 about this fund with those three people?
- 23 A. Yes
- 24 Q. Okay. Was it all together, all four of
- 25 you in a room or how did -- how did those

00107

- 1 diligence process that EFG completed at the time.
- 2 Q. And what did he tell you?
- A. He bas- -- he -- he described a process
- 4 which was reflected in the memo and described, in an
- 5 ongoing basis, that --
- Q. What does mean he described in an ongoing
- 7 basis?
- 8 A. He explained to me or he talked to me
- 9 about it, on an ongoing basis, that members of EFG
- 10 Capital continued to visit with personnel at
- 11 Fairfield Sentry to continue building upon the
- 12 process which they began in 1998.
- 3 Q. Did he say who the individuals were that
- 14 were meeting with Fairfield?
- 15 A. He was saying that -- he was saying that
- 16 both he and Sixto and others who I don't recall had
- 17 periodic communications with members of Fairfield
- 18 Sentry and its designates.
- 19 Q. Did he tell you who they were talking to
- 20 at Fairfield?
- 21 A. He said that they continued to talk with
- 22 the people who were referenced in the memo, as well
- 23 as others.
- Q. Do you remember who those individuals
- 25 were?

00106

- 1 conversations occur?
- A. No, they occurred individually.
- 3 Q. Okay. Who did you speak to first?
- A. I don't recall.
- Q. What did you -- what was the reason you
- 6 were talking to them about the Fairfield Sentry due
- 7 diligence?
- 8 A. Because they conducted the manager visits
- 9 and were still available as employees or directors
- 10 of the company at the time that I began the due
- 11 diligence review.
- 12 Q. Okay. So if there was a fund that you
- 13 were reviewing whose file reflected that either of
- 14 these three guys had participated in the due
- 15 diligence of that fund, you would talk to those
- 16 individuals about the fund and the due diligence of
- 17 the fund?
- 18 A. Hypothetically, yes.
- 19 Q. Okay, And do you recall what you
- 20 discussed with Mr. Echevarria about the Fairfield
- 21 Sentry due diligence in 2005?
- 22 A. As I recall, after reviewing the memos
- 23 which documented the visits of various EFG personnel
- 24 to Sentry, I discussed with Victor the -- his
- 25 participation as well as his knowledge of the due

00108

Page 105

- 1 A. Jeffrey Tucker, Lourdes Barreneche. Those
- 2 are the two names I recall.
- 3 Q. And have you ever spoken to Mr. Tucker?
- 4 A. Yes, I have.
- 5 Q. When did you speak with Mr. Tucker?
- 6 A. I have had conversations with Mr. Tucker
- 7 beginning in 2005 up until 2008.
- 8 Q. Okay. And what were those conversations
- 9 about?
- 10 A. As part of investor services, funds will
- 11 often provide access to investors to senior
- 12 management of the firm as part of the ongoing due
- 13 diligence process about the business of the firm.
- 14 So conversations with Jeff, we were focused on those
- 15 issues.
- 16 Q. So you were given access to senior
- 17 management at Fairfield Sentry.
- 18 But what did you -- what did you talk
- 19 about?
- A. Specifically, I don't recall. Generally,
- 21 we talked about the issues which I just relayed,
- 22 which is the state of the business, the business
- 23 plan, growth moving forward, the marketplace, the
- 24 industry, those types of things that you would speak
- 25 with senior management about.

Page 107

Page 106

Page 108 Pages 105-108

- 1 Q. Prior to arriving in EFG Capital in 2005,
- 2 had you heard of Fairfield Sentry?
- A. I had heard of Fairfield Greenwich Group.
- 4 Q. What did you know about Fairfield
- 5 Greenwich Group?
- A. That it was one of the largest sponsors of
- 7 single strategy and fund of funds in the
- 8 marketplace.
- Q. Was Fairfield -- any of the Fairfield
- 10 Greenwich Group's products offered by any of your
- 11 previous employers?
- A. No.
- 13 Q. Do you recall about -- do you recall how
- 14 many conversations you had with Mr. Tucker between
- 15 '05 and '08?
- 16 A. I don't know the specific number, but I
- 17 would estimate between three and five conversations.
- 18 Q. Did you were any of those conversations
- 19 in person?
- 20 A. Yes.
- 21 Q. Okay. And where did they occur?
- 22 A. At Fairfield Greenwich offices in New
- 23 York.
- 24 Q. Would you go up to the offices in New York
- 25 from time to time to meet with folks at Fairfield?

00111

ALIMAN CONTRACTOR CONTRACTOR CONTRACTOR

- 1 approximately late 2006.
- Q. Did you go up to Fair- -- New York to
- 3 specifically speak with Mr. Tucker during your
- 4 meeting?
- A. No
- 6 Q. It was part of meeting with some other
- 7 folks at Fairfield, I take it?
- A. Yes.
- Q. You said you had been up there 15 to 20
- 10 times. Who would you -- who would you typically
- 11 meet with when you went up there?
- 2 A. EFG Capital offered a number of
- 13 Fairfield-sponsored funds, so the meeting agenda
- 14 would be with the various portfolio managers or
- 15 their designates to discuss the funds that we had on
- 16 our Miami Approved List.
- 17 Q. So they were talking -- were these mostly
- 18 marketing-type meetings where they would pitch you
- 19 their products?
- 20 A. No, those were funds that were already on
- 21 the Miami Approved List, so they weren't pitch
- 22 meetings.
- 23 Q. But -- so what was the reason you were
- 24 going up there to -- to hear about these funds?
- 25 A. The reason to go up there was to conform

Page 109

Page 111

00110

- Δ Ves
- Q. About how often would you go up there?
- 3 A. I don't know the specific number, but I
- 4 estimate between 15 and 20 times I visited
- 5 Fairfield's offices.
- 6 Q. And you said between three or five of
- 7 those times you actually met with Mr. Tucker?
- 8 A. No, I said that I spoke with Mr. Tucker on
- 9 three to five occasions. I estimate that I met with
- 10 him in person one time.
- 11 Q. And the time that you met him, did you
- 12 meet him in his office?
- 13 A. Yes.
- 14 Q. And in that meeting, do you recall what
- 15 you and Mr. Tucker discussed?
- 16 A. I don't specifically recall. Generally we
- 17 talked about Fairfield Greenwich Group and its
- 18 development as a business.
- 19 Q. What was the time frame of that in-person
- 20 meeting with Mr. Tucker?
- 21 A. I don't recall.
- 22 Q. Was it early on in your tenure at EFG
- 23 Capital or more toward the -- the end of Fairfield?
- 24 A. The meeting in question was most likely
- 25 within the middle of my tenure with the firm,

00112

- 1 with our due diligence requirements or guidelines of
- 2 having face-to-face meetings with the portfolio
- 3 managers, as well as our obligation to remain
- 4 updated about the fund's activities.
- O. And would you -- were there folks from EFG
- 6 Capital that you traveled up to New York with to see
- 7 Fairfield?
- 8 MR. COATES: Object to form.
- 9 You may answer, if you understand the
- 10 question.
- 11 A. Can you repeat the question or -
- 12 BY MR. KELLOGG
- 13 Q. Yeah. I just want to know: Was anybody
- 14 from EFG, did they go up with you during those
- 15 meetings?
- 16 A. There may have been instances where EFG
- 17 Capital personnel was in New York for other business
- 18 and attended the meetings, but there was no -- no
- 19 one specifically who traveled with me with a
- 20 specific meeting agenda.
- Q. You said you met with Lourdes Barreneche?
- 22 A. Yes.
- 23 Q. What did you meet with her about?
- 4 A. Lourdes was EFG Capital's marketing
- 25 representative for Fairfield Greenwich Group.

- 1 Q. And when you -- so what was it that you
- 2 discussed?
- 3 A. Generally the format of the meeting was
- 4 Lourdes, in her office, would coordinate visits with
- 5 EF- -- sorry -- with Fairfield investment personnel,
- 6 analysts, if you will, as well as with the portfolio
- 7 manager, and provide us with the report or
- 8 information that was made available by the various
- 9 funds for the period of time that we were reviewing.
- 10 Q. During the visits you made up to New York
- 11 to see Fairfield, did you have the opportunity to
- IT to see Pairfield, did you have the opportunity
- 12 look around their offices and see how their --
- 13 basically how their office worked?
- 14 A. The Fairfield Greenwich office?
- 15 Q. Yeah.
- 16 A. No
- 17 Q. And you would -- when you traveled up to
- 18 Fairfield Greenwich, where would the meetings with
- 19 the folks at Fairfield take place?
- 20 A. In their conference room.
- 21 Q. So you were never given a tour of the
- 22 office to see kind of how the operational structure
- 23 was laid out?
- 24 A. No.
- 25 Q. Did you ever ask to take a tour around the

00115

- Sentry.
- 2 Q. And so that's what you talked to him
- 3 about?
- A. That's what I talked to him about.
- 5 Q. And you recall what he -- what information
- 6 he gave you about Fairfield Sentry?
- A. There was no additional information other
- 8 than the information we reviewed and he confirmed.
- 9 Q. And what about Mr, Campano? What did you
- 10 talk to him about relating to Fairfield's due
- 11 diligence?
- 12 A. With regard to Fairfield's due diligence,
- 13 my conversation with Mr. Campano were around the
- 14 history of EFG CROs recommending the fund to -- to
- 15 EFG Capital clients.
- 16 Q. Did you make any kind of a recommendation
- 17 to any of these gentlemen or to EFG Capital in
- 18 particular about additional information that you
- 19 would like to gather relating to Fairfield's --
- 20 and -- and due diligence?
- 21 A. I didn't make any specific recommendations
- 22 in relation to Fairfield Sentry.
- 3 Q. Were there other funds whose due diligence
- 24 files you took a look at and said, you know, we --
- 25 we need to supplement the file with X, Y, Z

Page 113

Page 115

00114

- 1 office?
- 2 A. No.
- 3 Q. Okay. So you talked to Mr. Echevarria
- 4 about Fairfield Sentry.
- 5 And you also said you talked to
- 6 Mr. Alvarez?
- 7 A. Yes.
- 8 Q. And what is Mr. Alvarez's role at EFG
- 9 Capital?
- 10 A. I believe his role is that he's an
- 11 independent director.
- 12 Q. And was that the same in 2005?
- 13 A. Yes.
- 14 Q. And what did you discuss with Mr. Alvarez
- 15 about Fairfield Sentry?
- 16 A. I reviewed the memorandum that were
- 17 available in the due diligence file that EFG Capital
- 18 had completed on Fairfield Sentry.
- 19 Q. You completed the review.
- 20 But what did you talk to Mr. Alvarez
- 21 about?
- 22 A. I talked about the -- I reviewed the
- 23 memorandum that he had prepared and other memorandum
- 24 in the file of the due diligence that he
- 25 participated in for EFG Capital and Fairfield

- 00116
 - 1 information?
 - 2 A. Generally across the board, the
 - 3 application of the -- the standards that EFG adopted
 - 4 in 2005 required updating of a -- of a number of
 - 5 files because of the introduction of -- of new
 - 6 information based upon changing industry standards
 - 7 from the time that EFG Capital initially began its
 - 8 due diligence on Fairfield Sentry.
 - Q. Did EFG Capital tell you what its due
- 10 diligence procedure was before you started in 2005?
- I A. We reviewed, in general, the information
- 12 which EFG Capital obtained prior to my consultancy
- 13 and employment with the firm. However, my primary
- 14 task was to create standards consistent with a
- 15 viewpoint in the future of the industry and -- and
- 16 about standardizing and systematizing the written
- 17 record of due diligence to comply with regulatory
- 18 standards for offering hedge funds.
- 19 Q. Prior to you arriving in EFG in 2005, was
- 20 there a standardized system in place that EFG
- 21 Capital used for due diligence?
- 22 A. I don't know. I know that, beginning in
- 23 2005, the firm sought to standardize its written
- 24 record of its due diligence. Prior to that, I don't
- 25 know.

Dago 116

00117 Q. But you -- you got to come in and take a 2 look at the files. Did you feel that they -- there was a 4 standardized procedure in place after reviewing all 5 the different files? A. I felt that EFG had general guidelines for 7 the collection of data. However, they did not have 8 a standardized means of -- of recording their due 9 diligence process, in writing. Q. As far as you know, was the standard 11 for - or the procedure for product approval the 12 same before you arrived in 2005, in other words, due 13 diligence was conducted and then considered by the 14 new product approval committee before the decision 15 was made on whether to approve a product? 16 A. Yes. 17 Q. So that didn't change. 18 What changed was the synthesization of the 19 information, due diligence information EFG Capital $20\,$ was getting and the presentation of it to the new 21 product approval committee; is that fair? 22 A. Yes. 23 MR. KELLOGG: You guys want to break now 24 25 MR. COATES: Sure. Page 117 00118 MR. KELLOGG: -- lunch? 1 2 VIDEOGRAPHER: All right, Let's go off 3 the record. Time is 12:40. 4 (Thereupon, a recess was taken, after 5 which the following proceedings were held:) 6 7 8 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24

Page 118

Donnell, Michael - Vol. 1-

-Pages 117-120