# **EXHIBIT A**

# TO THE AP'S MOTION IN LIMINE NO. 4 TO LIMIT THE OPINION TESTIMONY OF NEIL ZOLTOWSKI

# IN THE UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF NEW YORK

SHEPARD FAIREY and OBEY GIANT ART, INC.,

Plaintiffs,

v.

THE ASSOCIATED PRESS,

Defendant and Counterclaim Plaintiff,

v.

SHEPARD FAIREY, OBEY GIANT ART, INC., OBEY GIANT LLC, STUDIO NUMBER ONE, INC., and ONE 3 TWO, INC. (d/b/a OBEY CLOTHING),

Counterclaim Defendants.

Civil Action No. 1:09-cv-01123-AKH

EXPERT REPORT OF NEIL J. ZOLTOWSKI (FED. R. CIV. P. 26(a)(2)(B))

Respectfully submitted this 2<sup>nd</sup> day of November 2010:

Confidential – Subject to Protective Order

# I. QUALIFICATIONS

- 1. I, Neil J. Zoltowski, am a Partner in the Boston, Massachusetts office of StoneTurn Group, LLP ("StoneTurn"). I provide financial and economic consulting services including economic valuation of intellectual property such as patents, trade secrets, trademarks and copyrights to counsel and client companies. I have earned the Accredited Valuation Analyst ("AVA")<sup>1</sup> and Certified Forensic Financial Analyst ("CFFA")<sup>2</sup> designations granted by the National Association of Certified Valuation Analysts ("NACVA").<sup>3</sup> Additionally, I have earned the Certified Licensing Professional ("CLP")<sup>4</sup> designation from the Licensing Executives Society USA and Canada, Inc. ("LES").<sup>5</sup>
- 2. A copy of my current curriculum vitae, which summarizes my qualifications and professional experience, and, a listing of my testimony over the preceding four years and publications over the preceding ten years, is attached as **Exhibit 1**. StoneTurn charges \$450 per hour for time I spend consulting and assessing damages and time that may be spent testifying related to my damages analysis. StoneTurn's fees are not contingent on the outcome of this matter, or on the opinions provided herein.

# II. ASSIGNMENT

3. StoneTurn was retained by Caldwell Leslie & Proctor, PC ("Counsel") to assess the economic damages, if any, assuming that Counterclaim Defendant, One 3 Two, Inc. d/b/a Obey Clothing ("One 3 Two") is found liable for certain allegations asserted by Defendant and Counterclaim Plaintiff, the Associated Press ("AP"). I have been asked to opine as to the appropriate licensing fee for use of a photograph of then-Senator Barack Obama taken by a staff photographer of the AP in April 2006 (the "Obama Photo") related to the alleged copyright infringement by the Counterclaim Defendants, including Shepard Fairey, Obey Giant Art, Inc., Obey Giant LLC, Studio Number One, Inc, and One 3 Two.

<sup>1</sup> NACVA trains and certifies AVAs to perform business valuations as a service to both the consulting community and the users of their services. Through training and rigorous testing, AVAs demonstrate they are qualified to provide capable and professionally executed valuation services. NACVA'S valuation designations are the only valuation credentials accredited by the National Commission for Certifying Agencies.

<sup>2</sup> The CFFA credential is designed to provide assurance to the legal and business communities—the primary users of financial forensics services—that the designee possesses a level of experience and knowledge deemed acceptable by NACVA to provide competent and professional financial forensic support services. (www.nacva.com)

<sup>3</sup> NACVA, an organization comprised of more than 7,000 CPAs and other valuation and consulting professionals, supports the users of business and intangible asset valuation services and financial forensic services, including damages determinations of all kinds and fraud detection and prevention, by training and certifying financial professionals in these disciplines. (www.nacva.com)

<sup>4</sup> The CLP program is a professional designation intended to distinguish those who have demonstrated experience, proficiency, knowledge and exposure to licensing and commercialization of intellectual property through involvement in patenting, marketing, valuation, IP law, negotiation, and intellectual asset management. (www.licensingcertification.org)

<sup>5</sup> Established in 1965, the LES is a professional society comprised of nearly 5,000 members engaged in the transfer, use, development, manufacture and marketing of intellectual property. LES is a member society of the Licensing Executives Society International, Inc., with a worldwide membership of over 12,000 members in 30 national societies, representing over 80 countries. (http://www.lesusacanada.org/MainNav/AboutLES.aspx)

Specifically, my opinion and supporting analysis relates to the appropriate licensing fee for any allegedly infringing promotional material or merchandise that was given away or sold by One 3 Two. Additionally, I have been asked to evaluate certain opinions and conclusions asserted by the AP regarding an appropriate license fee for use of the Obama Photo, as put forth in the Preliminary Expert Report of Kathleen M. Kedrowski, dated October 1, 2010 ("Kedrowski Report"). I have not been retained to offer any opinion as to liability in this matter.

4. While my work on this matter is on-going, this report summarizes my current opinions given the information available to date. I may consider any additional materials, if produced, and modify or supplement my analyses and opinions as necessary.

# III. INFORMATION CONSIDERED

- 5. I considered information from a variety of sources in the course of my work. This includes certain information provided by the parties; court filings submitted by the parties; certain deposition testimony; and other information obtained by StoneTurn from public sources. The materials I have considered are listed in **Exhibit 2**, attached hereto.
- 6. In connection with my anticipated trial testimony in this action, I may create, from various documents produced in this litigation, demonstrative exhibits which refer or relate to the matters discussed in this report, or in my deposition testimony. I have not yet created any such exhibits as of the date of this report.

# IV. PARTIES

7. I understand that the following entities and individuals are parties named in this litigation:

# Shepard Fairey

8. Shepard Fairey is an artist based in Los Angeles, California. Mr. Fairey's work focuses on social and political subjects, frequently dealing in current events. His illustrations are created in a variety of media, including screen prints and stencil painting – and take a variety of forms including street art, commercial art and design, as well as fine art seen in galleries and museums all over the world. <sup>6</sup>

Obey Giant Art, Inc., Obey Giant LLC and Studio Number One, Inc. (collectively "Obey Giant")

9. The Obey Giant entities are all California corporations located in Los Angeles, California, and owned in whole or in part by Mr. Fairey and his wife, Amanda. Obey Giant primarily distributes Mr.

<sup>6</sup> Amended Answer, Affirmative Defenses and Counterclaims of Plaintiffs and Counterclaim Defendants, October 16, 2009, p. 13.

Fairey's artistic works.7

# One 3 Two

10. One 3 Two, which does business as Obey Clothing, is a California corporation located in Santa Ana, California. One 3 Two is the exclusive licensee of Obey Giant for the use of Mr. Fairey's trademarks and designs on clothing.<sup>8</sup> It primarily sells men's and women's apparel and accessories based upon Mr. Fairey's designs to distributors and third-party retail stores, as well as through its own online presence.<sup>9</sup>

# The AP

11. The AP is a New York corporation with its headquarters and principal place of business in New York, New York.<sup>10</sup> The AP is a news organization that serves daily newspaper, radio, television and online customers with coverage in various media and news in various formats. The AP consists of various businesses, including a digital photo network, online news service, a television news service, radio network, and a commercial digital photo archive.<sup>11</sup>

# V. BACKGROUND AND EVENTS

12. I understand that in April 2006, then-Senator Barack Obama appeared at an event at the National Press Club related to the humanitarian crisis in the Darfur region of Africa. At this event, a photographer for the AP, Mannie Garcia, took the Obama Photo, shown below:<sup>12</sup>

<sup>7</sup> Amended Answer, Affirmative Defenses and Counterclaims of Plaintiffs and Counterclaim Defendants, October 16, 2009, pp. 12-13.

<sup>8</sup> The Associated Press's First Amended Answer, Affirmative Defenses and Counterclaims, November 11, 2009, p. 16; Answer and Affirmative Defenses by Counterclaim Defendant One 3 Two, Inc., d/b/a Obey Clothing to the Associated Press's First Amended Answer, Affirmative Defenses and Counterclaims, December 4, 2009, p. 5; and Deposition of Regan Donald Juncal, March 23, 2010 ("Juncal Deposition"), p. 43.

<sup>9</sup> Obeyclothing.com; Deposition of Adam Van Berckelaer, March 11, 2010 ("Van Berckelaer Deposition, Vol. I"), p. 88; and Juncal Deposition, pp. 199-200. (I understand that Obey Clothing's website is operated by a separate entity, StoreFront E, but is under the same ownership as Obey Clothing.)

<sup>10</sup> The Associated Press's First Amended Answer, Affirmative Defenses and Counterclaims, November 11, 2009, p. 16.

<sup>11</sup> www.onesource.com.

<sup>12</sup> Amended Complaint for Declaratory Judgment and Injunctive Relief, November 13, 2009, p. 4; and Answer, Affirmative Defenses and Counterclaims of Defendant, The Associated Press, March 11, 2009, pp. 42-43.



13. I understand that by the fall of 2007 Mr. Fairey had become a supporter of then-Presidential candidate Barack Obama. Subsequently, in or around January 2008, Mr. Fairey created a series of screen-print posters which included an abstracted graphic rendition of Mr. Obama gazing up and to the viewer's right, colored in a palette of red, white, and blue (the "Obama Image"). Below this graphic, in capital letters, were words such as "progress" and "hope." An example of one of Mr. Fairey's creations is shown below: 13



14. I understand that in creating the illustration of Mr. Obama for these works, Mr. Fairey used the Obama Photo as a reference. I also understand that during and after the 2008 presidential campaign, Mr. Fairey created other works which utilized the Obama Image. These works contained the same abstracted graphic rendition; however, the works included different layouts and words, such as "Be The Change"

<sup>13</sup> Amended Complaint for Declaratory Judgment and Injunctive Relief, November 13, 2009, pp. 3-5; and Answer, Affirmative Defenses and Counterclaims of Defendant, The Associated Press, March 11, 2009, pp. 42-43.

and "Yes We Did."14

15. I understand that One 3 Two was (and continues to be) the exclusive clothing distributor of Mr.

Fairey's designs. I further understand that in or around February 2008, One 3 Two was contacted by

Urban Outfitters, a third-party retail clothing store, and the parties discussed potentially applying Mr.

Fairey's Obama Image to t-shirts which would be offered for sale in Urban Outfitters' retail stores.

Subsequently, from approximately March 2008 through August 2009, One 3 Two sold a variety of styles

of apparel that contained the Obama Image to Urban Outfitters, as well as other customers. Additionally,

during this time, One 3 Two donated certain items containing the Obama Image, such as t-shirts,

postcards, posters, flyers and window graphics, to various entities in support of Mr. Obama's presidential

campaign.15

16. I understand the AP alleges that the Obama Photo was the basis for the Obama Image, and that

the inclusion of the Obama Image on certain of One 3 Two's products constitutes direct and/or

contributory copyright infringement. I also understand the AP is seeking the actual damages it has

allegedly sustained (including attorneys' fees), as well as any gains, profits and advantages obtained by

One 3 Two.<sup>16</sup>

VI. OPINION AS TO THE APPROPRIATE LICENSE FEE

17. It is my understanding that a copyright owner is entitled to the following remedies for

infringement of its copyright:

• actual damages and any additional profits of the infringer; or

• statutory damages.<sup>17</sup>

I understand that the recovery of actual damages specifically relates to "the actual damages suffered by

him or her as a result of the infringement." <sup>18</sup>

18. It is my understanding that the Second Circuit Court of Appeals (along with numerous other

jurisdictions) has ruled that Section 504(b) of the Copyright Act<sup>19</sup> permits a copyright owner to recover

actual damages for the fair market value<sup>20</sup> of a license covering a defendant's infringing use.<sup>21</sup>

14 Amended Complaint for Declaratory Judgment and Injunctive Relief, November 13, 2009, pp. 4-7.

15 Juncal Deposition, pp. 79-90 and Exhibit 4; and OTT 027506.

16 The Associated Press's First Amended Answer, Affirmative Defenses and Counterclaims, November 11, 2009, pp. 60-61.

17 17 U.S.C. §504(a).

18 17 U.S.C. §504(b).

19 17 U.S.C. §504(b).

20 Fair market value has been defined as "the price at which the property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or to sell and both having reasonable knowledge of relevant facts."

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19. In this matter, I understand the AP has asserted that it has suffered damages due to Counterclaim Defendants' use of the Obama Photo without compensating it for that use. I have been asked by Counsel to assess the appropriate licensing fee for use of the Obama Photo under the assumption that the Counterclaim Defendants are found to infringe the AP's copyright for that image. This section outlines my opinion as to the appropriate licensing fee for use of the Obama Photo related to any promotional material or merchandise that was given away or sold by One 3 Two.

# AP's Licensing Practices for its Images

- 20. I understand that the AP licenses two types of images rights managed and royalty-free. Rights-managed images are high-quality products with the structure of the license and the amount of the fee based on the specific use. The fee is calculated from several factors such as print run, size, placement, duration of use, and geographic distribution.<sup>22</sup> Any images in which the AP owns the copyright would be considered a rights managed image and licensed under that framework. In contrast, royalty-free images can be used multiple times for multiple projects without paying additional fees and pricing is not based on the specific use but solely on the size of the product needed.<sup>23</sup>
- 21. I understand that AP's licensing practices for its images are in line with its competitors in the industry. In fact, I understand that AP hired Farah DeGrave, currently its Manager for Sales Operations, in October 2006 from Getty Images, one of AP's largest competitors in the market for licensing images, to specifically look at how AP was licensing and pricing its images.<sup>24</sup> As part of her work developing the image licensing program, a pricing guide was developed to assist sales representatives with pricing images within industry standards.<sup>25</sup> I also understand that AP sales representatives may even utilize the Getty Images website to assist with pricing if for some reason they are unable to access the AP's pricing guide (*e.g.*, at a client site).<sup>26</sup>
- 22. I understand that the AP has tried to push a royalty based license (i.e., a running royalty) on

*United States v. Cartwright*, 411 U.S. 546, 551 (1973) citing the United States Treasury Regulations (Treas. Reg. 20.2031-1 (b)). A similar definition exists in the Internal Revenue Service Revenue Rulings (IRS Rev. Rul. 59-60).

<sup>21 &</sup>quot;...The decisions of this and other courts support the view that the owner's actual damages may include in appropriate cases the reasonable license fee on which a willing buyer and a willing seller would have agreed for the use taken by the infringer." (On Davis v. the Gap, Inc. 246 F.3d 167 (2nd Cir. 2001) citing a number of additional case decisions.)

<sup>22</sup> I understand that the AP's pricing framework for individual images is not demand based. That is, prices do not rise for an individual image if there is increased demand for that specific individual image. (Deposition of Farah DeGrave, March 23, 2010 ("DeGrave Deposition"), pp. 156-157.)

<sup>23</sup> DeGrave Deposition, pp. 27-30, 57-59, 156-157 and Exhibit 3.

<sup>24</sup> DeGrave Deposition, pp. 13, 64-65, 103-108.

<sup>25</sup> I understand the pricing guide was created in the 2008 / 2009 timeframe and specifically sets "standard" prices for images based upon certain criteria. (DeGrave Deposition, pp. 64-67, 83-84, 113, 131.) The pricing guides I have reviewed appear to relate to publishing and editorial use across various mediums (*e.g.*, books, magazines, internet, television), as well as use in museum displays. (Deposition of Kenneth J. Dale, March 26, 2010 ("Dale Deposition"), Exhibits 8 and 9.) 26 DeGrave Deposition, p. 133, 138-139.

derivative work<sup>27</sup> merchandising deals.<sup>28</sup> However, I have seen no information to support that the AP has ever entered into a licensing agreement with a royalty based structure. Rather, the information I have reviewed demonstrates that AP has typically utilized a fixed flat fee or lump sum approach to licensing its images.

# Relevant Licensing Transactions

- 23. In this section, I discuss relevant licensing transactions related to the use of images from the AP (including the Obama Photo) and Getty Images for various purposes. These licenses are also summarized in **Exhibit 3**.
- 24. Since the National Press Club event in April 2006 at which the Obama Photo was taken, the AP has licensed a number of images that were shot at the event, including the Obama Photo.<sup>29</sup> As of March 30, 2010, images from the April 2006 National Press Club event were downloaded 393 times for revenue totaling \$13,447<sup>30</sup> at individual license fees ranging from \$35 to \$1,100 depending on the use.
- 25. In May 2007, Swindle Magazine, a pop culture and lifestyle publication,<sup>31</sup> and the AP entered into a license for use of an image of American scholar Dr. W.E.B. Du Bois talking with Dr. Kwame Nkrumah at the World Peace Conference in Ghana. This agreement specified a payment of \$150 for one time non-exclusive, editorial use as a ½ page inside Swindle magazine, with a circulation of 80,000 copies only.<sup>32</sup>
- 26. In August 2007, Time Out Chicago, a media source for arts, entertainment and culture in the city of Chicago,<sup>33</sup> and the AP entered into a license for use of the Obama Photo.<sup>34</sup> The agreement specified a payment of \$100 for "U.S. English language rights" and "non-exclusive one time editorial use only" in a feature spot.<sup>35</sup>
- 27. In August 2007, Time Out Chicago and the AP entered into another license for use of a photograph of television host Willie Revillame. The agreement specified a payment of \$75 for "U.S.

<sup>27 &</sup>quot;A 'derivative work' is a work based upon one or more preexisting works, such as a translation, musical arrangement, dramatization, fictionalization, motion picture version, sound recording, art reproduction, abridgment, condensation, or any other form in which a work may be recast, transformed, or adapted. A work consisting of editorial revisions, annotations, elaborations, or other modifications which, as a whole, represent an original work of authorship, is a 'derivative work.'" (17 U.S.C. §101.) I understand that the Obama Image would be considered a derivative work of the Obama Photo.

<sup>28</sup> DeGrave Deposition, pp. 115-116 and Exhibit 12.

<sup>29</sup> Deposition of Jim Gerberich, March 31, 2010 ("Gerberich Deposition"), p. 99.

<sup>30</sup> Gerberich Deposition, Exhibits 23-A.

<sup>31</sup> http://swindlemagazine.com.

<sup>32</sup> FAIREY 86621-22.

<sup>33</sup> http://chicago.timeout.com.

<sup>34</sup> DeGrave Deposition, pp. 143-144 and Exhibit 16.

<sup>35</sup> DeGrave Deposition, Exhibit 16.

English language rights" and "non-exclusive one time editorial use only."36

28. In December 2007, Swindle Magazine, and the AP entered into a license for use of an image of Coup leader Joseph Desire-Mobutu in Leopoldville, Congo. This agreement specified a payment of \$175 for one time, non-exclusive, editorial use inside Swindle magazine, with a circulation of 80,000 copies only.<sup>37</sup>

29. In January 2008, Obama for America<sup>38</sup> and the AP entered into license agreement for one-time, non-exclusive rights to a photo of President Obama during a campaign stop in Iowa for use in up to 5,000 retail posters for a sum of \$550.<sup>39</sup>

30. In February 2008, Black Dog & Leventhall, a publisher based in New York,<sup>40</sup> and the AP entered into a license that specified a payment of \$3,000 for "world rights all languages" for use of 72 images of Barack Obama in the biography titled: "Hopes and Dreams: The Story of Barack Obama" – or approximately \$42 per image on average.

31. In July 2008, Obama for America and the AP entered into a license agreement for one-time, non-exclusive rights to a photo of President Obama during a campaign stop in Iowa for editorial use as the cover to the book "Change We Can Believe In" for a sum of \$1,875. For an additional amount totaling \$1,406.25 (or 75% of the original fee), it appears that world distribution rights for use of the image in up to 300,000 book prints in all languages were also granted. The license also granted substantial advertising and promotional rights including: "the right to use, publish, and reproduce the Photograph, in whole or in part, in composite or distorted form, color or character, throughout the world, for the full term of copyright thereof, in any and all transmission, now known or hereinafter developed, in connection with the publication of the Book, [CHANGE WE CAN BELIEVE IN], all edition, derivations and subsidiary uses of the Book, the advertising, publicity and promotion of the Book, and any Obama for America campaign-related uses."

32. In August 2008, Obama for America and the AP entered into a license agreement for one-time, non-exclusive rights to a photo of President Obama speaking in Moscow for editorial use in the interior of up to 300,000 "Change We Can Believe In" book prints, including world rights and all languages, for a

<sup>36</sup> DeGrave Deposition, Exhibit 6.

<sup>37</sup> FAIREY 87113-34.

<sup>38</sup> Obama for America, the predecessor of Organizing for America, is an organization that supported Barack Obama during the 2008 presidential campaign. (www.barackobama.com)

<sup>39</sup> AP 0010683-84.

<sup>40</sup> www.blackdogandleventhal.com.

<sup>41</sup> DeGrave Deposition, Exhibit 17.

<sup>42</sup> AP 0010699-702.

sum of \$300.43

33. In October 2008, Flashbags, a maker of handmade bags based in Burlington, Vermont,<sup>44</sup> and the

AP entered into a license agreement for use of an image of President Obama waving to the crowd

following his address at a rally in Wisconsin. The agreement specified a payment of \$525 for a "non

promotional bag design, up to 5000 pieces, 1 year production rights granted, no additional rights

granted."45

34. In December 2008, Obey Giant Art and the AP entered into a license agreement for use of a

photograph of a Palestinian woman peering from a balcony ("Palestinian Woman Photo"). The

agreement consisted of two licensing components:46

• Payment of \$590 for "one time non-editorial usage, up to 5000 t-shirts, 1 year

distribution only, no additional rights granted"47; and

• Payment of \$387 for "one time non-editorial usage, up to 500 pieces for use on

limited edition illustrated prints, up to 5 years distribution, no additional rights

granted."

35. In March 2009, Obey Giant Art and Getty Images entered into a license agreement for use of an

image of Johnny Cash. The agreement specified a payment of \$510 for non-exclusive U.S. rights to use

the image in up to 500 full sized retail posters over a 1 year period.<sup>48</sup>

36. In the June/July 2009 timeframe, Rolling Stone magazine and the AP entered into a license for

rights to a photograph of President Obama that specified a payment of \$350 for non-exclusive, one-time

editorial use as a derivative work for the cover of Rolling Stone magazine's domestic and foreign

editions. I also understand the AP quoted a price of \$250 for domestic rights only.<sup>49</sup> I understand the

AP's pricing for the use of the photo was based in part on the Rolling Stone's circulation and on the use

of the photo to create a derivative work. I also understand the price would have been higher had Rolling

Stone used the photo "as is / untouched." 50

37. In July 2009, Flashbags and the AP entered into a license for use of a photograph of Michael

43 AP 0010703-04.

44 http://flashbagsonline.com.

45 AP 0002615-16.

46 DeGrave Deposition, Exhibit 13.

47 I understand the AP quoted a price of \$550.00 for rights up to 1,000 t-shirts and \$590.00 for rights up to 5,000 t-shirts. I understand the AP's representative who testified on this topic stated that this pricing "looks fine" and was "appropriate".

(DeGrave Deposition, pp. 126-128 and Exhibit 13.)

48 FAIREY 118153-55.

49 DeGrave Deposition, Exhibits 8-10.

50 FAIREY 106661-62.

Jackson. The agreement specified a payment of \$525 for a "non promotional bag design, up to 2500 pieces, 1 year production rights granted, no additional rights granted."<sup>51</sup>

- 38. In September 2009, New York magazine and the AP entered into a license for rights to the Obama Photo that specified a payment of \$850 for non-exclusive, one-time editorial use as a derivative work for a full page cover of New York magazine. The license also provided for rights to use the Obama Photo as a full page on the interior of the magazine for \$350.<sup>52</sup>
- 39. In December 2009, Obey Giant Art and Getty Images entered into a license agreement for use of an image of John Lennon and Yoko Ono at London's Heathrow Airport. The agreement specified a payment of \$480 for non-exclusive U.S. rights to use the image in up to 500 full sized retail posters over a 2 year period.<sup>53</sup>
- 40. Also, I understand that the AP also entered into an agreement with Soup Kitchen International, Inc. (the restaurant owned by the gentleman referred to as the "Soup Nazi" in the Seinfeld sitcom) in April 2006 for a license fee of \$30,000 for "all industry, exclusive rights to Soup Kitchen International, Inc., its subsidiaries and affiliates for all advertising media rights, in perpetuity, predated to first date of appearance." The AP retained rights to license the photo for editorial use only and could not grant permission for any commercial purposes other than those granted to Soup Kitchen International, Inc.<sup>54</sup>
- 41. The agreements discussed above demonstrate that the AP licenses its images on a fixed fee or lump sum basis. Based on the information I have reviewed, including the information cited in the Kedrowski Report that has been produced in this litigation, there is no evidence to support that the AP has ever entered into a royalty based license for use of its images.

# Nature of the License Agreements between the Parties for Use of the Obama Photo

42. I understand that the AP licenses its rights managed images on an "a la carte" basis related to "use." As a result, the parties would have likely entered into multiple licenses (at various times) for each particular use of the Obama Photo, given that Shepard Fairey and One 3 Two may not have known all of the planned uses of the Obama Image at the time of its creation in or around January 2008.<sup>55</sup> These licenses would have been priced based on the following considerations and criteria:

<sup>51</sup> DeGrave Deposition, Exhibit 11.

<sup>52</sup> AP 0002744-45.

<sup>53</sup> MCCORMACK 0000934-35.

<sup>54</sup> AP 0002636. This license fee is the largest amount I have seen based on the information I have reviewed. Given the considerations and criteria of the transaction (i.e., exclusive use, full advertising media rights, no other commercial uses granted), this would serve as an upper bound for any licensing transaction between the parties for use of the Obama Photo. However, I understand the parties in this instance were only seeking non-exclusive rights related to the sales and giveaways of certain promotional merchandise for a limited period of time.

<sup>55</sup> DeGrave Deposition, pp. 36, 132, 137-138, 147-148, 198-200.

- Non-editorial use -i.e., commercial rights for promotional and merchandising use;
- Non-exclusive rights;
- Rights for use as a derivative work -i.e., the Obama Image;
- U.S. English language rights;
- Rights to unit volumes based on the amounts that I understand One 3 Two created of apparel and print material (to sell, advertise or to use as giveaways) which contained the Obama Image
  - o T-Shirts totaling 236,625 units;<sup>56</sup>
  - o Full-page magazine advertisement in each of the publications below;
    - ➤ Nylon Guys Magazine<sup>57</sup>
    - YRB Magazine<sup>58</sup>
    - ➤ Complex Magazine<sup>59</sup>
    - ➤ Antenna Magazine<sup>60</sup>
  - o Flyers from Alloy Media and Marketing (which I have estimated at approximately 90,000 units) for which the production costs were \$5,700;<sup>61</sup>
  - o Postcards from Integrity Print for the Democratic National Convention totaling 30,000 units;<sup>62</sup>
  - o Obama Hope Posters from Heinz Weber, Inc. totaling 70,000 units;<sup>63</sup> and
  - o Window graphics from Monster Media totaling 17 units. 64
- Rights for distribution over certain durations of time

<sup>56</sup> OTT 027506. (I understand that an increase in the amount of units will increase the price of a license. See DeGrave Deposition, pp. 102, 108-109, 113 and Dale Deposition, Exhibits 8 and 9.)

<sup>57</sup> OTT 000051-53.

<sup>58</sup> OTT 000068.

<sup>59</sup> OTT 000069-72.

<sup>60</sup> OTT 000083-86.

<sup>61</sup> OTT 000087-88.

<sup>62</sup> OTT 000054-55.

<sup>63</sup> OTT 000057-59. (I understand the posters were related to (and created for purposes of) sales and giveaways of t-shirts containing the Obama Image as well as for promotional purposes related to the Obama presidential campaign.)

<sup>64</sup> OTT 000060-65, 76-78 and 79-82. (I understand the window displays were related to (and created for purposes of) sales and giveaways of t-shirts containing the Obama Image.)

- o T-Shirts/Posters/Window Displays: The Obama Image was created in February 2008 and merchandise containing the Obama Image was sold or given away during the period March 2008 - August 2009.
- o Magazine Advertisements: Each of the magazines in which advertisements were placed are distributed as follows –
  - ➤ Antenna Magazine Quarterly (4 issues per year)
  - Nylon Guys Magazine Bi-Monthly (6 issues per year)
  - YRB Magazine Bi-Monthly (6 issues per year)
  - ➤ Complex Magazine Bi-Monthly (6 issues per year)
- o Postcards/Flyers: The Obama Image was created in February 2008 and I understand these materials were utilized during the presidential campaign culminating in the inauguration of President Obama in January 2009.

# Relative Negotiating Positions of the Parties

- 43. As discussed, the AP has typically utilized a fixed flat fee or lump sum approach based on the specific use when licensing its images. In this instance, the licenses would employ a similar license structure. This is consistent with the numerous licenses entered into by the AP for the Obama Photo as well as additional photos of President Obama and other images, as discussed in detail above. Additionally, such a structure is consistent with the AP's pricing guides and the testimony proffered by Ms. DeGrave regarding the AP's licensing practices. Further, Ms. DeGrave testified that she was brought in to bring the AP's licensing practices in line with the industry based on her experience at Getty Images, one of AP's largest competitors in the market for licensing images. In fact, as Ms. DeGrave testified, the AP even utilizes the Getty Images website to assist with pricing if the AP pricing guide is inaccessible to the AP's sales representatives at that particular time. I have also previously summarized (above) certain licensing transactions involving Getty Images and each of these utilized a fixed fee structure. Moreover, the Getty Images website allows a user to review its catalog of images and obtain the fixed fee price for the use of an image under various conditions and criteria.<sup>65</sup> Based on this information, the AP would have entered into fixed fee licensing arrangements with Shepard Fairey (and One 3 Two) based on its typical licensing practices.
- In contrast, Shepard Fairey and One 3 Two would have had information, based on their prior 44. experience and licenses with the AP, as to the AP's licensing practices for its images. Additionally,

<sup>65</sup> www.gettyimages.com.

Shepard Fairey and One 3 Two certainly would have been able to research the licensing practices of others in the industry. With this information, Mr. Fairey and One 3 Two would have understood that the AP (as well as others in the industry) licenses images using a fixed fee structure based on the type and extent of use. Additionally, Mr. Fairey and One 3 Two could have easily sought to use a different photo on which Mr. Fairey could have based his artwork for these designs. I understand Mr. Fairey identified the Obama Photo as a "suitable" image for use on this project through searches on Google Images over a two day period in late January 2008. I have seen no information to suggest that the Obama Photo has been determined to be the sole image from which Mr. Fairey had to base his artwork, and I understand Mr. Fairey and One 3 Two could have easily located another "suitable" image for this project. Based on this information, Mr. Fairey and One 3 Two would have been unwilling to enter into a license agreement at a high fixed-fee dollar amount or under a structure that incorporated some type of running royalty requirement.

Additionally, while I understand that One 3 Two did enter into certain licenses that included fees as a percent of revenue (e.g., Al Rockoff, Martha Cooper),<sup>67</sup> these licenses are not instructive as to the appropriate licensing fee between the AP and Shepard Fairey / One 3 Two in this instance as they are not representative of the AP's typical licensing practices and procedures for its images. As discussed, based on the information reviewed, including the information cited in the Kedrowski Report that has been produced in this litigation, there is no evidence to support that the AP has ever entered into a royalty based license for use of its images. Therefore, the AP's license agreements (as detailed above), including agreements with Shepard Fairey (among many others), provide the most relevant and useful information in the determination of the appropriate license structure between these parties related to these particular uses.

# Appropriate Licensing Fees for Use of the Obama Photo

46. I understand that if the Counterclaim Defendants had contacted AP and provided specific information (such as the considerations and criteria outlined in the section above) based on the usage of the Obama Photo, AP "would have gone to [its] price book and come up with a price." Based on the analysis and information outlined above, it is my opinion that the parties would have entered into fixed fee (or lump sum) licenses at various times for each particular use of the Obama Photo, given that Shepard Fairey and One 3 Two likely would not have known all of the planned uses of the Obama Image

<sup>66</sup> Deposition of Frank Shepard Fairey, March 18, 2010 ("Fairey Deposition, Vol. III"), pp. 683-684, and 794.

<sup>67</sup> Deposition of Christopher Broders ("Broders Deposition"), March 16, 2010, pp. 145-147, 163-164, Exhibit 10 and Exhibit 13. 68 DeGrave Deposition, pp. 202, 207.

at the time of its creation in or around January 2008.<sup>69</sup>

As previously discussed, the pricing guides I have reviewed appear to relate to publishing and editorial use across various mediums (*e.g.*, books, magazines, internet, television) and use in museum displays. I have utilized these pricing guides to assist in the determination of the relative price ranges the AP would have charged for the various uses of the Obama Photo as detailed above. A copy of the pricing guide I utilized is attached as **Exhibit 4** to this report. In addition, I have also utilized certain relevant license agreements (outlined above) and the Getty Images website to assist in this determination.

# • <u>T-Shirts</u>

The parties would have entered into license agreements for the Obama Photo based on the considerations and criteria above for rights to produce up to 250,000 t-shirts. The parties would have likely entered into an initial license ("Initial T-Shirt License") for rights to create a nominal amount of t-shirts (*e.g.*, 5,000) and then would have entered into a subsequent license ("Subsequent T-Shirt License") for rights to create the additional units.

The licenses entered into between the parties would have been similar to the license entered into between the AP and Obey Giant Art for rights to the Palestinian Woman Photo, as both were for non-editorial use and both related to the creation of a derivative work that was to be included on t-shirts. Additionally, the Initial T-Shirt License would have been for rights to create a similar number of units. However, the Subsequent T-Shirt License would differ from the Palestinian Woman Photo license based upon (i) the rights granted for the duration of distribution (*i.e.*, 1 year for the Palestinian Woman Photo versus an assumed 2 years for the Subsequent T-Shirt License) and (ii) the rights granted as to the number of units (*i.e.*, 5,000 units for the

<sup>69</sup> It should also be noted that a fixed flat fee or lump sum approach is consistent with the expert opinion of John Jarosz, as discussed in his report dated October 1, 2010 ("Jarosz Report"), which he issued on behalf of Mr. Fairey and Obey Giant in this matter.

<sup>70</sup> Dale Deposition, Exhibits 8 and 9.

<sup>71</sup> I have utilized the pricing guide produced as Exhibit 8 to the Dale Deposition for purposes of my analysis. This pricing guide appears to be the most recent version based on the file name and the pricing within the guide as compared with Exhibit 9 to the Dale Deposition.

<sup>72</sup> I have utilized the current pricing from Getty Images website for purposes of this analysis under the assumption that Getty Images' pricing has not changed materially since the time period when the parties would have entered into these license agreements. The Getty Images agreements discussed above (i.e., Johnny Cash, John Lennon) provide support for this assumption. Additionally, a search of the Getty Images website under the considerations and criteria similar to the Palestinian Woman license results in the exact same price of \$590 (see footnote 74).

<sup>73</sup> As previously discussed, I understand that AP sales representatives may utilize the Getty Images website to assist with pricing if for some reason they are unable to access the AP's pricing guide. (DeGrave Deposition, pp. 133, 138-139.)

Palestinian Woman Photo license versus ~230,000 units for the Subsequent T-Shirt License).

Based upon my analysis regarding the appropriate license fee related to the Initial T-Shirt License, it is my opinion that the license fee would have been priced similarly to the Palestinian Woman Photo license, or at \$590.<sup>74</sup>

I analyzed the pricing for the Subsequent T-Shirt License fee in two ways.

First, using the AP pricing guide available (as shown in **Exhibit 4**), I quantified the maximum incremental dollar increases by unit threshold amounts from 5,000 units up to 250,000 units.<sup>75</sup> In other words, based on the AP pricing guide, I ascertained the highest possible increase in a license fee for an increase in total units created from the 5,000 unit threshold (*i.e.*, the amount for the initial license) to the 250,000 unit threshold (*i.e.*, the amount necessary under a subsequent license for the remaining t-shirts), which resulted in \$720, as specified below.

UNITS (up to) 
$$5K$$
  $\longrightarrow$  250K Highest Cost Increase = \$ 720

I applied this \$720 highest possible cost increase to the \$590 price paid under the Palestinian Woman Photo license given the similarities between the two licenses – *i.e.*, the Subsequent T-Shirt License and the Palestinian Woman Photo license. This resulted in an amount totaling \$1,310.<sup>76</sup>

Next, I also analyzed the pricing for the Subsequent T-Shirt License fee using the AP pricing guide to assess a comparable license fee for the t-shirts. I was unable to identify a comparable category based on the AP pricing guide. However, I reviewed the AP's pricing guide to determine the maximum fee that could be identified within

<sup>74</sup> I also utilized the Getty Images website to assess the price of a license under the considerations and criteria similar to the Palestinian Woman license – i.e., one year, non-exclusive U.S. rights to make up to 5,000 t-shirts for retail use to promote political views. For this exercise, I performed a search for "president" under Getty's rights managed creative stock image gallery. I chose two separate photos – one of Former President George W. Bush (Image #82111091) and one of Former President Bill Clinton (Image #200126557-001). This exercise resulted in the exact same price as the fee for the Palestinian Woman license of \$590, as shown in **Exhibit 5-A**. This also provides additional support regarding the similarities between the licensing programs for both the AP and Getty Images. (www.gettyimages.com)

<sup>75</sup> Dale Deposition, Exhibit 8. (See line item for Editorial Book Front Cover, Wrap Around, Electronic Included.)

<sup>76</sup> As stated in the Jarosz Report, "analysis of the AP pricing guides indicates that the price for the highest volume license differs from the price for the lowest volume usage in any given application by a factor of less than three." (See Jarosz Report, p. 32 and Tab 13) Applying a multiplier of three (based on Mr. Jarosz's analysis) would result in a license fee totaling \$1,770 (i.e., \$590 x 3).

the guide for *any* use of an image for up to 250,000 units. This exercise resulted in an amount totaling \$2,030, which would represent the maximum license fee based on the information available. This payment amount relates to the use of an image as a wrap-around, front cover on an editorial book for up to 250,000 units, based on the license category selected.<sup>77</sup>

Lastly, I utilized the Getty Images website<sup>78</sup> to assess the price of a license for an image<sup>79</sup> under the considerations and criteria similar to this license -i.e., non-exclusive U.S. rights to make up to 250,000 t-shirts for retail use to promote political views.<sup>80</sup> This exercise resulted in a price of \$1,435, as shown in **Exhibit 5**.

Based upon my analysis regarding the appropriate license fee related to the Subsequent T-Shirt License, it is my opinion that the fee would have ranged from \$1,310 to \$2,030 and would have likely been \$1,435.

# Advertisements (Magazines)

One 3 Two paid approximately \$22,000 for advertisements in four magazines that contained the Obama Image. The parties would have likely entered into one license for the Obama Photo given the relatively brief time period between the published advertisements. The license would have been based on the considerations and criteria detailed previously for rights to produce a full-page advertisement for use in the magazines (as listed below). 81

- Antenna Magazine Antenna magazine is a nationally distributed men's gear guide and lifestyle magazine located in New York, New York.<sup>82</sup>
- Nylon Guys Magazine Nylon Guys magazine, published by Nylon Holding, Inc., is an independent magazine based in New York, New York that focuses on fashion, music and lifestyle. It is distributed nationally, primarily to an 18 to 35

<sup>77</sup> Dale Deposition, Exhibit 8. See line item for Editorial Book Front Cover, Wrap Around, Electronic Included, Up to 250,000 Units.

<sup>78</sup> It is my understanding that the Getty Image's website will provide prices for use of its creative images. However, I understand one must contact a Getty Images sales representative for license rights to its editorial images.

<sup>79</sup> I performed a search for "president" under Getty's rights managed creative stock image gallery. I chose two separate photos – one of Former President George W. Bush (Image #82111091) and one of Former President Bill Clinton (Image #200126557-001) for this exercise. (www.gettyimages.com)

<sup>80</sup> The Getty Image's website does not allow for pricing at a tier of up to 250,000 units for this type of use, but only at tiers of 100,000 units and 500,000 units. I utilized the 500,000 unit tier and assumed a two year duration of use for purposes of this analysis.

<sup>81</sup> Broders Deposition, pp. 212-215.

<sup>82</sup> Broders Deposition, p. 214; and www.antennamag.com.

year-old demographic.83

 YRB Magazine – YRB, or Yellow Rat Bastard, owns retail stores located New York, New York. They also produce an associated magazine under the same name which is distributed nationally.<sup>84</sup>

 Complex Magazine – Complex magazine, part of the Complex Media Network, is a nationally distributed men's lifestyle magazine based out of New York, New York.

As discussed previously, Rolling Stone Magazine paid \$350 to the AP for rights to a photograph of President Obama<sup>86</sup> and New York magazine paid \$850 for rights to the Obama Photo. Both were for non-exclusive, one-time editorial use as a derivative work for the cover of each magazine.<sup>87</sup> Additionally, New York magazine (as part of its license with the AP) did pay \$350 for rights to use the Obama Photo as a full page on the interior of the magazine.<sup>88</sup>

The Rolling Stone magazine and New York magazine licenses are comparable because the license in this instance would be for a derivative work (*i.e.*, the Obama Image), interior placement, and domestic distribution rights. In contrast, the license would not be for a cover shot or editorial use (but rather would be placed as an advertisement on the interior of the magazine), and none of the magazines were as widely circulated as either Rolling Stone or New York magazine.<sup>89</sup>

It is my opinion that the license fees paid by Rolling Stone and New York magazine under these licenses serve as a reasonable guide for the license fee that would have been paid in this instance for rights to publish a full-page advertisement in each of the

<sup>83</sup> Broders Deposition, p. 213; and www.nylonguysmag.com.

<sup>84</sup> Broders Deposition, p. 213; and www.yrbnyc.com.

<sup>85</sup> Broders Deposition, p. 213; and www.complex.com.

<sup>86</sup> Rolling Stone's license granted rights for the magazine's domestic and foreign editions and I understand the AP quoted a price of \$250 for domestic rights only. (DeGrave Deposition, Exhibits 8-10.)

<sup>87</sup> I understand the AP's pricing for the Rolling Stone's use of the photo was based in part on the Rolling Stone's circulation and on the use of the photo to create a derivative work. I also understand the price would have been higher had Rolling Stone used the photo "as is / untouched." (FAIREY 106661-62.)

<sup>88</sup> It is unclear if these rights were for use to create a derivative work. (AP 0002744-45.) However, I understand that use of the photo "as is / untouched" would command a higher fee. (FAIREY 106661-62.)

<sup>89</sup> I understand Rolling Stone magazine has a circulation that has ranged from 1.4 million in 2008 to more than 1.5 million as of mid-2010. ("A Magazine Back on a Roll," New York Times, Jeremy W. Peters, June 27, 2010.) In addition, I understand New York magazine's circulation was slightly higher than 400,000 in 2008 and 2009. In contrast, for example, I understand the circulation for "Nylon" totaled 165,587 in 2009. It is unclear if this circulation relates to all of the magazines published by Nylon Holding, Inc. or for one specific magazine published by Nylon Holding, Inc. (Magazine Publishers of America, Fact Sheet of Average Circulation 2009.)

four magazines listed below. I have assumed that the parties would have likely entered into one agreement covering the entire circulation,  $^{90}$  given the relatively brief time period between the published advertisements, Since Rolling Stone magazine's circulation is greater than 1.5 million and New York magazine's circulation is greater than 400,000, it is plausible that a license fee ranging from \$250 to \$850 may be appropriate to cover a license for the entirety of the circulation for all four magazines combined. However, I understand that a "promotional" license would increase the cost of the license as compared to a license for editorial use. Therefore, I have applied this range of license fees to each of the four magazine advertisements to quantify an upper bound under this component of the pricing analysis – *i.e.*, \$1,000 (4 x \$250) based on the Rolling Stone license for domestic rights to \$1,400 (4 x \$350) based on the New York magazine license for interior page rights, and no more than \$3,400 (4 x \$850) based on the New York magazine license for cover page rights.

I also analyzed the pricing for the license fee in two additional ways.

First, I utilized the AP pricing guide (as shown in **Exhibit 4**) to assess a comparable license fee for the magazine advertisements. Based on the AP pricing guide, I identified a license fee of \$690 for the total circulation of the four magazines. Once again, I have assumed that the parties would have entered into one license to cover the advertisements in all of the magazines. This payment amount relates to the best comparable category identified in the pricing guide – *i.e.*, the use of an image as a full-size page in the interior of a magazine with rights to distribute a volume of units totaling up to 1 million (*i.e.*, the tier volume which would assumedly cover the combined circulation of the four magazines) and including rights for electronic distribution. However, I understand that a "promotional" license would increase the cost of the license as compared to a license for editorial use. Therefore, I have applied a license fee to each of the four magazine advertisements using the AP

<sup>90</sup> I understand Getty Images licenses on this basis – i.e., as "the sum of each publication's circulation multiplied by insertions." (www.gettyimages.com.) Given that the AP appears to have modeled its pricing structure after the Getty Images' pricing structure, it is reasonable to assume that the AP would license rights in a similar fashion.

<sup>91</sup> DeGrave Deposition, p. 100.

<sup>92</sup> As stated, I understand Getty Images licenses on this basis – i.e., as "the sum of each publication's circulation multiplied by insertions." (www.gettyimages.com.)

<sup>93</sup> Dale Deposition, Exhibit 8. See amount for Editorial – Magazine Interior, Full Size, Electronic Included, Up to 1 Million Units.

<sup>94</sup> DeGrave Deposition, p. 100.

pricing guide under the same category (and under the assumption that each magazine had a circulation similar to Nylon of less than 250,000)<sup>95</sup> to quantify an upper bound under this component of the pricing analysis – *i.e.*, \$560 for each magazine, or \$2,240 in total.

Second, I utilized the Getty Images website to assess the price of a license for an image<sup>96</sup> under the considerations and criteria similar to this license – *i.e.*, non-exclusive use of an image as a full-size page advertisement to promote political views with rights to distribute a volume of units totaling up to 1 million (*i.e.*, the tier volume which would assumedly cover the combined circulation of the four magazines) in the U.S.<sup>97</sup> This exercise resulted in a price of \$2,215, as shown in **Exhibit 6**. This payment amount relates to a "promotional" license covering the total circulation of the four magazines.<sup>98</sup>

Based upon my analysis, it is my opinion that the appropriate license fee related to the magazine advertisements would have ranged from \$690 to \$3,400 and would have likely been \$2,215.

# • Flyers and Postcards

One 3 Two paid \$1,950 to Integrity Print Group for the printing of 30,000 postcards which contained the Obama Image. 99 One 3 Two paid \$5,700 to Alloy Marketing for the production of flyers which contained the Obama Image. 100

I have assumed the Obama Image would have been reproduced as the entire postcard and/or flyer and, without information as to the number of flyers that were distributed, I have also assumed that the cost to produce a flyer containing the Obama Image was similar to the cost to produce a postcard. Based on this assumption, the total flyers produced would equal approximately 90,000 units (*i.e.*, \$5,700 divided by \$0.065 per unit). I have been provided with information to support that 30,000 postcards were

100 OTT 000087-88; and Broders Deposition, pp. 237-240.

<sup>95</sup> Dale Deposition, Exhibit 8. See amount for Editorial – Magazine Interior, Full Size, Electronic Included, Up to 250,000 Units. 96 I performed a search for "president" under Getty's rights managed creative stock image gallery. I chose two separate photos – one of Former President George W. Bush (Image #82111091) and one of Former President Bill Clinton (Image #200126557-001) for this exercise. (www.gettyimages.com)

<sup>97</sup> I assumed a one year duration for purposes of this analysis. However, it is likely that a six month period would cover the approximate time period that the advertisements would have run in all four magazines. The incremental difference in pricing based on this criterion is \$145. See **Exhibit 6-A**. (www.gettyimages.com.)

<sup>98</sup> I understand Getty Images licenses on this basis – i.e., as "the sum of each publication's circulation multiplied by insertions." (www.gettyimages.com.)

<sup>99</sup> OTT 000054-55.

produced.<sup>101</sup> As a result, the parties would have negotiated for either one license for approximately120,000 units or separate licenses for 30,000 and 90,000 units, respectively. I understand that the postcards were created in August 2008 for the Democratic National Convention, while the flyers were created for distribution in October/November 2008.<sup>102</sup> As a result, Shepard Fairey and One 3 Two may, or may not, have known the total volume of the printed materials that were planned to be created.

Therefore, I analyzed the pricing as a single license for the entirety of the printed materials and as two separate licenses for the postcards and the flyers in two distinct ways.

First, I analyzed the pricing for the license fee using the AP pricing guide (as shown in **Exhibit 4**) to assess a comparable license fee for postcards and flyers. I have assumed that the AP would have licensed the flyers and postcards collectively in a similar fashion as compared with the way Getty Images licenses these types of printed materials. I was unable to identify a comparable category based on the AP pricing guide. However, I assumed that the following category would be the best comparable in this instance – *i.e.*, the use of an image as a full-size magazine cover with rights to produce and distribute up to 250,000 units and without rights for electronic distribution. Based on the AP pricing guide, I identified a license fee of \$740.<sup>104</sup> However, if the parties entered into separate licenses for the flyers (~90,000 units) and the postcards (30,000 units), the license fee would be \$685 (for up to 100,000 flyers) and \$625 (for up to 50,000 postcards) or \$1,310 in total, under the same pricing guide category as above. As stated, I understand that a "promotional" license would increase the cost of the license as compared to a license for editorial use. In the pricing guide category as above.

Second, I utilized the Getty Images website to assess the price of a license for an

<sup>101</sup> OTT 000054-55.

<sup>102</sup> OTT 000054-55, 87-88; and Broders Deposition pp. 237-240.

<sup>103</sup> I understand Getty Images licenses flyers (i.e., "single sheet") and postcards collectively. (www.gettyimages.com.)

<sup>104</sup> Dale Deposition, Exhibit 8. See amount for Editorial – Magazine Cover, Full Size, Electronic Excluded, Up to 250,000 Units.

<sup>105</sup> DeGrave Deposition, p. 100.

image<sup>106</sup> under the considerations and criteria similar to this license – *i.e.*, non-exclusive U.S. rights to produce and distribute up to 250,000 flyers and postcards to promote political views.<sup>107</sup> This exercise resulted in a price of \$945, as shown in **Exhibit 7**. However, if the parties entered into separate licenses for the flyers (~90,000 units) and the postcards (30,000 units), the license fee would be \$835 (for up to 100,000 flyers) and \$730 (for up to 50,000 postcards) or \$1,565 in total, under the Getty Images pricing structure (as shown in **Exhibits 7-A and 7-B**). These payment amounts relate to a "promotional" license covering the total print runs and distribution of the postcards and flyers.

Based upon my analysis, it is my opinion that the appropriate license fee related to the flyers and postcards would have ranged from \$740 to \$1,565 and would have likely been \$1,565.

# Posters

One 3 Two paid approximately \$22,263 to Heinz Weber for 70,000 posters which contained the Obama Image. These posters were distributed during various campaign events for Barack Obama, as well as to retail accounts of One 3 Two that gave the posters to its customers free of charge. 109

I have assumed the Obama Image would have been reproduced as the entire poster and that the parties would have negotiated for the rights to produce and distribute 70,000 posters.

In this instance, the Palestinian Woman Photo license and the Obama for America license (for 5,000 retail posters) serve as comparable licenses. Similar to the analysis performed for the T-shirt license above, I quantified the maximum incremental dollar increases by unit threshold amounts from 5,000 units up to 100,000 units. In other words, I ascertained the highest possible increase in a license fee for an increase in total units created from the 5,000 unit threshold to the 100,000 unit threshold, which resulted in \$470 (as specified below).

<sup>106</sup> I performed a search for "president" under Getty's rights managed creative stock image gallery. I chose two separate photos – one of Former President George W. Bush (Image #82111091) and one of Former President Bill Clinton (Image #200126557-001) for this exercise. (www.gettyimages.com)

<sup>107</sup> I assumed a 6 month duration for purposes of this analysis. Additionally, I understand Getty Images licenses flyers (i.e., "single sheet") and postcards collectively. (www.gettyimages.com.)

<sup>108</sup> OTT 000057-59.

<sup>109</sup> Broders Deposition, pp. 241-243.

<sup>110</sup> Dale Deposition, Exhibit 8. (See line item for Editorial Book Front Cover, Wrap Around, Electronic Included.)

UNITS (up to) 5K 100K

Highest Cost Increase = \$ 470

I applied this \$470 highest possible cost increase to the \$387 price paid under the Palestinian Woman Photo license (for 500 limited edition prints) as well as to the \$550 price paid under the Obama for America license (for 5,000 posters), given the similarities between the two licenses. This results in amounts totaling \$857 and \$1,020, respectively.<sup>111</sup>

I also analyzed the pricing for the license fee in two additional ways.

First, I utilized the AP pricing guide (as shown to **Exhibit 4**) to assess a comparable license fee for the posters. I was unable to identify a comparable category based on the AP pricing guide. However, I assumed that the category previously identified for the flyers/postcards license above would be the best comparable in this instance – *i.e.*, the use of an image as a full-size magazine cover with rights to produce and distribute up to 100,000 units and without rights for electronic distribution. Based on this information, the AP pricing guide specifies a license fee of \$685.<sup>112</sup> However, I understand that a "promotional" license would increase the cost of the license as compared to a license for editorial use.<sup>113</sup>

Second, I utilized the Getty Images website to assess the price of a license for an image<sup>114</sup> under the considerations and criteria specific to this license -i.e., non-exclusive U.S. rights to make and distribute more than 50,000 posters to promote political views.<sup>115</sup> This exercise resulted in a price of \$760, as shown in **Exhibit 8**.

<sup>111</sup> As stated in the Jarosz Report, "analysis of the AP pricing guides indicates that the price for the highest volume license differs from the price for the lowest volume usage in any given application by a factor of less than three." (See Jarosz Report, p. 32 and Tab 13) Applying a multiplier of three (based on Mr. Jarosz's analysis) would result in a license fee totaling \$1,161 (*i.e.*, \$387 x 3) and \$1,650 (*i.e.*, \$550 x 3).

<sup>112</sup> Dale Deposition, Exhibit 8. See amount for Editorial – Magazine Cover, Full Size, Electronic Excluded, Up to 100,000 Units.

<sup>113</sup> DeGrave Deposition, p. 100.

<sup>114</sup> I performed a search for "president" under Getty's rights managed creative stock image gallery. I chose two separate photos – one of Former President George W. Bush (Image #82111091) and one of Former President Bill Clinton (Image #200126557-001) for this exercise. (www.gettyimages.com)

<sup>115</sup> I assumed a two year duration for purposes of this analysis. The license considerations and criteria also include "retail" rights.

This payment amount relates to a promotional license covering the total print run and distribution of the posters.

Based upon my analysis, it is my opinion that the appropriate license fee related to the posters would have ranged from \$685 to \$1,020 and would have likely been \$760.

# Windows

One 3 Two paid Monster Media invoices, totaling \$7,049, for the installation of the Obama Image on 17 storefront windows. <sup>116</sup> I have assumed the Obama Image would have been reproduced in a storefront window and that the parties would have negotiated for rights for 17 locations.

I analyzed the pricing for the license fee in two ways.

First, I analyzed the pricing for the license fee using the AP pricing guide (as shown in **Exhibit 4**) to assess a comparable license fee for the window displays. I was unable to identify a comparable category based on the AP pricing guide. However, I assumed that the category related to the use of an image as a mural in a museum display with rights for multiple uses and for more than 10 locations would be the best comparable in this instance. Based on this information, the AP pricing guide specifies a license fee of \$975.<sup>117</sup>

Second, I utilized the Getty Images website to assess the price of a license for an image<sup>118</sup> under the considerations and criteria specific to this license – *i.e.*, non-exclusive U.S. rights to make and distribute point-of-sale window displays for up to 50 locations to promote political views.<sup>119</sup> This exercise resulted in a price of \$1,360, as shown in **Exhibit 9**. This payment amount relates to a promotional license covering the total print run and distribution of the posters.

Based upon my analysis, it is my opinion that the appropriate license fee related to the window displays would have ranged from \$975 to \$1,360 and would have likely been \$1,360.

<sup>116</sup> OTT 000060-65, 76-78, and 79-82; and Broders Deposition, pp. 220-221.

<sup>117</sup> Dale Deposition, Exhibit 8. See amount for Museum Display, Multiple Use - Prominent, Mural Size, More than 10 Locations, Not Displayed on Web, Up to 5 years.

<sup>118</sup> I performed a search for "president" under Getty's rights managed creative stock image gallery. I chose two separate photos – one of Former President George W. Bush (Image #82111091) and one of Former President Bill Clinton (Image #200126557-001) for this exercise. (www.gettyimages.com)

<sup>119</sup> I assumed a two year duration for purposes of this analysis.

# **Summary**

48. Based on my analysis, the license fee for non-exclusive rights for the specific uses detailed below (also see **Exhibit 10**), would have ranged from \$4,990 to \$9,965 and would have likely been \$7,925.

| License Use (Non-Exclusive Rights) | Minimum<br>License Fee | Maximum<br>License Fee | Likely<br>License Fee |
|------------------------------------|------------------------|------------------------|-----------------------|
|                                    |                        |                        |                       |
| T-Shirts (Initial License)         | \$590                  | \$590                  | \$590                 |
| T-Shirts (Subsequent License)      | \$1,310                | \$2,030                | \$1,435               |
| Magazine Advertisements            | \$690                  | \$3,400                | \$2,215               |
| Flyers and Postcards               | \$740                  | \$1,565                | \$1,565               |
| Posters                            | \$685                  | \$1,020                | \$760                 |
| Windows                            | <u>\$975</u>           | <u>\$1,360</u>         | <u>\$1,360</u>        |
| TOTAL                              | \$4,990                | \$9,965                | \$7,925               |

# VII. EVALUATION OF THE KEDROWSKI REPORT

49. I have also been asked by Counsel to evaluate certain opinions and conclusions proffered by Ms. Kedrowski as to the appropriate license fee for use of the Obama Photo. This section contains my assessment of these opinions as outlined in the Kedrowski Report.

# Actual Damages – Understanding of the AP's Claims of an Appropriate License Fee for use of the Obama Photo

- 50. This section sets forth my understanding of the actual damages alleged by the AP and the subsequent section contains my analysis of these allegations. It is my understanding that the Kedrowski Report sets forth the actual damages (*i.e.*, the license fee for use of the Obama Photo) to which the AP claims it is entitled, related to the alleged copyright infringement by the Counterclaim Defendants.
- 51. I have reviewed the Kedrowski Report, dated October 1, 2010. I understand the Kedrowski Report identifies the following measures of actual damages:

# Fixed Fee - License:

| Original License Agreement Bundle:            | \$2,000 |
|---|---------|
| (5,000 T-shirts; 500 Posters; 5,000 Stickers; |         |

and Internet Download of Posters for 3 yrs)

# Revenue Share - License:

| Revenue Share - License:            |             |      |                 |
|-------------------------------------|-------------|------|-----------------|
|                                     | Revenue     | Rate | <u>Total</u>    |
| Shepard Fairey and related entities |             |      |                 |
| Fine Artwork                        | \$81,706    | 17%  | \$13,890        |
| All Other                           | \$999,598   | 10%  | <u>\$99,960</u> |
|                                     |             |      | \$113,850       |
| Obey Clothing                       |             |      |                 |
| Revenue – Infringing Works          | \$2,434,174 | 10%  | \$243,417       |
| TOTAL LICENSE FEE:                  |             |      | \$359,267       |

# Actual Damages - Appropriate License Fee

52. I understand that Ms. Kedrowski asserts that "the most appropriate method of calculating the actual damages suffered by The AP is a license fee based on the use of the Obama Photo as the source for the Infringing Works by Fairey and Obey Clothing." The analysis put forth in the Kedrowski Report supporting her conclusion as to this appropriate license fee: (i) is speculative and relies upon unsupported information; (ii) fails to appropriately consider relevant factual information; and (iii) greatly overstates damages in this instance. Below I will address certain of these areas in which I take issue with the approach and conclusions reached by Ms. Kedrowski.

# (i) Speculative and Relies Upon Unsupported Information

- 53. In regards to Ms. Kedrowski's actual damages opinion, the license fee analysis put forth in the Kedrowski Report is speculative and relies upon information that is not supported by any evidence on record. As a result, and based upon her flawed analysis, she concludes that the license fee for the Obama Photo would be in the form of an "initial" lump sum and then "later" a running royalty as a percent of net revenues.<sup>121</sup>
- 54. The first issue I take with Ms. Kedrowski's analysis is the lack of factual basis on which she concludes the structure of the license fee in this instance. Specifically, I disagree with her conclusion that

<sup>120</sup> Kedrowski Report, p. 33.

<sup>121</sup> Kedrowski Report, pp. 52-53.

the license fee would, in whole or in part, have been in the form of a "revenue share." While I agree with Ms. Kedrowski's premise that the license fee would have been an "established royalty under The AP's licensing program based upon Fairey's and Obey Clothing's intended use", <sup>123</sup> I have seen no information, including the information cited in the Kedrowski Report that has been produced in this litigation, which would suggest that a revenue-based license fee was ever established or utilized in practice by the AP.

- 55. The only evidence put forth in the Kedrowski Report regarding the extent to which the AP has actually utilized a revenue-based fee in its licensing practices are discussions between Ms. Kedrowski and certain employees at the AP.<sup>124</sup> Based upon these discussions, Ms. Kedrowski makes broad generalizations regarding a hypothetical negotiation which she contends would have resulted in a license fee structure that included both a fixed and a royalty based component. However, I have not seen, nor has Ms. Kedrowski referenced, any information or documentation (other than her discussions with AP personnel) that supports this contention.
- 56. Further, the Kedrowski Report references one supposed example of a revenue-based license entered into by the AP stating: "For example, licensing the AP images for the National Football League posters and related commercial projects may result in revenue shares of 17-40%." However, the information which purportedly supports this example are the same discussions (discussed above) between Ms. Kedrowski and AP personnel. Moreover, the Kedrowski Report does not reference any documentation or testimony supporting the existence of this supposed transaction and provides no additional details surrounding the transaction which would allow one to draw any conclusions as to its applicability or comparability. Therefore, given that I have seen no evidence on record that a revenue-based approach has ever been utilized in practice by the AP and that Ms. Kedrowski does not provide any documentation or testimony (other than her discussions with the AP) to support her position, I find her conclusion regarding the appropriate structure of a license fee in this instance to be highly speculative and lacks any supportable basis.

# (ii) Fails To Appropriately Consider Relevant Information

57. In regards to Ms. Kedrowski's actual damages opinion, the license fee analysis put forth in the Kedrowski Report fails to appropriately consider certain information produced in this matter.

<sup>122</sup> Kedrowski Report, p. 53

<sup>123</sup> Kedrowski Report. p. 52.

<sup>124</sup> Kedrowski Report. p. 38. (These discussions by Ms. Kedrowski were with AP personnel in the New Media Markets department – Dawn Cohen, Sales Manager, and Lloyd Pawlak, Sales Director. I understand neither employee was identified by the AP in its Initial Disclosures or Amended Disclosures under Federal Rule of Civil Procedure 26, nor in the AP's Objections and Responses to either of the two Rule 30(b)(6) notices.)

<sup>125</sup> Kedrowski Report, p 38.

Specifically, in her conclusion as to the hypothetical structure of the license fee, she does not properly account for one of the strongest indications of the AP's established licensing practices – actual prior licenses entered into by the AP. The Kedrowski Report discusses at least seven specific licenses that the AP actually entered into for "Obama-related images." Each of these licenses was structured as a lump-sum fee based upon a predetermined quantity and specific use, and the license fees range from \$35 to approximately \$3,300. Additionally, there were also several prior license agreements entered into between One 3 Two (or Shepherd Fairey) and the AP. The Kedrowski Report discusses each of these licenses, which also were all structured as a lump-sum fee based upon a predetermined quantity and specific use, and the license fees for these agreements range from \$150 to \$590. 127 It should be noted that based on the documents produced in this matter, including the information cited in the Kedrowski Report that has been produced in this litigation, none of the licenses entered into by the AP included, in whole or in part, a structure that utilized a revenue-based license fee.

- 58. These licenses, as discussed by Ms. Kedrowski in her report and outlined above within this report, are actual transactions that have been entered into by the AP (and in certain cases by the AP and Shepard Fairey or One 3 Two), which provide a strong indication of the AP's established licensing practices. In each instance, the AP's licenses did not take the form a revenue share, and instead, were structured as a lump-sum fee for a predetermined quantity and specific use.
- Additionally, I understand that Ms. Kedrowski discusses and relies upon certain licenses entered into by Shepard Fairey or One 3 Two that included fees as a percent of revenue (e.g., Al Rockoff, Martha Cooper). However, these licenses are not instructive as to the appropriate licensing fee between the AP and Shepard Fairey / One 3 Two in this instance as they are not representative of the AP's typical licensing practices and procedures for its images. As discussed, based on the information reviewed, including the information cited in the Kedrowski Report that has been produced in this litigation, there is no evidence to support that the AP has ever entered into a royalty based license for use of its images. Therefore, the AP's license agreements, including agreements with Shepard Fairey (among many others), provide the most relevant and useful information in the determination of the appropriate license structure between these parties related to these particular uses.

<sup>126</sup> Kedrowski Report, pp. 39-41.

<sup>127</sup> Kedrowski Report, pp. 42-43.

<sup>128</sup> Ms. Kedrowski also includes significant discussion regarding industry licensing rates. (Kedrowski Report, pp. 49-52) However, these industry rates are also not relevant or comparable in this instance given the existence of numerous actual licenses entered into by AP (and other industry players such as Getty Images), which are more applicable to the specific facts and circumstances of the hypothetical negotiation in this instance. Additionally, it should be noted that Ms. Kedrowski does not rely on these industry licenses, stating: "...I am not specifically relying on these licenses as comparable transactions[.]" (Kedrowski Report, p. 50)

# (iii) Greatly Overstates Damages

- 60. In regards to Ms. Kedrowski's actual damages opinion, the license fee analysis put forth in the Kedrowski Report greatly overstates damages in this matter. As discussed above, I take issue with Ms. Kedrowski's conclusion that the license fee in this instance would take the form of a revenue share agreement. Her failure to determine the proper form of the license fee in this instance is evidenced by the total actual damages put forth in the Kedrowski Report of \$359,267, as compared to any other actual license entered into by the AP.
- By way of comparison (and as discussed above), the AP entered into an agreement with Soup Kitchen International, Inc. (the restaurant owned by the gentleman referred to as the "Soup Nazi" in the Seinfeld sitcom) in April 2006 for a license fee of \$30,000. This significant license fee amount provided rights to Soup Kitchen International for "all industry, exclusive rights to Soup Kitchen International, Inc., its subsidiaries and affiliates for all advertising media rights, in perpetuity, predated to first date of appearance."<sup>129</sup> Given the wide-ranging exclusive rights provided under this license and the \$30,000 fee paid for such rights, it seems illogical that One 3 Two (or Shepard Fairey) would agree to a license fee approximately 12 times this amount (or 1,200% greater). This considerable deviation from the AP's historical licensing fees demonstrates the unreasonableness of Ms. Kedrowski's opinion as to the appropriate license fee. Overall, Ms. Kedrowski significantly overstates actual damages in this instance.
- Additionally, the maximum license fee in this instance would have been no greater than \$30,000. This amount is the highest on record of a license entered into by the AP and provided more valuable rights than any license that would have been entered into between Shepard Fairey (and One 3 Two) and the AP. The "Soup Nazi" license granted exclusive, all-industry advertising right into perpetuity, while any license between Shepard Fairey and One 3 Two and the AP would have been for non-exclusive rights related to the sales and giveaways of certain promotional merchandise for a limited period of time.

# VIII. CONCLUSION

63. Based on my analysis and review of the materials produced in discovery in combination with my knowledge, experience, education and training, it is my opinion that the license fee for non-exclusive rights for the specific uses detailed below, would have ranged from \$4,990 to \$9,965 and would have likely been \$7,925, as shown in **Exhibit 10**.

<sup>129</sup> AP0002636. (This license fee is the largest amount I have seen based on the information I have reviewed. Given the considerations and criteria of the transaction (i.e., exclusive use, full advertising media rights, no other commercial uses granted), this would serve as an upper bound for a licensing transaction between the parties granting exclusive rights to the Obama Photo.)



# NEIL J. ZOLTOWSKI, AVA, CFFA, CLP

**Partner** 

Complex Business Litigation
Intellectual Property Services
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### **CURRICULUM VITAE**

Neil is a Partner at StoneTurn Group, LLP and serves as a consulting and testifying financial expert in complex business disputes, intellectual property litigation, and business valuation matters. His experience includes the evaluation and quantification of economic damages in commercial disputes such as breach of contract, breach of fiduciary duty, unfair competition, stock valuation / shareholder disputes, and diminution of business value claims, as well as intellectual property litigation matters including patent, copyright and trademark infringement, trade secret misappropriation, and false advertising and deceptive trade practices under the Lanham Act. Neil also has experience in valuation matters, and he has designed and executed compliance inspection programs (royalty audits) on behalf of clients across a range of industries. Additionally, Neil has provided regulatory consulting services to telecommunications companies on issues such as mergers and acquisitions, market entry and exit, and total factor productivity. Neil holds the Accredited Valuation Analyst and Certified Forensic Financial Analyst designations from the National Association of Certified Valuation Analysts and the Certified Licensing Professional designation from the Licensing Executives Society.

# REPRESENTATIVE INDUSTRY EXPERIENCE

Biotechnology E-Commerce / Internet Medical Devices
Computer Hardware Electronics Mobile Telephones

Computer Software Insurance Semiconductor / Memory Devices

Construction Life Sciences Telecommunications
Consumer Products / Services Manufacturing Video Games

# PROFESSIONAL EXPERIENCE

2004–present Stone Turn Group, LLP – San Francisco, CA / Boston, MA 2001–2004 Deloitte & Touche, LLP – San Francisco, CA

2000–2001 Tucker Alan, Inc. – San Francisco, CA (acquired by Navigant Consulting)

1996–1999 NERA Economic Consulting – Boston, MA

# PROFESSIONAL MEMBERSHIPS AND AFFILIATIONS

- Member National Association of Certified Valuation Analysts
- Member Licensing Executives Society
- Associate Member Boston Patent Law Association (Licensing Committee; Litigation Committee)
- Member Intellectual Property Owners Association (Damages and Injunctions Committee)
- Member American Bar Association (IP Section Committees Patent Litigation, Licensing; Litigation Section Committees Expert Witnesses, IP Litigation)
- Intellectual Property Roundtable Chair for Boston ABA Section of Litigation
- Leadership Committee Lawyers Have Heart Boston
- Future Leaders Program Greater Boston Chamber of Commerce



# **EDUCATION / CERTIFICATIONS**

- B.A., Economics, *Phi Beta Kappa*, *Pi Gamma Mu* Trinity College (Hartford, Connecticut)
- Accredited Valuation Analyst (AVA) National Association of Certified Valuation Analysts
- Certified Forensic Financial Analyst (CFFA), Business and Intellectual Property Damages Path National Association of Certified Valuation Analysts
- Certified Licensing Professional (CLP) Licensing Executives Society

# REPRESENTATIVE CASE EXPERIENCE

# Intellectual Property Cases

Retained by the plaintiff, a major semiconductor equipment manufacturer, to evaluate lost profits and reasonable royalty damages in a patent infringement case involving optical scanning technology utilized in patterned and unpatterned silicon wafer inspection systems.

Assessed reasonable royalty damages on behalf of defendant in a patent infringement matter involving thin film semiconductor fabrication technology.

Retained by the plaintiff, a leading semiconductor equipment manufacturer, to evaluate lost profits damages in a patent infringement case involving gas generator technology used in semiconductor tool chamber cleaning processes.

Retained by the defendant, one of the world's largest electronics equipment manufacturers, to evaluate and quantify economic damages in a trade secret misappropriation case related to flash memory technology.

Analyzed economic damages on behalf of the defendant, a major semiconductor foundry, in a breach of contract matter related to a settlement agreement entered into by the parties as a result of a patent infringement dispute before the International Trade Commission involving CD-ROM controller device technology.

Retained by a global semiconductor equipment manufacturer to perform a compliance review and royalty audit of a license agreement entered into by the parties to settle a patent infringement litigation involving thin film semiconductor fabrication processes.

Retained by the plaintiff, a major electronics equipment manufacturer, to determine reasonable royalty damages in a patent infringement matter involving DVD replication technology.

Retained by the defendant, a global leader in high-tech electronics manufacturing and digital media, to evaluate reasonable royalty damages in a patent infringement matter involving digital light processing (DLP) television projection technology.

Evaluated the reasonable royalty damages on behalf of the plaintiff in a patent infringement matter involving television tuning technology.

Retained by the defendant, a global leader in chemical manufacturing, to determine economic damages in a breach of contract matter related to an agreement between the parties for the supply of raw materials used to manufacture electronics components.

Retained by the defendant, one of the world's largest computer software developers, to assess reasonable royalty damages in a patent infringement matter involving video game controller technology.

Retained by the defendant, a leading global software, systems, and solutions provider, to evaluate unjust enrichment and reasonable royalty damages in a false advertising, deceptive trade practices, tortious interference





with contractual relations, misappropriation of trade secrets, and unfair competition matter involving enterprise content management software.

Retained by the defendant, a leading global software and service provider, to assess lost profits and reasonable royalty damages in a patent infringement matter involving remote access and remote desktop software solutions.

Retained by the defendant, a leading global computer and technology company, to assess reasonable royalty damages in a patent infringement matter involving an internet-based system and method for processing international sales transactions.

Retained by five major online retailer co-defendants to assess reasonable royalty damages in a patent infringement matter involving data caching technology in e-commerce software applications.

Retained by a leading online retailer to assess reasonable royalty damages in a patent infringement matter involving internet tracking and advertising technology in e-commerce software applications.

Retained by the market leader in the device operating system market to design and implement a program to evaluate licensee compliance, investigate potentially non-compliant licensees, and identify underpayments by licensees.

Evaluated lost profits, unjust enrichment, and reasonable royalty damages on behalf of the plaintiff in a trade secret misappropriation matter involving software computer development standards that enable integration of different computer programming languages.

Retained by the plaintiff, a leading manufacturer and seller of storage router products, to consult on an appropriate royalty rate for use in settlement negotiations in a patent infringement matter involving storage routing technology.

Retained by the plaintiff, a leading manufacturer of motherboards and computers, to assess reasonable royalty damages in a patent infringement matter involving multiple patents covering technology related to storage area networks and blade server products and software.

Retained by the plaintiff, a major manufacturer of external disk storage systems, to quantify the economic damages in a trademark infringement dispute involving defendant's wrongful use of the plaintiff's trade name.

Evaluated unjust enrichment and reasonable royalty damages on behalf of the plaintiff in a trade secret misappropriation matter involving web-based resume assessment/creation software.

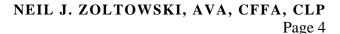
Retained as an industry expert and economic damages expert in a breach of contract matter involving business reporting software applications.

Consulted on behalf of the defendant as to an appropriate royalty rate for use in settlement negotiations in a patent infringement matter involving web-based restaurant reservation technology.

Retained by the defendant, a leading global computer and technology company, to assess reasonable royalty damages in a patent infringement matter involving a software method for product assembly in manufacturing applications.

Evaluated economic damages in a trade secret misappropriation, breach of contract, breach of fiduciary duty, and unlawful competition dispute involving spend analytics computer software.

Retained by the plaintiff to value intellectual property and calculate economic damages in a legal malpractice and breach of contract matter involving biometric payment technology.





Retained by the plaintiff, an international biotech company, to determine economic damages and identify areas of irreparable harm in a patent infringement matter involving drug development tools.

Assessed lost profits and reasonable royalty damages on behalf of the defendant in a patent infringement matter involving atomic force microscopy technology.

Evaluated lost profits, convoyed sales, and reasonable royalty damages in a patent infringement matter involving robotic surgical equipment technology.

Retained by the defendant, one of the world's largest computer software developers, to evaluate reasonable royalty damages in a patent infringement matter involving data transmission and compression technology for digital media applications.

Retained by plaintiff, a global telecommunications provider, to assess an appropriate reasonable royalty in a patent infringement matter involving telecommunications network technology.

Evaluated potential underpayments of royalties by various licensees stemming from a patent infringement matter involving satellite transmission technology.

Assessed reasonable royalty damages in a patent infringement matter involving opto-coupler devices used in telephone and communication lines.

Retained by defendant, a leading manufacturer of mobile telephone handsets, to assess reasonable royalty damages in a patent infringement matter involving smart phone technology.

Retained by the defendant, a global office supply company, to evaluate unjust enrichment, lost profits, and reasonable royalty damages in a design patent and trade dress infringement matter involving novelty and promotional consumer products.

Retained by the defendant, a global office supply company, to assess lost profits and reasonable royalty damages in a patent infringement matter involving wheeled storage carts.

Assessed lost profits and reasonable royalty damages in a patent, trademark, and copyright infringement matter involving floor grinding technology for construction applications.

Retained by the defendant, a national insurance company, to evaluate economic damages in a copyright infringement matter involving vacation timeshare insurance concepts and methods.

Retained by the claimant in an arbitration proceeding to perform a compliance review and identify any underpayments of royalties related to an agreement entered into by the parties for the development of foreign language instructional programs.

Retained by a legal copy services firm to assess the value of customer lists and pricing information in a trade secret misappropriation matter.

Retained by the defendant, an international oilfield services company, in a trade secret misappropriation matter involving coronary stent technology utilized in oil drilling applications.

Evaluated reasonable royalty damages in a patent infringement matter involving threaded pipe connection technology used in oil drilling processes.

Retained by a global leader in the business of invention and owner of a large intellectual property portfolio to consult on appropriate royalty rates and expected return from enforcement actions and potential licensing transactions for various internet-related technologies.



# Complex Business Litigation Cases

Retained by the defendant, a global office supply company, to validate and test inventory supply levels in a breach of contract matter involving design and construction of retail store layouts.

Retained by a global restaurant franchisor to assess economic damages in a breach of contract arbitration proceeding involving an area development agreement defining territories for owning and operating restaurant franchises.

Retained by a leading manufacturer and distributor of clinical laboratory instrumentation for in-vitro diagnostic applications to value certain company subsidiaries in a breach of contract matter related to the former CEO's interference with the auction process of those subsidiaries.

Retained by the defendant in a professional malpractice action concerning projected estate and gift taxes that were being claimed as damages based upon the manner in which provisions of an irrevocable life insurance trust were drafted.

Retained by a special committee for the board of directors of a state-funded worker's compensation insurance company to investigate allegations of fraud and improper dealings.

Retained by the plaintiff, an independent inventor, to determine economic damages in a copyright infringement matter involving a successful musical theater production and subsequent motion picture series.

Retained by defendant, a manufacturer of semiconductor components, to evaluate economic damages in a breach of contract and wrongful termination matter involving a contractual arrangement between the parties related to outside sales representation.

Retained by the defendants, one of the world's largest memory device corporations, to assess economic damages and evaluate the value of certain patents in a breach of contract and breach of fiduciary duty matter involving optoelectronic packaging technology.

Evaluated economic damages for the plaintiff in a breach of contract and stock valuation dispute involving document authentication software applications.

Performed a valuation of a minority interest in a mobile home parks partnership and assessed any damages stemming from the unauthorized transfer of this minority interest in a breach of contract dispute.

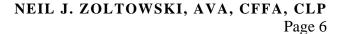
Retained by an on-line insurance services provider to assess economic damages in a breach of contract and unfair competition matter involving a web referral and affiliate marketing agreement.

Retained by the plaintiff, a Fortune 100 financial services company, in a breach of contract matter to assist in determining the compliance by a global top 10 pharmaceutical company related to the use of the plaintiff's joint funding investment in the development of a portfolio of drug candidates.

Retained by the defendant, a national owner and franchisor of travel centers, to evaluate economic damages resulting from a stolen truckload of pharmaceutical drugs.

Retained by the plaintiff, a leading manufacturer and distributor of clinical laboratory instrumentation for in-vitro diagnostic applications, to determine the economic damages in a breach of contract matter involving an agreement between the parties for the design and manufacture of add-on components for diagnostic instruments.

Retained by the defendant, a communications technology and services provider, to determine economic damages and value certain securities at issue in a breach of contract involving a convertible note executed by the parties.





Evaluated the economic damages on behalf of the plaintiff in a breach of fiduciary duty matter related to potential excessive mutual fund management fees and certain obligations required under the Investment Company Act of 1940.

# EXPERT DESIGNATIONS AND TESTIMONY - LAST FOUR YEARS

IGS Store Fixtures v. Staples (Mass. Superior Court, 2007) – Consulting expert retained to provide inventory audit for office supply defendant in breach of contract dispute. Case settled.

Great American Insurance and Novartis v. TA Operating Corporation (S.D.N.Y., 2008) – Report and testifying expert at deposition for travel plaza defendant in breach of contract dispute. Case settled.

DBEST Products v. Staples (C.D. Cal., 2008) – Report and testifying expert at deposition for office supply defendant in consumer product patent infringement dispute. Case settled.

Competitive Edge v. Staples (N.D. Ill., 2009) – Report and testifying expert at deposition for office supply defendant in consumer product design patent and trade dress infringement dispute. Case dismissed on summary judgment.

Personnel Department v. CareerBuilder (D. Vt., 2009) – Report and testifying expert at deposition for staffing services plaintiff in trade secret misappropriation dispute involving computer software architecture for creating résumés. Case settled.

Lon Sherman, v. Mark G. Shub (Mass. Superior Court, Business Litigation Section 2009) – Expert disclosure for attorney defendant in professional malpractice dispute concerning estate and gift taxes. Case pending.

EMC Corp. v. Proview Technology (D. Mass., 2009) – Report for computer storage hardware plaintiff in tortious interference and unfair competition dispute. Case settled.

HTC Sweden v. Innovatech (E.D. Tenn., 2009) – Reports for plaintiff in patent, copyright and trademark infringement and Lanham Act (false designation of origin / unfair competition) dispute involving floor grinding technology and products. Case settled.

Emptoris v. BIQ (Mass. Superior Court, 2010) – Designated by plaintiff as economic damages expert in trade secret misappropriation, breach of contract, breach of fiduciary duty, and unlawful competition dispute related to spend analytics computer software. Case settled.

# PRESENTATIONS / PUBLICATIONS

- Co-Author, "Implications of Recent Court Decisions on the Application of the 'Entire Market Value Rule' to Patent Damages Analysis, ABA Section of Litigation – Intellectual Property Roundtable Outline, November 2010.
- Co-Author, "Supreme Court Paves the Way for Changes to Expert Discovery," Forensic Expert Witness Association Newsletter, Fall 2010.
- Co-Presenter, "An Estimate of Current Universal Service Obligations and the Likely Impact of Federal and State Universal Service Plans," International Communications Forecasting Conference, St. Louis, MO, June 1998.





#### **CONTACT INFORMATION**

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### **Exhibit 2: List of Documents Considered**

| Bates Start                    | Bates End                      | Document Description   |
|--------------------------------|--------------------------------|--|
|                                |                                | Answer, Affirmative Defenses and Counterclaims of Defendant, The Associated Press  |
|                                |                                | (3/11/2009)  |
|                                |                                | Amended Answer and Affirmative Defenses of Plaintiffs and Counterclaim Defendant   |
|                                |                                | (10/16/2009)   |
|                                |                                | Amended Answer, Affirmative Defenses and Counterclaims of Plaintiffs and           |
|                                |                                | Counterclaim Defendants (10/16/2009)   |
|                                |                                | The Associated Press's First Amended Answer, Affirmative Defenses and              |
|                                |                                | Counterclaims (11/11/2009)   |
|                                |                                | Amended Complaint for Declaratory Judgment and Injunctive Relief (11/13/2009)      |
|                                |                                | Answer and Affirmative Defenses by Counterclaim Defendant One 3 Two, Inc. d/b/a    |
|                                |                                | Obey Clothing to the Associated Press's First Amended Answer, Affirmative Defense  |
|                                |                                | and Counterclaims (12/4/2009)  |
|                                |                                | Plaintiffs and Counterclaim Defendants' Second Supplemental Responses to Defendar  |
|                                |                                | and Counterclaim Plaintiff the Associated Press' Second Set of Interrogatories to  |
|                                |                                | Plaintiffs and Counterclaim Defendants Shepard Fairey and Obey Giant Art, Inc. and |
|                                |                                | Counterclaim Defendants Obey Giant LLC and Studio Number One, Inc.(4/19/2010)      |
|                                |                                | Deposition Christopher Broders and Exhibits (3/16/2010)                            |
|                                |                                | Deposition of Regan Donald Juncal and Exhibits (3/23/2010 and 8/26/2010)           |
|                                |                                | Deposition of Farah Degrave and Exhibits (3/23/2010)                               |
|                                |                                | Deposition of Kenneth J. Dale and Exhibits (3/26/2010)                             |
|                                |                                | Deposition of Adam Van Berckelaer and Exhibits (3/11/2010)                         |
|                                |                                | Deposition Jim Gerberich and Exhibits (9/25/2009) & (3/31/2010)                    |
|                                |                                | Deposition of Frank Shepard Fairey (3/18/2010)                                     |
|                                |                                | Expert Report of Gabriele Goldaper (9/17/2010)                                     |
|                                |                                | Expert Report of John Jarosz (10/1/2010)   |
|                                |                                | Expert Report of Kathleen M. Kedrowski (10/1/2010)                                 |
|                                |                                | www.lesusacanada.org/MainNav/AboutLES.aspx   |
|                                |                                | www.nacva.com  |
|                                |                                | www.licensingcertification.org   |
|                                |                                | www.onesource.com  |
|                                |                                | www.obeyclothing.com   |
|                                |                                | www.blackdogandleventhal.com   |
|                                |                                | www.gettyimages.com  |
|                                |                                | www.antennamag.com   |
|                                |                                | www.nylonguysmag.com   |
|                                |                                | http://swindlemagazine.com   |
|                                |                                | www.yrbnyc.com   |
|                                |                                | www.complex.com  |
|                                |                                | http://flashbagsonline.com   |
|                                |                                | http://chicago.timeout.com   |
|                                |                                | http://www.barackobama.com   |
|                                |                                | IRS Revenue Ruling 59-60   |
|                                |                                | 17 U.S.C. §101   |
|                                |                                | 17 U.S.C. §504   |
|                                |                                | United States v. Cartwright, 411 U.S. 546, 551 (1973).                             |
|                                |                                | On Davis v. the Gap, Inc. 246 F.3d 152 (2nd Cir. 2001)                             |
|                                |                                | United States Treasury Regulations 20.2031-1                                       |
|                                |                                | "A Magazine Back on a Roll," New York Times, Jeremy W. Peters, June 27, 2010       |
|                                |                                | Magazine Publishers of America, Fact Sheet of Average Circulation, 2009            |
| AP 00002615                    | AP 00002621                    |  |
| AP 0002636                     | AP 0002636                     |  |
| AP 0002686                     | AP 0002687                     |  |
| AP 0002744                     | AP 0002745                     |  |
| AP 0005572                     | AP 0005602                     |  |
| AP 0010683                     | AP 0010684                     |  |
| AP 0010699                     | AP 0010704                     |  |
| FAIREY 105098                  | FAIREY 105098                  |  |
| FAIREY 105106                  | FAIREY 105098<br>FAIREY 105107 |  |
| FAIREY 105106<br>FAIREY 105369 | FAIREY 105107<br>FAIREY 105375 |  |
| FAIREY 105569<br>FAIREY 106645 | FAIREY 105575<br>FAIREY 106645 |  |
| FAIREY 106643                  | FAIREY 106662                  |  |
| FAIREY 106854                  | FAIREY 106854                  |  |
| EAIRET 100034                  | EAIDEV 107205                  |  |

FAIREY 107205

FAIREY 107387

FAIREY 107204

FAIREY 107385

### **Exhibit 2: List of Documents Considered**

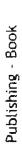
| Bates Start       | Bates End         | <b>Document Description</b> |
|-------------------|-------------------|-----------------------------|
| FAIREY 10955      | FAIREY 10955      |                             |
| FAIREY 109550     | FAIREY 109552     |                             |
| FAIREY 113622     | FAIREY 113624     |                             |
| FAIREY 117920     | FAIREY 117920     |                             |
| FAIREY 117999     | FAIREY 1178000    |                             |
| FAIREY 11800      | FAIREY 11800      |                             |
| FAIREY 118002     | FAIREY 118008     |                             |
| FAIREY 118022     | FAIREY 118026     |                             |
| FAIREY 118048     | FAIREY 118051     |                             |
| FAIREY 118119     | FAIREY 118124     |                             |
| FAIREY 11812      | FAIREY 11812      |                             |
| FAIREY 118150     | FAIREY 118155     |                             |
| FAIREY 118196     | FAIREY 118198     |                             |
| FAIREY 118214     | FAIREY 118214     |                             |
| FAIREY 121926     | FAIREY 121927     |                             |
| FAIREY 28565      | FAIREY 28566      |                             |
| FAIREY 62574.001  | FAIREY 62574.001  |                             |
| FAIREY 69577      | FAIREY 69580      |                             |
| FAIREY 69594      | FAIREY 69599      |                             |
| FAIREY 86621      | FAIREY 86622      |                             |
| FAIREY 87133      | FAIREY 87134      |                             |
| MCCORMACK 0000175 | MCCORMACK 0000178 |                             |
| MCCORMACK 0000471 | MCCORMACK 0000474 |                             |
| MCCORMACK 0000934 | MCCORMACK 0000935 |                             |
| MCCORMACK 0001478 | MCCORMACK 0001479 |                             |
| MCCORMACK 0001794 | MCCORMACK 0001850 |                             |
| OTT 000051        | OTT 000053        |                             |
| OTT 000054        | OTT 000055        |                             |
| OTT 000057        | OTT 000059        |                             |
| OTT 000060        | OTT 000065        |                             |
| OTT 000068        | OTT 000072        |                             |
| OTT 000076        | OTT 000078        |                             |
| OTT 000079        | OTT 000082        |                             |
| OTT 000083        | OTT 000086        |                             |
| OTT 000087        | OTT 000088        |                             |
| OTT 0028536       | OTT 0028544       |                             |
| OTT 027506        | OTT 027506        |                             |
| OTT 028371        | OTT 028371        |                             |
| SAKS 000975       | SAKS 001009       |                             |

| _  | Date                | Licensor | Licensee                      | Licensed Property   | Description  | Fee           | Category   | Source   |
|----|---------------------|----------|-------------------------------|---|--|---------------|------------|--|
| 1  | Apr-06 to<br>Mar-10 | The AP   | Various                       | Various images from the National Press Club event.  | n/a  | \$35 - \$1,10 | 0 Misc.    | Gerberich Deposition,<br>Exhibits 23-A<br>(AP 0011058) |
| 2  | Apr-06              | The AP   | Soup Kitchen<br>International | Image of Al Yeganeh at his takeout spot, Soup kitchen International.  | All industry, exclusive rights granted (including subsidiaries and affiliates) for all advertising media rights, in perpetuity, predated to first date of appearance. The AP retains the rights to license the image for editorial use only and agrees to grant no permissions for any commercial purpose except those of Soup Kitchen International, Inc. | \$ 30,00      | 0 Misc.    | AP 0002636   |
| 3  | May-07              | The AP   | Swindle Magazine              | Image of American scholar Dr. W.E.B. Du Bois talking with Dr. Kwame Nkrumah at the World Peace Conference in Ghana.       | Non-exclusive, one-time editorial usage as 1/4 page inside issue of Swindle magazine with a circulation of 80,000 copies only. No further rights granted.  | \$ 15         | 0 Magazine | FAIREY 86621-622                                       |
| 4  | Aug-07              | The AP   | Time Out Chicago              | Image of Senator Barack Obama listening to George<br>Clooney at the National Press Club in Washington                     | Non-exclusive, one-time editorial use - Feature spot.  | \$ 10         | 0 Misc.    | DeGrave Deposition,<br>Exhibit 16<br>(AP 0003153-154)  |
| 5  | Aug-07              | The AP   | Time Out Chicago              | Image of television host Willie Revillame during the start of the game show Wowowee.                                      | Non-exclusive, one-time editorial use - Around Town Section.   | \$ 7          | 5 Misc.    | DeGrave Deposition,<br>Exhibit 6<br>(AP 0003155-156)   |
| 6  | Dec-07              | The AP   | Swindle Magazine              | Image of Coup leader Joseph Desire-Mobutu in<br>Leopoldville, Congo.  | Non-exclusive, one-time, editorial usage inside issue of Swindle magazine with a circulation of 80,000 copies only. No further rights granted.   | \$ 17         | 5 Magazine | FAIREY 87133-134                                       |
| 7  | Jan-08              | The AP   | Obama for America             | Image of Barack Obama at a Campaign Stop in Des Moines, Iowa.   | Non-exclusive, one-time, rights for up to 5,000 retail posters.  | \$ 55         | 0 Posters  | AP0010683-684  |
| 8  | Feb-08              | The AP   | Black Dog &<br>Leventhall     | Rights extended for the title "Hope And Dreams: The<br>Story of Barak Obama"; 72 Various Misc. Images on<br>Barack Obama. | World rights, all languages.   | \$ 3,00       | 0 Book     | DeGrave Deposition,<br>Exhibit 17<br>(AP 0003166-167)  |
| 9  | Jul-08              | The AP   | Obama for America             | Image of Barack Obama at a Campaign Stop in Des<br>Moines, Iowa.  | Non-exclusive, one-time editorial use for book,<br>"Change We Can Believe In"; Additional<br>advertising and promotional rights granted.   | \$ 1,87       | 5 Book     | AP 0010699-702   |
| 10 | Jul-08              | The AP   | Obama for America             | Image of Barack Obama at a Campaign Stop in Des<br>Moines, Iowa.  | Additional rights for "Change We Can Believe In" - all editions, world rights, all languages, up to 300K print run, in context advertising and promotional usage.  | \$ 1,40       | 6 Book     | AP 0010699-702   |
| 11 | Aug-08              | The AP   | Obama for America             | Image of Senator Richard Lugar and U.S. Senator Barack<br>Obama in Moscow.  | Non-exclusive, one-time editorial use only - for<br>book, "Change We Can Believe In", including<br>interior use, world rights, all languages and up to<br>300K print run.  | \$ 30         | 0 Book     | AP 00010703-704  |

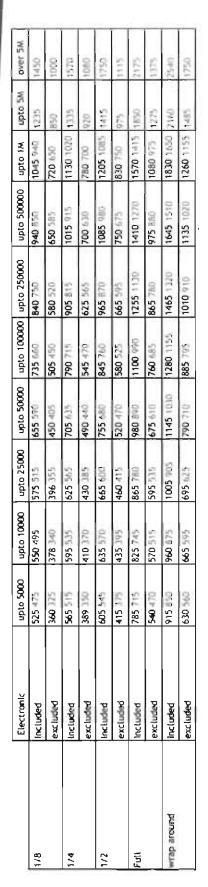
### **Exhibit 3: Summary of Relevant Licensing Transactions**

| *** | Date   | Licensor     | Licensee                  | Licensed Property   | Description  | <br>Fee   | Category            | Source   |
|-----|--------|--------------|---------------------------|---|--|-----------|---------------------|--|
| 12  | Oct-08 | The AP       | Flashbags                 | Image of President Obama waving to a crowd following his address at a rally in Wisconsin. | Non-promotional bag design, up to 5,000 pieces, 1 year production rights granted, no additional rights granted.  | \$<br>525 | Promotional<br>Bags | AP 0002615-616   |
| 13  | Dec-08 | The AP       | Obey Giant Art            | Image of a Palestinian woman peering from a balcony                                       | One-time, non-editorial usage, up to 5,000 t-shirts, 1 year distribution only, no additional rights granted.   | \$<br>590 | T-Shirts            | DeGrave Deposition,<br>Exhibit 13<br>(AP 0000022-031)  |
| 14  | Dec-08 | The AP       | Obey Giant Art            | Image of a Palestinian woman peering from a balcony                                       | One-time, non-editorial usage, up to 500 pieces for use on limited edition illustrated prints, up to 5 years distribution, no additional rights granted. | \$<br>387 | Prints              | DeGrave Deposition,<br>Exhibit 13<br>(AP 0000022-031)  |
| 15  | Mar-09 | Getty Images | Obey Giant Art            | Image of Johnny Cash  | Non-exclusive, retail-poster (full size), United States territory, 1-year, up to 500 prints.   | \$<br>510 | Posters             | FAIREY 118153-55   |
| 16  | Jul-09 | The AP       | Rolling Stone<br>Magazine | Image of President Obama  | Non-exclusive, one-time editorial use as a derivative work, domestic and foreign editions.   | \$<br>350 | Magazine            | DeGrave Deposition,<br>Exhibits 8-10 (AP<br>0003259-261,<br>AP 0003188); and<br>FAIREY 106661-662. |
| 17  | Jul-09 | The AP       | Flashbags                 | Image of Michael Jackson performing in Kansas City  | Non-promotional bag design, up to 2,500 pieces, 1 year production rights granted, no additional rights granted.  | \$<br>525 | Promotional<br>Bags | DeGrave Deposition,<br>Exhibits 7<br>(AP 0002626-627)  |
| 18  | Sep-09 | The AP       | New York Magazine         | Image of President Obama (i.e., the Obama Photo)  | Cover art (derivative work) full page - Non-exclusive, one-time editorial use only.  | \$<br>850 | Magazine            | AP 0002744-745   |
| 19  | Sep-09 | The AP       | New York Magazine         | Image of President Obama (i.e., the Obama Photo)  | Inside full page - Non-exclusive, one-time editorial use only.   | \$<br>350 | Magazine            | AP 0002744-745   |
| 20  | Dec-09 | Getty Images | Obey Giant Art            | Image of John Lennon and Yoko Ono at London's<br>Heathrow Airport                         | Non-exclusive, retail-poster (full size), United States territory, 2-year, up to 500 prints.   | \$<br>480 | Posters             | MCCORMACK<br>0000934-935   |





## Textbook Front Cover



## Textbook Back Cover

|             | Electronic | 0005 otdn | upto 10000 | upto 25000    | upto 50000 | upto 100000 upto 250000 | upto 250000 | upto 500000 | WI oldu | MZ oldu | over 5M |
|-------------|------------|-----------|------------|---------------|------------|-------------------------|-------------|-------------|---------|---------|---------|
| 1/8         | Included   | 009       | 02>        | UP-9-         | 200        | 095                     | 635         | 725         | OCB     | 0501    | 1225    |
|             | excluded   | 5,12      | 290        | COC           | 345        | 385                     | 645         | 005         | 929     | 57.1    | 059     |
| 1/4         | Included   | 099       | 455        | 480           | 240        | 019                     | 569         | CHL         | 028     | 5011    | 1335    |
|             | excluded   | 300       | 315        | 330           | 375        | 415                     | 480         | 535         | 565     | 285     | 920     |
| 1/2         | Included   | 199       | 485        | 0.5           | 085        | 5,819                   | 740         | 835         | 526     | 1200    | 1490    |
|             | exclused   | 020       | 335        | 335           | CO         | 599                     | 503         | 575         | 005     | 830     | 050     |
| Full        | Included   | 019       | 635        | 599           | 755        | 940                     | 096         | 1090        | 0021    | 5251    | 1845    |
|             | excluded   | 420       | Q#P        | 455           | 075        | 585                     | 599         | 052         | OUR     | 1085    | 1170    |
| wrap around | Included   | 77.5      | 501        | 7.70          | 875        | 780                     | 1125        | 1285        | .001    | 1840    | 2160    |
|             | excluded   | 475       | 505        | οε <b>5</b> . | \$09       | 513                     | 77.5        | 870         | 086     | 1265    | 1485    |

# Textbook Front Cover and Spine

|             | Electronic | upto \$000 | upto 10000 | upto 25000 | upto 50000 | upto 100000 | upto 250000 | upto 500000 | upto 148 | upto 5M | over 5M |
|-------------|------------|------------|------------|------------|------------|-------------|-------------|-------------|----------|---------|---------|
| 1/8         | Included   | 525        | 575        | 0.65       | 059        | 0EZ         | 828         | 506         | 1,035    | 1,360   | 1395    |
|             | excluded   | 355        | 375        | 06€        | SITT       | 565         | 545         | 599         | 215      | 935     | 1100    |
| 1/4         | Included   | 270        | 290        | \$29       | 100        | 592         | \$68        | 1,005       | 1,125    | 1,470   | 1730    |
|             | excluded   | 185        | 410        | 523        | 501        | 240         | 979         | 549         | 770      | 1,015   | 1190    |
| 1/2         | Included   | 009        | 920        | 099        | 750        | 815         | 096         | 1,080       | 1,195    | 1,560   | 1925    |
|             | excluded   | 415        | 435        | 55%        | 210        | 085         | 959         | 245         | 825      | 1,075   | 1230    |
| Full        | Included   | 584        | 028        | 098        | 086        | 060'1       | 572.1       | 1,400       | 1,560    | 2.035   | 2395    |
|             | excluded   | 540        | 59%        | 065.       | 029        | 954         | 098         | \$96        | 520'1    | 1.400   | 1515    |
| wrap around | Included   | 935        | 596        | 566        | 1,335      | 1,270       | 554".       | 077         | 1,815    | 2,175   | 2795    |
|             | excluded   | 810        | 659        | 049        | 2007       | 878         | 0001        | 1,125       | 1,270    | \$1.0,1 | 1925    |
|             |            |            |            |            |            |             |             |             |          |         |         |

### Textbook Interior

|            | Electronic   | ΑP? | Inside | Supplementa Both | Both |
|------------|--|-----|--------|------------------|------|
| ันเ        | specinated the special participation of the s |     | 425    | 355              | 530  |
|            | excluded   |     | 062    | 242              | 367  |
| Subsequent | Included   |     | 197    | 218              | 331  |
|            | excluded   |     | 180    | 150              | 225  |

|            | Electronic | Inside | Supplemental Both | Both |
|------------|------------|--------|-------------------|------|
| 151        | Included   | 385    | 320               | 475  |
|            | excluded   | 092    | 215               | occ  |
| Subsequent | mcluded    | 235    | 195               | 295  |
|            | excluded   | 160    | 135               | 200  |

## Editorial Book Front Cover

|             |          | up to 5000 | up to 10000 | up to 25000 | 00005 ot dn | up to 100000 | up to 100000 up to 250000 | up to 500000 | up to 1M | over 1M | pto 5M   | over 5M |
|-------------|----------|------------|-------------|-------------|-------------|--------------|---------------------------|--------------|----------|---------|----------|---------|
| 1/8         | Included | 750        | 765         | 008         | 910         | 1015         | 1160                      | 1305         | 1450     | 1560    | 13       |         |
|             | excluded | 515        | 525         | 055         | 529         | 002          | 008                       | 006          | 1000     | 1075    |          |         |
| 1/4         | Included | 810        | 825         | 865         | 086         | 1100         | 1255                      | 1410         | 1570     | 1685    |          |         |
|             | excluded | 98         | 570         | 595         | 675         | 760          | 865                       | 526          | 1080     | 1165    |          |         |
| 1/2         | Included | 810        | 825         | 865         | . 086       | 1100         | 1255                      | 1410         | 1570     | 1685    |          |         |
|             | excluded | 260        | 570         | 595         | 675         | 092          | 865                       | 975          | 1080     | 1165    |          |         |
| Full        | Included | 1125       | 1145        | 1200        | 1360        | 1525         | 1740                      | 1960         | 2175     | 2340    |          | 1       |
|             | excluded | 7.5        | 790         | 825         | 940         | 1050         | 1200                      | 1350         | 1500     | 1615    | í        |         |
| wrap around | Included | 1310       | 1335        | 1400        | 0651        | 1780         | 0£02                      | 2285         | C) S & Z | 2730    |          |         |
|             | excluded | 905        | 920         | 965         | 1095        | 1225         | 1400                      | 1575         | 1750     | 1885    |          |         |
|             |          |            |             |             |             |              |                           |              |          |         |          |         |
|             |          | up to 5000 | up to 10000 | up to 25000 | up to 50000 | up to 100000 | up to 250000              | up to 500000 | up to 1M | upto 5M | over 5M. |         |
| 1/8         | Included | \$29       | 589         | 07.2        | 820         | 516          | 5901                      | 1175         | 500      | 1485    | 1560     |         |
|             | excluded | 465        | 475         | 560         | 999         | 010          | -024                      | 010          | 006      | 1020    | 5204     |         |
| 1/4         | Included | 730        | 592         | 082         | 588         | 066          | 0(11                      | 1270         | 1415     | 5091    | 0691     |         |
|             | excluded | 505        | 515         | 585         | 019         | 529          | 780                       | \$80         | 526      | 0111    | 1170     |         |
| 1/2         | Included | 210        | 825         | 598         | 086         | 1100         | 5521                      | 1410         | 0.751    | 1760    | 1850     |         |
|             | excluded | 095        | 0.45        | 565         | 529         | 092          | 598                       | 67.0         | 0501     | 1215    | 1280     |         |
| Full        | Included | 1015       | 00.01       | 1080        | \$224       | 1375         | 5951                      | 1765         | 0961     | 5222    | 2340     |         |
|             | excluded | 200        | 210         | 501         | 059         | 51-6         | 10801                     | 1215         | 0501     | 1535    | 1615.    |         |
| wrap around | Included | 1180       | 1200        | 0971        | DEM1        | 0091         | 0691                      | 2055         | 2290     | 0097    | 2735     |         |
|             | excluded | 313        | 830         | 028         | 586         | 1100         | 1260                      | 1415         | 5721     | 1795    | 1890     |         |

## Editorial Book Back Cover

|             |           | up to 5000 | up to 10000 | up to 25000 | up to 50000 | up to 100000 up to 250000 | up to 250000 | up to 500000 | up to 1M | over 1M | upto 5M | over 5M. |
|-------------|-----------|------------|-------------|-------------|-------------|---------------------------|--------------|--------------|----------|---------|---------|----------|
| 1/8         | Included  | 750        | 765         | 800         | 910         | 1,015                     | 1,160        | 1,305        | 1,450    | 1,560   |         |          |
|             | excluded  | 515        | 525         | 550         | 929         | 002                       | 800          | 900          | 1,000    | 1,075   | ľ       |          |
| 1/4         | Included  | 810        | 825         | 865         | 086         | 1, 100                    | 1,255        | 1,410        | 1.570    | 1,685   |         |          |
|             | excluded  | 095        | 570         | 565         | 9/2         | 092                       | 865          | 975          | 1,080    | 1,165   |         |          |
| 1/2         | Included  | 810        | \$28        | 598         | 086         | 1,100                     | 1,255        | 1,410        | 1.570    | 1,685   |         |          |
|             | excluded  | 095        | 025         | 565         | 9/9         | 092                       | 865          | 975          | 1,080    | 1,165   |         |          |
| Fut         | Hncluded  | 1,125      | 1,145       | 1,200       | 1,360       | 1,525                     | 1,740        | 1,960        | 2,175    | 2,340   | 8       |          |
|             | excluded  | 511        | 06/         | 528         | 940         | 1,050                     | 1,200        | 1,350        | 1,500    | 1,615   |         |          |
| wrap around | paprilant | 1,310      | 1,335       | 1,400       | 1,590       | 1,780                     | 2.030        | 2,285        | 2,5:0    | 2,730   | II.     |          |
|             | excluded  | 908        | 076         | 596         | 1,095       | 1,225                     | 1,400        | 1,575        | 1,750    | 1,885   |         |          |
|             |           |            |             |             |             |                           |              |              |          |         |         |          |

|             |           | up to 5000 | up to 10000 | up to 25000 | up to 25000   up to 50000 | up to 100000 | up to 100000 up to 250000 | up to 500000 | up to IM | upto 5M | over 5M |
|-------------|-----------|------------|-------------|-------------|---------------------------|--------------|---------------------------|--------------|----------|---------|---------|
| 1/8         | Included  | 575        | 585         | 519         | 004                       | 522          | 069                       | 500          | 0.111    | 1265    | 1325    |
|             | excluded  | 395        | 909         | 029         | 081                       | \$65         | 613                       | 069          | 592      | 870     | 516     |
| 114         | Included  | 620        | 929         | 599         | 755                       | 840          | 096                       | 1,080        | 1200     | 1365    | 1440    |
|             | excluded  | 430        | 440         | 455         | 520                       | 585          | 599                       | 750          | 018      | 9.45    | 556     |
| 1/2         | Included  | 069        | 700         | 533         | 835                       | \$1.6        | 0201                      | 1200         | 5111     | 1495    | 1575    |
|             | excluded  | 475        | 485         | 505         | 525                       | (19          | 735                       | 0.0          | 926      | 1035    | 0601    |
| Futl        | Included  | 865        | 875         | 020         | 0+01                      | 0,71         | 1330                      | 205          | 1670     | 1890    | 0661    |
|             | excluded  | 565        | 009         | 529         | 57.2                      | 009          | 920                       | 1035         | 0511     | 1300    | 5201    |
| wrap around | Included  | 1000       | 1020        | 5201        | 1215                      | 09£1         | 1555                      | 1750         | 1950     | 2210    | 5212    |
|             | baba lawa | £05        | 701.        | 240         | UPS                       | 375          | 1020                      | 1300         | 1. Carl  | 1636    | 14.17   |

# Editorial Book Front Cover and Spine

|             |          | up to 5000 | up to 10000 | up to 25000 | up to 50000 | up to 100000 | up to 250000 | up to 500000 | up to 1M | over 1M | upto 5M | over 5M |
|-------------|----------|------------|-------------|-------------|-------------|--------------|--------------|--------------|----------|---------|---------|---------|
| 178         | Included | 0.27       | 765         | 008         | 910         | 1,015        | 091'1        | 1,305        | 1,450    | 1,560   |         |         |
|             | excluded | 515        | 525         | 550         | 979         | 7007         | 800          | 006          | 1,000    | 1,075   |         |         |
| 1/4         | Included | 810        | 825         | 598         | 086         | 1,100        | 1,255        | 1,410        | 1,570    | 1,685   |         |         |
|             | excluded | 290        | 570         | 595         | 675         | 760          | 598          | 526          | 1,080    | 1,165   |         |         |
| 1/2         | Included | 810        | 825         | 598         | 086         | 1,100        | 1,255        | 1,410        | 1,570    | 1,685   |         |         |
|             | excluded | 260        | 025         | 565         | 9.29        | 290          | 598          | 546          | 080'ι    | 1,165   |         |         |
| Full        | Included | 1,125      | 1,145       | 1,200       | 1,360       | 1,525        | 1,740        | 1,960        | 2,175    | 2.340   |         |         |
|             | excluded | 2775       | 062         | 825         | 940         | 1,050        | 007'1        | 1,350        | 1,500    | 1,615   |         |         |
| wrap around | Included | 1,310      | 1,335       | 1,400       | 1,590       | 1,780        | 2,030        | 2,285        | 2,540    | 2,730   |         |         |
|             | excluded | 506        | 026         | 596         | 1,095       | 1,225        | 1,400        | 1,575        | 1,750    | 1,885   |         |         |

|             |          | up to 5000 | up to 10000 | up to 25000 | up to 50000 | up to 100000 | up to 100000 up to 250000 | up to 500000 | up to 1M | upto 5M | Over 5M. |
|-------------|----------|------------|-------------|-------------|-------------|--------------|---------------------------|--------------|----------|---------|----------|
| 1/8         | Included | 745        | 753         | 564         | 506         | 10101        | 1150                      | 1295         | TATE     | 5896    | 5123     |
|             | excluded | 510        | 525         | 545         | 625         | 969          | 795                       | 068          | .066     | 1125    | 1185     |
| 1/4         | Included | 508        | 028         | 860         | 526         | 0601         | 1245                      | 1400         | 1425     | 1765    | 1860     |
|             | excluded | 525        | 595         | 2005        | 029         | 755          | 860                       | 026          | 1075     | 1225    | 0.623    |
| 1/2         | Included | 968        | 910         | 05.6        | 1080        | 1210         | 1380                      | 1550         | 1730     | 19401   | 5102     |
|             | excluded | 615        | 0.90        | 559         | 745         | 840          | 056                       | 1075         | 1190     | 1340    | 0163     |
| Full        | (ncluded | 11115      | 1135        | 0611        | 1350        | 1515         | 0221                      | 0961         | 2155     | 05+7    | 5252     |
|             | excluded | 770        | 785         | 820         | 935         | 01/01        | 0611                      | 1340         | 1485     | 0691    | 1780     |
| wrap around | included | 1300       | 1320        | 1390        | 1575        | 1763         | 5102                      | 2260         | 2520     | 0997    | 9010     |
|             | excluded | 006        | 915         | 096         | 1085        | 1210         | 1390                      | 1560         | 1735     | 1975    | 2030     |

## Editorial Book Interior

|          | 3 Years | 5 Years | 6 Years | 7 Years | 8 Years | 9 Years | १० Үеаг |
|----------|---------|---------|---------|---------|---------|---------|---------|
| Included | 017     | 022     | 230     | 24.5    | 255     | 592     | 312     |
| excluded | 150     | 165     | 180     | . 561   | 310     | 177     | 010     |

### Magazines

Editorial - Magazine Cover

| מומו שהמפקוח ביים ביים |           |            |            |            |             |             |             |         |         |         |
|------------------------|-----------|------------|------------|------------|-------------|-------------|-------------|---------|---------|---------|
|                        |           | upto 10000 | ирто 25000 | upto 50000 | upto 100000 | upto 250000 | upto 500000 | upto 1M | MZ OIQU | MS Jano |
| 1/8                    | Included  | 460        | 480        | \$0\$      | 550         | 265         | 22          | 735     | 800     | 870     |
|                        | excluded  | 315        | 331        | 347        | 378         | 410         | 445         | \$05    | 555     | 009     |
| 1/4                    | Included  | 530        | 555        | 085        | 635         | 685         | 740         | 845     | 076     | 1,000   |
|                        | excluded  | 367        | 385        | 403        | 435         | 475         | 510         | 280     | 635     | 069     |
| 1/2                    | Included  | \$65       | 625        | 959        | 715         | 775         | 835         | 955     | 1.040   | 1,130   |
|                        | papripria | 410        | 430        | 455        | 495         | 535         | 575         | 099     | 720     | 780     |
| Full                   | Included  | 825        | 598        | 406        | 066         | 1,070       | 1,155       | 1.320   | 1,440   | 1,565   |
|                        | excluded  | 570        | 009        | 625        | 589         | 740         | 795         | 910     | 965     | 1,080   |

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| 1 Week 1/8 1/4 1/2 1/2 Full Wrap arc.und 1 Month 1/8 | Included excluded included included | 435   | 475   | 510               | april room | משמר ב פוקוד משמטי פוקוד | מאייני טיקיי | 202   | 0.00       | BILL  | 950   |
|--|-------------------------------------|-------|-------|-------------------|------------|--------------------------|--------------|-------|------------|-------|-------|
|  | excluded included included          | 435   | 475   | 1510              |            | 20.2                     |              | (7)   | THE PERSON |       | 020   |
|  | excluded<br>Included                |       |       |                   | 220        | ታኝን                      | 024          |       | 25.        | 21.5  |       |
|  | behalve                             | 290   | 315   | 340               | 365        | 390                      | 425          | 000   | 520        | 240   | 569   |
|  | Label Care                          | 525   | 550   | 270               | 625        | 099                      | 730          | 810   | 885        | 925   | 096   |
|  | בארובפרס                            | 350   | 365   | 380               | 415        | 440                      | 485          | 015   | 290        | 519   | 01-9  |
|  | Included                            | 28.82 | 625   | 099               | 705        | 735                      | 825          | :096  | 1020       | 10901 | 1125  |
|  | excluded                            | 390   | 415   | 440               | 470        | 490                      | 055          | 640   | 089        | 705   | 750   |
|  | Included                            | 010   | 55.00 | 1,00              | 096        | 1035                     | 5544         | (11)  | 0191       | 0514  | 09%   |
|  | excluded                            | 940   | 265   | 009               | 540        | 069                      | 770          | 068   | 0+6        | 596   | dya.  |
|  |                                     | 1260  | 1300  | 1375              | 1485       | 1615                     | 1650         | 7085  | 2235       | 2535  | 2685  |
|  |                                     | 840   | 598   | 516               | 066        | 0601                     | 1100         | 1390  | 1490       | 1090  | 1790  |
| 174  | Included                            | 450   | 485   | 525               | 596        | 009                      | 059          | 750   | 795        | 823   | 365   |
| F7.5   | excluded                            | 000   | 333   | 350               | 375        | 007                      | 433          | 00%   | 530        | 550   | 575   |
|  | paprilou                            | 240   | 295   | 1.0<br>100<br>100 | 635        | \$29                     | 240          | 578   | 006        | \$66  | 52.6  |
|  | excluded                            | 360   | 375   | 340               | 425        | 450                      | 495          | 550   | 909        | 625   | 650   |
| 1/2  | paprioui                            | 595   | 67.9  | 673               | 720        | 730                      | 840          | 6779  | 1035       | 1075  | 1140  |
|  | excluded                            | 400   | 425   | 450               | 480.       | 200                      | . 095        | 059   | 069        | 512   | 760.  |
| Full   | Included                            | 825   | 999   | 006               | 5.26       | 10501                    | 1170         | 1350  | 1425       | 1465  | 1575  |
|  | papriliza                           | 095   | 525   | 009               | 059        | 002                      | 092          | 006   | 056        | 946   | 0501  |
| Wrap around  | included included                   | 1275  | 1315  | 1390              | 0051       | 0591                     | 1800         | 2100  | 2250       | 2550  | 2700  |
|  | excluded                            | 850   | 875   | 925               | 000        | 0011                     | 1200         | 1,400 | 1500       | 1700  | 1800  |
| 3 Months 1/8   | Included                            | 465   | DIS   | 540               | 009        | 029                      | 57.9         | 765   | 6.25       | \$98  | 875   |
|  | excluded                            | 310   | 340   | 360               | 400        | 615                      | 450          | 510   | 055        | 575   | 585   |
| 1/4  | Included                            | 09%   | 57.5  | 009               | 645        | 929                      | 27.5         | 8.40  | 926        | 528   | 5101  |
|  | excluded                            | 375   | 385   | 400               | 430        | 430                      | 515          | 0%    | 619        | 250   | 675   |
| 1/2  | Included                            | 615   | 650   | 516               | 735        | 785                      | 099          | 1015  | 1050       | 5801  | 1165  |
|  | pacluded                            | 410   | 435   | 475               | 490        | 525                      | 575          | 51.9  | 200        | 725   | 775   |
| Full   | pepmou                              | 860   | 006   | 026               | 1010       | 5211                     | 1200         | 1385. | 1445       | 1485  | 1615  |
|  | excluded                            | 575   | 009   | 615               | 675        | 750                      | 800          | 923   | 696        | 060   | 075   |
| Wrap around  | papringed                           | 1315  | 1350  | 1425              | 1575       | 1685                     | 1875         | 2173  | 2285       | 2625  | 27.40 |
|  | excluded                            | 875   | 006   | 050               | 1050       | 1125                     | 1250         | 1450  | 1525       | 1750  | 1823  |
| 6 Months 1/8   | Included                            | 485   | 525   | 365               | 625        |                          | 215          | 780   | 058        | 599   | 900   |
|  | excluded                            | 325   | 350   | 375               | 415        | 425                      | 475          | 525   | 299        | 065   | 009   |
| 1/4  | fncluded                            | 900   | 009   | 640               | 675        | 215                      | 790          | 665   | 940        | 5101  | 1035  |
|  | excluded                            | 400   | 000   | 425               | 450        | 475                      | 525          | 525   | 629        | 57.9  | 690   |
| 1/2  | peprioui                            | 635   | 675   | 750               | 765        | 598                      |              | 1050  | 1090       | 1125  | 1200  |
|  | excluded                            | 425   | 450   | 500               | 510        | 5775                     | 000          | 7007  | 729        | 750   | 800   |
| Fult   | Included                            | 006   | 01-6  | 626               | 1050       | 0021                     | 1240         | 1465  | 485        | 1500  | 1650  |
|  | excluded                            | 009   | 625   | 059               | 700        | dos                      | 825          | 975   | 066        | 1000  | 1100  |
| Wrap around  | included                            | 1350  | 1425  | 1500              | < (91      | 59/1                     | 1950         | 2215  | 2365       | 2665  | 2775  |
|  | excluded                            | 900   | 950   | 1000              | 1075       | 1175                     | 1300         | 1475  | 1575       | 5723  | 1850  |

Editorial - Magazine Interior

| יות ליבונור ווורבונטו  |          |            |            |            |             |             |             |         |         |         |
|--|----------|------------|------------|------------|-------------|-------------|-------------|---------|---------|---------|
|  |          | upto 10000 | upto 25000 | upto 50000 | upto 100000 | upto 250000 | upto 500000 | upto 1M | WS 01dn | MZ 19VO |
| poot   | Included | 182        | 211        | 247        | 167         | 320         | 344         | 388     | 425     | 995     |
|  | excluded | 130        | 147        | 172        | 102         | 222         | 622         | 268     | 293     | 339     |
| 8/1  | Included | 196        | 217        | 560        | 311         | 332         | 362         | 410     | 450     | 515     |
|  | excluded | 132        | 150        | 176        | 216         | 229         | 251         | 787     | 308     | 352     |
| 1/4  | Included | 102        | 228        | 268        | 322         | 353         | 380         | 430     | 470     | \$40    |
|  | excluded | 139        | 162        | 185        | 222         | 245         | 259         | 967     | 328     | 370     |
| 2/1  | Included | 226        | 952        | 306        | 366         | 968         | 425         | 485     | 530     | 909     |
|  | excluded | 156        | 177        | 208        | 254         | 270         | 167         | 337     | 368     | 420     |
| Pull.  | Included | 322        | 369        | 430        | 515         | 095         | 509         | 069     | 552     | 098     |
| A COLUMN TO THE PARTY OF THE PA | excluded | 222        | 952        | 396        | 355         | 389         | 415         | 475     | 220     | 565     |
| Double   | Included | 425        | 485        | 570        | 089         | 740         | 262         | 016     | 566     | 1,135   |
|  | excluded | 298        | 337        | 391        | 470         | 510         | 055         | 970     | \$89    | 785     |

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|          |        |                | upto 10000 | upto 25000 | upto 50000 | upto 100000 | upto 250000 | upto 500000 | upto 1M | upto 244 | ME oldu | OVET 5M |
|----------|--------|----------------|------------|------------|------------|-------------|-------------|-------------|---------|----------|---------|---------|
| 1 Week   | Spot   | Included       | 140        | 155        | 180        | 255         | 562         | 330         | 365     | 405      | 971     | 480     |
|          |        | excluded       | 96         | 501        | 120        | 0.21        | 561         | 075         | 245     | 770      | 285     | 120     |
|          | 1/8    | Included       | 520        | 150        |            | 704         | 330         | 551         | 190     | 346      | 55P:    | 515     |
|          |        | excluded       | 110        | 120        | 145        | 195         | 022         | 512         | 240     | 704      | 501     | 345     |
|          | 1/4    | Included       | CAL        | 215        | 265        | 330         | 355         | 573         | 523     | 465      | CHP     | 555     |
|          |        | excluded       | 120        | 145        | 175        | 220         | 523         | 052         | 285     | 310      | 320     | 370     |
|          | 112    | Included       | 210        | 240        | 280        | 360         | 375         | 909         | 480     | 015      | 515     | 009     |
|          |        | excluded       | 140        | 091        | 185        | 240         | 250         | 07.6        | 326     | 01-0     | 59C     | 400     |
|          | Futl   | Included       | 310        | 355        | 405        | 015         | 055         | 285         | 099     | 502      | 156     | 345     |
|          |        | excluded       | 205        | 235        | 220        | 071         | 490         | 061         | GPV:    | 064      | 505     | 565     |
|          | Double | frec luctered  | 435        | 510        | 555        | 099         | 5114        | 588         | 1,035   | 185      | 1,135   | 1,485   |
|          |        | excluded       | 290        | 340        | 170        | OPP         | Other       | 065         | 069     | Del      | 068     | Dec     |
| 1 Month  | 1005   | br (mc lud) ed | 150        | 165        | 581        | 092         | 000         | 335         | 375     | 518      | 306     | 485     |
|          |        | excluded       | 100        | 110        | 133        | 541         | 002         | 225         | 250     | 527      | 06.7    | 325     |
|          | 1/8    | paprijouj      | 175        | 561        |            | 000         | SCE         | 0%          | 561     | 052      | 1,99    | 379     |
|          |        | excluded       | 115        | 125        | 150        | 000         | \$72        | 090         | 265     | 100      | 110     | 350     |
|          | 1/4    | hrcluded       | 185        | 577        | 270        | 23.5        | 091         | 380         | 435     | 475      | SW      | 365     |
|          |        | paprijaka      | 125        | 051        | 081        | 522         | 01/2        | 552         | 290     | SEE      | 52E     | 375     |
|          | 1/2    | Included       | 225        | 252        | 290        | 521         | 060         | 023         | 561/    | \$25     | 595     | 519     |
|          |        | excluded       | 150        | 170        | 105        | 05.7        | 092         | 780         | 330     | 055      | 373     | 410     |
|          | Full   | Included       | 320        | 365        | 025        | 57.5        | 69%         | 009         | 675     | 750      | 775     | 860     |
|          |        | excluded       | 215        | 245        | 280        | 350         | 375         | 009         | 450     | 200      | 515     | 575     |
|          | Ocuple | Included       | 450        | 575        | 220        | 929         | 054         | 000         | 1,050   | 002"     | 0501    | 1,500   |
|          |        | excluded       | 300        | 350        | 380        | 054         | 005         | 009         | 700     | 800      | 006     | 1,000   |
| 3 Months | Spot   | Included       | 165        | 175        | 202        | 522         | SIE         | 150         | 340     | 435      | 450     | 510     |
|          |        | excluded       | 110        | 115        | 135        | 581         | GIZ         | 517         | 360     | 290      | 001     | 340     |
|          | 1/8    | Included       | 081        | 200        | 240        | QZE         | SPE         | 545         | 410     | 595      | 500     | 345     |
|          |        | excluded       | 120        | 135        | 091        | \$17        | OCE         | 052         | 275     | 310      | 333     | 365     |
|          | 1/4    | paprijouj      | 200        | 0≥7        | 322        | 050         | 544         | 966         | 05#     | 483      | \$15    | 285     |
|          |        | excluded       | 135        | 091        | 185        | SEZ         | 052         | 592         | 300     | 325      | 345     | 190     |
|          | 1/2    | Included       | 230        | 270        | 320        | 390         | Q19r        | 435         | 515     | 545      | 585     | 635     |
|          |        | excluded       | 551        | 180        | 715        | 592         | 522         | 062         | 345     | 365      | 390     | 425     |
|          | Full   | Included       | 330        | 375        | 435        | 540         | 100         | 079         | 710     | 077      | 785     | 585     |
|          |        | excluded       | 220        | 250        | 290        | 360         | 190         | 415         | 475     | 515      | 525     | 390     |
|          | Double | Included       | 475        | 260        |            | 710         | 825         | 915         | 1,070   | ,720     | 1.185   | 1,515   |
|          |        | excluded       | 315        | 375        | 400        | 475         | 920         | 979         | 715     | 815      | 925     | 1,025   |
| 6 Months | Spot   | Included       | 185        | 185        | 225        | 300         | 335         | 375         | 410     | 450      | 475     | 525     |
|          |        | excluded       | 125        | 125        | 150        | 200         | 225         | 250         | 275     | 000      | 316     | 350     |
|          | 1/8    | Included       | 195        | 225        | 265        | 335         | 365         | 390         | 450     | 485      | 525     | 565     |
|          |        | excluded       | 130        | 150        | 175        | 225         | 245         | 360         | 300     | 325      | 350     | 375     |
|          | 1/4    | Included       | 225        | 260        | 300        | 375         | 340         | 410         | 470     | 525      | 540     | 600     |
|          | •      |                |            |            |            |             |             |             |         |          |         |         |

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|        |          | upto 10000 | upto 25000 | upto 50000 | upto 100000 | upto 100000 upto 250000 | upto 500000 | upto 1M | upto 2M | upto 5M | over 5M |
|--------|----------|------------|------------|------------|-------------|-------------------------|-------------|---------|---------|---------|---------|
|        | excluded | 050        | 5/1        | 200        | 250         | 260                     | 275         | 315     | 350     | 360     | 400     |
| 1/2    | Included | 360        | QUE        | 335        | 415         | 058:                    | 05#         | 240     | 585     | 009     | 929     |
|        | excluded | R          | 200        | 225        | 275         | 300                     | 001         | 700     | 390     | 1001    | 450     |
| Fuil   | Included | 350        | 019:       | 455        | 270         | 009                     | \$29        | 25      | 823     | 825     | 006     |
|        | pepri)   | 235        | 512        | 305        | 080         | 400                     | 929         | 00%     | 550     | 220     | 00%     |
| Double | Included | 485        | 009        | 635        | 320         | 840                     | 975         | 1,085   | 1,275   | 1,425   | 1,575   |
|        | excluded | 325        | 000        | 521        | 200         | 260                     | 059         | 725     | 058     | 050     | 1,050   |

### Internet

Editorial - Web or electronic

| Where                       |             |            |             |              |  |              |             |              |
|-----------------------------|-------------|------------|-------------|--------------|--|--------------|-------------|--------------|
|                             |             | upto 1 day | upto 1 week | upto 1 month | upto 1 month upto 3 month upto 6 month upto 1 year | upto 6 month | upto 1 year | upto 2 years |
|                             | home/second | 607        | 64          | 64           | 64   | 98           | 130         | 157          |
| repeated                    | 2           | 74         | 74          | 74           | ٧/   | 147          | 195         | 240          |
| upto 1/4 home/second        | second      | 93         | 86          | ₹6           | ξ6   | 181          | 234         | 287          |
| repeated                    | 25          | 137        | 137         | 137          | 137  | 265          | 351         | 425          |
| upto 1/2 & full home/second | second      | 108        | 108         | 108          | 801  | 216          | 286         | 345          |
| repeated                    | pa<br>pa    | 162        | 162         | 791          | 791  | 328          | 430         | 029          |

|            | Where       | upto 1 day | upto 1 day   upto 1 week   upto 1 month upto 3 month upto 6 month upto 1 year | upto 1 month | upto 3 month | upto 6 mont | upto 1 year | upto 2 years |
|------------|-------------|------------|---|--------------|--------------|-------------|-------------|--------------|
| Icon       | home/second | 81         | 65,   | 24           | 95           | อเเ         | 145         | 52.1         |
|            | repeated    | 75         | 75  | 7.5          | 52           | 091         | 210         | 245          |
| upto 1/4   | home/second | 66         | 156   | ño           | 86           | 524         | 220         | 522          |
|            | repeated    | 691        | 041   | 140          | 676          | 220         | 275         | 0.0          |
| up to 1/2  | home/second | 521        | 521   | 125          | 125          | 200         | 250         | 350          |
|            | repeated    | 175        | 175   | 175          | 175          | 250         | 067         | 001          |
| up to full | home/second | 200        | 007   | 200          | 200          | 125         | 315         | 519          |
|            | repeated    | 225        | 225   | 225          | 225          | 5/2         | 360         | 450          |

## TV or Feature Film

Documentary

|                             | Theatrical | Film Festival | Broadcast | Film Festival Broadcast Broadband of DVD/Video Museum/Ed/ All media | DVD/VIdeo | ∕⊅3/wnasn₩ | All medla |
|-----------------------------|------------|---------------|-----------|---|-----------|------------|-----------|
| Opening or Clasing Sequence | 830        | 989           | 314       | 314   | 685       | 290        | 1,000     |
| Body of the Program         | 022        | 055           | 273       | 273   | 600       | 248        | 870       |
| Opning/Closing and Body     | 080′1      | 078           | 410       | 014   | 895       | 372        | 1,305     |
| Prominent Element           | 564        | 509           | 305       | 305   | 959       | 822        | 955       |

|                             | Theatrical | Film Festiva | Broadcast | Film Festival Broadcast Broadband o DVD/Video Museum/Ed/ All media | DVD/Video | Museum/Ed/ | All media |
|-----------------------------|------------|--------------|-----------|--|-----------|------------|-----------|
| Opening or Closing Sequence | 800        | 620          | 315       | 300  | 079       | 260        | 576       |
| Body of the Program         | 009        | 2005         | 250       | 002  | 200       | 200        | 008       |
| Opning/Closing and Body     | 526        | 058          | 380       | 004  | 850       | 350        | 1270      |
| Prominent Element           | 750        | ી કેડ        | 300       | 275  | 065       | 250        | 940       |

| Distribution               | Price            |
|----------------------------|------------------|
| Broadcast                  | 662              |
| Broadband or Mobile        | 162              |
| Closed Circuit programming | <del>7.1</del> 7 |
| All Media                  | 949              |

| Distribution               | Рпсе |
|----------------------------|------|
| Broadcast                  | 200  |
| Broadband or Mobile        | 175  |
| Closed Circuit programming | 250  |
| All Media                  | 300  |

| Ne.       | Size   | Locations              | Website?                  | upto 6 months | nonths | upto 1 year |      | upto 5 years | Sic  | upto 10 years |       | upto 20 years | rears |
|-----------|--------|------------------------|---------------------------|---------------|--------|-------------|------|--------------|------|---------------|-------|---------------|-------|
| prominent | llems  | 1 tocation             | in-context display on web | NA<br>NA      | 375    | ž           | 315  | ž            | ×    | 360           | 1815  | 440           | 9440  |
|           |        |                        | not displayed on web      | 375           | 250    | 304         | 385  | 322          | 312  | 345           | 350   | 415           | 400   |
|           |        | more than 10 locations | In-context display on web | 535           | 926    | 585         | 47.5 | 615          | 6E9  | 665           | 689   | 800           | 111   |
|           |        |                        | not displayed on web      | 485           | 475    | 535         | 525  | 260          | 625  | 909           | 425   | 77.5          | 300   |
|           |        | up to 10 locations     | In-context display on web | 94            | 740    | 505         | 568  | 525          | 523  | 570           | 220   | 685           | 769   |
|           |        |                        | not displayed on web      | 415           | 400    | 460         | 450  | (B)          | 6.00 | 025           | 200   | 625           | 909   |
|           |        | up to 2 locations      | in-context display on web | ž             | 330    | 372         | 163  | 389          | 380  | 420           | 410   | 505           | 199   |
|           | _      |                        | not displayed on web      | 304           | 300    | 334         | 01.1 | 351          | 160  | 380           | 060   | 460           | 0Z)+  |
|           |        | up to 3 locations      | in-context display on web | 380           | 383    | 420         | 4119 | 440          | 940  | 475           | 699   | 926           | 350   |
|           |        |                        | not displayed on web      | 35.           | 350    | 380         | 373  | 397          | 400  | 435           | 40.5  | 520           | 300   |
|           | medium | 1 location             | in-context display on web | ž             | 305    | 37.2        | 979  | 386          | 382  | 420           | 415   | 505           | 199   |
|           |        |                        | not displayed on web      | 304           | 375    | 334         | 325  | 354          | 350  | 380           | 315   | 099           | 754   |
|           | _      | more than 10 locations | in-context display on web | 585           | 515    | \$          | 635  | 579          | 04.9 | 735           | 345   | 880           | 658   |
|           |        |                        | not displayed on web      | 535           | 52.5   | 585         | 575  | 615          | 6239 | 999           | 675   | 800           | 377   |
|           |        | up to 10 locations     | to-context display on web | 505           | 495    | 555         | 950  | 085          | 575  | QE9           | 010   | 755           | 248   |
|           |        |                        | not displayed on web      | 460           | 450    | 505         | 300  | 525          | 525  | 570           | 550   | 589           | 269   |
|           |        | up to 2 locations      | in-context display on web | 372           | 090    | 405         | 365  | 425          | 425  | 460           | 470   | 555           | 356   |
|           |        |                        | not displayed on web      | 334           | 325    | 372         | 360  | 386          | 185  | 420           | 475   | 505           | 20X   |
|           |        | up to 3 focations      | In-context display on web | 450           | 415    | 460         | 440  | 485          | 470  | 525           | 969   | 0630          | 610   |
|           |        |                        | not displayed on web      | 380           | 375    | 420         | 400  | 440          | 425  | (75           | 450   | 570           | 346   |
|           | Also,  | * location             | In-context display on web | 380           | 350    | 420         | 001  | 440          | 069  | 475           | 465   | 570           | 390   |
|           |        |                        | not displayed on web      | 345           | 315    | 380         | 385  | 397          | 400  | 435           | 475   | 220           | 310   |
|           |        | more than 10 locations | in-context display on web | 999           | 999    | 735         | 715  | 765          | 770  | 635           | 835   | 1000          | 986   |
|           |        |                        | not displayed on web      | \$05          | 009    | 599         | 020  | 569          | 700  | 755           | 150   | 910           | 87.8  |
|           |        | up to 10 locations     | in-context display on web | 570           | 550    | 630         | 509  | 655          | 099  | 715           | 715.  | 855           | 825   |
|           |        |                        | not displayed on web      | 220           | 200    | 970         | 550  | 009          | 009  | 059           | 059   | 780           | 750   |
|           |        | up to 2 locations      | In-context display on web | 420           | 415    | 09>         | 455  | 485          | 405  | 525           | 200   | 630           | 909   |
|           |        |                        | not displayed on web      | 380           | 175    | 420         | 415  | 440          | 450  | 475           | 400   | 570           | 350   |
|           |        | up to 3 locations      | in-context display on web | 475           | U-7    | 525         | 475  | 250          | 350  | 565           | 500   | 215           | DAN   |
|           |        |                        | devi on heading on        | 435           |        | 475         | 920  | 2005         | 200  | CPS           | 5,473 | 059           | 625   |

| Used                    | Size   | Locations              | Website?                  | upto 6 months | nths | upto 1 year |      | upto 5 years | Ů,   | 01 o)da | years | LISTO 20 years | years |
|-------------------------|--------|------------------------|---------------------------|---------------|------|-------------|------|--------------|------|---------|-------|----------------|-------|
|                         | mural  | location               | In-context display on web | 460           | 480  | 505         | 200  | 575          | 340  | 570     | 5885  | 685            | -     |
|                         |        |                        | not displayed on web      | 415           | 400  | 460         | 450  | 480          | 490  | 520     | 330   | 629            | 9     |
|                         |        | more than 10 locations | in-context display on web | 8000          | 900  | 880         | 629  | 920          | 010  | 1000    | -066  | 1200           | 1,119 |
|                         |        |                        | not displayed on web      | 725           | 125  | 800         | 5775 | 835          | 828  | 910     | 006   | 10901          | 1,086 |
|                         |        | up to 10 locations     | in-context display on web | 6.25          | 099  | 755         | 715  | 790          | 770  | 855     | 1025  | 1025           | 1,000 |
|                         |        |                        | not displayed on web      | 625           | 009  | 589         | 929  | 715          | 700  | 780     | 750   | 935            | 910   |
|                         |        | up to 2 locations      | in-context display on web | \$0\$         | 405  | 555         | 550  | 280          | 595  | 630     | 040   | 755            | 745   |
|                         |        |                        | not displayed on web      | 36            | 450  | 505         | 200  | 525          | 5    | 970     |       | 685            | 67    |
|                         |        | up to 3 focations      | in-context display on web | 570           | 550  | 069         | 909  | 655          | 099  | 715     | 215   | 855            | 63    |
|                         |        |                        | not displayed on web      | 520           | 200  | 570         | 250  | 009          | 900  | 650     | 650   | 780            | Ī     |
| background<br>or filler | Small  | 1 focation             | In-context display on web | 202           | 56.  | 223         | 320  | 233          | 140  | 253     | 270   | 304            |       |
|                         |        |                        | not displayed on web      | 48            | 175  | 207         | 700  | 212          | 220  | 230     | 245   | 276            | 7.5   |
|                         |        | more than 10 locations | in-context display on web | 359           | 169  | 390         | 405  | 410          | 445  | 445     | 47.9  | 535            |       |
|                         |        |                        | not displayed on web      | 322           | 333  | 359         | 385  | 375          | 405  | 405     | 430   | 405            | ľ     |
|                         |        | up to 10 locations     | In-context display on web | 304           | 310  | 334         | 345  | 354          | 365  | Car     | 382   | 460            |       |
|                         |        |                        | not displayed on web      | 276           | 380  | 394         | 315  | 322          | 105  | 345     | 350   | 415            |       |
|                         |        | up to 2 locations      | in-context display on web | 223           | 7.10 | 245         | 255  | 192          | 175  | 283     | 300   | 334            |       |
|                         |        |                        | not displayed on web      | 202           | 210  | 223         | 230  | 233          | 250  | 253     | 77.5  | 304            | 5.    |
|                         |        | up to 3 locations      | In-context display on web | 253           | 170  | 283         | 790  | 167          | 0.0  | 321     | 372   | 280            |       |
|                         |        |                        | not displayed on web      | 230           | 245  | 253         | 592  | 265          | 780  | 288     | 5.6.2 | 345            |       |
|                         | medium | 1 location             | in-context display on web | 223           | 215  | 245         | 230  | 192          | 370  | 283     | 062   | 334            | D.    |
|                         |        |                        | not displayed on web      | 202           | 195  | 223         | 195  | 233          | 245  | 253     | 502   | 304            | 310   |
|                         |        | more than 10 locations | In-context display on web | 390           | 40.5 | 430         | 445  | 459          | 485  | 061     | 270   | 585            |       |
|                         |        |                        | not displayed on web      | 858           | 365  | 390         | 90+  | 410          | +35  | 645     | 473   | 535            |       |
|                         |        | up to 10 locations     | in-context display on web | 334           | 345  | 372         | 385  | 389          | 000  | 420     | 430   | \$05           |       |
|                         |        |                        | not displayed on web      | 304           | 315  | 334         | 350  | 352          | 165  | 380     | 323   | 099            | 45    |
|                         |        | up to 2 locations      | in-context display on web | 245           | 750  | 274         | 273  | 282          | 245  | 311     | 330   | 372            | 28    |
|                         |        |                        | not displayed on web      | 223           | 230  | 245         | 255  | 261          | 270  | 283     | 295   | 334            |       |
|                         |        | up to 3 locations      | in-context dispay on web  | 283           | 270  | 311         | 310  | 325          | 130  | 348     | 145   | 420            |       |
|                         |        |                        | not displayed on web      | 253           | 265  | 283         | 280  | 167          | 545  | 321     | 315   | 380            | 36    |
|                         | large  | 1 location             | In-context display on web | 253           | 245  | 283         | 280  | 291          | 310  | 321     | 325   | 380            | M     |
|                         |        |                        | not displayed on web      | 230           | 220  | 253         | 355  | 292          | 780  | 288     | 3005  | 345            |       |
|                         |        | more than 10 locations | in-context display on web | 445           | 455  | 490         | 005  | 510          | 240  | 555     | 515   | 599            | 47    |
|                         |        |                        | not displayed on web      | 405           | 450  | 445         | 455  | 465          | 064  | 505     | \$25  | 509            | 517   |
|                         |        | up to 10 locations     | in-context display on web | 380           | 385  | 420         | 425  | 440          | 44.5 | 475     | 906   | 570            |       |
|                         |        |                        | not displayed on web      | 345           | 350  | 380         | 385  | 397          | 420  | 435     | 455   | 520            | 131   |
|                         |        | up to 2 tocations      | in-context display on web | 283           | 240  | 311         | 320  | 325          | 345  | 348     | 176   | 420            | 423   |
|                         |        |                        | not displayed on web      | 253           | 245  | 283         | 140  | 167          | 315  | 321     | 333   | 380            | 386   |
|                         |        | up to 3 locations      | In-context display on web | 321           | 310  | 348         | 345  | 364          | 385  | 000     | 425   | 475            | 485   |
|                         |        |                        | Acres of Period Conf.     | agr           | One  | *0.5        | 316  | ,,,          | 2000 | 1.74    |       |                |       |

| Dyed                           | Size   | Locations              | Website?   | upto 6 months | nths | upto t year |         | upto 5 years | Ľ,     | upto t0 years | years | upto 20 years | years. |
|--------------------------------|--------|------------------------|--|---------------|------|-------------|---------|--------------|--------|---------------|-------|---------------|--------|
|                                | mural  | 1 location             | In-context display on web  | 304           | 310  | 334         | 350     | 354          | 375    | 380           | 410   | 460           |        |
|                                |        |                        | not displayed on web   | 276           | 250  | 304         | 11.2    | 322          | 345    | 345           | 370   | 415           |        |
|                                |        | more than 10 locations | In-context display on web  | 535           | 380  | 585         | 505     | \$13         | 619    | 599           | 569   | 800           | 010    |
|                                |        |                        | not displayed on web   | 485           | 510  | 535         | 545     | 260          | 575    | 909           | 979   | 725           | 926    |
|                                |        | up to 10 locations     | In-context display on web  | 460           | 465  | 505         | 300     | 525          | 540    | 5.70          | 5775  | 685           |        |
|                                |        |                        | not displayed on web   | 415           | 420  | 460         | 455     | 480          | 490    | 520           | 049   | 625           |        |
|                                |        | up to 2 locations      | in-context display on web  | 324           | 3.45 | 372         | 385     | 389          | \$ 1.0 | 420           | -430  | 505           |        |
|                                |        |                        | not displayed on web   | 304           | 5447 | 334         | 350.    | 354          | 380    | 380           | 019   | 460           |        |
|                                |        | up to 3 locations      | in-context display on web  | 380           | 185  | 02₽         | 425     | 440          | 407    | 475           | 006   | 570           | 1      |
|                                |        |                        | not displayed on web   | 345           | 150  | 380         | 27.5    | 397          | 420    | 435           | 455   | 520           |        |
| multiple<br>use -<br>prominent | Smail  | 1 location             | in-context display on web  | 359           | 001  | 390         | C at    | 910          | 415    | 445           | 599   | 535           |        |
|                                |        |                        | not displayed on web   | 322           | 001  | 359         | 345     | 375          | 380    | 405           | 470   | 485           |        |
|                                |        | more than 10 locations | in-context display on web  | 029           | 0(9) | 685         | 040     | 715          | 760    | 775           | 870   | 930           |        |
|                                |        |                        | not displayed on web   | 595           | 07.2 | 620         | 630     | 929          | 0690   | 705           | 98    | 850           |        |
|                                |        | up to 10 locations     | in-context display on web  | 535           | 00'5 | 585         | 990     | 615          | 630    | 599           | 099   | 800           |        |
|                                |        |                        | not displayed on web   | 485           | 480  | 535         | 045     | 260          | 570    | 909           | 009   | 725           |        |
|                                |        | up to 2 locations      | in-context display on web  | 390           | 195  | 430         | 425     | 450          | 470    | 060           | 910   | 585           |        |
|                                |        |                        | not displayed on web   | 359           | 140  | 390         | 195     | 410          | 430    | 445           | 900   | 535           |        |
|                                |        | up to 3 locations      | in-context display on web  | 445           | C01: | 490         | 495     | 510          | 525    | 555           | 202   | 599           |        |
|                                |        |                        | not displayed on web   | 405           | 420  | 445         | 450     | 465          | 480    | 505           | 210   | 909           |        |
|                                | medium | 1 iocation             | daw no yelqsib tratnos-ni  | 390           | 170  | 430         | 00      | 450          | ***    | 490           | 600   | 585           |        |
|                                |        |                        | not displayed on web   | 359           | C    | 390         | 340     | 410          | 420    | 445           | 0439  | 535           |        |
|                                |        | more than 10 locations | in-context display on web  | 589           | 060  | 755         | 240     | 785          | 1125   | 550           | 649   | 1025          | 1      |
|                                |        |                        | not displayed on web   | 970           | 630  | 685         | 640     | 715          | 750    | 775           | 910   | 930           |        |
|                                |        | up to 10 locations     | in-context display on web  | 585           | 342  | 645         | 1990    | 675          | 490    | 735           | 735   | 880           |        |
|                                |        |                        | not displayed on web   | 535           | 140  | 585         | 500     | 615          | 630    | 999           | 999   | 800           | 8      |
|                                |        | up to 2 locations      | in-context display on web  | 430           | 430  | 475         | 400     | 495          | 210    | 540           | 595   | 645           |        |
|                                |        |                        | not displayed on web   | 390           | 790  | 430         | 430     | 450          | 980    | 490           | 310   | 585           |        |
|                                |        | up to 3 locations      | in-context display on web  | 490           | 405  | 540         | 510     | 565          | 585    | 610           | 586   | 735           |        |
|                                |        | - 00                   | not displayed on web   | 445           | 450  | 490         | 000     | 510          | 510    | 555           | 340   | 699           |        |
|                                | 36, e  | 1 tocation             | in-context display on web  | 445           | 470  | 490         | 450     | 510          | 425    | 555           | 988   | 599           |        |
|                                |        |                        | not displayed on web   | 405           | 380  | 445         | 440     | 465          | 480    | 505           | 510   | 605           | 915    |
|                                |        | more than 10 locations | in-context display on web  | 775           | 790  | 858         | 555     | 569          | 920    | 970           | 066   | 1165          | 79113  |
|                                |        |                        | not displayed on web   | 705           | 370  | 2775        | 280     | 815          | 046    | 885           | 000   | 1060          | 750    |
|                                |        | up to 10 locations     | In-centext display on web  | 599           | 099  | 735         | 730     | 765          | E      | 835           | 155   | 1000          | 056    |
|                                |        |                        | not displayed on web   | 605           | 007  | 665         | 000     | 695          | 330    | 755           | 200   | 010           | 000    |
|                                |        | up to 2 locations      | in-context display on web  | 490           | 568  | 540         | 141     | 565          | 565    | 610           | 635   | 735           |        |
|                                |        |                        | nex displayed on web   | -145          | 920  | 490         | 988     | 510          | 240    | 555           | 52.5  | 999           |        |
|                                |        | up to 3 locations      | in-context display on web  | 555           | 510  | 610         | 565     | 640          | 999    | 695           | 725   | 835           |        |
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| Used | Síze  | Locations              | Website?                  | upto 6 months | ths  | upto 1 year | 'Sr   | upto 5 years | pars  | upto 10 years | years  | upto 20 years | years |
|------|-------|------------------------|---------------------------|---------------|------|-------------|-------|--------------|-------|---------------|--------|---------------|-------|
|      | mural | 1 location             | In-context display on web | 535           | 210  | 585         | 009   | 615          | 645   | 999           | 200    | 800           | 3115  |
|      |       |                        | not displayed on web      | 485           | 480  | 535         | 540   | 260          | 585   | 605           | 635    | 725           | 240   |
|      |       | more than 10 locations | in-context display on web | 930           | 996  | 1025        | 1,025 | 0701         | 1,090 | 1165          | 31,165 | 1395          | 1.385 |
|      |       |                        | not displayed on web      | 850           | 870  | 930.        | 930   | 975          | 066   | 1060          | 1,080  | 1270          | 1,260 |
|      |       | up to 10 (ocations     | in-centext display on web | 800           | 295  | 880         | 098   | 026          | 070   | 1000          | 066    | 1200          | 1,200 |
|      |       |                        | not displayed on web      | 725           | 77.0 | 8000        | 780   | 835          | 01/0  | 610           | 000    | 1090          | 1,090 |
|      |       | up to 2 locations      | in-context display on web | 585           | 505  | <b>646</b>  | 0//0  | 675          | 310   | 735           | 765    | 880           | 1003  |
|      |       |                        | not displayed on web      | 535           | 540  | 585         | 009   | 615          | 940   | 599           | 195    | 800           | 1110  |
|      |       | up to 3 locations      | in-context display on web | 999           |      | 735         | 522   | 765          | 064   | 835           | 440    | 1000          | 1490  |
|      |       |                        | not displayed on web      | \$08          | נטט  | 665         | 640   | 569          | 170   | 755           | 781    | 910           | 006   |

| Location                 | upto 6 mon | upto 6 mort upto 1 year | upto 5 years | upto 10 years | upto 20 years |
|--------------------------|------------|-------------------------|--------------|---------------|---------------|
| 1 location               | 147        | 162                     | 174          | 184           | 122           |
| up to 2 locations        | 162        | 178                     | 186          | 207           | 243           |
| up to 3 locations        | 8          | 702                     | 315          | 230           | 927           |
| up to 10 locations       | 122        | 243                     | 5.2          | 278           | 331           |
| more than 10 loc. tip is | 292        | 283                     | 962          | 322           | 386           |

|                        | -          | and and in the same    | e made a production | apro lo jeula | china and and a |
|------------------------|------------|------------------------|---------------------|---------------|-----------------|
| 1 location             | 147        | 791                    | <b>≯</b> ∠1         | 184           | 122             |
| up to 2 locations      | 162        | 821                    | 981                 | 207           | 243             |
| up to 3 locations      | 184        | 202                    | 917                 | 230           | 927             |
| up to 10 locations     | 122        | 243                    | <b>5</b> 2          | 276           | 333             |
| more than 10 locations | 292        | 283                    | 962                 | 322           | 386             |
| Location               | upto 6 mor | upto 6 mor upto 1 year | upto 5 years        | upto 10 years | upto 20 years   |
| location               | 1.40       | 551                    | 591                 | 5/1           | 210             |
| up to 2 locations      | 22         | 0/1                    | 091                 | 002           | 220             |
| up to 3 locations      | 175        | 007                    | 902                 | 770           | 265             |
| up to 10 focations     | 210        | 007                    | 740                 | 592           | 115             |
| more than 10 tocations | űáZ        | 0,12                   | 280                 | 205           | 365             |
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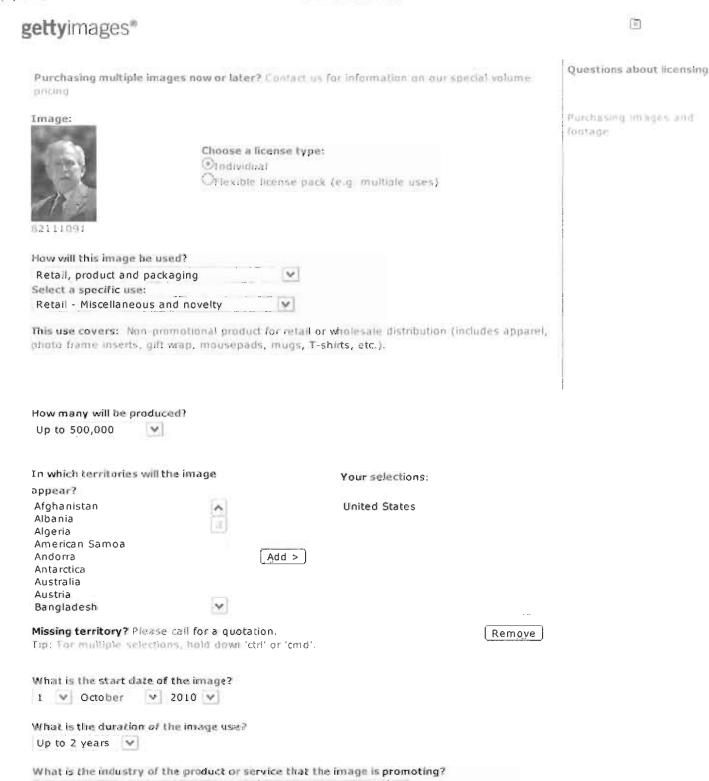
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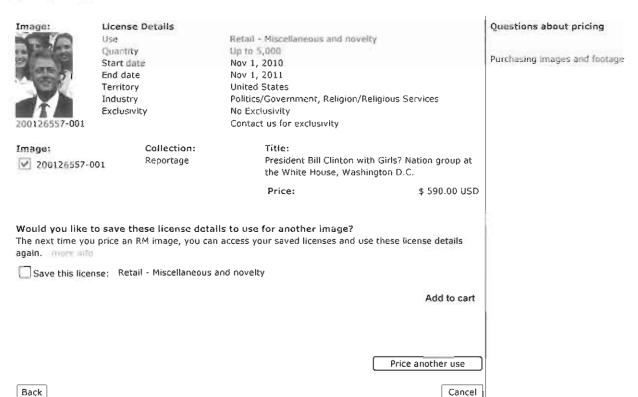


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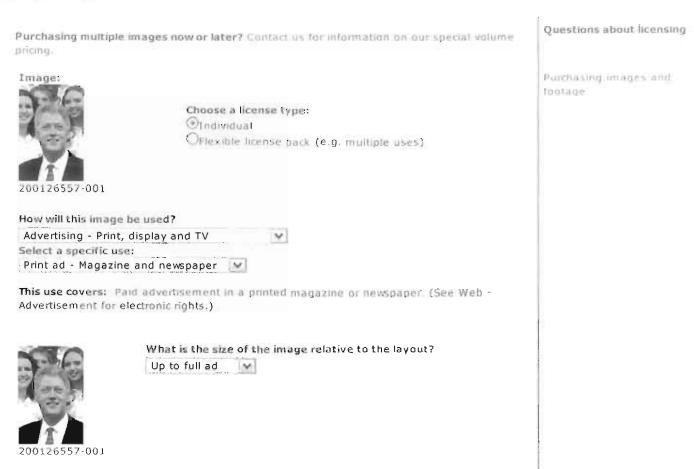
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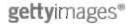
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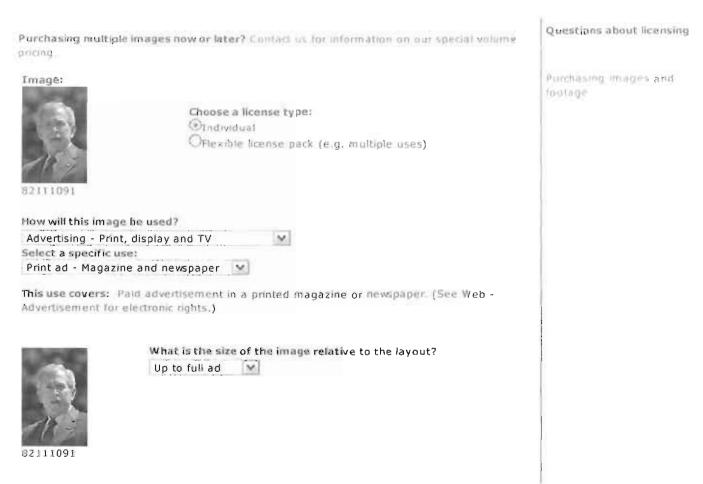
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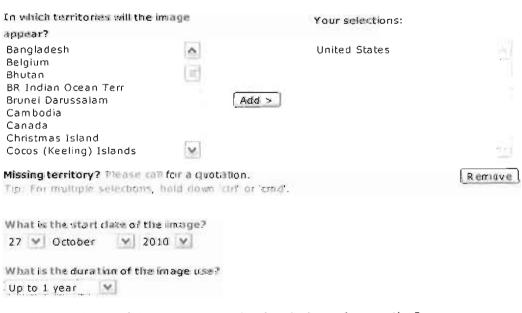






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President Bush Speaking at Commencement

\$ 2,215.00 USD Price:

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Politics/Government, Religion/Religious Services

Industry: Political campaigns, government agencies, local/national government, religious

11/1/2010 RM Price Calculator

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Image:



200126557-001

200176557-001

License Details

Use Size Total Ad Copies Start date End date Territory Industry Exclusivity

Print ad - Magazine and newspaper

Up to full ad Up to 1 million Nov 1, 2010 May 1, 2011 United States

Politics/Government, Religion/Religious Services

No Exclusivity

Contact us for exclusivity

Image: Collection: Title:

Reportage President Bill Clinton with Girls? Nation group at the White House, Washington D.C.

Price: \$ 2,070.00 USD

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License Details

Use Print ad - Magazine and nevspaper Up to full ad Size

Total Ad Copies Up to 1 million Start date: Nov 2, 2010 End date May 2, 2011 Territory United States

Industry Politics/Government, Religion/Religious Services

Exclusivity No Exclusivity

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Image: Collection: Title: 82111091

Science Faction President Bush Speaking at Commencement

> \$ 2,070.00 USD Price:

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2 V November V 2010 V

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Up to 6 months \*

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What is the industry of the product or service that the image is promoting?

Politics/Government, Religion/Religious Services

Industry: Political campaigns, government agencies, local/national government, religious groups, funeral related services, fire and police services

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RM Price Calculator Page 1 of 1

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Questions about pricing

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License Details

Use Size Print run Distribution Start date End date Territory Industry

Exclusivity

Single sheet and postcard Up to 1 full page Up to 250,000

No electronic distribution Nov 2, 2010

May 2, 2011 United States

Politics/Government, Religion/Religious Services

No Exclusivity

Contact us for exclusivity

Image:

200126557-001

Collection: Reportage

Title:

President Bill Clinton with Girls? Nation group at

the White House, Washington D.C.

\$ 945.00 USD

Would you like to save these license details to use for another image?

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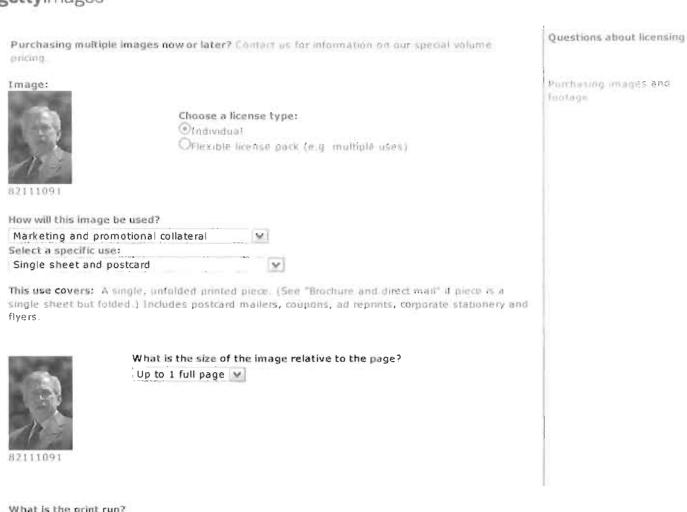
Save this license: Single sheet and postcard

Add to cart

Price another use

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Page I of 1 RM Price Calculator

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82111091

#### License Details

Use Size Print run Distribution Start date End date Territory

Single sheet and postcard Up to 1 full page Up to 250,000 No electronic distribution Nov 2, 2010

May 2, 2011 United States Industry Politics/Government, Religion/Religious Services

Exclusivity No Exclusivity

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Image; Callection: Title: 82111091

Science Faction President Bush Speaking at Commencement

\$ 945.00 USD

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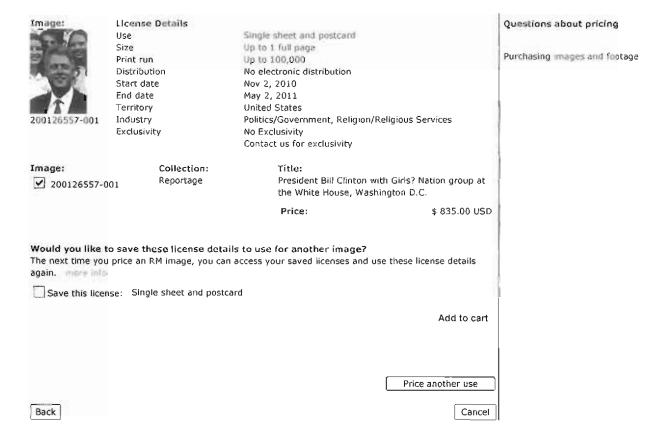


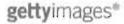
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RM Price Calculator Page 1 of 1

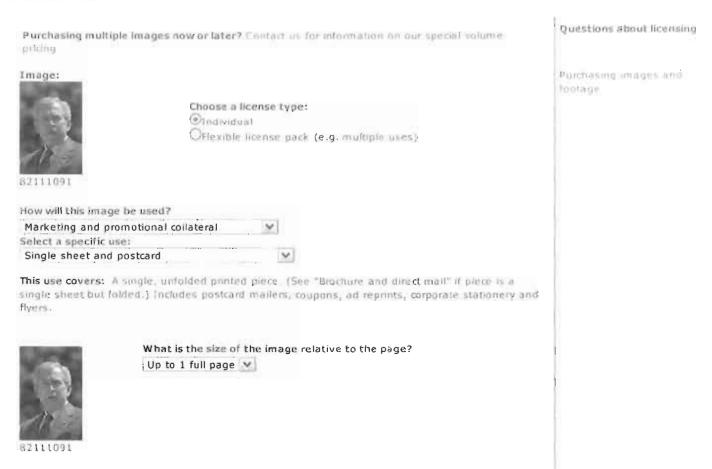
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#### Image:



License Details

Industry

Size Print run Distribution Start date End date Territory

Single sheet and postcard Up to 1 full page

Up to 100,000 No electronic distribution

Nov 2, 2010 May 2, 2011 United States

Politics/Government, Religion/Religious Services

Exclusivity No Exclusivity

Contact us for exclusivity

Image: 82111091 Collection: Science Faction

Title:

President Bush Speaking at Commencement

\$ 835.00 USD

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What is the size of the image relative to the page? Up to 1 full page 🔻

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Page 1 of 1 RM Price Calculator

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200126557-001

License Details

Use Size Print run Distribution Start date End date

Territory Industry Exclusivity Single sheet and postcard

Up to 1 full page Up to 50,000

No electronic distribution

Nov 2, 2010 May 2, 2011 United States

Politics/Government, Religion/Religious Services

No Exclusivity

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Image: Collection:

Reportage President Bill Clinton with Girls? Nation group at

the White House, Washington D.C.

\$ 730.00 USD Price:

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Politics/Government, Religion/Religious Services

groups, funeral related services, fire and police services

Industry: Political campaigns, government agencies, local/national government, religious

RM Price Calculator Page 1 of 1

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[14]

Questions about pricing

Purchasing images and footage

Image:



82111091

License Details

Use Single sheet and postcard
Size Up to 1 full page
Print run Up to 50,000
Distribution No electronic distribution

Start date Nov 2, 2010
End date May 2, 2011
Territory United States

Industry Politics/Government, Religion/Religious Services

Exclusivity No Exclusivity
Contact us for exclusivity

Image: Collection: Title

✓ 82111091 Science Faction President Bush Speaking at Commencement

Price: \$ 730.00 USD

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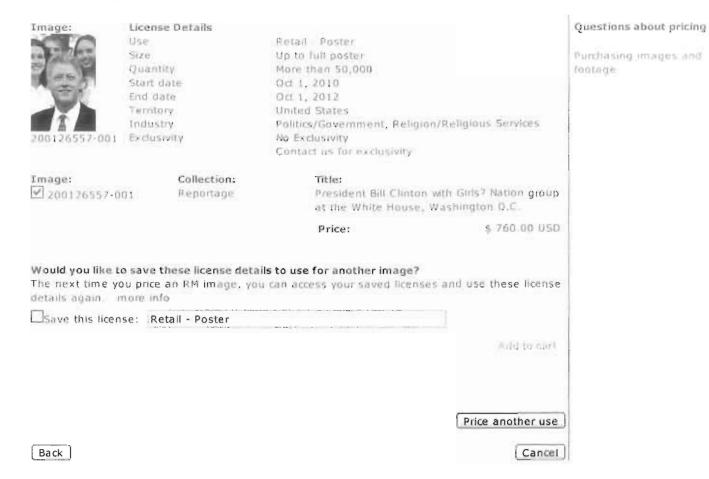




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| 18.3   |                           |                                 |           |  |
|  |                           |                                 |           |  |
| 82111091   |                           |                                 |           |  |
| How will this image be used?   |                           |                                 |           |  |
| Retail, product and packaging  | 0                         |                                 |           |  |
| Select a specific use:   | 4                         |                                 |           |  |
| Retail - Poster  | Y                         |                                 |           |  |
|  |                           |                                 |           |  |
| This use covers: Non-promoti   | onal poster for retail o  | r wholesale distribution.       |           |  |
| W hat i  | e the cize of the invare  | relative to the layout?         |           |  |
| political contraction of the con | full poster               | relative to the layout:         |           |  |
| Cob to   | Tuli poster               |                                 |           |  |
|  |                           |                                 |           | 1  |
|  |                           |                                 |           |  |
| 119  |                           |                                 |           |  |
|  |                           |                                 |           |  |
| 82111091   |                           |                                 |           | No. CO. LOWER D. C |
|  |                           |                                 |           | No. in Processing to the contract of the c     |
|  |                           |                                 |           | PILOTE   |
| Andrew Company of the Company  |                           |                                 |           |  |
| How many will be produced?   |                           |                                 |           |  |
| More than 50,000 🛩   |                           |                                 |           |  |
|  |                           |                                 |           |  |
| In which territories will the im   | nage                      | Your selections:                |           |  |
| appear?  | 6270                      |                                 |           |  |
| Afghanistan<br>Albania   | <b>^</b>                  | United States                   |           |  |
| Algeria  | 10,                       |                                 |           |  |
| American Samoa   |                           |                                 |           |  |
| Andorra  | Add >                     |                                 |           |  |
| Antarctica   |                           |                                 |           |  |
| Australia  |                           |                                 |           |  |
| Austria<br>Bangladesh  | V                         |                                 |           |  |
| -  | (3.23)                    |                                 |           |  |
| Missing territory? Please call   |                           |                                 | Remove    |  |
| Tip: Far multiple selections hi  | old down 'ctri' or 'cmd'. |                                 |           |  |
| What is the start date of the  | image?                    |                                 |           |  |
| 1 V October V 2010   | 11.00.00                  |                                 |           |  |
|  | -                         |                                 |           |  |
| What is the duration of the in   | rage use?                 |                                 |           |  |
| Up to 2 years  |                           |                                 |           |  |
| What is the industry of the pr   | oduct or service that t   | he image is promoting?          |           |  |
| Politics/Government, Religion  |                           | ~                               |           |  |
|  |                           | , local/national government, re | ligious   |  |
| groups, funeral related service  |                           |                                 |           |  |





Questions about pricing

Purchasing images and

footage

#### Image:



License Details

Use Retail - Poster
Size Up to full poster
Quantity More than 50,000
Start date Dct 1, 2010
End date Oct 1, 2012
Territory United States
Industry Politics/Government, Religion/Religious Services

111091 Exclusivity No Exclusivity

Contact us for exclusivity

Image: Collection: Title:

☑ 82111091 Science Faction President

President Bush Speaking at Commencement

Price: \$ 760.00 USD

#### Would you like to save these license details to use for another image?

The next time you price an RM image, you can access your saved licenses and use these license details again. more info

Save this license: Retail - Poster

Amt to cart

Price another use

Back





| Purchasing multiple  | images now or later? Contact us for informati  | on on our special volume Questions about licensi |
|--|--|--|
| Image:   |  | Purchasing mages and                             |
|  | Sandar de Proposicio de Palabación de Constante de Consta | footinge:  |
|  | Choose a license type:   |  |
| THE STATE OF   | Otndividual  | MODINE AND                                       |
|  | Offexible license pack (e.g. multi   | ple uses)  |
| 200126557-001  |  |  |
| How will this image  | be used?   |  |
| Advertising - Print,   | display and TV   |  |
| Select a specific us   | · · · · · · · · · · · · · · · · · · ·  |  |
| Display - Indoor, P  | OS and tradesho  |  |
| (typically not paid s  | cludes all interior and internal print and electropace advertising), including trade show panels ays, and points of sale.  |  |
| -  | What is the size of the image relative to t  | he page?   |
|  | Up to full ad  |  |
| 8  | op to fail ad  |  |
| 96 8   |  | 1  |
|  |  |  |
| 1  |  |  |
| A  |  |  |
| 200126557-001  |  |  |
|  |  |  |
|  | _  |  |
| What is the print run  | ?  |  |
| Up to 50   |  |  |
| In which territories   | vill the image Your sele   | ctions:  |
| appear?  |  |  |
| Afghanistan  | United St  | ates   |
| Albania  | 10   |  |
| Algeria<br>American Samoa  | 1  |  |
| Andorra  | Add >  |  |
| Antarctica   | 7.50   |  |
| Australia  |  |  |
| Austria  | 5.0  |  |
| Bangladesh   | ~  |  |
|  | rase call for a quotation.   | Remove   |
| What is the start dal  | e of the image?  |  |
| I 😕 October  | V 2010 V   |  |
| What is the duration   | of the image use?  |  |
| Up to 2 years  |  |  |
| TARLOY, III O COMINITOR  | A PARTY AND A PART | and a file of                                    |
| The Control of the Co | of the product or service that the image is pr   |  |
|  | , Religion/Religious Services<br>mpaigns, government agencies, local/nationa   | ♥]<br>Lgovernment, religious                     |
|  |  |  |

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Questions about pricing

Purchasing images and

footage

# Image:



Temtory

Use Display - Indoor, POS and tradeshow.
Size Up to full ad
Print run Up to 50
Start date Oct 1, 2010
End date Oct 1, 2012

Industry Politics/Government, Religion/Religious Services
1 Exclusivity No Exclusivity

Contact us for exclusivity

United States

200126557-001

200126557-001

Image:

Collection: Title:

Reportage President Bill Clinton with Girls? Nation group at the White House, Washington D.C.

Price: \$ 1,360.00 USD

Would you like to save these license details to use for another image?

The next time you price an RM image, you can access your saved licenses and use these license details again. More info

Save this license: Display - Indoor, POS and tradeshow

Add to cart

Price another use

Back





| 3000)  |  |   |                               |
|--|--|---|-------------------------------|
|  |  |   | Questions about licensing     |
| Purchasing multiple ima<br>pricing   | iges now or later? Con                           | itact us for information on our special volume                                      |                               |
| Image:   | Choose a licens  Olindividual  Objectible licens | se type:<br>nse pack (e.g. multiple uses)   | Purchasing images and footage |
| 82111091   |  |   |                               |
| How will this image be u   | ised?  |   |                               |
| Advertising - Print, disp<br>Select a specific use:<br>Display - Indoor, POS |  | Y   |                               |
|  | e advertising), includin                         | emal print and electronic use categories<br>ig frade showpanels, in-store displays, |                               |
|  | What is the size of the                          | e image relative to the page?   |                               |
| What is the print run?<br>Up to 50   |  |   |                               |
| In which territories will t  | he image   | Your selections:  |                               |
| appear?<br>Afghanistan<br>Albania<br>Algeria<br>American Samoa               | * H  | United States   |                               |
| Andorra<br>Antarctica<br>Australia<br>Austria                                | Add  | 1>  |                               |
| Bangladesh   | •  |   |                               |
| Missing territory? Please<br>Tip: For multiple selection                     |  | 'cmd'.  |                               |
| What is the start date of  | the image?                                       |   |                               |
|  | 2010   |   |                               |
| what is the despite of   |  |   |                               |
| What is the duration of t<br>Up to 2 years                                   | ne image use?                                    |   |                               |
| What is the industry of t<br>Politics/Government, Re                         |  | that the image is promoting?  |                               |

Industry: Political campaigns, government agencies, local/national government, religious

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| 1mage:                      | License Details Use Size Print run Start date End date Territory Industry Exclusivity | Display - Indoor, POS and Up to full ad Up to 50 Oct 1, 2010 Oct 1, 2012 United States Politics/Government, Rel No Exclusivity Contact us for exclusivity | igian/Religious Services                  | Questions about pricing Purchasing images and footage |
|-----------------------------|---|---|---|---|
| Image:<br>82111091          | Collection:<br>Science Faction  | Title:<br>President Bush Sp<br>Price:   | peaking at Commencement<br>§ 1,360,00 USD |   |
| The next time details again | 7 W. C.   | can access your saved lice  |   |   |
| L.Bave this lice            | nse: Display - Indoor, POS  | and tradeshow   | add to cars                               |   |
| Back                        |   |   | Price another use                         |   |

#### Exhibit 10: Summary of the License Agreements Between the Parties for Use of the Obama Photo

| Product                    | Description  | Unit Volumes                               | Minimum<br>License Fee | Source  | Detail   | ximum<br>nse Fee | Source   | Detail   | kely<br>ise Fee | Source                                   | Detail  |
|----------------------------|--|--|------------------------|---|--|------------------|--|--|-----------------|--|---|
| T-Shirts                   | Non-editorial, non-<br>exclusive, U.S.<br>English rights for<br>derivative works | 5,000                                      | \$ 590                 | Palestinian<br>Woman<br>Photo<br>License                            | One time, non-editorial usage for up to 5000 t-shirts with 1 year distribution   | \$<br>590        | Palestinian<br>Woman Photo<br>License                          | One time, non-editorial usage for up to 5000 t-shirts with 1 year distribution   | \$<br>590       | Palestinian<br>Woman<br>Photo<br>License | One time, non-editorial usage<br>for up to 5000 t-shirts with 1<br>year distribution  |
| T-Shirts                   | Non-editorial, non-<br>exclusive, U.S.<br>English rights for<br>derivative works | 231,625                                    | \$ 1,310               | Palestinian<br>Woman<br>Photo<br>License and<br>AP Pricing<br>Guide |  | \$<br>2,030      | AP Pricing<br>Guide  | Editorial Book Front Cover,<br>Wrap Around, Electronic<br>Included, Up to 250,000 Units  | \$<br>1,435     | Getty<br>Images                          | Two year, non-exclusive U.S. rights to make up to 500,000 t-shirts for retail use to promote political views  |
| Magazine<br>Advertisements | Non-editorial, non-<br>exclusive, U.S.<br>English rights for<br>derivative works | 1,000,000<br>(all 4 magazines<br>in total) | \$ 690                 | AP Pricing<br>Guide   | Full-size page in the interior of<br>a magazine with rights to<br>distribute a volume of units<br>totaling up to 1 million<br>(covering circulation of all four<br>magazines) and including rights<br>for electronic distribution. | \$<br>3,400      | New York<br>Magazine License                                   | Non-exclusive, one-time<br>editorial use as a derivative<br>work for a full page cover<br>(\$850 x 4)  | \$<br>2,215     | Getty<br>Images                          | Non-exclusive use of an image as a full-size page advertisement to promote political views with rights to distribute a volume of units totaling up to 1 million (covering circulation of all four magazines) in the U.S. for 1 year |
| Flyers and<br>Postcards    | Non-editorial, non-<br>exclusive, U.S.<br>English rights for<br>derivative works | 90,000 (Flyers)<br>30,000 (Postcards)      | \$ 740                 | AP Pricing<br>Guide   | Editorial – Magazine Cover,<br>Full Size, Electronic Excluded,<br>Up to 250,000 Units  | \$<br>1,565      | Getty<br>Images  | 6 month, non-exclusive U.S. rights to produce and distribute up to 100,000 flyers (\$835) and 50,000 postcards (\$730) with electronic distribution to promote political views | \$<br>1,565     | Getty<br>Images                          | 6 month, non-exclusive U.S. rights to produce and distribute up to 100,000 flyers (\$835) and 50,000 postcards (\$730) with electronic distribution to promote political views  |
| Posters                    | Non-editorial, non-<br>exclusive, U.S.<br>English rights for<br>derivative works | 70,000                                     | \$ 685                 | AP Pricing<br>Guide   | Editorial – Magazine Cover,<br>Full Size, Electronic Excluded,<br>Up to 100,000 Units  | \$<br>1,020      | Obama For<br>America Poster<br>License and AP<br>Pricing Guide | One time, non-exclusive usage for up to 5,000 retail posters (\$550), plus the maximum incremental dollar increases by unit threshold amounts up to the 100,000 (\$470)        | \$<br>760       | Getty<br>Images                          | Two year, non-exclusive U.S. rights to make and distribute more than 50,000 posters to promote political views  |
| Windows                    | Non-editorial, non-<br>exclusive, U.S.<br>English rights for<br>derivative works | 17   | \$ 975                 | AP Pricing<br>Guide   | Museum Display, Multiple Use<br>Prominent, Mural Size, More<br>than 10 Locations, Not<br>Displayed on Web, Up to 5<br>years  | \$<br>1,360      | Getty<br>Images  | Two year, non-exclusive U.S. rights to make and distribute point-of-sale window displays for at least 17 locations to promote political views                                  | \$<br>1,360     | Getty<br>Images                          | Two year, non-exclusive U.S. rights to make and distribute point-of-sale window displays for at least 17 locations to promote political views   |
|                            |  | TOTAL                                      | \$ 4,990               |   |  | \$<br>9,965      |  |  | \$<br>7,925     |  |   |