# **Exhibit 9**

# **STERLING STAMOS**

**Company Overview** 

Discussion with



February 2004
Confidential Presentation



CONFIDENTIAL SE\_T954273

#### **Contents**

- Partnership
- Principles
- People
- **■** Products
  - Security
  - Growth
- Process
- Postscript

This document does not constitute an offer to sell, or a solicitation of an offer to buy the limited partnership interests described herein. No such offer or solicitation will be made prior to the delivery of a definitive offering memorandum and other materials relating to the matters herein. Before making an investment decision with respect to the partnership, potential investors are advised to read carefully the offering memorandum, the limited partnership agreement and the related subscription documents, and to consult with their tax, legal, and financial advisors.

This document contains a preliminary summary of the purpose and principle business terms of the partnership; this summary does not purport to be complete and is qualified in its entirety by reference to the more detailed discussion contained in the private offering memorandum and the actual text of the limited partnership agreement. The General Partner has the ability in its sole discretion to change the strategy described herein.

This document is being provided to you on a confidential basis solely to assist you in deciding whether or not to proceed with a further investigation of an investment in Sterling Stamos. Accordingly, this document may not be reproduced in whole or in part, and may not be delivered to any person without prior written consent of Sterling Stamos; 575 Fifth Avenue - 40th fl.; New York, NY 10017; (212) 485-4370.

## **Sterling Equities**

- □ Acquired or developed more than:
  - 17 million square feet of office property
  - 8.5 million square feet of retail property
  - 41,000 residential units in 43 states
- ☐ Purchased more than 2,000 mortgages and notes
- ☐ Developed over 4.1 million square feet of Class "A" office space

## The Sterling Partnership

#### Sterling Equities

- Real Estate Development
- Principal Investments "Pathogenesis, CWT"
- **ு Sterling American Properties** 
  - Real Estate Funds
- American Securities Capital Partners
  - Private Equity Funds
- ☑ Sterling Sports and Entertainment
  - New York Mets and Brooklyn Cyclones
- Sterling Stamos
  - Investment arm of the Sterling Partnership

# **Sterling Stamos Partnership**

- Sterling Stamos began as an investment partnership on behalf of the Katz, Wilpon, and Stamos families
- ☐ The Sterling Stamos Partnership now includes over 125 families and institutions and over 40 hedge fund managers

## The Value of Partnership

- Trust-based relationships built on full transparency
- Access and capacity in emerging and closed fund managers
- A unique network- a "collective intelligence"

# **Lessons from the Partnership**

- Always help your partners succeed
- Ensure staying power in the market
- Protect capital and strive for consistent, positive returns

#### RESULT:

■ 40 years of never losing a partnership, never losing a building, and never having a down year

#### Partnership

■ We treat our investors as partners and always put their interests first

#### Trust

■ We build trust-based relationships, demand transparency, and deliver it to our investors

#### Values

■ We live by the charge of our founders: "Do well by doing good"

#### **Advantages**

- 40 years experience developing, managing, owning, and investing in real estate
- 20 years experience investing in hedge funds
  - Over \$600 million of Principals' capital invested
- 12 years experience in private equity
- 10 years of the Principals working together
- 6 years of the Principals investing together
- Long-term relationships with leading investment managers in public and private investment vehicles
- © Core relationships with all leading investment banks and major financial institutions
- Approximately \$200 million invested by Sterling Stamos Principals across all Sterling Stamos funds
- Internal capital commitments from Principals of between 20-33 percent of total assets under management across all Sterling Stamos funds

#### **Milestones**

- 1972 Fred Wilpon and Saul Katz found Sterling Equities
- 1980 Sterling acquires an ownership stake in Major League baseball team, the New York Mets
- 1984 Sterling Principals begin investing in hedge funds
- **1986 Sterling acquires 50 percent ownership in the New York Mets**
- 1992 Sterling launches Sterling American Properties (SAP) Fund I IRR 22%
- 1993 Sterling seeds the financing of Pathogenesis
- 1994 Stamos Associates, Inc. (SAI) facilitates hospital mergers throughout the United States
- 1996 Sterling launches SAP Fund II IRR 27%
- 1996 Sterling Leadership and SAI facilitate North Shore and LIJ merger
- 1997 SAI acquired by Perot Systems, Inc.
- 1998 Sterling and SAI Principals begin to jointly invest
- 1999 Sterling launches SAP Fund III IRR 29%
- 2002 Sterling acquires full ownership of the New York Mets
- 2002 Sterling launches SAP Fund IV
- 2002 Sterling and SAI Principals form Sterling Stamos

#### **Origins of Sterling Stamos**

- Katz, Wilpon, and Stamos families jointly invest in hedge funds, public equities, and private equity
- Form Sterling Stamos to diversify assets across hedge fund strategies in order to preserve existing wealth
- Replicate 40 years of investment success for Limited Partners through a diversified allocation of hedge fund managers

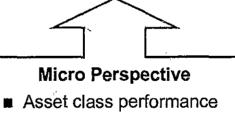
	Annual Return	SD	Sharpe Ratio
Security Fund	9.55%	1.93%	4.0
Growth Fund	13.73%	1.58%	6.5

#### **Investment Principles**

- **Sterling Stamos utilizes its access to** economic, geopolitical, and financial information to identify market discontinuities and highlight investment opportunities
- With this macro perspective, we hedge our investments by diversifying across asset classes and strategies. In this way, we capture a significant portion of the upside and minimize exposure to the downside

# **Macro Perspective** ■ Economic ■ Geopolitical ■ Financial

#### PORTFOLIO ALLOCATION



- Strategy performance
- Manager performance

# **Assets Under Management**

# STERLING STAMOS Running Summary of Assets Under Management

(\$ Million)					Projected ———									<del></del>
	9/31/02	12/31/02	3/31/03	6/30/03	9/31/03	12/31/03	3/31/04	6/30/04	9/31/04	12/31/04	3/31/05	6/30/05	9/31/05	12/31/05
Total Capital	32	49	63	85	177	236	410	550	650	750	850	950	1,050	1 <b>,1</b> 50
Internal Capital	31	42	47	54	78	84	137	160	166	196	209	236	255	280
External Capital	1	7	16	32	99	153	274	390	485	554	641	714	795	870
% Internal	97%	86%	75%	63%	44%	35%	33%	29%	25%	26%	25%	25%	24%	24%

# **Sterling Stamos People**

INVESTMENT PROFESSIONAL	TITLE	EXPERIENCE	EDUCATION
Peter S. Stamos	Chief Executive Officer	Stamos Associates, Inc. (SAI)	Stanford University, BA
	Managing Partner	US Senator Bill Bradley	Oxford University, DPhil
		McKinsey & Company	Harvard University, JD
:	4.	Booz Allen & Hamilton	Rhodes Scholar
		Doblin Group	Truman Scholar
; V.	, , , , , , , , , , , , , , , , , , ,	Harvard University, Dept. of Economics	
Saul B. Katz	President of Sterling Equities	Sterling Equities	Brooklyn College, BS
. •	General Partner	New York Mets and Brooklyn Cyclones	CPA
		LIJ Chairman of the Board	
Fred Wilpon	Chairman of Sterling Equities	Sterling Equities	University of Michigan, BS
	General Partner	New York Mets and Brooklyn Cyclones	
		Bear Stearns & Co. Board	
	ţ.	Loews Corporation Board	
Spiro Stamos	Chief Administrative Officer	Stamos Associates, Inc. (SAI)	McGill University, BA
•	General Partner	Whitaker Corporation	
	•	Atlantic Richfield	,
	•	Hughes Aircraft	$R = \frac{R}{2}$
David Katz	Executive VP of Sterling Equities	Sterling Equities	Hofstra University, BA
	General Partner	Changing World Technologies	
		New York Mets	

# **Sterling Stamos People**

INVESTMENT PROFESSIONAL	TITLE .	EXPERIENCE	EDUCATION
Chris Stamos	Chief Operating Officer	Saatchi & Saatchi	Stanford University, BA
•	Partner	Stamos Creative	Oxford University, MA
	:	US Environmental Protection Agency	International University of Japan, MA
		•	Newton Tatum Scholar
	· · · · · · · · · · · · · · · · · · ·		Mombusho Scholar
Kevin Barcelona	Chief Financial Officer	RK Consulting	Seton Hall University, MS
•	Partner (	Dreyfus Corporation	Hofstra University, BBA
	Ÿ	, <u>.</u>	СРА
Ellen T. Horing	Senior Portfolio Advisor	Highgate Partners	Columbia University, MBA
J	Partner	Gabelli & Co., Inc.	Colorado University, BS
		Weiss, Peck & Greer	London School of Economics
		Merrill Lynch & Co.	
Ashok Chachra	Portfolio Manager	McKinsey & Company	Carnegie Mellon University, BS
•	Partner:	Morgan Stanley	-
	` ·	Chase Securities	
Ā	* .		: <u></u>
Kevin Okimoto	Front Office Manager	Robertson Stephens	Santa Clara University, BS
	Partner	MD Vista	

# **Sterling Stamos People**

INVESTMENT PROFESSIONAL	TITLE	EXPERIENCE	EDUCATION
Cathy Tse	Associate	Magna Securities Merrill Lynch & Co.	NYU, Leonard Stern School of Business, BS The Wharton School, MBA
	•	Goldman Sachs & Co.	
Robit Kumar	Associate	Highgate Partners	Indian Institute of Technology, BS
	( ) ( )	Gabelli & Co., Inc.	Xavier Institute of Management, MS
	h	Weiss, Peck & Greer	NYU, Leonard Stern School of Business, MBA
· .	<u>;</u>	Merrill Lynch & Co.	
Angella Rainford	Associate <sup>'</sup>	McKinsey & Company	Harvard University, BA
3 7	·		University of Cambridge, MS
Ted Conrads	Analyst .	Boston Consulting Group, ValueScience	Stanford University, BA
Catherine Liu	Analyst ;	Merrill Lynch & Co.	Nanjing University, BS
	•	•	Renmin University, MS
			UCLA, Anderson School of Management, MS

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# **Sterling Stamos Products**

	CAPITAL PRESERVATION	CAPITAL APPRECIATION	CAPITAL OPPORTUNITY
Fund	■ Cash Fund ■ Security Fund	■ Growth Fund ■ Equity Fund	■ Real Estate Fund ■ Private Equity Fund
Investment Objective	Generate consistent absolute returns with low risk	Generate significant absolute returns with moderate risk	Generate wealth with high risk
l'arget	Moderate (8-12%)	High (12-15%)	High (15-30%)
Liquidity	Quarterly	Semi-Annual (Growth Fund)	Capital Call Structure
Investor Horizon	Quarterly-to-Annual	3-5 years	10+ years

# **Security Fund – Investment Objective**

☑ Serve as an alternative to fixed income investments by:

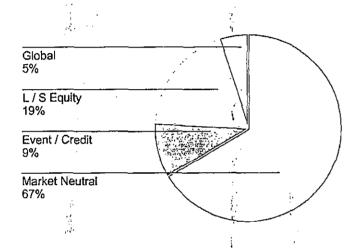
- Achieving moderate absolute returns 8-12 percent

- Maintaining low quarterly volatility 2-4 percent

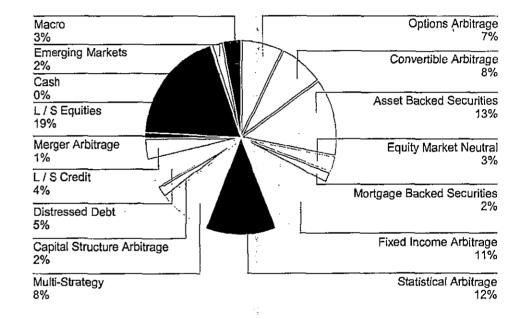
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# Security Fund – Allocation (February 2004)

#### STRATEGY ALLOCATION



#### **SUB STRATEGY ALLOCATION**



# Security Fund – Managers

# SECURITY FUND, LP MONTHLY PERFORMANCE (February 2004) (Net of All Fees & Expenses) Unaudited net returns

STRATEGY	SUB-STRATEGY	FUND MANAGER	FUND STATUS	INCEPTION DATE	AUM	INVESTMENT CAPACITY	ANNUALIZED RETURN	STANDARD DEVIATION	SHARPE RATIO
Market Neutral	Option Arb	† 1 A	Closed	1993	1,000 MM	50 MM	14.0%	3.1%	3.4
<u> </u>	Equity Stat Arb	<b>A</b> -	Closed	2001	1,000 MM	50 MM	19.3%	6.9%	2.3
	Convert Arb	A	Closed	1992	750 MM	25 MM	21.1%	4.1%	4.3
		В	Open	1995	300 MM	Open	15.1%	4.2%	2.8
	FI Arb	A	Closed	2000	300 MM	50 MM	14.2%	4.2%	2.6
		В	Open	2001	700 MM	Open	8.4%	2.1%	5.1
		C.	Closed	1999	100 MM	NA	17.1%	3.6%	3.8
	MBS Arb	i A	Open	1993	1,000 MM	Open	10.1%	9.9%	3.6
i	Asset Backed	A A	Limited	1997	325 MM	25 MM	13.3%	2.0%	5.0
		В	Closed	1996	300 MM	10 MM	12.1%	2.4%	3.6
		· C	Closed	2002	700 MM	10 MM	13.7%	0.9%	11.5
	Equity M/N	A	Open	1997	250 MM	Open	18.2%	11.8%	1.3
	Multi Strategy	A	Open	1993	1,000 MM	Open	10.0%	2.9%	2.3
		. В	Open	1994	1,000 MM	Open	18.1%	6.8%	2.2
		С	Limited	2002	1,000 MM	50 MM	16.5%	5.3%	2.5
	Cap Struct Arb	A	Limited	2002	400 MM	50 MM	27.4%	7.8%	3.1

# **Security Fund – Managers**

#### SECURITY FUND, LP MONTHLY PERFORMANCE (February 2004)

(Net of All Fees & Expenses)

Unaudited net returns

STRATEGY	SUB-STRATEGY	FUND MANAGER	FUND STATUS	INCEPTION DATE	AUM	INVESTMENT CAPACITY	ANNUALIZED RETURN	STANDARD DEVIATION	SHARPE RATIO
Event Driven	Distressed	A	Limited	1993	500 MM	50 MM	10.0%	5,4%	1.2
	Multi Event	A	Closed	1999	4,000 MM	10 MM	13.6%	4.5%	2.2
	High Grade Sprd	A	Closed	2002	600 MM	50 MM	20.7%	7.8%	2.2
	Merger Arb	. A	Open	1995	300 MM	Open	8.7%	3.6%	1.5
Equity Hedged	L/S Equity	A	Closed	1999	1,800 MM	0 MM	19.9%	9.6%	1.4
		В	Closed	2002	1,500 MM	20 MM	14.9%	4.0%	2.9
	Long Equity	A	Closed	1993	200 MM	5 MM	13:1%	19.1%	.5
	Multi Strategy	. A	Limited	2003	60 MM	NA	NA	NA	NA
:		}. 							
Macro	Emerging Mkts	A <sup>1</sup>	Closed	1993	900 MM	20 MM	14.3%	4.6%	2.4
	Масто	A <sup>2</sup>	Open	2000	1,000 MM	Open	18.4%	19.2%	0.8
	Syst Global	A <sup>3</sup>	Limited	2001	250 MM	50 MM	10.3%	9.2%	0.7

<sup>1.</sup> Performance to reflect change in investment team and strategy

<sup>2.</sup> Performance data reflects proprietary trading performance prior to the launch of Macro Fund A.

<sup>3.</sup> Performance prior to August 2002 is based upon proprietary account managed by investment team adjusted to reflect effect of approximate leverage Syst. Global Fund A intends to employ.

# **Security Fund – Performance**

#### **SECURITY FUND MONTHLY PERFORMANCE**

(Net of All Fees & Expenses)

Unaudited net returns

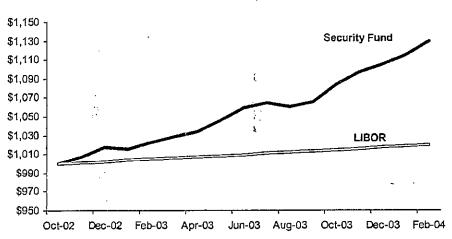
	2002	2003	2004
January	;	0.70%	1.28%2
February		0.59%	
March		0.46%	
April		1.19%	:
May		1.28%	
June		0.52%	
July		-0.44%	
August	e	0.46%	
September	:	1.77%	
October .	0.71%	1.23%	
November	1.04%	0.75%	
December	-0.19%	0.88%	;
YTD	1.56%	9.79%	1.28%

<sup>1.</sup> October 2002 marks the official offering to the public

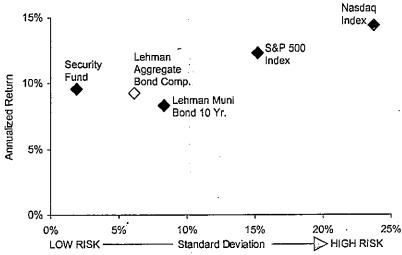
<sup>2.</sup> Based on internal estimate as of: 2/11/2004

# **Security Fund – Performance**

#### **SECURITY FUND PERFORMANCE**



#### **RETURN / RISK COMPARISON**



# **Security Fund – Terms and Conditions**

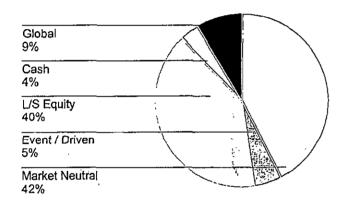
Legal Structure:	Domestic 3(c)(7) Limited Partnersh	nip
Investor Eligibility:	Qualified Putchasets	
Minimum Investment:	US \$5,000,000	·.
Management Fee:	1% per annum	
Performance Fee:	. 5%	
Hurdle Rate:	5%	
High Water Mark:	Yes	
Lock-up:	1-Year	
Redemptions:	Quarterly	
Notice Period:	90 days prior written notice	
General Partner:	SSP Associates GP, LLC	
Management Company:	SP Capital Management, LP	
1.		.1

# **Growth Fund – Investment Objective**

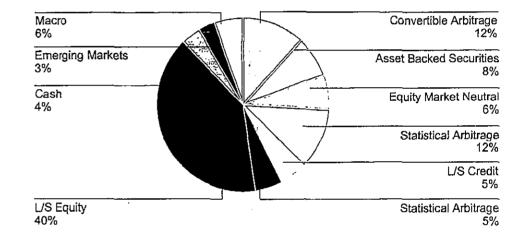
- □ An alternative to equity investments
  - Achieve high absolute returns
- 12 15 percent
- Maintain moderate annual volatility
- 3-5 percent

## **Growth Fund – Allocation (February 2004)**

#### STRATEGY ALLOCATION



#### SUB STRATEGY ALLOCATION



# **Growth Fund – Managers**

## GROWTH FUND, LP MONTHLY PERFORMANCE (February 2004) (Net of All Fees & Expenses) Unaudited net returns

STRATEGY	SUB- STRATEGY	FUND MANAGER	FUND STATUS	INCEPTION DATE	AUM	INVESTMENT CAPACITY	ANNUALIZED RETURN	STANDARD DEVIATION	SHARPE RATIO
Market Neutral	Convert	A	Closed	1992	750 MM	25 MM	21.1%	4.1%	4.3
	Equity M/N	. A	Open	1997	250 MM	Open	18.2%	11.8%	1.2
,	Multi Strat Macro	A	Limited	2002	1,000 MM	50 MM	16.5%	5.3%	2.5
	Asset Backed	. A	Closed	1996	300 MM	10 MM	12.1%	2.4%	3.6
	Equity Stat Arb	A	Closed	2001	1,000 MM	50 MM	19.3%	6.9%	2.3
Event Driven	L/S Credit	A	Closed	2002	600 MM	50 MM	20.7%	7.8%	2.2
Equity Hedged	L/S Garp	Ä	Closed	1999	1,300 MM	20 MM	27.2%	12.1%	2.0
14	L/S Growth	, A	Closed	2001	900 MM	20 MM	9.9%	4.8%	1.3
	L/\$ Value	A	Open	1993	1,000 MM	Open	20.9%	9.9%	1.8
		В	Closed	2001	700 MM	10 MM	13.5%	3.9%	2.6
	L/S w/ Catalyst	A	Closed	1999	1,200 MM	0 MM	21.2%	12.0%	1.5
		В	Closed	2002	100 MM	10 MM	22.6%	8.0%	2.4
	L/S Global	; A	Open	2003	100 MM	Open	5.5%	6.6%	0.3

# **Growth Fund – Managers**

#### GROWTH FUND, LP MONTHLY PERFORMANCE (February 2004) (Net of All Fees & Expenses) Unaudited net returns

STRATEGY	SUB-STRATEGY	FUND MANAGER	FUND STATUS	INCEPTION DATE	AUM	INVESTMENT CAPACITY	ANNUALIZED RETURN	STANDARD DEVIATION	SHARPE RATIO
Globai	Emerging Markets	A	Closed	1993	900 MM	20 MM	14.0%	4.8%	2.2
	Syst Global	A	Limited	2001	250 MM	50 MM	10.3%	9.2%	0.7
	Масго	A	Open	2002	500 MM	Open	15.1%	7.3%	1.6

## **Growth Fund – Performance**

#### **GROWTH FUND MONTHLY PERFORMANCE** (Net of All Fees & Expenses) Unaudited net returns

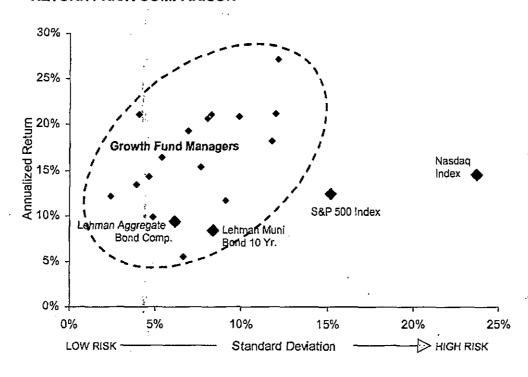
		2003	2004	
January			1.42%2	
February	,		1	
March				
April				
May				
June				
July	ſ			
August				
September	*			
October		1.41%	4. ¥	
November		Ö.54%		
December		0.86%		
YTD		2.84%	1,42%	

<sup>1.</sup> October 2003 marks the official offering to the public

<sup>2.</sup> Based on internal estimate as of 2/11/2004

# **Growth Fund – Performance**

#### **RETURN / RISK COMPARISON**



# **Growth Fund – Terms and Conditions**

Legal Structure:	Domestic 3(c)(7) Limited Partnership		
Investor Eligibility:	Qualified Purchasers		
Minimum Investment:	US \$5,000,000		
Management Fee:	1% per annum		
Performance Fee:	10%		
Hurdle Rate:	7%		
High Water Mark:	Yes		
Lock-up:	NA		
Redemptions:	Semi-annual		
Notice Period:	90 days prior written notice		
General Partner:	SSP Associates GP, LLC		
Management Company:	SP Capital Management, LP		

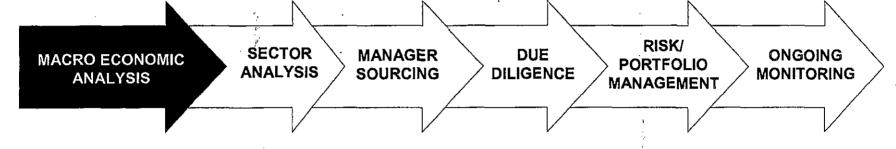
# **Risk Management Overview**

RISK TOOLS	ANALYSIS		
Portfolio Optimization	<ul> <li>Mean-Variance optimization model by strategy and Fund Manager utilizing historical monthly performance data</li> </ul>		
Time Series Analysis	<ul> <li>Covariance/correlation analysis by Fund Manager-to-Fund Manager, to-strategy, and to-the-Market</li> <li>Distribution Curve mapping (i.e., Skewness and Kurtosis)</li> <li>Drawdown attribution and downside deviation/recovery analysis</li> </ul>		
Portfolio Value-at-Risk	<ul> <li>Allocation range limits set by strategy and Fund Manager given 2-3 standard deviation adverse move (assuming normal market conditions)</li> <li>Probability of loss determined through historical simulation as well as parametric methods such as Monte Carlo Simulation</li> </ul>		
Stress/Scenario Testing	<ul> <li>Worst case scenario analysis developed through straining the covariance matrix and analysis of historical returns and factor observations outliers</li> <li>Qualitative case studies of high volatility periods and adverse moves in key asset classes (e.g., Russian default, Worldcom) to build "What if" scenario testing capabilities</li> </ul>		
Style Analysis	<ul> <li>Style drift and asset allocation analysis to quantify fund manager's performance attribution to the Fund's stated strategy and asset class</li> <li>Factor sensitivities and factor tilt analysis to determine underlying drivers of a specific fund manager's performance at different points</li> </ul>		

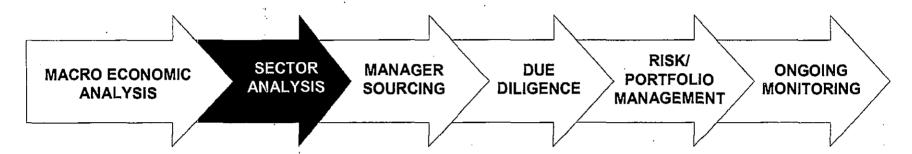
## **Sterling Stamos Investment Process**

- ☐ Forward-looking approach to allocate assets across hedge fund strategies
- **☑** Complete transparency from underlying fund managers
  - Position levels, performance, and risk metrics are communicated by managers on a daily, weekly, and monthly basis
- Leverages our unique network of hedge fund managers in order to gain capacity and achieve superior portfolio construction

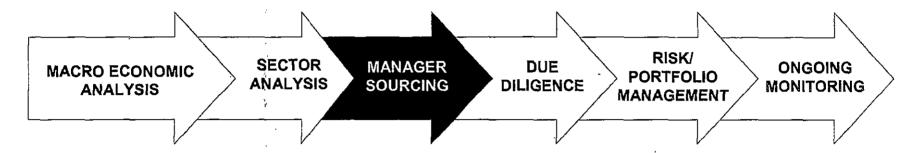
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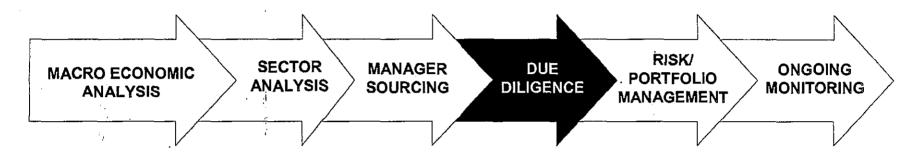
- Identify key macro economic trends based upon:
  - Fundamentals
  - Technicals
  - Liquidity
- Determine potential investment opportunities and risks among:
  - Asset classes
  - Geographies



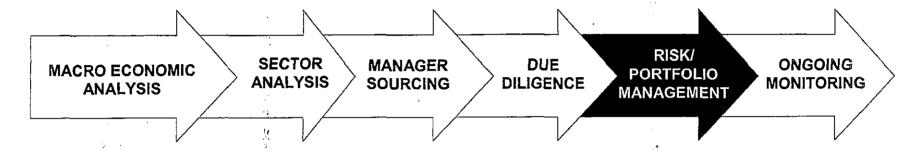
- Determine directional portfolio concentrations to specific hedge fund strategies based on:
  - Macro economic opportunity set
  - Risk analysis



- Leverage network and relationships of Sterling Stamos to:
  - Identify emerging managers
  - Obtain capacity with "closed managers"
- Leverage relationships with Investment Banks, Third-Party Marketers, Consultants, and Research Firms to identify Fund Managers
- Utilize industry- specific databases, newspapers, and magazines to identify Fund Managers

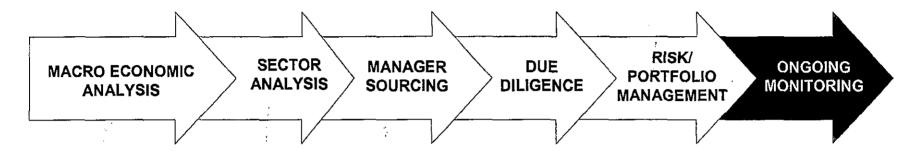


- Contact Fund Manager to obtain information on fund specific strategy, monthly returns, performance attribution, and references prior to an initial meeting
- Analyze performance, liquidity, and correlations between proposed Fund Manager and existing Fund Managers in portfolio
- Conduct interviews and on-site visits to gain understanding of:
  - Strategy (position level detail)
  - Operations (decision making rules, execution, and infrastructure)
  - Risk management
  - Other procedures (e.g., portfolio pricing)



- Maintain portfolio exposure limits by:
  - Sector
  - Strategy
  - Fund Manager
- Monitor each asset class and strategy associated with underlying Fund Managers to determine market opportunities and key events
- Compare weekly NAVs from Fund Managers with performance of associated market/asset class

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- Facilitate monthly/quarterly conference calls to discuss market conditions and fund performance with each underlying Fund Manager
- Review portfolio to assess performance, risk, and allocation on
  - Weekly basis by Portfolio Team and Principals
  - Quarterly basis by Sterling Stamos Investment Committee

Deutsche Bank













#### Infrastructure

#### Deutche Bank

■ Commercial bank and investment counterparty

The Citigroup Private Bank

Private banking

Ernst & Young

- Auditing and tax services
- "Big 4" accounting firm

Schulte Roth & Zabel LLP

- Legal counsel®
- Premier, global law firm for alternative investments

RK Consulting, LLC

- Accounting and fund administration
- Administering over \$100 billion in assets

Pragmatix/IBM

- Consulting and technology services company
- IBM business partner since 1992

# SE T954314

#### **Selected Biographies**

Mr. Peter S. Stamos is the Chief Executive Officer of the Management Company and the managing member of the General Partner, and is ultimately responsible for the investment decisions of Sterling Stamos. Mr. Stamos was the Chief Executive Officer of Stamos Associates, Inc. (SAI), a healthcare and technology company that was acquired by Perot Systems, Inc., where he headed the merger and acquisitions practice. In addition, he was the Senior Vice President of Channelpoint, Inc.

Prior to founding SAI, Mr. Stamos was the Chief of Staff and Chief Economist for U.S. Senator Bill Bradley. He was also a Principal with Booz Allen & Hamilton, a Senior Management Consultant with McKinsey & Company, and the Managing Partner of the Doblin Group.

In addition to his private and public sector work, Mr. Stamos taught economics at Harvard University – where he received the Allen Young Award for Teaching Excellence – and at Stanford University where he was an occasional guest lecturer at the Graduate School of Business. Mr. Stamos serves on several boards and advisory boards, including the Board of Stanford University Hospitals and Clinics, where he is a member of the Finance and Audit Committees and is Chairman of the Investment Committee.

Mr. Stamos earned a BA in economics and political science from Stanford University, where he was a Truman Scholar, received the Sterling Award, and graduated *Phi Beta Kappa* with Honors and Distinction. Mr. Stamos received a JD from Harvard Law School with Honors and a doctorate from Oxford University, where he was a Rhodes Scholar.

Mr. Christopher Stamos is the Chief Operating Officer of Sterling Stamos and is responsible for all organizational and operational aspects of the firm as well as the marketing and branding of all Sterling Stamos materials. Mr. Stamos spent the last ten years in Asia, studying and working in China and Japan, and most recently working for Saatchi & Saatchi doing branding, developing new business, and consulting on strategic planning in Taiwan.

Mr. Stamos earned a BA in Philosophy from Stanford University, where he was awarded a Stanford Golden Grant and a Newton Tatum scholarship (offered to Rhodes Scholarship finalists) towards an MA in Politics, Philosophy, and Economics from Oxford University, graduating with honors. After attaining fluency in Mandarin at the Cultural University of Beijing, Mr. Stamos received a Mombusho scholarship towards an MA in East Asian International Relations from the International University of Japan, graduating valedictorian with the Dean Citation and with Distinction.

#### **Selected Biographies**

Kevin Barcelona is the Chief Financial Officer at Sterling Stamos. Mr. Barcelona was a Partner with Rothstein Kass and RK Consulting where he spent eight years providing services to investment partnerships including fund of funds, private equity funds, and offshore funds, and consulting on accounting, tax, and operational issues.

He received an MS in taxation from Seton Hall University, and his BBA from Hofstra University. He is a Certified Public Accountant (CPA) and is member of the New Jersey Society of CPAs (NJSCPA) and the American Institute of CPAs (AICPA).

Mrs. Ellen Horing is the Senior Portfolio Advisor of Sterling Stamos. She is also a principal of ETH Corp/Highgate Partners, a fund of funds which invests in portfolio managers that employ various investment strategies, including, but not limited to, long/short equity, emerging market, distressed debt, private equity, mezzanine debt, venture capital, and commodities. Mrs. Horing served as Vice President and as Director of Research for Gabelli & Co., Inc., a money management and brokerage firm. She also served as an Equity Research Analyst at Weiss, Peck & Greer, L.L.C. and was an Equity Block Trader at Merrill Lynch & Co., Inc.

Mrs. Horing earned a BA in Economics from the University of Colorado and received an MBA in Finance and Accounting from Columbia Business School.

Wr. Ashok Chachra is the Portfolio Manager of Sterling Stamos and is responsible for Portfolio Manager sourcing, due diligence, risk management, and on-going portfolio monitoring. Prior to joining Sterling Stamos, he was a Senior Business Analyst with McKinsey & Company, focusing on assignments in the Financial Services and Healthcare industry sectors.

Mr. Chachra earned a B.S. in Business Administration with University Honors from Carnegie Mellon University.

Mr. Kevin Okimoto. Mr. Okimoto is the Front Office Manager of Sterling Stamos, responsible for developing and managing the firm's relationships with all of its investors. Before joining Sterling Stamos, he was a financial professional at Robertson Stephens, an investment bank, where his responsibilities included facilitating stock distributions on behalf of venture capital funds to general and limited partners. Prior to joining Robertson Stephens, Mr. Okimoto was a Business Analyst and Manager at MDvista, an internet healthcare company.

Mr. Okimoto earned a BS in Marketing from Santa Clara University and holds a General Securities Registered Representative license.