Ехнівіт 4

UNITED STATES DISTRICT COURT

SOUTHERN DISTRICT OF NEW YORK

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JT COLBY AND COMPANY, INC., D/B/A
BRICK TOWER PRESS, J. BOYLESTON AND
COMPANY PUBLISHERS, LLC, AND
IPICTUREBOOKS, LLC,

Plaintiffs,

-againstIndex No.
11-CV-4060(DLC)

APPLE, INC.,

Defendant.

VIDEOTAPED DEPOSITION OF
MIKE SHATZKIN

New York, New York

December 4, 2012, 9:35 a.m.

Reported By: Nicole Sesta

Ref: 8575

1	M. Shatzkin
2	consumer brand. The question is whether it's a
3	consumer brand on which some commercial value
4	can be built. If there are six people that know
5	about it, it would be pretty hard. If there are
6	thousands of people that would know about it it
7	would be somewhat easier. If there millions of
8	people that know about it then you're Harlequin
9	and you build a world scale enterprise on it.
10	It is my opinion that iBooks was
11	recognized as a legitimate science fiction
12	publisher by a substantial number of science
13	fiction book consumers, and that that created a
14	foundation on which can be built upon.
15	Q That again is based on the sales
16	numbers?
17	A Yes.
18	Q In paragraph three where you say
19	how the iBooks brand could have capitalized on
20	its legacy, do you see that, to build a valuable
21	consumer franchise? Is it your opinion that it
22	ever did capitalize on that legacy?
23	MR. RASKOPF: Objection to
24	the form of the question.

I'm not aware of any specific $% \left(\frac{1}{2}\right) =\frac{1}{2}\left(\frac{1}{2}\right) =\frac{1$

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•		Page	203
1	M. Shatzkin		
2	form.		
3	A Generally speaking, no. They		
4	undertake marketing activities on behalf of		
5	books, not authors. Sometimes the two are		
6	linked but not always, not often even.		
7	Q Is it your testimony that all		
8	marketing in the publishing industry occurs with		
9	respect to individual books?		
10	MR. RASKOPF: Objection to		
11	the characterization of the		
12	witness' prior testimony.		
13	A Essentially, yes. Essentially		
14	publishers don't have any budget for anything		
15	else. Each book has a budget for marketing.		
16	That's where all the money is spent. So you're		
17	figuring out how to spend the money to sell a		
18	book, and certainly a house would be aware that		
19	if it has six ads for six books in the New York		
20	Times book review, and they all say Harper		
21	Collins underneath that an agent or somebody		
22	else might say Harper Collins is doing a lot of		
23	hot books, but they're not trying to sell Harper		
24	Collins. They're trying to sell each book.		
25	Q At the bottom of page six of your		

M. Shatzkin 1 report you talk about, you say, "If a reader 2 consumes enough books that deliver a consistent 3 experience under the heading of an author 5 imprint, series", and continuing to the next page seven, "or company that heading becomes a brand with meaning." Do you see that? 7 Α Yes. When you say consistent 9 experience, what does that mean? 10 Obviously it could mean different 11 things to different people. But what it means 12 is that it's science fiction, not romance, that 13 it's history, not anthropology. In other words, 14 that it's baseball, not tennis, that two, three, 15 four, five, six books that you're reading under 16 this brand have some common denominator which is 17 18 evident to you as a consumer. That's what it

means.

Q So the consistency of the
experience is reflected in the consistency of
the genre of the books?

MR. RASKOPF: Objection to

24 the form.

25 A I think the genre, the genre is

1 M. Shatzkin

- 2 certainly a simple way and it's the way the
- 3 biggest publishers are most able to cope with
- 4 going to B to C thinking. It could be topical,
- in which case it wouldn't be genre at all. So
- if it were let's say knitting, you might have a
- 7 book which is a stitch dictionary and another
- 8 book which is about sweaters and another book
- 9 which is about etchings and another book which
- is about how to make things bigger or smaller,
- or another book which is for left-handed
- 12 knitters, I mean any number of subjects, which
- aren't necessarily the same genre. That is they
- 14 might -- or in fact a book which is a novel
- where the heroin knits could even fit into this
- 16 world of knitting interest.
- 17 It wouldn't be about genre. It
- 18 would be about a consistent delivery of content
- 19 that was of interest to someone who was
- 20 interested in knitting. So consistency does
- 21 not -- consistency can be delivered in any
- 22 number of ways. Generally speaking topical
- consistency is what interests me the most and
- 24 which I've written about a lot. Genre is the
- easiest thing for the big houses because they do

1 M. Shatzkin

- 2 publish critical mass of books and science
- fiction or romance intentionally, but they don't
- 4 usually seek out many books on the same subject
- 5 in the same way. So I think it is often about
- 6 genre consistency but it doesn't have to be.
- 7 Q Is it your opinion that books sold
- 8 under the iBooks imprint have exhibited
- 9 consistency?
- 10 A It is my opinion that someone who
- 11 read a number of science fiction books under
- 12 iBooks would believe that.
- 13 Q Do you have any opinion as to
- 14 whether the iPicturebooks books have exhibited
- 15 consistency?
- A No, I don't have an opinion.
- 17 Q On page seven of your report,
- second full paragraph you refer to the push
- 19 strategy and the pull strategy, do you see that?
- 20 A Uh-huh.
- Q What is your understanding of push
- 22 strategy?
- 23 A Essentially the difference is are
- you putting your hopes of reaching the consumer
- on the retailer's ability to merchandize you,