

Exhibit C

From: Murray, Brian (HarperCollins US)
Sent: Monday, January 25, 2010 2:59 PM
To: 'James Murdoch'
Subject: Update

Apple is coming to see us at 4pm. We will work on a contract that both would sign so we can make an informed decision as a group. I will send an update at the end of the day.

Amazon is preparing the pros and cons of moving to an agency model for Bezos. This isn't a change that they want to do and they haven't decided if they will fight this or not. They won't have a position for a week or two.

B&N sent us a proposed agency document without specific commissions. They are working on what type of commissions would work for their business but they are very supportive of moving to an agency model as long as they are not disadvantaged to Apple, Amazon or anyone else.

Fyi... I am leaving for London tonight. I'm spending Tuesday, Wednesday and Thursday at HCUK.