

EXHIBIT D

INTELLECTUAL VENTURES®

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Bridging the Invention Gap

Today's high-tech products can contain hundreds or thousands of patented inventions resulting in Invention Gap™ exposure for technology companies. The Invention Gap—the difference between the invention rights companies own and the intellectual property (IP) assets they use—represents a strategic risk and potentially substantial financial liability. According to PricewaterhouseCoopers LLP, over the past 15 years, the annual median damages award for patent litigation in the U.S. has ranged from \$2.4M to \$10.5M—with single initial judgments as high as \$1.8B. Together with our customers, Intellectual Ventures (IV®) is Bridging the Invention Gap™ by significantly reducing their liabilities and providing access to valuable invention rights.

Since our inception, we have joined with many of the world's top innovative technology companies to actively minimize the liability resulting from their Invention Gap exposure. Intellectual Ventures offers licenses to our extensive portfolio of invention rights to reduce these near-term risks while providing long-term value throughout the IP lifecycle. Benefits IV's licensees receive include:

- Competitive advantage by leveraging of one of the industry's largest and fastest-growing patent portfolios
- Efficient sourcing of valuable invention rights—now and in the future
- Reduced exposure to costly, time-consuming litigation

IV believes that relationships reduce risk and create value. We also recognize the investment our customers make in licensing our portfolio, and are committed to ensuring that value is protected. Because ideas and inventions are valuable, when required, we will rigorously defend our invention rights in order to continue to provide strategic and financial benefits to our customers.

But the value customers receive extends beyond licensing our portfolio of more than 30,000 patent assets. IV also offers unique value-added products and services that further enable companies to maximize the return on their licensing investment.

Become a Customer

IV Customers:

- Current licensees include many of the world's most successful Fortune 500 companies from the software, consumer electronics, financial services, mobile phone, and eCommerce industries, including HTC, Samsung, and SAP.

IV Invention Portfolio:

- *Broad Technology Market Coverage:* Agriculture, automotive, communications, computer hardware, construction, consumer electronics, eCommerce, energy, financial services, health technologies, information technology, life sciences, materials science, medical devices, nanotechnology, physical sciences, security, semiconductors, and software

Learn More:

- IV Data Sheet
- Licensing Data Sheet
- Value Added Products Data Sheet
- Contact the Global Licensing Group for more information.