

EXHIBIT P

ALFREDO TRUJILLO BETANZOS
COMMERCIAL NOTARY PUBLIC 65 OF THE FEDERAL DISTRICT
Homero street number 1425, 10th floor, suite 1005
Col. Los Morales Sección Palmas
C.P. 11540 México, D.F.
Phone: (52-55) 53 95 01 62
Telecopier: (52-55) 53 95 64 08
alfredo(illegible)trujillo.com
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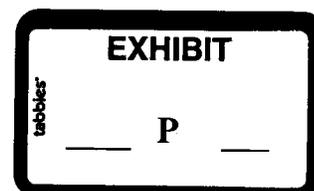
Mexico City, Federal District, February the 6th of 2009

Mr. Takashi Tsuru Kayaba.
Avenida del Parque 43
Colonia Tlacopac San Ángel
01040, Federal District, Mexico City.

As per request of Mr. MARIO SALAZAR LASCANO, in his capacity as legal representative of "Compañía Internacional de Comercio", S.A. de C.V., as evidenced with instrument 171.103, executed by Alfonso González Alonso, Notary Public 31 of the Federal District, Mexico, attached to the communication mentioned hereinbelow, and since you or a legal representative were not found today in his domicile, based on the provisions of Article 36 of the Regulations of the Federal Law of Commercial Notaries' Law (*Ley Federal de Correduría Pública*), with this official notice I notify the communication dated February the 6th of 2009, signed by the petitioner, in the capacity cited above, whereby you are requested to immediately deliver, without any condition whatsoever, the black-colored Automobile Mercury Montego FWD make, model 2006, with leather upholstery, engine number 6G6 00013, serial number 1MEHM 42116G600013, vehicle code 0494 003, property of "Compañía Internacional de Comercio", S.A. de C.V., within a term not exceeding 5 (five) business days as of the date when this notice is received, and at the domicile located in Ingenio San Cristóbal number 10 Colonia Ex-Hacienda Coapa, Delegación Tlalpan, zip code 14330, Federal District, Mexico, at office hours from 9:00 to 18:00 hours.

Due to the foregoing, I leave this official notice in possession of the person who stated to be named _____ at _____ hours _____ minutes of today's date.

(Signed and sealed)
ALFREDO TRUJILLO BETANZOS
COMMERCIAL NOTARY PUBLIC No. 65 OF THE LOCATION
OF THE FEDERAL DISTRICT.



Mexico City, Federal District, February the 6th of 2009.

**Mr. Takashi Tsuru Kayaba
Avenida del Parque número 43 Colonia San Ángel
Tlacopac, Delegación Álvaro Obregón.**

I, MARIO SALAZAR LAZCANO, acting in my capacity as legal representative of Compañía Internacional de Comercio. S.A. de C.V., capacity evidenced in terms of instrument 171.103 executed in the presence of Alfonso González Alonso, Notary Public 31 of the Federal District, Mexico, which unofficial copy is attached hereto as Exhibit "1", expressly make the following:

REQUEST

To immediately deliver, without any condition whatsoever, the black-colored Automobile Mercury Montego FWD make, model 2006, with leather upholstery, engine number 6G6 00013, serial number 1MEHM 42116G600013, vehicle code 0494 003, property of my principal, as evidenced with copy of invoice 2876 issued in favor of my principal by Lincoln Picacho, Picacho Automotriz, S.A. de C.V., attached hereto as Exhibit "2".

Said vehicle shall be unreservedly put at the disposition of my principal within a term not exceeding 5 (five) business days as of the date when this notice is received, at the domicile located in Ingenio San Cristóbal número 10 Colonia Ex-Hacienda Coapa, Delegación Tlalpan, Zip Code 14330, Federal District. Mexico, in office hours from 9:00 to 18:00 hours.

(Signed)
Mario Salazar Lazcano
Legal representative of
Compañía Internacional de Comercio, S.A. de C.V.

JAN-29-2009 01:50 PM

(Logotype) LINCOLN	(Logotype) MERCURY	LINCOLN PICACHO PICACHO AUTOMOTRIZ, S.A. DE C.V. FEDERAL TAXPAYERS' REGISTRY (ILLEGIBLE) Periférico Sur 4056 Col. Jardines del Pedregal Del. Álvaro Obregón C.P. 019000 Mexico City, Federal District Switchboard 5481-8500	INVOICE
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SOLD TO:
CIA INTERNACIONAL DE COMERCIO S.A. DE C.V.
MONZÓN No. 184
COL. CERRO DE LA ESTRELLA N.D. 148983
DEL. IZTAPALAPA C.P. 09860
MEXICO CITY, FEDERAL DISTRICT
FEDERAL TAXPAYERS' REGISTRY 1003803BNZ

DATE 05-01-06	ORDER No. 148985	ECO. No. 60600813	CATALOGUE T2A	SALESMAN CASTILLO	CONDITIONS CASH
AMOUNT	DESCRIPTION OF GOODS AND SERVICES COVERED BY THIS INVOICE			UNITARY PRICE	
A NEW AUTOMOBILE MAKE	MERCURY	MONTEGO FWD			
	MODEL	2006			

Outer color **BLACK**
 Inside color **LEATHER**
 Number of passengers **05**
 Engine 3.0. Duratec 4V V6
 Automatic transmission 6 vel
 Tires P225/60R17V

Subtotal:	\$300,000.00	Mexican Currency
Value Added Tax:	\$45,000.00	Mexican Currency
Total:	\$345,000.00	Mexican Currency

(Three hundred forty-five thousand pesos 00/100 Mexican Currency)

Engine 5G60013
 Serial number 1MEHM42118G600013

Vehicle code 0404003

This unit was imported by Servicio Integral Automotor S. DE R.L. DE C.V., under customs entry form number 3190-5009493 dated 2005 07 30, through the Customhouse of Nvo. Laredo, Tamaulipas.

NATIONAL CHAMBER OF COMMERCE (illegible)

[On the right part appears an illegible Federal Identification Card]

[Illegible seal]

BOOK FOUR THOUSAND NINE HUNDRED EIGHTY-SIX.

INSTRUMENT ONE HUNDRED SEVENTY-ONE THOUSAND ONE HUNDRED AND THREE.

IN MEXICO CITY, on January the twenty-seventh of two thousand and nine, ALFONSO GONZÁLEZ ALONSO, notary one hundred thirty-one, do certify the GENERAL POWER OF ATTORNEY granted by "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, represented by Mr. YASUO JOSÉ TSURU SANTA ROSA, pursuant to the following:

SOLE CLAUSE:

COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, grants in favor of Mr. MARIO SALAZAR LASCANO, A GENERAL POWER OF ATTORNEY, with powers concerning:

a) Lawsuits and collections, with all general powers and special powers that require a special clause under the law, without any limitation whatsoever, in terms of the first paragraph of Articles two thousand five hundred fifty-four of the Federal Civil Code and the Civil Code of the Federal District, and other related articles of the Civil Codes of the entities that make up the Federation, being therefore empowered to bring and dismiss all kinds of actions and proceedings, including "*amparo*" proceedings; to file criminal grievances and accusations, and grant pardons when legally admissible; to settle; to submit to arbitration; to answer and submit interrogatories; to challenge judges; to receive payments and perform all other acts expressly authorized under the law, *inter alia*, to represent the corporation with all kinds of authorities and courts of criminal, civil, administrative or labor nature;

b) To manage assets, in terms of the second paragraph of Articles two thousand five hundred fifty-four of the Federal Civil Code and of the Code of the Federal District and other related articles of the Civil Codes of the entities that make up the Federation;

c) To perform the acts involving the broadest powers of administration and management regarding the planning, organization, direction and control of the personnel of the corporation and, thus, by operation of Article eleven of the Federal Labor Law, he shall

have the capacity as legal representative of the corporation in his relation with the workers; likewise, he is granted a general power of attorney of the corporation for lawsuits and collections, with all general powers and even special powers that require a special clause under the law, in terms of the first paragraph of Articles two thousand five hundred fifty-four of the Federal Civil Code and of the Civil Code of the Federal District, and other related articles of the Civil Codes of the entities that make up the Federation. By way of enumeration but not limitation, the following powers are mentioned, *inter alia*, to represent the corporation i) with all kinds of administrative and judicial authorities, of municipal, state and federal nature, with the Workers' Housing Fund Institute (*Instituto del Fondo Nacional para la Vivienda de los Trabajadores*), the Mexican Institute of Social Security (*Instituto Mexicano del Seguro Social*), even with regards to the Pension Fund Management and the Retirement Fund System and with the National Fund for Workers' Consumption (*Fondo Nacional para el Consumo de los Trabajadores*); ii) with Conciliation Boards and Conciliation and Arbitration Boards, both local and federal, and with all labor authorities set forth by Article five hundred twenty-three of the Federal Labor Law; iii) in all kinds of proceedings, including "*amparo*" proceedings; and, iv) to appear and act according to the provisions of Articles eleven, six hundred ninety-two, second subsection, eight hundred seventy-six, seven hundred eighty-six and other applicable articles of the Federal Labor Law, in the settlement stage, in the filing and answering of interrogatories and in any state of labor actions where the corporation is party thereto or interested third party;

d) Acts of ownership, according to the provisions of the third paragraph of Article two thousand five hundred fifty-four of the Federal Civil Code, of the Civil Code of the Federal District and other related articles of the Civil Codes of the other entities that make up the Federation.

e) To open, operate and close the accounts of the corporation with banking institutions and financial and securities institutions, both in the country and abroad, in Mexican currency and in foreign currency, including powers to appoint persons authorized to operate such accounts and draw against such accounts, and to revoke such authorizations;

f) To subscribe, guarantee by endorsement, accept, draw and endorse negotiable instruments in the name and stead of the corporation, in terms of Article ninth of the General Law of Negotiable Instruments and Credit Transactions;

g) To represent the corporation with any tax, administrative and customs authority of federal, state or municipal nature, including, by way of enumeration but not limitation, with the Secretariat of Finance and Public Credit, the Mexican Institute of Social Security, the Workers' Housing Fund Institute, the National Commission of the Retirement Fund System, the Office of the Treasurer of the Federation, the Office of the Treasurer of the Federal District, the offices of the state and/or municipal treasurers, the General Customs Administration and/or the Tax Administration Service, in order to conduct and carry out any act or process with said authorities and institutions related to "COMPAÑÍA INTERNACIONAL DE COMERCIO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, with authorities to sign, represent, process and arrange any kind of applications, notices, statements, expert opinions, notifications and documents in general, and to sign, submit, process and carry out any application, notice, statement, expert opinion and processes in general in tax and customs matters, in compliance with the provisions of the applicable legislation and set of rules in tax, labor, foreign trade, customs and social security matters, including, by way of enumeration but not limitation, powers to: (a) apply for and obtain the Advanced Electronic Signature with the Tax Administration Service and, if applicable, Local Administrations to Assist Taxpayers and Out of Site Modules, and conduct any change of information, code, electronic code or notice in relation thereof; (b) apply for and obtain the registration of the corporation in the Federal Taxpayers' Registry of the Secretariat of Finance and Public Credit, in the Register of Importers and in the Register of Importers of Specific Sectors, as well as the Tax Identification Card of the corporation, and carry out any process, negotiation, change of information or notice thereof, and sign and file all kinds of documents with the cited authorities and institutions; (c) to obtain the employer's registration of the corporation with the authorities of the Mexican Institute of Social Security, with the Workers' Housing Fund Institute and the Workers' Consumption and Guarantee Fund, and carry out any process, negotiation or notice, and sign and submit any document related to said registration and authorities; (d) process and obtain, in representation of the corporation, checks or any other instrument of payment

pertinent to tax refunds, including those that make referenced to any tax, fee, or assessment; (e) sign and submit with the Mexican tax authorities any return and payment of taxes, dues, charges or assessments in the name and stead of the principal corporation, and of any application and/or process of refund of taxes related to the principal corporation; and, in general; (f) carry out any act and sign, submit and carry out any type of notice, application and documentation and/or carry out any act, process and proceeding of tax, customs or foreign trade nature, and concerning the import and/or export of products with the authorities and institutions mentioned hereinbefore and, in general, with any authority in tax, customs, administrative and labor matters, in the name and stead of "COMPAÑÍA INTERNACIONAL DE COMERCIO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE; and

h) Grant and revoke general and special powers of attorney in representation of the corporation, in terms of paragraphs a) to h), inclusive, of this instrument, with or without powers of substitution.

CAPACITY:

Mr. YASUO JOSÉ TSURU SANTA ROSA states, under oath, that his principal is legally capable to execute this act, that the representation he holds and whereby he acts has not been revoked or amended whatsoever, and all the terms thereof are in effect, and evidences so with the notarial certified copy of instrument ten thousand three hundred twenty-five, issued on January the fourteenth of two thousand and nine in the presence of Celso de Jesús Pola Castillo, notary two hundred forty-four of the Federal District, pending to be registered in the Public Registry of Commerce of the Federal District, by means of which the minutes of the ordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE were recorded in the notarial record book, held on January the fourteenth of two thousand and nine where they adopted, *inter alia*, the following resolutions to grant in favor of, amongst other ones, to Mr. YASUO JOSÉ TSURU SANTA ROSA, a general power of attorney for lawsuits and collections, with all general power and even special powers that, according to law, require a special clause, for acts of administration and acts of ownership, within the meaning of Article two thousand five hundred fifty-four of the Civil

Code for the Federal District (*Código Civil para el Distrito Federal*), for acts of administration in labor matters, to open, manage and close bank accounts in the name and stead of the corporation, to grant and subscribe negotiable instruments, within the meaning of Article ninth of the General Law of Negotiable Instruments and Credit Transactions (*Ley General de Títulos y Operaciones de Crédito*), as well as to grant and revoke general and special powers of attorney.

The undersigned notary certifies that the existence of the corporation was evidenced in said instrument, which was incorporated as a business corporation under instrument two thousand nine hundred sixteen, issued on March the eighteenth of nineteen hundred thirty-eight, with the then notary Eduardo Gutiérrez Cañedo assigned to the notary's office of Federal Property and registered in the Public Registry of Commerce of the Federal District under number two hundred fifty-four, on pages seventy-two, volume one hundred and eight, third book, domiciled in Mexico City, Federal District, with a duration of ten years and a capital stock of fifty thousand pesos (currently fifty pesos).

Likewise, said instrument describes the following instruments:

1.- Notarial certified copy of instrument two thousand five hundred forty-three, issued on June the fourteenth of nineteen hundred and fifty in the presence of Guillermo Vértiz, then notary one hundred and six of the Federal District, registered in the Commerce Section of the Public Registry of the Federal District under number seventy-nine, on page sixty-five, volume two hundred sixty-nine, third book, on October the nineteenth of nineteen hundred and fifty, whereby the minutes of the extraordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA were recorded in the notarial record book, held on February the twenty-fourth of nineteen hundred and fifty wherein, *inter alia*, it was resolved to extend the duration of the corporation for fifty years more and the fourth, fifth, sixth, ninth, twelfth, fifteenth, sixth section, twenty-second, twenty-fourth subsection c were amended, and the twenty-seventh clause of the corporate bylaws was added.

2.- Notarial certified copy of instrument eighty-four thousand one hundred forty-nine, issued on August the tenth of nineteen hundred eighty-nine, in the presence of Salvador Godínez Viera, notary forty-two of the Federal District, and registered in the Public Registry of Commerce of the Federal District under commercial folio number nine

million three thousand three hundred forty-eight, whereby the minutes of the extraordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA were recorded in the notarial record book, held on March the twenty-eighth of nineteen hundred eighty-six, wherein, *inter alia*, it was resolved to adopt the corporate form of a variable-capital corporation, and to this end, the first, fifth, sixth and seventh clauses of the corporate bylaws were amended.

3.- Notarial certified copy of instrument one hundred seventeen thousand forty-two, issued on December the third of nineteen hundred ninety-eight, in the presence of the same notary as the preceding instrument, registered in the Public Registry of Commerce of the Federal District under commercial folio number nine million three thousand three hundred forty-eight, whereby the minutes of the extraordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA were recorded in the notarial record book, held on November the twenty-fourth of nineteen hundred ninety-eight wherein, *inter alia*, it was resolved to extend the duration of the corporation for ninety-nine more years, and to this end, the fourth clause of the corporate bylaws was amended.

4.- Notarial certified copy of instrument one hundred twenty-three thousand, issued on February the twenty-sixth of two thousand and one, in the presence of the same notary as the preceding instruments, registered in the Public Registry of Commerce of the Federal District under commercial folio number nine million three thousand three hundred forty-eight, whereby the minutes of the extraordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA were recorded in the notarial record book, wherein, *inter alia*, it was resolved to amend the thirteenth clause of the corporate bylaws.

5.- Notarial certified copy of instrument one hundred twenty-six thousand eight hundred and six, issued on June the tenth of two thousand and two, in the presence of the same notary as the preceding instruments, registered in the Public Registry of Commerce of the Federal District under commercial folio number nine million three thousand three hundred forty-eight, whereby the minutes of the extraordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA were recorded in the notarial record book, wherein, *inter alia*, it was resolved to change the

corporate purpose, and to this end, the third clause of the corporate bylaws were amended, to read as follows:

"THIRD.- THE PURPOSE OF THE CORPORATION SHALL BE: 1).- ENGAGE IN ALL KINDS OF COMMERCIAL ACTS AND TRANSACTIONS ALLOWED BY THE LAWS, WITHOUT FURTHER LIMITS THAN THOSE ESTABLISHED.- 2).- AND ALSO TO MANUFACTURE DRUGS, AND CHEMICAL, PHARMACEUTICAL AND NATURAL PRODUCTS.- 3).- THE PURCHASE AND SALE, PRODUCTION OF RAW MATERIAL, FINISHED PRODUCTS, INTERMEDIATE PRODUCTS, DISTRIBUTION, MARKETING, NETWORK OR MULTI-LEVEL MARKETING, MANUFACTURING TO IMPORT AND EXPORT ALL KINDS OF CHEMICAL, BIOCHEMICAL AND BIOLOGICAL PRODUCTS AND MATERIALS, BIOMAGNETIC, MEDICAL, MEDICINAL AND NUTRITIONAL EQUIPMENTS, AND DRUGS AND MEDICINES.- 4).- THE PURCHASE AND SALE, PRODUCTION OF RAW MATERIAL, INTERMEDIATE AND FINISHED PRODUCTS, DISTRIBUTION, MARKETING, NETWORK OR MULTI-LEVEL MARKETING, MANUFACTURING TO IMPORT AND EXPORT ALL KINDS OF ELECTRIC, ELECTRONIC, ELECTROMECHANICAL, MECHANICAL PRODUCTS AND EQUIPMENTS FOR INDUSTRIAL, AGRICULTURAL AND DOMESTIC USE.- 5).- THE PURCHASE AND SALE, PRODUCTION OF RAW MATERIAL, INTERMEDIATE AND FINISHED PRODUCTS, DISTRIBUTION, NETWORK OR MULTI-LEVEL MARKETING, MANUFACTURING TO IMPORT AND EXPORT ALL KINDS OF FOODSTUFFS.- 6).- THE PURCHASE AND SALE, PRODUCTION OF RAW MATERIAL, INTERMEDIATE AND FINISHED PRODUCTS, DISTRIBUTION, MARKETING, NETWORK OR MULTI-LEVEL MARKETING, IMPORT AND EXPORT OF ALL KINDS OF MEDICINES, CHEMICALS, DRUGS AND NATURAL PRODUCTS.- 7).- THE OPENING, PURCHASE AND SALE, LEASE, SUBLEASE, COMMISSION, CONSIGNMENT, REPRESENTATION AND TRANSFER OF ALL KINDS OF PERSONAL PROPERTY AND REAL ESTATE PROPERTY REQUIRED TO BETTER ATTAIN THE CORPORATE PURPOSES. 8).- ACTIVELY OR PASSIVELY HIRE ALL KINDS OF SERVICES, ENTER INTO COVENANTS AND AGREEMENTS, AND REPRESENT FOREIGN OR NATIONAL COMPANIES OR INDIVIDUALS. 9).- ACQUIRE

LETTERS PATENT, INDUSTRIAL TRADEMARKS, TRADE NAMES, OPTIONS AND PREFERENTIAL RIGHTS AND CONCESSIONS OF ANY AUTHORITY, OPTIONS AND PREFERENTIAL RIGHTS AND CONCESSIONS OF ANY AUTHORITY.- 10).- LEASE, TRANSFER, STORE, RENT, SUBLEASE EQUIPMENT AND MACHINERY IN GENERAL.- 11) PURCHASE AND SALE, SALE, POSSESSION, ADMINISTRATION, LEASE AND SUBLEASE OF PERSONAL PROPERTY AND REAL ESTATE PROPERTY 12).- CONSTRUCTION OF BUILDINGS, PREMISES, WAREHOUSES, OFFICES, ESTABLISHMENTS, LEASE AND SUBLEASE THEREOF.- 13).- OBTAIN OR GRANT LOANS, DRAW, ISSUE AND NEGOTIATE ALL KINDS OF NEGOTIABLE INSTRUMENTS, SUBSCRIBE AND ISSUE OBLIGATIONS OR REDEEMABLE AND NON-REDEEMABLE REAL ESTATE PARTICIPATION CERTIFICATES, AS WELL AS TO GRANT AND SUBSCRIBE ALL KINDS OF GUARANTEES, BONDS AND/OR ENDORSE BY GUARANTEE REGARDING ALL KINDS OF CREDIT TRANSACTIONS IN THE MEXICAN REPUBLIC AND ABROAD, AS WELL AS TO TAKE OUT INSURANCE AND GUARANTEE OBLIGATIONS OF THIRD PARTIES.- 14).- PERFORM ALL ACTS AND EXECUTE ALL KINDS OF AGREEMENTS THAT THE CORPORATION MAY DEEM ADVISABLE OR PROPER IN RELATION TO ITS PURPOSES.- 15).- THE CORPORATION MAY EXTEND ITS PURPOSE WITH THE UNANIMOUS CONSENT FROM THE SHAREHOLDERS IN A MEETING EXPRESSLY HELD THEREFOR.-- 16).- TO PROMOTE, DIRECTLY OR INDIRECTLY, ACTIVELY OR PASSIVELY, TOURIST, SPORTS AND CULTURAL EXCHANGES BETWEEN MEXICO AND OTHER COUNTRIES.- 17).- AS WELL AS TO EXECUTE ALL KINDS OF AGREEMENTS OR ARRANGEMENTS RELATED TO THE CORPORATE PURPOSE AND ALLOWED BY THE LAW".

6.- Notarial certified copy of instrument thirty-eighty thousand six hundred seventy-one, issued on May the sixteenth of two thousand and eight, in the presence of Miguel Soberón Mainero, notary one hundred eighty-one of the Federal District, and registered in the Public Registry of Commerce of the Federal District under commercial folio number nine million three thousand three hundred forty-eight, whereby the minutes of the extraordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE

COMERCIO" SOCIEDAD ANÓNIMA were recorded in the notarial record book, wherein, *inter alia*, it was resolved to spin-off the corporation as the original corporation in the spin-off and separate a portion of its patrimony to be transferred to the two corporations newly created, reducing its capital and amending, to this end, the fifth clause of the corporate bylaws.

7.- By means of different instruments, the increases and reductions were certified, both in the fixed and the variable portion of the capital stock, and the last one of them was contained in instrument thirty-nine thousand three hundred thirty-three, issued on August the twenty-fifth of two thousand and eight, in the presence of the same notary as the preceding instrument, whereby the minutes of the ordinary general shareholders' meeting of "COMPAÑÍA INTERNACIONAL DE COMERCIO" SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE were recorded in the notarial record book, wherein it was resolved to increase the variable portion of the capital stock in the amount of one hundred eighteen million seven hundred sixty-six thousand six hundred seventy-eight pesos, to result in a total capital of one hundred nineteen million two hundred sixty-eight thousand three hundred and forty pesos, of which four hundred fifty-four thousand pesos correspond to the minimum fixed portion of the capital stock and one hundred eighteen million eight hundred fourteen thousand three hundred and forty pesos to the variable portion of the capital stock.

I, THE NOTARY, DO CERTIFY:

A.- That the above descriptions and insertions tally with the document I make reference to and which were produced to me.

B- That I fully identified myself as a notary with the appearing party, whose identity I assured with the document, which photocopy is attached to the exhibit hereto under letter "A" and who, in my opinion, holds the required capacity concerning this act, since nothing has been evidenced to me to the contrary.

C.- That he stated the following personal information: Of Mexican nationality, born in this city on January the twenty-first of nineteen hundred sixty-seven, married, an engineer, domiciled in Ingenio San Cristóbal street number ten, Ex Hacienda Coapa, in this city.

D.- That I warned the appearing parties of the penalties incurred by those who render false declaration in the presence of a notary.

E.- That, once this instrument was read by the appearing party, and once the undersigned notary explained the legal value and consequences, he stated to fully understand and accept it and signed it today, the twenty-seventh of the month of the date of its issuance, and thus it was AUTHORIZED.

SIGNATURE: Of Yasuo José Tsuru Santa Rosa.

ALFONSO GONZÁLEZ ALONSO.- The authenticating seal.

ARTICLE:

TWO THOUSAND FIVE HUNDRED FIFTY-FOUR
OF THE CIVIL CODE.

In all general and special powers of attorney, it shall be enough to state that these powers are granted with all general powers and those special powers that require a special clause pursuant to Law, to be understood as conferred without any limitation whatsoever.

In general powers of attorney to manage assets, it shall be enough to state that these powers are granted pursuant to such capacity, so that the legal representative may exercise all kinds of administrative authorities.

In general powers of attorney for acts of ownership, it shall be enough to state that these powers are granted pursuant to such capacity so that the legal representative may exercise all kinds of powers as owner, both with respect to the assets and to carry out all kinds of procedures in order to defend them.

Whenever the powers indicated within the three abovementioned cases conferred upon the legal representatives are conferred with any limitation whatsoever, these limitations shall be set forth, or the powers conferred shall be special ones.

Notaries shall insert this Article in the notarial certified copies of whatever powers of attorney they may grant.

THIS IS THE THIRD NOTARIAL CERTIFIED COPY ISSUED FROM THE ORIGINAL INSTRUMENT AND THE THIRD ONE ISSUED FOR MR. MARIO SALAZAR LASCANO, TO USE IT AS EVIDENCE.- IT CONTAINS EIGHT PAGES DULY COLLATED AND CORRECTED.- MEXICO CITY, FEDERAL DISTRICT, JANUARY THE TWENTY-SEVENTH OF TWO THOUSAND AND NINE.

(Signed and sealed)