



1 the “economic reality” of the situation. See Tony and Susan Alamo Foundation v. Secretary of  
2 Labor, 471 U.S. 290, 301 (1985); Goldberg v. Whitaker House Co-op., Inc., 366 U.S. 28, 31-32  
3 (1961).<sup>1</sup> The Court must consider a number of factors in making this determination, including,  
4 but not limited to:

- 5 1) the degree of the alleged employer’s right to control the manner in which the  
6 work is to be performed;
- 7 2) the alleged employee’s opportunity for profit or loss depending upon his  
8 managerial skill;
- 9 3) the alleged employee’s investment in equipment or materials required for his  
10 task, or his employment of helpers;
- 11 4) whether the service rendered requires a special skill;
- 12 5) the degree of permanence of the working relationship; and
- 13 6) whether the service rendered is an integral part of the alleged employer’s business.

14 Real v. Driscoll Strawberry Assoc., Inc., 603 F.2d 748, 754 (9th Cir. 1979). “Neither the  
15 presence nor the absence of any individual factor is determinative. Whether an employer-  
16 employee relationship exists depends ‘upon the circumstances of the whole activity.’” Donovan  
17 v. Sureway Cleaners, 656 F.2d 1368, 1370 (9th Cir. 1981) (quoting Rutherford Food, 331 U.S. at  
18 730). The focal point of the analysis is whether the individual is economically dependent on the  
19 business to which he renders service or is, as a matter of fact, rendering service to another in the  
20 course of an independent occupation. Bartels v. Birmingham, 332 U.S. 126, 130 (1947). See  
21 also Simila v. Nw. Improvement Co., 73 Wash. 285, 289 (1913).

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23 <sup>1</sup> Determining whether an individual is an employee subject to the Washington Minimum Wage  
24 Act (“MWA”), RCW 49.46.005 *et seq.*, involves the same “economic realities” test as under the FLSA.  
25 Anfinson v. Fedex Ground Package Sys., Inc. 159 Wn. App. 35, 51-52 (2010). The Ninth Circuit  
26 recently stated that “there is no functional difference between” the “economic realities” test and the  
“common law agency” test. Murray v. Principal Fin. Group, Inc., 613 F.3d 943, 945 (9th Cir. 2010).

1           Evaluating these factors and ascertaining the true nature of a particular situation  
2 must be accomplished on a case-by-case basis. It is not enough for defendant to show that  
3 district courts in Colorado and California, reviewing Allstate’s relationship with exclusive agents  
4 circa 2000, found that the agents were independent contractors. Weisgerber v. Allstate Ins. Co.,  
5 C99-S-2073, 2001 U.S. Dist. LEXIS 26405 (D. Colo. Mar. 8, 2001); Desimone v. Allstate Ins.  
6 Co., C96-3606CW and C99-2074CW, 2000 WL 1811385 (N.D. Cal. Nov. 7, 2000). The  
7 circumstances described in those cases may have changed over time, and the Court must  
8 evaluate the realities of plaintiff’s working situation as it is today.

9           As is often the case, there are certain aspects of plaintiff’s relationship with  
10 Allstate that could support a finding that he was an independent contractor and other aspects that  
11 make him look like an employee. For example, plaintiff was given an opportunity for profit or  
12 loss that depended on his business and managerial choices, including whether to employ  
13 assistants in the endeavor and how much to spend on advertising and other aspects of his  
14 business. Other exclusive agents operating under the same contract were able to amass large  
15 books of business that generated significant profits for the agent. These factors suggest that  
16 plaintiff was an independent contractor. On the other hand, the parties’ contract either directly  
17 or indirectly gave defendant the right to control many aspects of the business (including hours,  
18 products, and prices), defendant provided forms, training, start-up costs, and other assistance to  
19 plaintiff, the services plaintiff performed were those that he had performed as an employee, the  
20 relationship was long term, and plaintiff’s tasks – selling insurance products and providing  
21 customer service – were absolutely essential to defendant’s business.

22           Although the existence and degree of each element of the economic realities test  
23 are issues of fact (see Narayan v. EGL, Inc., 616 F.3d 895, 901 (9th Cir. 2010)), the Court finds  
24 that plaintiff’s situation is legally indistinguishable from relationships that have already been  
25 determined to be independent contractor relationships. The circumstances that favor a finding  
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1 that plaintiff was an “employee” in this case have all been discussed, analyzed, and found  
2 insufficient in Butts v. Comm’r of Internal Revenue, T.C. Memo, 1993-478, 1993 WL 410704  
3 (U.S. Tax Ct. Oct. 18, 1993), Weisgerber, and Desimone. In Butts, the Allstate agent looked  
4 even more like an employee than plaintiff does: Mr. Butts was contractually described as an  
5 employee, he received a number of fringe benefits directly from Allstate (including compensated  
6 vacation days and contributions to a retirement plan), and he had no transferrable rights or  
7 interests in his book of business. Nevertheless, the tax court determined that he was an  
8 independent contractor.

9           The Court acknowledges that the steps Allstate takes today to ensure that its agents  
10 are producing at an acceptable level (including coaching regarding the style and methods used to  
11 sell policies and terminating under-producing agents) have increased since 1993. At some point,  
12 Allstate may go too far toward controlling the “when, where, why, and how” of selling insurance  
13 products and again revert to the position of employer. Based on the record presented, however,  
14 the Court finds that Allstate has not yet gone too far. In addition, the aspects of Allstate’s  
15 relationship with its agents that suggest independent contractor are even stronger now than they  
16 were when Butts was decided. At its heart, the current relationship involves enough freedom  
17 and autonomy that an agent can choose to turn his one-man shop into a multi-agent, multi-office  
18 business. In the alternative he could, as plaintiff did, choose to operate on his own. Either way,  
19 the agent has a transferrable interest in the business, a circumstance unheard of in a normal  
20 employee-employer relationship. Plaintiff’s decision to operate his agency as if he were still an  
21 employee does not alter the fact that the relationship itself was not so constrained.

